

# **Overview of Housing & Community Development: A Division of the Community Services Department**

Santa Barbara County

Board of Supervisors

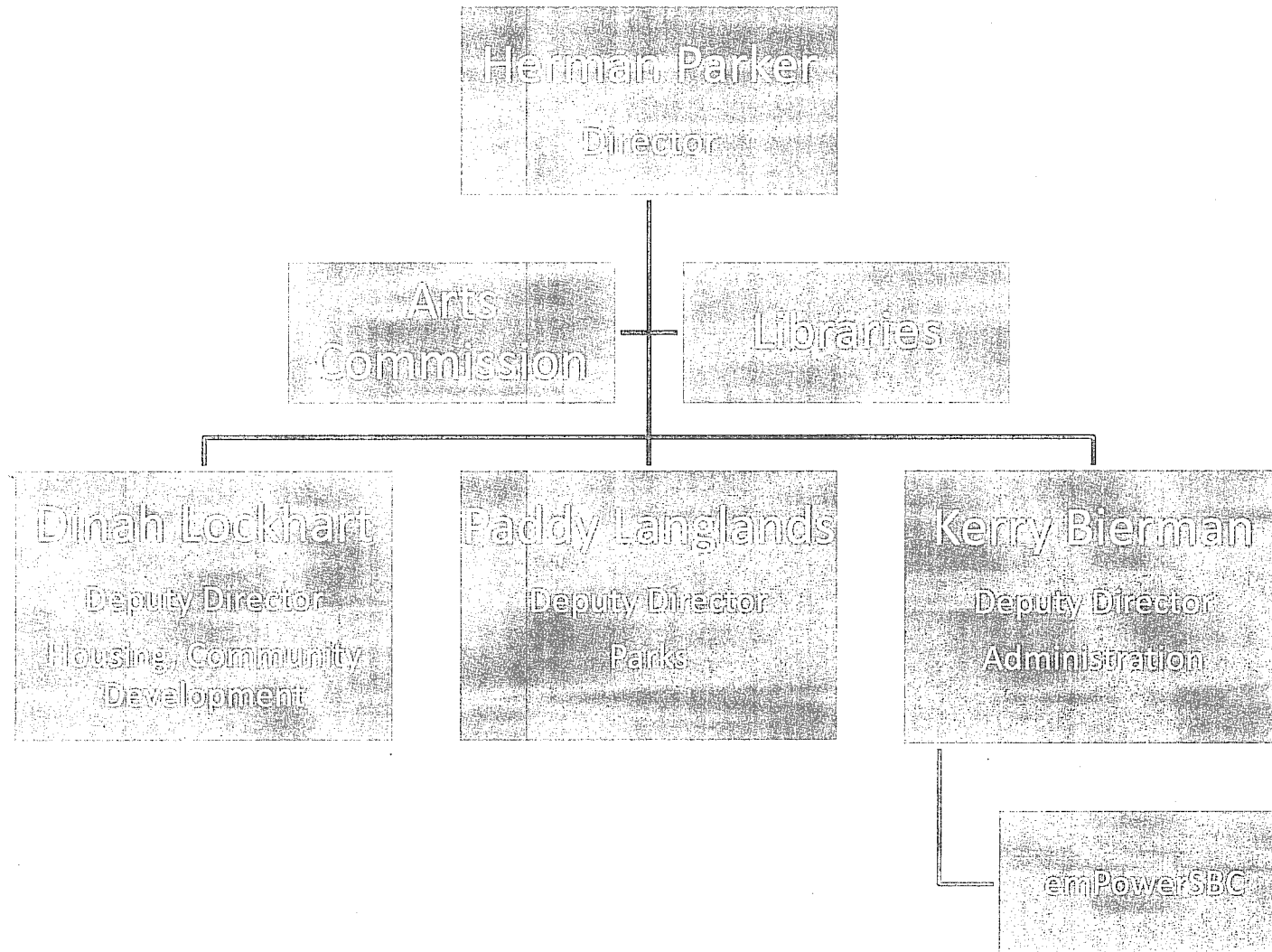
April 2, 2013



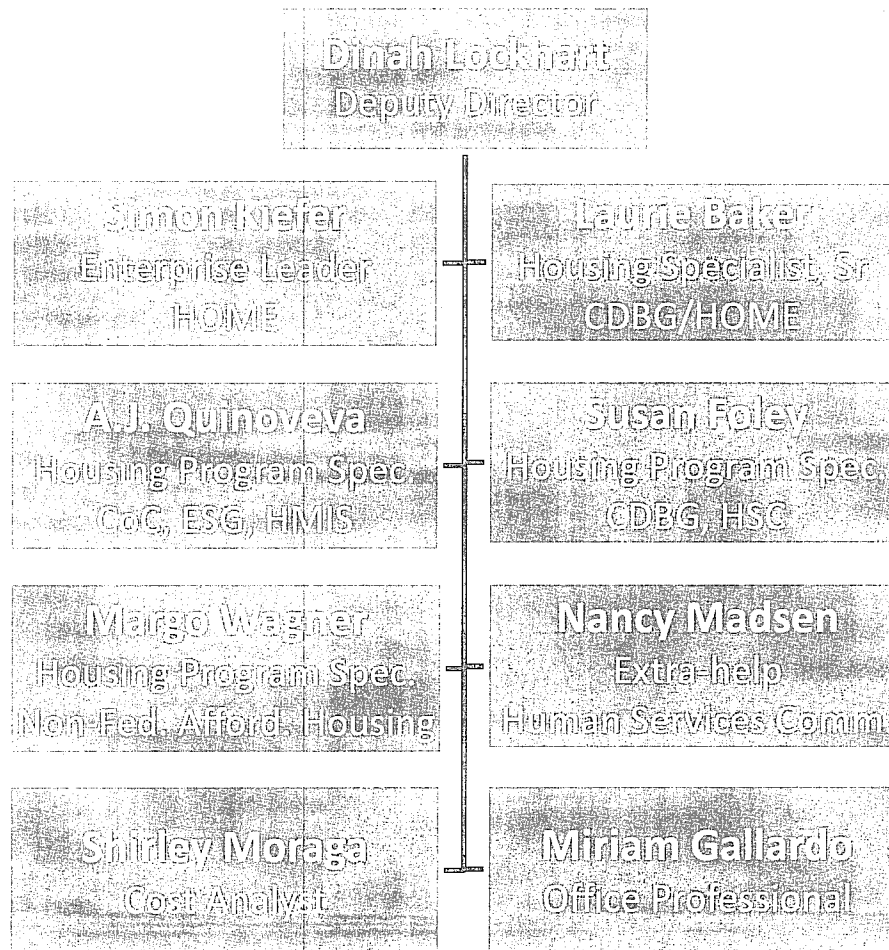
# Purpose of Presentation

- Brief overview of HCD
  - Staff
  - Programs
  - Roles and responsibilities
- Main Focus
  - Challenges
  - Solutions

# Community Services Department



# Housing & Community Development



### Consultants using one vacant, funded Housing Program Specialist position

# HCD Program Summary

## Federal

- CDBG – Projects/Programs for low & moderate income
- HOME – Create affordable housing
- ESG – Services for homeless & at-risk of homelessness
- CoC – Services & housing to help homeless achieve stability

## Non-federal

- Inclusionary housing oversight/property management
- Affordable Housing – In-lieu fee reinvestments
- Homeless Shelter Contracts and Warming Shelters
- Human Service Grants

# HCD Challenges

## Timeliness

- Insufficient focus on project & program readiness
- Staff and leadership turnover

## Monitoring

- Lack of consistent application of procedures
- Large number of active projects and programs

## External

- Audits

# Summary of Current Year HCD Programs and Projects

Program	# Active	Total \$ Active	Total Allocation	Admin. Allocation
CDGB	53	\$5.3M	\$1.5M	\$233K
HOME	43	\$23.6M	\$0.9M	\$93K
ESG	7	\$0.2M	\$0.2M	\$12K
CoC	11	\$1.7M	\$1.7M	\$12K
HSC*	71	\$1.1M	\$1.2M	\$100K
SHELTERS*	3	\$0.3M	\$0.3M	0
VISITORS' BUREAUS*	12	\$0.2M	\$0.2M	0
WARMING CTRS*	1	\$0.03M	\$0.03M	0
<b>Total</b>	<b>201</b>	<b>\$32.4M</b>	<b>\$6.0M</b>	<b>\$450K</b>

\*County General Fund



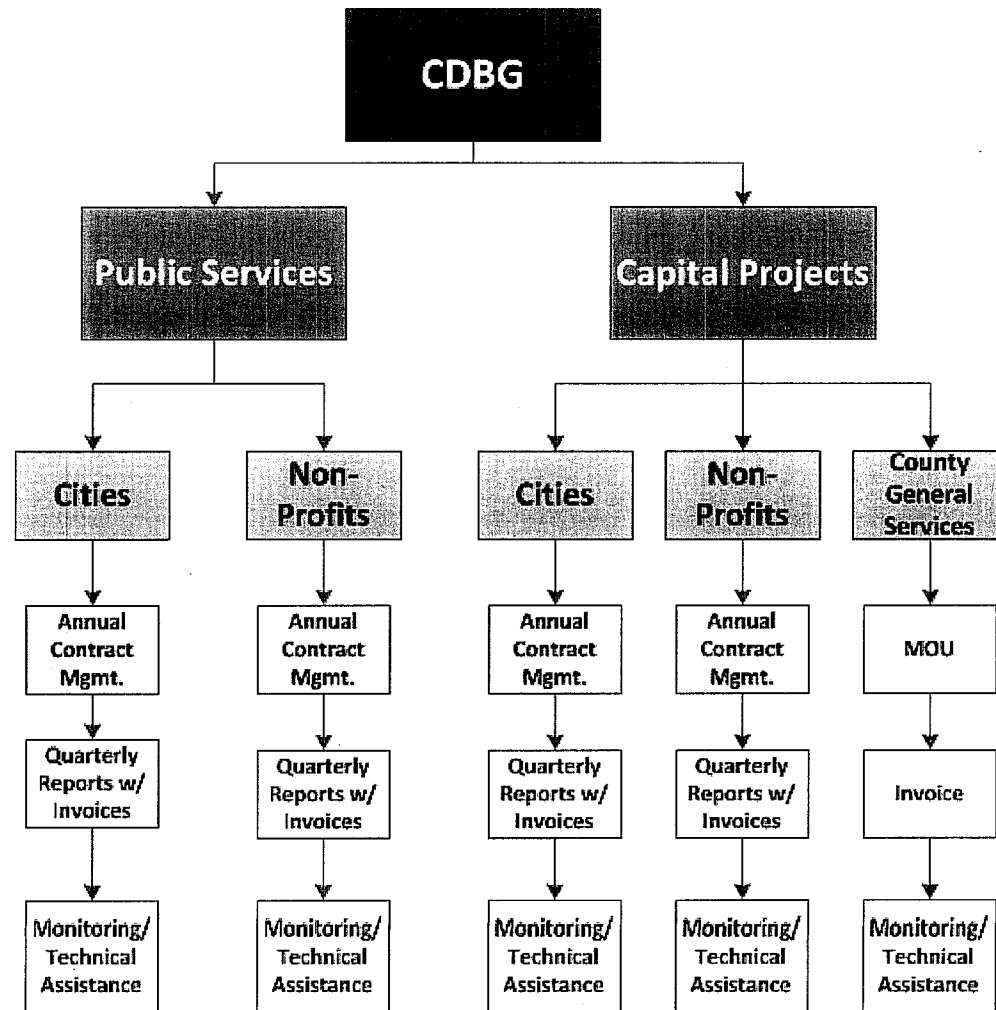
# CDBG Programs and Activities

## CDBG Public Services

(15%): food distribution, youth and senior programs, transportation, counseling, medical and dental, programs of homeless/disabled

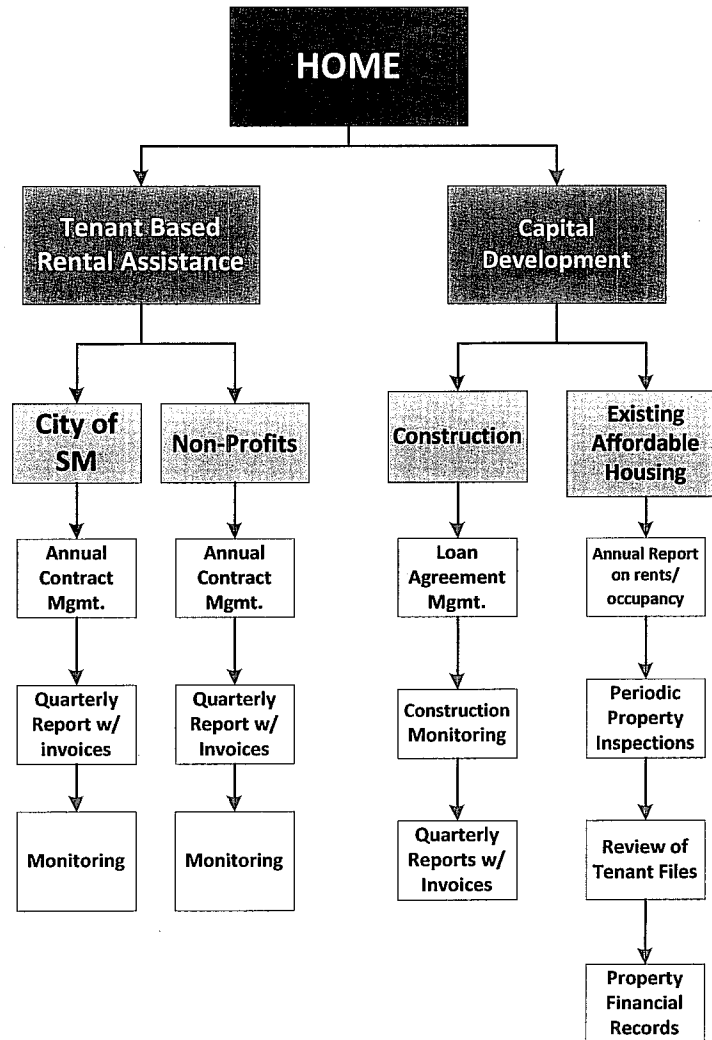
## CDBG Capital Projects:

libraries, homeless facilities, community centers for recreation, seniors, youth; parks; accessibility; non profit facilities improvements; infrastructure, day care



# HOME Investment Partnerships Programs and Activities

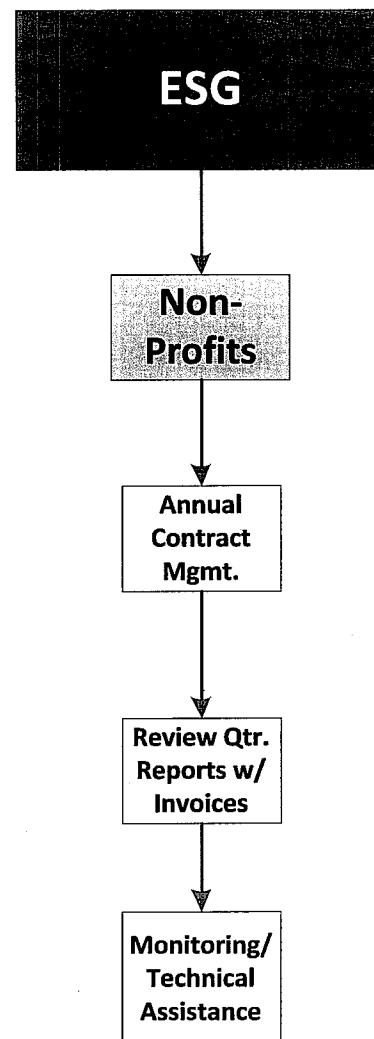
**HOME Investment Partnerships:**  
construction,  
rehabilitation, rental  
and homeownership  
assistance



# Emergency Solutions Grant Programs and Activities

## Emergency Solutions

**Grants:** Prevent homelessness at its onset; provide shelter services; tends to be short-term in duration

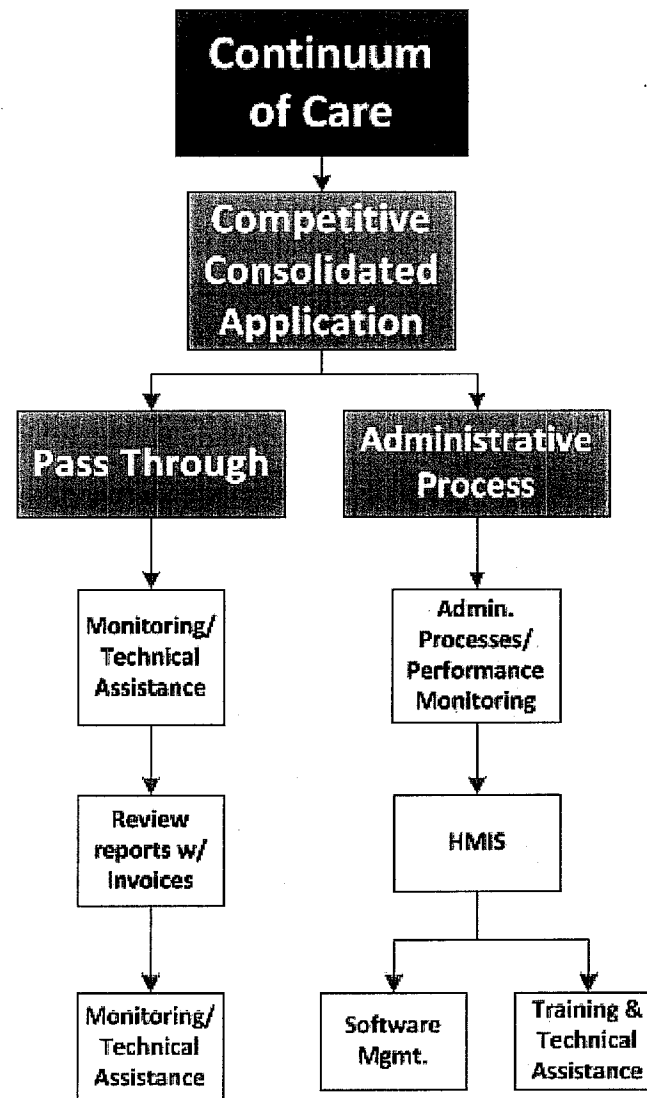


# CoC Programs and Activities

## CoC Homeless

**Programs:** supportive services and transitional/permanent housing; longer-term solutions to address homelessness

**Homeless Management Information Systems:** administer Countywide software to track and report data for thirty-two programs

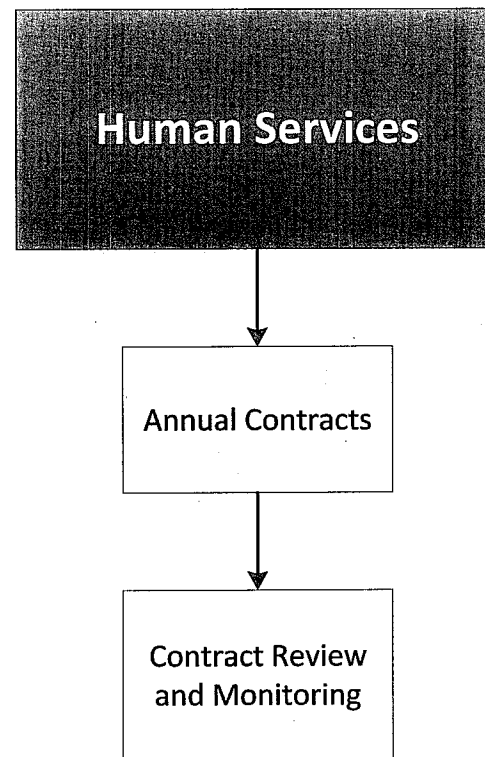


# Human Services Commission Programs and Activities

## Human Services

### Commission:

Homeless facilities,  
operations and services,  
youth/senior programs,  
food distribution,  
transportation, mental  
health, domestic  
violence, rape  
prevention and  
counseling, drug and  
alcohol counseling,  
Rental Housing  
Mediation Task Force,  
Warming Centers

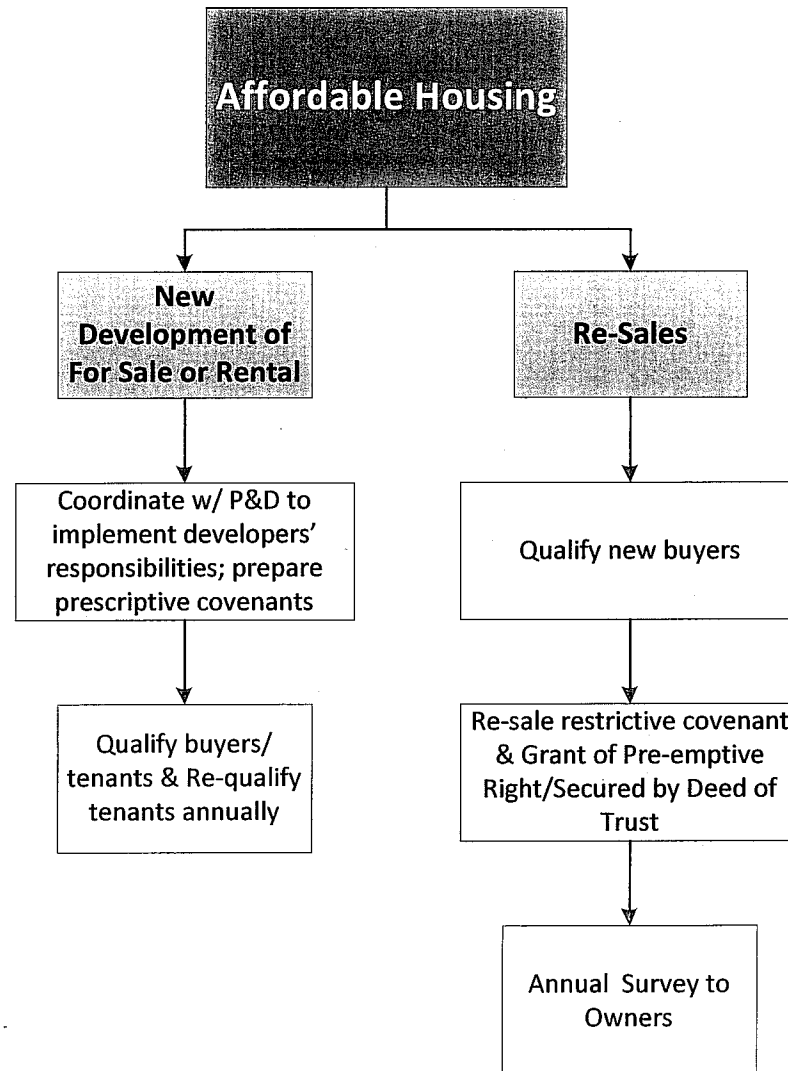


# Housing Programs and Activities

## Inclusionary Housing:

Promotes the development of affordable housing; property management; oversees developer responsibilities, buyer/tenant eligibility, certification, inspections and monitoring.

In-lieu fees go to County Housing Authority & non-profit housing developers for the construction of affordable housing



# HCD Program & Administration funding – FY 2012-13

## Planning:

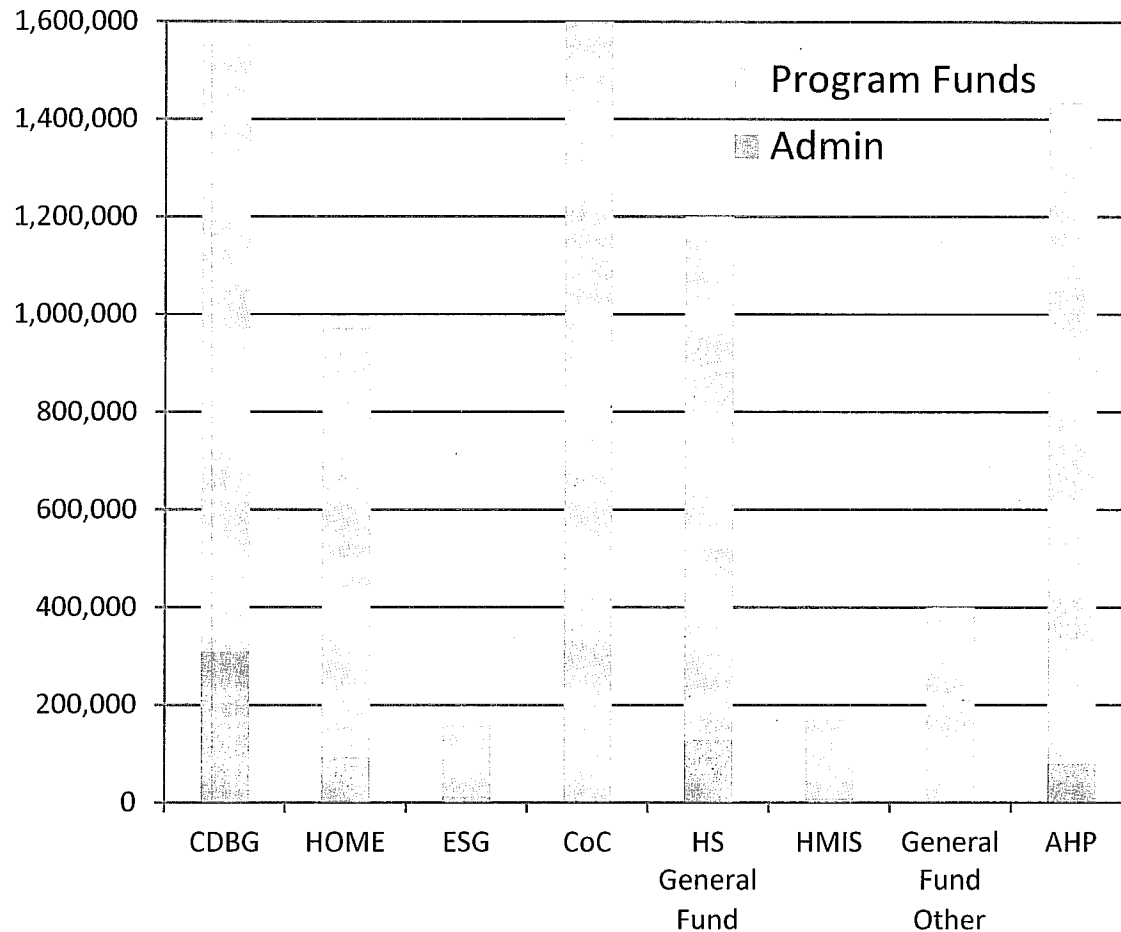
Consolidated Plan,  
Annual Action  
Plans, CAPERS, CoC

## Contract Establishment and Management

## Monitoring:

Program terms and  
conditions, Project  
compliance

## Annual & Semi- Annual Regulatory Reporting



# HCD Challenges & Solutions

## Challenges

### Timeliness

- Insufficient focus on project & program readiness
- Staff and leadership turnover

### Monitoring

- Lack of consistent application of procedures
- Large number of active projects and programs

### External

- Audits

## Solutions

### Timeliness

- 2013 Annual Action Plan - Projects ready to implement
- Staff with program experience have been hired

### Monitoring

- Amending/creating standardized procedures
- Expediting monitoring of affordable housing units

### External

- Finish, implement findings

# Wrap-up

- Questions

- Recommended Actions:

Receive and file a report on the status of the administration and the monitoring of the use of funds provided through federal housing programs to the Housing and Community Development Division (HCD) of the County Community Services Department,

Provide direction to staff as appropriate, and

Determine that the recommended actions do not constitute a project subject to environmental review under the California Environmental Quality Act (CEQA)