Fiscal Year 2010-2011 Budget Development Workshop Potential Service Level Impacts

Schedule

Departments listed in bold font will be making presentations. (Approximate start time) 10:00 AM 10:30 AM **Departmental Budgets** Fire (20 minutes) Public Safety 12:00 PM **Public Comment** 12:15 PM **Break** 1:00 PM **Departmental Budgets (continued)** Planning and Development (10 minutes) Community Resources & Public Facilities General County Programs (10 minutes).......General County Programs 2:30 PM Departmental Budgets (continued) Treasurer-Tax Collector-Public Administrator (10 minutes)................Support Services Alcohol, Drug & Mental Health Services (10 minutes) Health and Public Assistance Available for Questions: Court Special Services Law and Justice 3:30 PM **Public Comment** 3:45 PM **Break** 4:00 PM **Board Deliberations**

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Overview

During development of the FY 2010-11 budget, the Board of Supervisors requested that staff conduct a Budget Development Workshop to review potential service level impacts. In order to close the gap between decreasing available funding and rising expenditure demands, departments were requested to document all potential service level reductions and the potential impacts the reductions would have on the department.

The County is facing significant budget challenges from the local, state, and national level as a result of the economic recession, particularly with increasing expenditure demands that are outpacing revenues. Specifically, the County has been impacted by rising salary, health insurance premium, and retirement costs. Consistent with prior fiscal years, departments have modeled potential service level reductions in order to stay within budget appropriation limits. These are prioritized by the Department Director from least harmful to most harmful and describe the reductions necessary to comply with adopted budget principles.

The potential reductions are in line with the Board's adopted control principles and are still under review and consideration as the budget development process continues. Final impacts of the FY 2010-11 State Budget on some departments are unknown at this time as the Legislature has yet to rebalance FY 2009-10 or begin to approach real consideration of the FY 2010-11 budget. Final recommendations for the Board's consideration will be included at the budget hearings in June 2010 and will reflect the latest information regarding available revenues, expenditures, and any actions taken by the Legislature to adopt a FY 2010-11 State budget.

The potential service level impacts are primarily the result of the following factors:

- Flat or declining local discretionary revenue resulting in GFC reductions;
- Loss of one-time funding (funding from static sources not backed up by ongoing revenue) allocated in FY 2009-10;
- Departmental revenue changes, which include revenue loss due to a variety of factors such as: decreased permit activity, lower property tax collection, realignment/sales tax declines, Proposition 172/public safety sales tax declines; and
- Salary and benefit increases, including the cost of retirement.

As detailed during the *Budget Development Workshop: Defining the Problem* on February 9, 2010, expenditure demands are projected to increase at a much faster rate than revenues for at least the next four budget cycles. Furthermore, revenue is projected to remain flat in FY 2011-12. To the extent the Board allocates one-time sources to maintain services in FY 2010-11, there will be three options for FY 2011-12:

- 1) Reduce the service in FY 2011-12 that was funded by one-time sources in FY 2010-11;
- 2) Reduce other General Fund services throughout the County to fund the service that received one-time funding in FY 2010-11; or
- 3) Allocate additional one-time funding to maintain levels of service in 2011-2012.

To the extent possible, budget balancing strategies should include a goal of eliminating the use of one-time sources for ongoing expenditures and to eliminate "cliffs" that create a structural imbalance with ongoing revenue.

During the Budget Development Workshop on February 9, 2010, the Board received the General Fund Contribution (GFC) Inventory and the Cost Center Performance Plan (CCPP), which described programmatic funding allocations. On February 23, 2010, the Board will receive the Department Directors' prioritization of potential budget reductions. These two key pieces of analysis, the GFC Inventory and the CCPP, as well as the department prioritizations, will allow the Board to evaluate potential reductions and to provide guidance.

The table below summarizes the potential dollar reductions by department. The tables that follow explain detailed service level reductions.

		Non-General		
Department	General Fund	Fund	Total	FTE
Sheriff	(12,087,825)	-	(12,087,825)	(102.5)
Fire	(70,000)	(4,330,000)	(4,400,000)	(19.0)
Probation	(6,161,889)	(2,157,526)	(8,319,415)	(56.0)
District Attorney	(3,986,883)	-	(3,986,883)	(34.9)
Clerk-Recorder-Assessor	(650,000)	-	(650,000)	(6.0)
Social Services	(1,461,126)	1,515,692	54,566	(56.1)
Public Health	(634,823)	(338,613)	(973,436)	(6.0)
Public Defender	(1,399,306)	(362,241)	(1,761,547)	(17.0)
General Services	(2,126,593)	(4,931,500)	(7,058,093)	(18.0)
Planning & Development	(1,282,016)	-	(1,282,016)	(8.0)
Auditor-Controller	(155,000)	-	(155,000)	(1.0)
General County Programs	(593,540)	(1,441,565)	(2,035,105)	(3.5)
Parks	(1,701,000)	-	(1,701,000)	(18.6)
Treasurer-Tax Collector-Public Adm.	(876,892)	-	(876,892)	(3.0)
Alcohol, Drug & Mental Health Services	(193,000)	(3,007,000)	(3,200,000)	(17.0)
County Executive Office	(857,500)	-	(857,500)	(4.0)
County Counsel	(394,949)	-	(394,949)	(2.6)
Human Resources	(354,631)	-	(354,631)	(4.0)
Information Technology	(313,389)	(660,490)	(973,879)	(3.5)
Housing & Community Development	(73,464)	-	(73,464)	-
Agriculture & Cooperative Extension	(367,540)	-	(367,540)	(4.0)
Public Works	(42,575)	-	(42,575)	(0.5)
Child Support Services	-	(642,000)	(642,000)	(7.0)
Court Special Services	-	(81,723)	(81,723)	-
Board of Supervisors	-	-	-	-
Debt Service	_	-	-	
Total	\$ (35,783,941)	\$ (16,436,966)	\$ (52,220,907)	(392.1)

Other FY 10-11 Budget Solutions or Ideas

1st District

Idea #	Description
1	Use one-time Tobacco Settlement funding to fund numbers 5, 6, 7, 9, 10, 11, 12, and 13 on Public Health Priority list.
2	Help maintain current Lake Cachuma pool hours by charging minimal fee for pool use.
	The principal and the state of
3	Work with COMB and County Water Agency to secure funding assistance for Quagga program.
4	Avoid cut to Children's Health Initiative by using one-time Tobacco Settlement funding.
5	Cut Public Information Officer program by additional \$84,000.
6	CEO work with department heads to consider, analyze, and possibly propose department mergers/consolidations.
7	
8	
9	
10	

Other FY 10-11 Budget Solutions or Ideas

2nd District

Idea #	Description
1	Direct the Planning and Development Director to explore and report back to the BOS re: the feasibility (including cost savings) of returning the Redevelopment Agency to P&D and to further report the feasibility of moving a portion of Housing and Community Development to P&D. Report on the feasibility of moving the ARRA and AB 811 functions to office of Auditor-Controller
2	Reduce the Information and Technology budget by \$3.5 million (data for decision making costs, as noted by Auditor-Controller)
3	Reduce the Public Information Officer budget by \$30,000
4	Eliminate the "twofer" designation of the CEO/HR Director and restore the position of the Human Resources Department Director
5	Return Internal Service Fund balances to Departments
6	Remove Executive salary increases and bonuses from base budget (\$750,000)
7	Workforce concessions (including but not limited to furloughs, salary reductions, etc.)
8	Retain the previous allocation to the CVB Film Commission
9	
10	

Other FY 10-11 Budget Solutions or Ideas 3rd District Idea # Description

Other FY 10-11 Budget Solutions or Ideas 4th District Description Idea # Fire: Eliminate the use of the helicopter – keep it parked until funding is restored Fire: Preserve the \$280,000 of Orcutt FPD and do not transfer it to County FPD Fire: USE AMR Ambulance service as the primary responder and only use FD ambulances as back up. Could help reduce staffing. General County Programs: Eliminate PIO position Parks: Deed back some of the open space to the HOAs and allow them to manage the land 5 6 8 9

10

Other FY 10-11 Budget Solutions or Ideas 5th District Idea # Description

Sheri	ff's De	partment													
Adopt	ed FY 2	009-10 Budge	t:		\$ 103,198,952										
Adopt	ed FY 2	009-10 GFC:			\$ 62,072,382						Gene	ral Fund Redu	ctions		
						FY 2010-	11 Budget G	ар		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist	
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non- General Fund	FTE	Description	specific reduction in the "Genera address the FY 2	structions: Enter in might be conside I Fund" column to to 2010-11 Budget Gameral Fund" column	red. Of note, only the left will produc ap. Restorations o	reductions to proge e discretionary sav f programs with do	rams with dollars rings needed to ollars in the "Non-	
TIER	ONE R	EDUCTIONS	<u> </u>												
032	1	Law Enforcement Operations	Special Operations	Gang Team	688,200	(662,125)		(4.00)	Zero-Fund Gang Team - 4 sworn positions plus Services & Supplies	No	No	No	Yes		
032	2	Admin & Support	Administrative Services	Administration	1,134,579	(132,014)		(0.50)	Zero-Fund Sheriff Commander position funded at 50%	Yes Yes Yes					
032	3	Admin & Support Law	Administrative Services	Special Services	504,352	(72,336)		(1.00)	Zero-Fund a Utility Worker due to the RIP	ue to Yes Yes Yes					
032	4	Enforcement Operations	Countywide Law Enforcement	Patrol	28,942,944	(223,717)		(1.00)	Zero-Fund Deputy Lieutenant position due to retirement	Yes		Yes	Yes		
032	5	Court Services	Court Support Services	Civil Process	1,787,633	(73,309)		(1.00)	Zero-Fund a LOP II position due to the RIP	Yes		Yes	Yes		
032	6	Law Enforcement Operations	Countywide Law Enforcement	Patrol	28,942,944	(215,326)		(1.00)	Zero-Fund Deputy Lieutenant position due to retirement	Yes		Yes	Yes		
032	7	Admin & Support	Administrative Services	Community Services	774,304	(198,098)		(2.00)	Eliminate Crime Prevention services	Yes		Yes	Yes		
032	8	Admin & Support	Administrative Services	Community Services	774,304	(185,764)		(2.00)	Conversion of DARE program to collateral assignment	Yes	No	Yes	Yes		
032	9	Custody Operations	Custody Operations	Jail Operations	8,688,718	(1,391,066)		,	Closure of the Santa Maria branch Jail	Yes/No	Yes/No	No	No	No	
		TIER ONE RED	UCTIONS			(3,153,755)		(24.50)							
TIER	TWO R	EDUCTION	<u>S</u>												
		Law Enforcement							Elimination or reduction in Patrol, Investigative and Forensic services in the unincorporated						
032	10	Operations	Various	Various		(5,200,040)		(40.00)	areas of the county	No	No	No	Yes		
032	11	Custody Operations	Various	Various		(3,150,030)		(30.00)	Closure of a Main Jail housing unit	No	No	No	Yes		
032	12	Various	Various	Various		(584,000)		(8.00)	Reduction in unspecified civilian positions	No		Yes	Yes		
		TIER TWO RED	UCTIONS			(8,934,070)		(78.00)							
TOTA	L RED	UCTIONS				(12,087,825)		(102.50)							

Fire Department

Adopted FY 2009-10 Budget:

53,078,152

Adopte	d FY 20	09-10 GFC:			\$ 1,599,800						Gene	eral Fund Redu	ctions	
						FY 2	010-11 Budget Ga	р		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	specific reduction in the "Genera address the FY 2	n might be conside I Fund" column to 2010-11 Budget Ga	"Yes" or "No" in the ered. Of note, only the left will produce ap. Restorations on will widen the FY	reductions to proge e discretionary sav f programs with do	grams with dollars vings needed to ollars in the "Non-
031	1	Emergency Operations	Emergency Response	Fire Station Ops & Response	1,893,074		(500,000)		Return \$500K of \$9M Fire capital in Vehicle Ops Fund.	Yes	No	Yes	Yes	
024	2	Capital		Unallocated	3,100,000	(70,000)	(1,246,000)		Reduce Fire District Capital Designation.	Yes		Yes	Yes	
031		Imprvmnts	Capital Outlay	Unanocateu	3,100,000	(70,000)	(1,246,000)		Unfund 1 Admin Ofc	res		res	162	
031	3	Admin & Support Svcs	Administration	Admin	543,000		(80,000)	(1.00)	Professional in Fire Prevention Division	Yes	No	No	Yes	
031	4	Admin & Support Svcs	Information Technology	Information Technology	409,000		(123,000)	(1.00)	Unfund 1 Computer Sys Specialist	No	No	No	Yes	
031	5	Admin & Support Svcs	Information Technology	Information Technology	409,000		(149,000)	(1.00)	Unfund 1 EDP System & Program Analyst Sr position	No	No	No	Yes	
031	6	Code Regulation & Planning	Planning & Engrng Svcs	Planning & Engrng Svc	609,000		(115,000)		Move 1 Staff Engr/Inspctr to Fire Station Ops Constant Staffing Pool, reducing overtime costs.	No	No	No	Yes	
031	7	Emergency Operations	Construction	Construction	787,000		(155,000)	(1.00)	Unfund 1 Heavy Equipment Operator	No	No	No	Yes	
031	8	Admin & Support Svcs	Training	Training	567,000		(147,000)	(1.00)	Unfund 1 Safety & Standards Coordinator	No	No	No	Yes	
031	9	Code Regulation & Planning	Inspection Services	Inspection Services	642,000		(115,000)		Move 1 Staff Engr/Inspctr to Fire Station Ops Constant Staffing Pool, reducing overtime costs.	No	No	No	Yes	
031	10	Emergency Operations	Emergency Response	Fire Station Ops & Response	28,645,000		(400,000)		Move 4th Firefighter post position at Station 22 in Orcutt to the Constant Staffing Pool, reducing overtime costs. This reduction would be achieved by leaving one post Firefighter position unstaffed at Station 22.	No	No	No	Yes	

		epartm	ent 09-10 Budge	\ 4•		\$ 53,078,152									
	-		09-10 Budge 09-10 GFC:	7L.		\$ 1,599,800						Gene	eral Fund Redu	ctions	
							FY 2	010-11 Budget Ga	р		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
C	ept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	specific reduction in the "General address the FY 2	n might be conside I Fund" column to 2010-11 Budget Ga	the left will produce	reductions to proge discretionary saf programs with d	grams with dollars vings needed to ollars in the "Non-
(031	11	Emergency Operations	Emergency Response	Fire Station Ops & Response	28,645,000		(500,000)		Move 1 Engr/Inspctr post position at Station 51 in Lompoc Valley to Constant Staffing Pool	No	No	No	Yes	
(031	12	Emergency Operations	Fuels Crew	Fuels Crew	1,593,000		(800,000)		Downsize Fuels Crew Program to 1 Crew for fire season only (Unfund 1 Safety & Standards Coordinator and do not hire 13 Extra Help crew members)	No	No	No	Yes	
						Total	(70,000)	(4,330,000)	(19.00)						

Drobo	tion Do	nortmont												
		partment 09-10 Budge	n+•		\$ 40,011,550									
-		09-10 Buage 09-10 GFC:	51.		\$ 40,011,530 \$ 21,464,612						Gene	ral Fund Redu	ctions	
Adopte	1 200	09-10 GI C.			Ψ Z1,404,01Z								I	
						FY 2010	-11 Budget Ga	р		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	specific reduction in the "General address the FY 2	structions: Enter n might be conside I Fund" column to 2010-11 Budget Ga neral Fund" column	red. Of note, only the left will produc ap. Restorations o	reductions to proge e discretionary sav of programs with do	grams with dollars vings needed to ollars in the "Non-
TIER 1:	Recomme		Chief Probation Of		current fiscal crisi	S			Filmingto O of F many		l	l	l	
022	1	Juvenile & Adult	Supervision	Gang Enforcement	200,000	(200,000)	_	(2.00)	Eliminate 2 of 5 gang enforcement officer positions	No	No	No	Yes	
022	2	Juvenile	Special Programs	Counseling and Education		(612,430)	(120,989)	,	Eliminate the CEC program countywide	Yes	No	No	Yes	
022	3	Juvenile	Supervision	Field Services	125,543	(125,543)	-	(1.00)	Eliminate one Supervising Probation Officer	Yes	No	No	Yes	
022	4	Adult	Supervision	Field Services	98,491	(98,491)	-	(1.00)	Eliminate one Deputy Probation Officer	No	No	No	Yes	
									Eliminate Probation Assistant					
022	5	Juvenile	Supervision	Placements	74,627	(74,627)	-	(1.00)	assigned to placements	Yes	No	No	Yes	
022	6	Institutions	Institutions	Santa Maria Juvenile Hall	96,538	(96,538)	_	(1.50)	Reduce extra help expenditures	Yes	No	Yes	Yes	
TIER 2:	NOT reco	mmended by	the Chief Probation	on Officer and op	posed by the Cou						_			
022	7	Institutions	Institutions	Santa Barbara Booking Station	401,454	(269,908)	(131,546)	(3.50)	Eliminate shift staff at the Santa Barbara Booking Station	No	No	No	Yes	
022	8	Institutions	Institutions	Los Prietos Boys Academy	2,045,585	(1,221,895)	(823,690)		Close the Los Prietos Boys Academy Program	No	No	No	Yes	

Proba	tion De	partment												
Adopte	d FY 20	09-10 Budge	et:		\$ 40,011,550									
Adopte	d FY 20	09-10 GFC:			\$ 21,464,612						Gene	eral Fund Redu	ctions	
						FY 2010	-11 Budget Ga _l	р		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	specific reduction in the "General address the FY 2	n might be conside I Fund" column to 2010-11 Budget Ga	"Yes" or "No" in the red. Of note, only the left will produce ap. Restorations on will widen the FY	reductions to proge e discretionary sav of programs with do	grams with dollars vings needed to ollars in the "Non-
TIER 3: I	NOT reco	mmended by t	the Chief Probation	on Officer and ad	lamantly opposed	by the Courts			l			I	I	
022	9	Institutions	Institutions	Los Prietos Boys Camp	435,150	(241,943)	(193,207)	(0.90)	Reduce Los Prietos Boys Camp from 56 to 45 Beds	No	No	No	No	
022	10	Admin	Fiscal and Support	Community Service Work	286,822	(161,822)	(125,000)	(3.00)	Eliminate the Community Service Work Program countywide	No	No	No	Yes	
022	11	Institutions	Institutions	Santa Barbara Booking Station	131,546	(131,546)	-	-	Eliminate transportation component at the Santa Barbara Booking Station	No	No	No	No	
TIER 4:	Chief Prol	bation Officer	will be compelled	d to issue 1203.7	4 PC notice to Cou	irts and the Board	of Supervisors	S				I	I	
022	12	Institutions	Institutions	Los Prietos Boys Camp	3,031,495	(2,268,400)	(763,094)	(18.30)	Close the Los Prietos Boys Camp	No	No	No	No	
022	13	Juvenile	Supervision	Field Services	295,473	(295,473)		(3.00)	Eliminate 3 Deputy Probation Officer Positions	No	No	No	Yes	
022	13	Juvernie	Supervision	rield Services	293,473	(293,473)	-	(3.00)	Officer Fositions	INO	140	INO	165	
022	14	Adult These proposed	Supervision reductions have been	Field Services subject to only very	363,273	(363,273)	-	(4.00)	Eliminate 3 Deputy Probation Officer Positions and 1 AOP	No	No	No	Yes	
		preliminary revie Court and will no of the Court unt official approval	w by the Presiding Ju t be reviewed by the E il 2/9/10. Until that tim or direction from Pres sted reductions and the	dge of the Superior executive Committee ne, there will not be siding Judge Arthur							No			
			to change.		Total	(6,161,889)	(2,157,526)	(56.00)			140			

District Attorney Adopted FY 2009-10 Budget: \$ 17,865,083 **General Fund Reductions** Adopted FY 2009-10 GFC: \$ 10,960,120 FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a **Priority** Division Subdivision Program FY 2009-10 Description Dept specific reduction might be considered. Of note, only reductions to programs with dollars Non-General **Budget** FTE in the "General Fund" column to the left will produce discretionary savings needed to **General Fund** Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Reduce Support Services by 1 Legal Office Professional Expert Criminal 021 1 Prosecution Support Services 12,860,211 (123,151)(1.00) position Yes Yes Yes Prosecution Reduce Information Technology Criminal Information by 1 Legal Office Professional 2 12,860,211 (1.00) Expert position Yes Yes Yes 021 Prosecution Prosecution Technology (128,475)Reduce support for Welfare Fraud Division by 1 Investigator and 0.25 FTE Legal Office 021 3 Welfare Fraud Investigations 849,968 (181,828)(1.25) Professional position Yes No No Yes Prosecution Eliminate Consumer Fraud Consumer/ Prosecution including 1 Deputy Civil Environmental Distirict Attorney and 1 Legal (2.00) Office Professional 021 4 Prosecution Enforcement Enforcement 218.627 (224.499)No No No Yes Criminal Eliminate 1 Investigator for all Misdeameanor 5 (131,116) (1.00) misdeameanor prosecutions Yes 021 Prosecution Prosecution Investigations 12,860,211 Yes No No Yes Reduce Victim Witness Services Advocacy 021 6 Victim Witness Services 1,352,565 (182,924)(2.60) by 2.6 Advocates No No Yes Prosecution No Misdeameanor Domestic Eliminate 1 Investigatior for all Domestic Violence Criminal Violence 7 12,860,211 (131,116)(1.00) misdeameanor prosecutions No No 021 Prosecution Prosecution Investigations No No Eliminate 1 Victim Witness Advocacy 8 1,352,565 No No 021 Prosecution Victim Witness Services (87,478)(1.00) Advocate in Lompoc No Yes Vacated Deputy District Attorneys due to Five (5) vacant Deputy District Retirement Attorney positions resulting from Criminal Incentive Retirement Incentive Program to 021 9 Prosecution 12,860,211 (552,720) (5.00) remain unfilled No No Yes Prosecution Program No

District Attorney Adopted FY 2009-10 Budget: \$ 17,865,083 Adopted FY 2009-10 GFC: \$ 10,960,120 **General Fund Reductions** FY 2010-11 Budget Gap 2nd Dist 1st Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a Priority Dept Division Subdivision Program FY 2009-10 Description specific reduction might be considered. Of note, only reductions to programs with dollars **Non-General** Budget **General Fund** FTE in the "General Fund" column to the left will produce discretionary savings needed to Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Reduce and consolidate Lompoc Criminal Lompoc Office Office staff into Santa Maria 021 10 Prosecution Prosecution Closure 12,860,211 (689,189) (6.00) Office No No No Yes Eliminate 2 Deputy District Attorneys and 2 Legal Office Criminal Arraignment Professional in Arraignment 021 11 Prosecution Prosecution Courts 12,860,211 (484,128) (4.00) Courts No No No Yes Significant reduction to misdeameanor prosecution including 5 Deputy District Attorneys and 4 Legal Office Criminal Misdemeanor 021 12 Prosecution Prosecution Prosecution 12,860,211 (1,070,259)(9.00) Professionals No No No Yes Total (3,986,883) (34.9)

Clerk-	Record	er-Assess	or											
Adopte	ed FY 20	09-10 Budge	et:		\$ 19,992,954									
Adopte	ed FY 20	09-10 GFC:			\$ 9,075,032						Gene	ral Fund Redu	ctions	
						FY 2010)-11 Budget Ga	ар		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund Non-General FTE Description				specific reduction in the "General address the FY 2	n might be consided Fund" column to 2010-11 Budget Ga	"Yes" or "No" in the red. Of note, only the left will produce ap. Restorations on will widen the FY	reductions to proge discretionary say	grams with dollars vings needed to ollars in the "Non-
062	1	Assessor	All	All	7,094,506				Reduce Assessor staff by 6 positions	Yes	No - 3 FTE Yes 3 - FTE	Yes	Yes	
					Total	(650,000)	-	(6.00)						

Social Services

Adopted FY 2009-10 Budget:

\$ 140,886,014

-		09-10 GFC:		\$ 9,655,489						General Fund Reductions				
						FY 20	10-11 Budget G	ар		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	specific reduction in the "General address the FY 2	structions: Enter n might be conside Il Fund" column to 2010-11 Budget Ga neral Fund" columi	ered. Of note, only the left will produc ap. Restorations of	reductions to proge e discretionary sav of programs with do	grams with dollars vings needed to ollars in the "Non-
044	1	Social Programs	Foster Care	Foster Care Eligibility	927,230	61,156	36,327	(0.59)	Reduce Foster Care eligibility staffing by .59 FTE's due to increase Salary and Benefit Costs offset by additional revenue	Yes	No	No	Yes	
044	2	Client Services and Benefits	General Relief	General Relief	585,724	(31,283)		(1.84)	Reduce General Relief staffing by 1.84 FTE's due to increase Salary and Benefit Costs	Yes	No	Yes	Yes	
044	3	Systems & Staff Development Client Services	Cal-Win	Cal-Win	2,247,051	(163,157)	(29,681)	(3.94)	Reduce the FTE's supporting CalWIN by 3.94 due to increase Salary and Benefit Costs. Reduction in General Fund Contribution is being funded with one time Special Revenue funds. Increase in FTE based on	Yes	No	No	Yes	
044	4	and Benefits	Food Stamps	Food Stamps	3,899,857	196,283	912,750		available funding Reduce staff supporting the Kids Network by.50 FTE's due to	No	No	No	Yes	
044	6	Social Programs Administration and Support	Kids Network Reception	Kids Network Reception	414,309 3,369,485	-	-		increase Salary and Benefit Costs Reduce Reception staffing by 3.64 FTE's due to increase Salary and Benefit Costs	No No	No No	No No	Yes Yes	
044	7	Client Services and Benefits	CalWORKs	CalWORKs	12,360,644		1,520,696		Reduce CalWorks FTE's by 4.6 due to increase Salary and Benefit Costs.	No	No	No	Yes	
044	8	Client Services and Benefits	CalWORKs	CalWORKs Childcare	4,111,021		(460,638)	(3.71)	Reduce CalWorks childcare FTE's by 3.71 due to increase Salary and Benefit Costs and a reduction in Federal and State funding. Reduce Collections & Fair	No	No	No	Yes	
044	9	Administration and Support	Collections & Fair Hearings	Collections & Fair Hearings	1,537,233	_	-	(2.40)	Hearings staffing by 2.40 FTE's due to increase Salary and Benefit Costs	No	No	No	Yes	

Social Services

Adopted FY 2009-10 Budget: \$ 140,886,014 **General Fund Reductions** Adopted FY 2009-10 GFC: 9,655,489 FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a FY 2009-10 **Priority** Division Subdivision Dept **Program** specific reduction might be considered. Of note, only reductions to programs with dollars Non-General General **Budget** in the "General Fund" column to the left will produce discretionary savings needed to FTE Fund Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Description Reduce Medi-Cal Eligibility FTE's by 14.84 due to increase Salary and Benefit Costs. Even though there is no County cost to this program, the State is not funding Client Services Cost of Doing Business Medi-Cal Eligibility Medi-Cal Eligibility 044 10 and Benefits 605,626 (14.84) increases. No Yes 14.035.252 No No Reduce Fiscal FTE's by 5.25 Administration Fiscal and Fiscal and due to increase Salary and 044 11 and Support Contract Admin Contract Admin 3,541,688 (5.25) Benefit Costs. No No No Yes In Home In Home Supportive Supportive Reduction in FTE based on 044 12 Social Programs Services Services 195,275 (145,899)(0.45) available funding No Yes 3,915,124 No No IHSS Public IHSS Public 044 13 Social Programs Authority Authority (685,628)56,663 Reduction of provider wages No No No Yes 6.418.506 Reduce the IHSS Public Authority FTE's by 2.4 due to IHSS Public IHSS Public increase Salary and Benefit 044 14 Social Programs Authority Authority 941.160 (17,026)73,536 (2.40) Costs. No No No Yes Reduce the FTE's supporting Adult Services by 3.06 due to increase Salary and Benefit Costs and a reduction in funding. Reduction in General Fund Contribution is being funded with 044 15 Social Programs Adult Services **Adult Services** (44,337)(219,411)(3.06) one time Special Revenue funds. No No Yes 1.684.026 No Reduce CWS FTE's by 11.02 FTE's due to increase Salary and Benefit Costs. The entire local share of this program is now Child Welfare Child Welfare funded entirely with one time fund 044 16 Social Programs **Programs** Programs 10,719,741 (972,409)(834,277)(11.02) balance No No No Yes Total (56.13) 1.515.692 (1,461,126)

Public Health Department Adopted FY 2009-10 Budget: \$ 87.312.256 Adopted FY 2009-10 GFC: \$ 10.120.591 **General Fund Reductions** FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a Dept Priority Division Subdivision **Program** FY 2009-10 Description specific reduction might be considered. Of note, only reductions to programs with dollars Non-General **Budget** in the "General Fund" column to the left will produce discretionary savings needed to General Fund FTE Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Sharing of staff resources Community Human Services between Human Services and **Human Services** Administration (32,462)041 Health - Vital Records Yes Yes Yes Registrar/Vital Registrar/Vital Community 041 2 Health Statistics Statistics (46,310)(0.50) Reduce 0.50 vacant AOPIII Yes Yes Yes PHD Downgrade vacant RIP position Administration Administration Administration (45,856)(0.25) and reduce .25 AOP II Yes Yes Yes 041 Maternal Child Community Adolescent Reduce 1.0 vacant Health 041 4 Health Family Programs Health (42,645)(1.00) Service Aide, Sr Yes No Yes Yes Area Agency on Reduce 7% or \$2,450 in General Community 041 5 Health **Human Services** Aging (2,450)- Fund support No No No Yes Reduce Human Services Human Services allocations to CBOs (add'l 7% Community No 6 Health (72,600)reduction for FY 10-11) No Yes 041 **Human Services** Fund Reduce Human Services Human Services allocations to CBOs (reduction of Community (182,500)1-time restoration from FY09-10) 041 7 Health **Human Services** Fund No No Yes Environmental Reduce 1.0 vacant Community 041 8 Health Health Various (90,000)(1.00) Environmental Health Technician Yes No Yes Yes Use one-time TSAC funding to Community Environmental Temporary Food Facilities replaced General Fund 041 9 Health Health (100,000)Yes Yes Yes **Primary Care** and Family Medical Therapy Reduce 1.0 filled Children's 041 10 Health **Medical Services** Units (120,000) (1.00) Occupational/Physical Therapist. No No No Yes Eliminate Dog Noise Program and reduce 1.0 filled FTE Animal Community Animal Services | Field Services (1.00) Services Officer 041 Health (92,576)No No No Yes 11

P	ublic H	ealth Depart	ment											
Α	dopted l	FY 2009-10 Bu	ıdget:		\$ 87,312,256									
Α	dopted l	FY 2009-10 GF	C:		\$ 10,120,591						Gene	ral Fund Redu	ctions	
						FY 201	10-11 Budget G	Зар		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
De	ept Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	specific reduction in the "Genera address the FY 2	n might be conside I Fund" column to 2010-11 Budget Ga	the left will produc	reductions to pro e discretionary sa of programs with d	grams with dollars wings needed to dollars in the "Non-
		Community							Reduce 1.0 FTE filled Department Business Specialist					
0	41 12	Health	Animal Services	Shelter Services			(130,140)	(1.00)	position	No	No	Yes	Yes	
0	41 13	Community Health	Animal Services	Shelter Services			(15,897)	(0.20)	Reduce 0.20 FTE filled Administrative Office Assistant	No	No	Yes	Yes	
					Total Reductions	(634,823)	(338,613)	(5.95)						

Public Defender Adopted FY 2009-10 Budget: \$ 10,087,724 Adopted FY 2009-10 GFC: \$ 7,297,625 **General Fund Reductions** FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a Priority Division Subdivision FY 2009-10 Dept **Program** Description specific reduction might be considered. Of note, only reductions to programs with dollars Nonin the "General Fund" column to the left will produce discretionary savings needed to Budget General Fund General FTE address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-Fund General Fund" column will widen the FY 2010-11 Budget Gap. Public Investigative Reduction of 2 investigator 023 Defender Services 1,278,512 (158,038)(2.00) assistants Various Yes Yes Public Support Yes - 1 position No to 2 FTE 023 2 Defender Services Various 1,459,142 (143,207) (2.00) Reduction of 2 interpreters Yes each & \$250k Yes Public Investigative 023 3 Defender Services Various 1,278,512 (197,099)(2.00) Reduction of 2 social workers Yes Yes Public 023 4 Defender Adult Legal Various 6,047,426 (900,962) (362,241) (11.00) Reduction of 11 attorneys No No No Yes Total (1,399,306) (362,241) (17.00)

General Services

Adopte	ed FY 20	09-10 Budget:			\$ 67,700,000										
Adopte	ed FY 20	09-10 GFC:			\$ 6,439,189						Gene	ral Fund Redu	ctions		
						FY 20	10-11 Budget G	ар		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist	
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a specific reduction might be considered. Of note, only reductions to programs with doll in the "General Fund" column to the left will produce discretionary savings needed to address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "No General Fund" column will widen the FY 2010-11 Budget Gap.					
063	1	Capital Improvements	Facilities Capital Projects	Capital Projects	953,965	(220,000)		-	Increase capital projects rate billed internally to \$128 per hour.	Yes		Yes	Yes		
063	2	Administration	Administration	Administration	835,269	(73,038)	-	(1.00)	Reduce accounting staff by 1 position vacated by RIP.	Yes		Yes	Yes		
063	3	Administration	Office of the Director	Office of the Director	530,197	(230,644)		(2.00)	Reduce office staff by 2.0 positions	Yes		Yes	Yes		
063	4	Facilities Management	Maintenance Contracts	Maintenance Contracts	1,004,509	(80,000)			Eliminate Security in South Admin Building	Yes	No	Yes	Yes		
063	5	Real Estate Services	Real Property Services	Real Property	801,507	(97,594)		(1.00)	Reduce real property agents by 1 position vacated by RIP.	Yes		Yes	Yes		
063	6	Purchasing, Surplus Property & Mail	Mail Services	Mail Center	381,060	(85,165)		(1.50)	Reduce Mail Center staff by 2 part-time regular and 1 part time extra help position	Yes		Yes	Yes		
063	7	Facilities Management	South County Maintenance	South County Maintenance	3,374,755	(744,648)			Reduce maintenance staff by 25% (5.5 positions and eliminate .5 extra help) and maintenance service & supplies by 29% (\$182,476).	1/2 of cut	No staff; Yes S/S	Yes	Yes		
063	9	Facilities Management	North County Maintenance	North County Maintenance	2,068,502	(465,095)			Reduce maintenance staff by 35% (4 positions and eliminate .5 extra help) and maintenance service & supplies by 25% (\$128,409).	1/2 of cut	No staff; Yes S/S	Yes	Yes		
063	11	Purchasing, Surplus Property & Mail	Purchasing & Surplus Property	Purchasing	621,427	(130,409)		(1.00)	Unfund Purchasing Manager position vacated by RIP	No		Yes	Yes		

General Services

Adopted EV 2000 10 Budgets

ed FY 20	09-10 Budget:			\$ 67,700,000										
ed FY 20	09-10 GFC:			\$ 6,439,189					General Fund Reductions					
					FY 2010-11 Budget Gap				1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist	
Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	specific reduction in the "Genera address the FY 2	n might be conside Fund" column to 2010-11 Budget G	red. Of note, only the left will produce ap. Restorations o	reductions to proge discretionary saves for programs with do	rams with dollars ings needed to llars in the "Non-	
	INTERNAL SE	ERVICE FUNDS:												
12	Fleet Operations	Fleet Operations	Fleet Operations	12,416,974	_	(712,000)		Deliberate underfunding due to budget principle: Reduced revenue from departments by not collecting 2010-11 additional replacement costs	Yes		Yes	Yes		
13	Risk Management	Workers' Compensation	Workers' Compensation	12,571,442		(1,874,000)		Deliberate underfunding due to budget principle: Reduced revenue from departments by funding at 60% instead of 70% confidence level.	Yes		Yes	Yes		
14	Risk Management	General Liability	General Liability	6,284,257		(2,093,000)		Deliberate underfunding due to budget principle: Reduced revenue from departments by fully amortizing the surplus.	Yes		Yes	Yes		
15	Reprographics	Reprographics	Reprographics	1,194,022	(2.126.502)	(252,500)			Yes		Yes	Yes		
	Priority 12 13	Priority Division INTERNAL SI Fleet 12 Operations Risk Management Risk Management	Priority Division Subdivision INTERNAL SERVICE FUNDS: Fleet Operations Fleet Operations Risk Workers' Compensation Risk Management General Liability	Priority Division Subdivision Program INTERNAL SERVICE FUNDS: Fleet Operations Fleet Operations Fleet Operations Risk Workers' Compensation Risk Management General Liability General Liability	Priority Division Subdivision Program Adopted FY 2009-10 Budget INTERNAL SERVICE FUNDS: Fleet Operations Fleet Operations Fleet Operations 12,416,974 Risk Workers' Compensation Compensation 12,571,442 Risk Management General Liability General Liability 6,284,257	Priority Division Subdivision Program Adopted FY 2009-10 Budget General Fund INTERNAL SERVICE FUNDS: Fleet Operations Fleet Operations 12,416,974 - Risk Workers' Compensation Compensation 12,571,442 Risk Management General Liability General Liability 6,284,257 Reprographics Reprographics Reprographics 1,194,022	Priority Division Subdivision Program Adopted FY 2009-10 Budget Gameral Fund Program P	Priority Division Subdivision Program Fy 2010-11 Budget Gap Adopted FY 2009-10 Budget General Fund Non-General Fund Fund INTERNAL SERVICE FUNDS: 12 Operations Fleet Operations Fleet Operations 12,416,974 - (712,000) Risk Workers' Compensation Compensation 12,571,442 (1,874,000) Risk Management General Liability General Liability 6,284,257 (2,093,000)	Priority Division Subdivision Program Adopted FY 2009-10 Budget Final FIE Priority Division Program Program	Priority Division Subdivision Program	Priority Division Subdivision Program Adopted FY 2009-10 Budget FY 2009-10 Budget Propriation Subdivision Program Prog	Priority Division Subdivision Program Adopted FY 2009-10 Budget Fund Prund Fund Fu	Priority Division Subdivision Program Program	

Planning and Development

Adopted FY 2009-10 Budget: \$ 18,107,356

Adopte	ed FY 20	09-10 GFC:			General Fund Reductions									
		Division			Adopted FY 2009-10 Budget	FY 201	0-11 Budget Ga	ар		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
Dept	Priority		Subdivision	Program		General Fund	Non-General Fund	FTE	Description	Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a specific reduction might be considered. Of note, only reductions to programs with dollars in the "General Fund" column to the left will produce discretionary savings needed to address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap.				
053	1	Long Range Planning	All Programs	All Programs	3,358,855	(200,000)			Termination of lease agreement	Yes		Yes	Yes	
053	2	Developmnt Review South	Permitting & Compliance	Permitting & Compliance	1,837,261	(267,500)		(2.00)	Reduce case processing by 2 positions	Yes		Yes	Yes	
053	3	Long Range Planning	General Plans	General Plans	1,227,603	(33,000)			Reduce completed GP contracts	Yes		Yes	Yes	
053	4	Long Range Planning	Community Plans	Community Plans	1,417,918	(45,371)			Reduce completed CP contracts	Yes		Yes	Yes	
053	5	Long Range Planning	Administration	Admin	457,694	(101,040)		(1.00)	Reduce LRP Administration by 1 position	Yes		Yes	Yes	
053	6	Long Range Planning	General Plans	General Plans	1,227,603	(150,646)		(1.00)	Reduce General Plan Amendments by 1 position	Yes		Yes	Yes	
053	7	Developmnt Review South	Permitting & Compliance	South Dev Rev Permitting	1,837,261	(10,000)			terminate contract	No		No	Yes	
053	8	Developmnt Review North	Permitting & Compliance	North Dev Rev Permitting	1,047,010	(10,000)			terminate contract	No		No	Yes	
053	9	Agricultural Planning	Agricultural Planning	Agricultural Planning	242,174	(125,096)		(1.00)	Reduce by 1 position	Yes		Yes	Yes	
053	10	Developmnt Review North	North Dev Rev Prop/Permit Info	North Dev Rev Prop/Permit Info	248,931	(58,661)		(0.50)	Reduce public counter by .5 position	Yes		Yes	Yes	
053	11	Building & Safety	South Property & Permit Info	South Property & Permit Info	360,485	(60,485)		(0.50)	Reduce public counter by .5 position	Yes		Yes	Yes	
053	12	Developmnt Review North	North Dev Rev Zoning Enforcment	North Dev Rev Zoning Enforcment	130,347	(58,661)		(0.50)	Reduce zoning enforcement by .5 position	Yes	No	No	Yes	
053	13	Building & Safety	South Zoning Enforcement	South Zoning Enforcement	187,176	(60,458)		(0.50)	Reduce zoning enforcement by .5 position	No	No	No	Yes	
053	14	Building & Safety	Code Enforcement	Code Enforcement	167,822 Total	(101,098) (1,282,016)		(1.00) (8.00)	Reduce code enforcement by 1 position	No	No	No	Yes	
	1				•••	(-,,-,-,-)		(5.55)	l .		l		Pag	23 of 37

Audito	or-Cont	roller														
Adopte	ed FY 20	09-10 Budg	et:		\$ 7,729,606	\$ 7,729,606										
Adopte	Adopted FY 2009-10 GFC:										Gene	ral Fund Redu	ctions			
						FY 2010-11 Budget Gap				1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist		
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Non-General FTE Fund			Description	Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a specific reduction might be considered. Of note, only reductions to programs with dollars in the "General Fund" column to the left will produce discretionary savings needed to address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap.						
		05 Specialty	02 Advanced	4010 Advanced Accounting					Reduction of one FTE - Advanced Accounting Division							
061	1	Accounting	Accounting	Services	239,400 Total	(155,000) (155,000)		(1.00) (1.00)	Chief	Yes		Yes	Yes			

General County Programs Adopted FY 2009-10 Budget: \$ 49,400,000 **General Fund Reductions** Adopted FY 2009-10 GFC: \$ 15,100,000 FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a **Priority** Division Subdivision **Program** FY 2009-10 Description Dept specific reduction might be considered. Of note, only reductions to programs with dollars General Non-General Budget FTE in the "General Fund" column to the left will produce discretionary savings needed to Fund Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Transfer to Other Govts 990 1 and Orgs Libraries Libraries 3.000.000 Reduce funding to library system No No No No (210,000) Transfer to Other Govts Childrens Health Reduce Funding to Childrens 2 Health Initiative No No 990 and Orgs Other Transfers Initiative 956.800 (66,976)No Yes 7% reduction to budget for Organization unanticipated County projects or 990 3 Development **Board Support Board Support** 206,300 (12,500)needs of Board members Yes Yes Yes 7% reduction to fund special that Organization General General support County projects not any 990 4 Development Expenditures Expenditures 108,200 (7,500)one department Yes Yes Yes Project Performance Organization Management and Eliminate Performance Management 990 Development Reporting 285.800 (144,570) (1.00) Management Staffing Yes 5 Tracking Yes Yes Project Performance Organization Management Management and Further reduce services and 990 6 Development Tracking Reporting 285.800 (50,000)supplies Yes Yes Yes 7% reduction to budget for Organization General General unanticipated County projects or 990 7 Development Administration Administration (826) needs of Board members Yes 11,800 Yes Yes Public Information **Public Information** Developing 7% reduction to budget for public 990 8 **Programs** Officer Officer 232,400 (16,268)information support Yes See idea #3 Yes Yes Emergency Management Reduce one of the three FTE to Developing Emergency 990 9 Planning 232.401 (58,000)(0.50) half-time Yes **Programs** Operations Yes No Yes Emergency Developing 990 10 **Programs** 311,300 Services and Supplies Yes No Yes Yes Operations Administration (25.000)Reduce funding to community 990 11 First 5 6,279,404 (2.00) programs and program support Yes Various Various (1,441,565)No No No Transfer to Other Govts 12 and Orgs Other Transfers 140,200 No Yes 990 Other Transfers (1,900)7% reduction to Early Care Yes Total (1,441,565) (3.50) (593,540)

Parks Adopted FY 2009-10 Budget: \$ 15,189,764 **General Fund Reductions** Adopted FY 2009-10 GFC: \$ 3,671,326 FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a **Priority** Division FY 2009-10 Description Subdivision Program specific reduction might be considered. Of note, only reductions to programs with dollars Non-General Budget in the "General Fund" column to the left will produce discretionary savings needed to **General Fund** FTE Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Administration & Unfund Admin. Office Pro II Support 052 1 Services Reservations Reservations 93.688 (40,000)(0.20) position for 6 mos. Hire at step A. Yes Yes Yes Administration & Support Decrease advertising and 052 2 Services Marketing 40,000 (21,000)promotion expenses. Yes Yes Yes Marketing Administration & Unfund Business Manager 2 Support 052 3 Services Administration Administration 1.133.210 (26,000)(0.19) months. Yes Yes Yes South County Trails & South County Parks & Open Undeveloped Building Reduce maintenance extra help 052 4 **Spaces** Open Spaces Grounds 301.314 (104,000)and overtime. Yes No Yes Yes North County Day Use Parks & North County Parks & Open **Developed Open** Developed Reduce maintenance extra help 5 052 Spaces **Spaces** Open Space 158,408 (56,000)and overtime. Yes No Yes Yes Day Use Parks & North County Parks & Open Developed Open North County Unfund Deputy Director position 052 6 Spaces **Spaces** Day Use Parks 1,822,938 (48,000)for 4.5 months. Yes Yes Yes Unfund 8.0 extra help, unfund 2.0 North County North County vacant Park Ranger II's Reduce Parks & Open Camping Parks Cuyama and Cachuma pool No to pool 052 7 - Cachuma 2,177,868 (690,000)(10.00) operation hours. Questions Yes Yes Spaces Camping Parks No closure North County North County Parks & Open Camping Parks Unfund 3.5 maintenance extra (3.50) help. 052 8 Spaces Camping Parks - Jalama 689,946 (202,000)Yes Yes Yes North County Parks & Open Camping Parks Reduce Sheriff patrols to 052 9 Spaces Camping Parks - Patrol 67,000 camping parks by half. No No Yes (33,000)**Unfund Park Operations** Day Use Parks & Manager 1.5 months, unfund 3.0 South County vacant Park Ranger II and vacant Parks & Open **Developed Open** South County 052 10 Day Use Parks 2,204,857 (481,000) (4.70) 1 Park Ranger III. Yes No Yes Yes Spaces **Spaces** Total (1,701,000) (18.59)

Treasurer-Tax Collector-Public Administrator Adopted FY 2009-10 Budget: 6,611,570 Adopted FY 2009-10 GFC: 2,705,643 **General Fund Reductions** FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a Dept **Priority** Division Subdivision Program FY 2009-10 Description specific reduction might be considered. Of note, only reductions to programs with dollars Non-General Budget **General Fund** FTE in the "General Fund" column to the left will produce discretionary savings needed to Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. (1.00) Reduce IT staff by 1 position 065 All All All 6,611,570 (144,362) Yes Yes Yes All All 065 All Dept Reorganization Yes Yes Yes 2 6,611,570 (129,907)Public Public Reduce Public Administrator staff Public 065 3 Administrator Administrator Administrator 385,827 (59,508)(1.00) by 1 position Yes No Yes Yes Reduce collections staff by 1 General General (72,587) 065 4 Collections Collections Collections 697,205 (1.00) position No No Yes Yes 065 All All All (470,528) Use of designation Yes Yes Yes 5 6,611,570 Total (876,892) (3.00)

Alcohol, Drug and Mental Health Services Adopted FY 2009-10 Budget: \$ 89,650,000 \$ 2,810,000 (Additional \$10,464,000 identified for Prior Year Liabilities) **General Fund Reductions** Adopted FY 2009-10 GFC: FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a FY 2009-10 **Priority** Division Subdivision Program Description specific reduction might be considered. Of note, only reductions to programs with dollars Non-General Budget FTE in the "General Fund" column to the left will produce discretionary savings needed to **General Fund** Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. MH Admin, Adult & 49.200.000 (2.00) 7% GFC Reduction 043 1 Children Various Various (193,000)Yes No Yes Yes MH Admin.

(7.00) ARRA - if not extended

(8.00) Managed Care Allocation.

(15.00) 2009/09 no longer available

funding

36 funding

available

(17.00)

Realignment, VLF & State

One time designated funds in

Elimination of OTP Proposition

Reserve balance no longer

15.00 New MHSA Funding Source

Elimination of Byrne Grant

No

(770,000)

(800.000)

(1,555,000)

(280,000)

(224,000)

(766,000)

1,388,000

(3,007,000)

(193,000)

Adult &

Children

MH Admin, Adult &

Children

MH Admin, Adult &

Children

ADP

ADP

ADP

MHSA

Various

Various

Various

ADP Treatment

ADP Treatment

Various

MHSA

Various

Various

Various

SACPA

Services

Offender Treatment

Program

Various

Innovations

49,200,000

49.200.000

49.200.000

11,700,000

Total

043

043

043

043

043

043

043

2

3

4

5

6

7

8

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Unclear

Yes

County Executive Office Adopted FY 2009-10 Budget: \$ 4,419,587 **General Fund Reductions** Adopted FY 2009-10 GFC: \$ 2,402,266 FY 2010-11 Budget Gap 1st Dist 3rd Dist 4th Dist 2nd Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a **Priority** Division Subdivision FY 2009-10 Description Dept **Program** specific reduction might be considered. Of note, only reductions to programs with dollars General Non-General in the "General Fund" column to the left will produce discretionary savings needed to Budget FTE Fund Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. County Executive Executive Executive Yes - 1; Office Management Management (525,500)(2.00) Reduce 2 Asst CEO positions No - 1 012 1,906,934 Yes Yes Yes County Executive Executive Executive Reduce project funding for Management Management 2 012 Office 1,906,934 (33,000)special projects Yes Yes Yes County Executive Executive Reduce 1 Executive Secretary Executive Management Management 012 3 Office 1,906,934 (95,000) (1.00) position Yes Yes Yes County Executive Budget & Fiscal Reduce 1 Fiscal & Policy Analyst Management Office Research 1,515,934 (130,000) Yes Yes 012 4 (1.00) position Yes County Reduce project funding for Executive Budget & Fiscal special projects 012 5 Office Research Management 1,515,934 (74,000)Yes Yes Yes (4.00)Total (857,500)

Count	y Coun	sel																	
Adopte	ed FY 20	09-10 Budg	et:		\$ 7,213,318	\$ 7,213,318													
Adopted FY 2009-10 GFC: \$ 2,608,384										Gene	ral Fund Redu	ctions	elow to indicate whether a ons to programs with dollars						
						FY 2010-11 Budget Gap				1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist					
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund				Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a specific reduction might be considered. Of note, only reductions to programs with dollars in the "General Fund" column to the left will produce discretionary savings needed to address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap.									
013	1	County Counsel	Advisory	Advisory	2,608,384	(282,000)			Reduce 1.0 FTE and .6 FTE Deputy County Counsel	Yes	No	No	Yes						
		County		,					Reduce 1.0 FTE Legal Office										
013	2	Counsel	Advisory	Advisory	2,608,384	(112,949)			Professional Expert	Yes		Yes	Yes						
					Total	(394,949)	-	(2.60)											

CEO/Human Resources Adopted FY 2009-10 Budget: \$ 7,984,581 \$ 1,927,985 **General Fund Reductions** Adopted FY 2009-10 GFC: FY 2010-11 Budget Gap 2nd Dist 4th Dist 1st Dist 3rd Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a FY 2009-10 Priority **Division Subdivision** Description Dept **Program** specific reduction might be considered. Of note, only reductions to programs with dollars General Non-General in the "General Fund" column to the left will produce discretionary savings needed to Budget FTE Fund Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Human Capital Employee Eliminate one HR Specialist 064 Solutions Position Control Relations 517,746 (88,351) (1.00) position No Yes Yes Yes Human Eliminate one Team/Project Capital Talent 064 2 Solutions Recruiting Recruitment 818,854 (96,217)(1.00) Leader position - Recruiting Yes Yes Yes Human Capital Eliminate one HR Specialist Talent 064 3 Strategies Recruitment 818,854 (102,063)Yes Yes Recruiting (1.00) position Yes Human Eliminate funding for outside Capital Employee Employee 064 4 Strategies Development Development 422,101 (12,000)training Yes Yes Yes Human Talent Reduce advertising funds for Capital 5 818,854 064 Strategies Recruitment (6,000)recruiting No Yes Yes Recruiting Yes Total (304,631) (3.00)

Information Technology Adopted FY 2009-10 Budget: \$ 14,457,612 **General Fund Reductions** Adopted FY 2009-10 GFC: 786,877 FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a Dept **Priority** Division Subdivision Program FY 2009-10 Description specific reduction might be considered. Of note, only reductions to programs with dollars Non General Budget **General Fund** FTE in the "General Fund" column to the left will produce discretionary savings needed to Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Move Web Master and Programmer from the General Fund eGov Program to Web (266,623) 066 Applications | Applications eGov 552,564 266,623 Services Yes Yes Yes Reduce professional services, Network/Com extend life cycle of network 066 2 Network 3,669,518 (629,641)Yes munications Network equipment Yes Yes Communications Manager Network/Com position and have the Assistant 066 3 munications Radio Radio 2,466,012 (79,621) 0.50) Director manage this division in Yes Yes Yes addition to other duties. Do not Network/Com fill a vacant Network Technician 066 4 munications Network 3,669,518 (190,851) Yes Yes Yes Network (1.50) position. Reduce Extra Help GIS Technician position supporting 066 5 Applications Applications GIS 52,000 (27,000)(0.50) Public Safety Yes Yes Yes Applications Applications GIS 066 270,653 (1.00) Unfund GIS Analyst position Yes Yes Yes (104,860) Add professional services to GIS program to offset loss of GIS 066 7 Applications | Applications GIS 270,653 58,094 Analyst position Yes Yes Yes (3.50) Total (313,389) (660,490)

Housing and Community Dev. Adopted FY 2009-10 Budget: \$ 10,300,000 Adopted FY 2009-10 GFC: 693.018 **General Fund Reductions** FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a **Priority Division** FY 2009-10 Subdivision **Program** Description Dept specific reduction might be considered. Of note, only reductions to programs with dollars Non General General **Budget** in the "General Fund" column to the left will produce discretionary savings needed to FTE Fund Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Office of the Director, Fiscal, Property Housing and Management, Professional 63% decrease in professional Housing Dev. & Community Services and service contracts and external 055 Dev. Grant Admin Marketing 21,500 (13,500)- advertising/outreach. Yes Yes Yes Office of the Director, Fiscal, Property Housing and Management, Housing Dev. & Community Transportation 62% decrease in transportation 2 055 Dev. Grant Admin and Travel 26,000 (16,000)Yes Yes Yes Office of the Director, Fiscal, Property Housing and Management, 47% decrease in registration for Housing Dev. & CDBG, HOME, EU training and Community **Training Fees** 055 3 Dev. Grant Admin and Supplies 6,500 (3,000)- other training. Yes Yes Yes 7% reduction in contributions to Housing and Community Office of the the 14 regional conference and Advertising Director 225,500 - visitors bureaus. 055 4 Dev. Resources (15,785)No No No Yes Office of the Director, Fiscal, 50% reduction in support for Property community and economic development studies, projects, Housing and Management, Community Housing Dev. & and sponsorships of local 055 5 Dev. Grant Admin Special Projects 9,000 (4,500)initiatives. Yes No Yes Yes Human Svc-Housing and Community Office of the Homeless 7% reduction in contracts with 055 6 Dev. Director Shelters 295,413 (20,679)- area homeless shelters No No No Yes (73,464) Total Reductions 65,770 Target Reductions (Over)\Under (7,694)

Agriculture and Cooperative Extension Adopted FY 2009-10 Budget: \$ 3,741,220 \$ 1,677,228 **General Fund Reductions** Adopted FY 2009-10 GFC: FY 2010-11 Budget Gap 2nd Dist 3rd Dist 4th Dist 1st Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a FY 2009-10 Priority Division **Subdivision** Description specific reduction might be considered. Of note, only reductions to programs with dollars Dept Program General Non-General in the "General Fund" column to the left will produce discretionary savings needed to Budget FTE Fund Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Pesticide Delete (1) vacant Agricultural Pesticide 051 Agriculture Enforcement Enforcement 1,109,158 (75,327)(1.00) Biologist position Yes No Yes Yes 051 2 Agriculture All subdivisions All programs 3,741,220 (141,559)(1.00) Eliminate (1) IT staff position Yes Yes Yes Unfund (2) vacant Agricultural Pesticide Pesticide Agriculture (150,654) 051 3 Enforcement Enforcement 1,109,158 (2.00) Biologist positions Cut 1 No Yes Yes Total (367,540) (4.00)

	Works													
Adopte	ed FY 200	09-10 Budget:			\$ 133,072,578	133,072,578								
Adopte	Adopted FY 2009-10 GFC: \$ 2,349,921								General Fund Reductions					
						FY 20 ⁻	10-11 Budget 0	Вар		1st Dist	2nd Dist	3rd Dist	4th Dist	5th Dist
Dept	Priority	Division	Subdivision	Program	Adopted FY 2009-10 Budget	General Fund	Non-General Fund	FTE	Description	Worksheet Instructions: Enter "Yes" of specific reduction might be considered. Of in the "General Fund" column to the left address the FY 2010-11 Budget Gap. Research General Fund" column will with the column will will will be considered.	red. Of note, only the left will produce ap. Restorations of	reductions to proge e discretionary sav of programs with do	rams with dollars rings needed to ollars in the "Non-	
054	1	Surveyor	Customer Support	Customer Support	2,250,875	(40 EZE)		(0.50)	Transfer Building Permit Tech back to P&D	Yes		Yes	Yes	
054	'	Surveyor	Support	Support	Total	(42,575) (42,575)		(0.50)		1 62		1.62	1 65	

Child Support Services Adopted FY 2009-10 Budget: \$ 9,449,875 **General Fund Reductions** Adopted FY 2009-10 GFC: FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a FY 2009-10 Dept Priority Division Subdivision Program Description specific reduction might be considered. Of note, only reductions to programs with dollars Non-General in the "General Fund" column to the left will produce discretionary savings needed to **Budget** FTE General Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-Fund General Fund" column will widen the FY 2010-11 Budget Gap. Collection and Child Support Case Support and FTE reduction due to increased Yes - reduce 2 8,295,000 (642,000) (7.00) costs FTE only 045 Services Management Casework Yes Yes Total (7.00) (642,000)

Court Special Services Adopted FY 2009-10 Budget: \$ 15,112,237 \$ 7,606,100 **General Fund Reductions** Adopted FY 2009-10 GFC: FY 2010-11 Budget Gap 1st Dist 2nd Dist 3rd Dist 4th Dist 5th Dist Adopted Worksheet Instructions: Enter "Yes" or "No" in the cell below to indicate whether a FY 2009-10 Priority **Division** Subdivision Description Dept **Program** specific reduction might be considered. Of note, only reductions to programs with dollars Non-General General in the "General Fund" column to the left will produce discretionary savings needed to Budget FTE Fund Fund address the FY 2010-11 Budget Gap. Restorations of programs with dollars in the "Non-General Fund" column will widen the FY 2010-11 Budget Gap. Juvenile Elimination of the "Understanding Court Special Court Special Justice the Juvenile Justice System" 025 Services Services Program 50,460 (45,000)- Program Yes Yes Yes Conflict Reduction to Conflict Defense Court Special Court Special Defense PC for Murder or Life without Parole 025 2 Services Services 987.9 100,000 (36,723)- cases Yes Yes Yes Total (81,723)