## Fiscal Year 2011-2012 Refining the Problem

## County of Santa Barbara

County Executive Office Clerk Recorder Assessor

Auditor Controller
Treasurer Tax Collector

## Budget Development Process

- Staff developing recommended budget levels
- Preparing descriptions of
- Accomplishments
- Services being provided in FY 2011-2012
- Service level reductions in FY 2011-2012
- Develop budget book narrative
- Present recommended budget to Board of Supervisors
- Hold budget hearings: June 13, 15, 17, 2011


## Forecast Update

| Issue | General Fund | Update General <br> Fund | Previous All <br> Fund Total | Updated All Fund <br> Total |
| :---: | :---: | :---: | :---: | :---: |
| Use of one-time funds to <br> maintain service levels | $\$ 14,421,576$ | $\$ 6,531,871$ | $\$ 31,837,188$ | $\$ 21,477,765$ |
| Pension Fund Stability | $\$ 12,600,000$ | $\$ 12,013,739$ | $\$ 30,000,000$ | $\$ 20,678,909$ |
| Increased costs from <br> expiration of concession <br> agreements | $\$ 4,844,630$ | $\$ 5,154,664$ | $\$ 9,145,560$ | $\$ 9,183,795$ |
| Five-year plan General <br> Fund forecast increases | $\$ 17,310,000$ | $\$ 19,790,000$ | $\$ 17,310,000$ | $\$ 19,790,000$ |
| Certificates of <br> Participation | $\$ 1,001,000$ | $\$ 1,050,178$ | $\$ 1,001,000$ | $\$ 1,050,178$ |
| Total | $\$ 50,177,206$ | $\$ 44,540,452$ | $\$ 89,293,748$ | $\$ 72,180,647$ |

## Factors of 2011-2012 Budget Gap

- Costs of employee benefits
- Retirement: +\$21 million
- Health: +\$3 million
- Other: +\$1 million
- Salaries
- +\$11 million
- Use of one-time funding for ongoing costs
- \$21 million


## Revenue

- Growth across most revenues
- General revenue +\$3 million
- Property tax
- Revenue analyses in progress
- Revenue caps
- Social Services cost of doing business
- ADMHS
- Child Support Services state allocation
- Public Health


## Countywide Documentary Transfer Tax



Bars $=$ Number of transactions
Line $=$ Revenue




COUNTY'S REVENUE GENERATOR
Property Tax Revenues as a Percentage of Total Discretionary Revenues


## Investment Pool - Average Daily Balance

Santa Barbara County Investment Pool - Average Daily Balance



## Transient Occupancy Tax



## County Wide 2010-11 Net AV \$61,186,208,566



## Tax Line Item Accounts

Property Tax Revenues Reporting System

## Property Tax Revenues

| Main Menu | Fund 0001 -- General |  |
| :---: | :---: | :---: |
| Home | Line Item Account | Amount |
| Accounting | 3010 - Property Tax-Current Secured | \$111,778,210.78 |
| Warrant Recon | 3011 - Property Tax-Unitary | \$2,008,749.80 |
| Warant Recon | 3013 -- Property Tax In-Lieu of VLF | \$41,986,460.00 |
| Property Tax | 3020 -- Property Tax-Current Unsecd | \$4,878,143.55 |
| Budget | 3021 -- Prop Tax-Curr Unsec Aircraft | \$658,300.07 |
| Change Password | 3040 -- Property Tax-Prior Secured | (\$537,466.70) |
| Help | 3050 -- Property Tax-Prior Unsecured | \$542,920.59 |
|  | 3051 -- Prop Tax-PY Unsec Aircraft | \$54,358.75 |
| Logout | 3054 -- Supplemental Pty Tax-Current | \$1,731,258.12 |
|  | 3056 -- Supplemental Pty Tax-Prior | (\$9,811.01) |
| Report Menu | 3058 -- PT-Delinquent Penalty-CY | \$238,950.72 |
| Requery | 3060 -- PT-Delinquent Penalty-PY | \$1,185,472.36 |
|  | 3061 -- Tax Collector Cost Collection | \$360,735.22 |
|  | 3095 -- In-Lieu Local Sales Tax | \$2,043,245.45 |
| Print (.pdf) | 3133 -- Racehorse Taxation | \$7,426.70 |
| Download (.x\|s) | 3145 -- Supplemental Rev Augmentation | \$0.00 |
|  | 3380 -- Interest Income | \$1,041,635.00 |
|  | 4220 -- Homeowners Property Tax Relief | \$855,542.26 |
|  | 4690 -- Payments In Lieu of Taxes | \$22,275.41 |
|  | 4840 -- Other Governmental Agencies | \$280,017.78 |
|  | 4879 -- Adm Fee Supplemental Tax SB813 | \$574,336.39 |
|  | 4880 - Adm Svc and/or Collection Fee | \$399,367.36 |
|  | 4881 -- Property Tax Admin-SB 2557 | \$2,565,157.00 |
|  | 4882 -- Property Tax 1/4\% Admin Fee | \$187,710.36 |
|  | Total Revenues | \$172,852,995.96 |

## Why Do Revenue Estimates Change?

- Beginning estimates are based on the Equalized Roll values per code
- Changes in assessed value are due to:
- Roll corrections and assessment appeals
- Reassessments
- Late exemption filings


## Some Interesting Statistics

- Approximate Apportionments last fiscal year
- 500+ transactions equating to $\$ 920$ million
- Average JE is for $\$ 2.3 \mathrm{M}$ and is 64 lines long (some for as much as \$230M and as long as 200 lines)
- Approximate Roll Corrections per year
- 3,600-5,800
- Refund Warrants issued last year - 3,610
- More than 05-06 through 07-08 combined
- Approximate Phone Calls handled per year
- 1,000
- Approximate \# of Tax Bills calculated last year
- 160,000


## Local / County Retail Sales Tax

1st Quarter 2nd Quarter 3rd Quarter 4th Quarter Total

| $\begin{gathered} \text { 2009-10 } \\ \text { Actual } \\ \hline \end{gathered}$ | 2010-11 <br> Estimated | $\begin{gathered} 2010-11 \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} 2010-11 \\ \text { Est Act to } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} 2011-12 \\ \text { Proposed } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2011-12 } \\ \text { Budget To } \\ 2010-11 \\ \text { Budget } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1,777,011 | 1,849,023 | 1,800,282 | 3\% | 1,919,825 | 7\% |
| 1,750,477 | 1,798,400 | 1,773,401 | 1\% | 1,867,263 | 5\% |
| 1,652,752 | 1,697,979 | 1,674,396 | 1\% | 1,762,997 | 5\% |
| 1,827,981 | 1,878,003 | 1,851,920 | 1\% | 1,949,915 | 5\% |
| 7,008,221 | 7,223,406 | 7,100,000 | 1.7\% | 7,500,000 | 6\% |

Prop 172 - Public Safety Retail Sales Tax

|  | $\begin{gathered} \text { 2009-10 } \\ \text { Actual } \end{gathered}$ | 2010-11 <br> Estimated | 2010-11 <br> Budget | $\begin{gathered} 2010-11 \\ \text { Est Act to } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2011-12 \\ \text { Proposed } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} 2011-12 \\ \text { Budget To } \\ 2010-11 \\ \text { Budget } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jul | 1,909,117 | 1,953,150 | 2,024,583 | -4\% | 2,063,520 | 2\% |
| Aug | 1,891,516 | 1,926,178 | 2,066,333 | -7\% | 2,106,070 | 2\% |
| Sep | 2,182,617 | 2,317,677 | 2,396,160 | -3\% | 2,442,240 | 2\% |
| Oct | 1,841,485 | 1,898,804 | 2,012,164 | -6\% | 2,050,859 | 2\% |
| Nov | 2,191,696 | 1,967,623 | 2,079,238 | -5\% | 2,119,223 | 2\% |
| Dec | 2,701,657 | 2,881,699 | 2,815,717 | 2\% | 2,869,865 | 2\% |
| Jan | 2,070,782 | 1,802,003 | 1,802,003 | 0\% | 1,836,657 | 2\% |
| Feb | 1,738,755 | 1,801,164 | 1,801,164 | 0\% | 1,835,801 | 2\% |
| Mar | 2,439,034 | 2,457,736 | 2,457,736 | 0\% | 2,505,000 | 2\% |
| Apr | 1,957,280 | 1,995,670 | 1,995,670 | 0\% | 2,034,048 | 2\% |
| May | 2,479,243 | 2,457,334 | 2,457,334 | 0\% | 2,504,591 | 2\% |
| Jun | 1,999,563 | 2,091,897 | 2,091,897 | 0\% | 2,132,126 | 2\% |
| Total | 25,402,745 | 25,550,935 | 25,999,999 | -1.7\% | 26,500,000 | 2\% |

## Transient Occupancy Tax

|  | $\begin{gathered} \text { 2009-10 } \\ \text { Actual } \\ \hline \end{gathered}$ | 2010-11 <br> Actual / Estimate | $\begin{gathered} 2010-11 \\ \text { Budget } \\ \hline \end{gathered}$ | 2010-11 <br> Est Act to Budget | 2011-12 <br> Proposed <br> Budget | $\begin{gathered} \text { 2011-12 } \\ \text { Budget To } \\ 2010-11 \\ \text { Budget } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jul | 788,700 | 850,940 | 810,528 | 5\% | 884,468 | 9\% |
| Aug | 812,353 | 909,267 | 828,591 | 10\% | 950,931 | 15\% |
| Sep | 512,735 | 595,093 | 527,005 | 13\% | 621,729 | 18\% |
| Oct | 485,808 | 565,023 | 498,414 | 13\% | 580,625 | 16\% |
| Nov | 350,123 | 447,625 | 353,628 | 27\% | 481,863 | 36\% |
| Dec | 333,433 | 400,991 | 267,236 | 50\% | 369,604 | 38\% |
| Jan | 298,049 | 330,039 | 421,411 | -22\% | 346,965 | -18\% |
| Feb | 359,083 | 385,789 | 298,071 | 29\% | 405,575 | 36\% |
| Mar | 434,271 | 521,028 | 370,019 | 41\% | 547,749 | 48\% |
| Apr | 489,711 | 484,535 | 477,971 | 1\% | 509,385 | 7\% |
| May | 530,833 | 589,246 | 552,222 | 7\% | 619,466 | 12\% |
| Jun | 590,201 | 648,385 | 594,904 | 9\% | 681,638 | 15\% |
| Total | 5,985,299 | 6,801,961 | 6,000,000 | 13\% | 7,000,000 | 17\% |
| 2011-12 Growth: 3\% |  |  |  |  |  |  |

## SBC General Fund

|  | Conservative |  |  | Moderate |  |  | Aggressive |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIAcctTitle | Proposed Budget | PY <br> Bud | $\begin{aligned} & \text { PY } \\ & \text { Est } \end{aligned}$ | Proposed Budget | PY <br> Bud | $\begin{aligned} & \text { PY } \\ & \text { Est } \end{aligned}$ | Proposed Budget | PY <br> Bud | $\begin{aligned} & \text { PY } \\ & \text { Est } \end{aligned}$ |
| Property Iax-Current Secured | 113,372,000 | 101.6\% | 101.1\% | 113,832,000 | 102.0\% | 101.5\% | 114,389,000 | 102.5\% | 102.0\% |
| Property Tax-Unitary | 1,935,000 | 107.5\% | 98.0\% | 1,954,000 | 108.6\% | 99.0\% | 1,974,000 | 109.7\% | 100.0\% |
| Property Tax In-Lieu of VLF | 42,680,000 | 102.5\% | 101.3\% | 42,869,000 | 102.9\% | 101.7\% | 43,079,000 | 103.4\% | 102.2\% |
| Property Tax-Current Unsecd | 4,600,000 | 100.0\% | 98.6\% | 4,646,000 | 101.0\% | 99.6\% | 4,692,000 | 102.0\% | 100.6\% |
| Prop Tax-Curr Unsec Aircraft | 640,000 | 100.0\% | 123.1\% | 652,800 | 102.0\% | 125.5\% | 665,600 | 104.0\% | 128.0\% |
| Property Tax-Prior Secured | $(400,000)$ | 100.0\% | 67.5\% | $(300,000)$ | 75.0\% | 50.6\% | $(200,000)$ | 50.0\% | 33.8\% |
| Property Tax-Prior Unsecured | $(100,000)$ | 100.0\% | 100.0\% | $(75,000)$ | 75.0\% | 75.0\% | $(50,000)$ | 50.0\% | 50.0\% |
| Supplemental Pty Tax-Current | 2,500,000 | 125.0\% | 122.4\% | 2,700,000 | 135.0\% | 132.2\% | 2,900,000 | 145.0\% | 142.0\% |
| PT-Delinquent Penalty-CY | 1,500,000 | 83.1\% | 93.9\% | 1,530,000 | 84.8\% | 95.8\% | 1,530,000 | 84.8\% | 95.8\% |
| PT-Redemption Penalty-PY | 2,300,000 | 87.9\% | 88.0\% | 2,346,000 | 89.7\% | 89.7\% | 2,487,000 | 95.1\% | 95.1\% |
| PT-Delinquent Penalty-PY | 1,000,000 | 83.0\% | 83.0\% | 1,020,000 | 84.6\% | 84.6\% | 1,133,000 | 94.0\% | 94.0\% |
| Retail from State | 7,500,000 | 105.6\% | 108.6\% | 7,650,000 | 107.7\% | 110.8\% | 7,740,000 | 109.0\% | 112.1\% |
| In-Lieu Local Sales Tax | 2,400,000 | 114.3\% | 100.0\% | 2,448,000 | 116.6\% | 102.0\% | 2,496,000 | 118.9\% | 104.0\% |
| Transient Occupancy Tax | 7,000,000 | 116.7\% | 105.6\% | 7,375,000 | 122.9\% | 111.3\% | 7,500,000 | 125.0\% | 113.2\% |
| Racehorse Taxation | 7,000 | 100.0\% | 100.0\% | 7,000 | 100.0\% | 100.0\% | 7,000 | 100.0\% | 100.0\% |
| Property Transfer Taxes | 2,500,000 | 113.6\% | 110.0\% | 2,675,000 | 121.6\% | 117.7\% | 2,800,000 | 127.3\% | 123.2\% |
| Franchises | 2,794,000 | 94.4\% | 105.6\% | 2,822,000 | 95.3\% | 106.7\% | 2,864,000 | 96.8\% | 108.2\% |
| Interest Income | 1,279,000 | 95.4\% | 84.6\% | 1,330,000 | 99.3\% | 88.0\% | 1,469,000 | 109.6\% | 97.2\% |
| Homeowners Property Tax Relief | 862,000 | 102.3\% | 100.2\% | 869,000 | 103.1\% | 101.0\% | 878,000 | 104.2\% | 102.0\% |
| Payments In Lieu of Taxes | 1,625,000 | 100.0\% | 98.7\% | 1,625,000 | 100.0\% | 98.7\% | 1,625,000 | 100.0\% | 98.7\% |
| Other Governmental Agencies | 330,000 | 122.7\% | 119.3\% | 339,900 | 126.4\% | 122.9\% | 346,500 | 128.8\% | 125.3\% |
| Cost Allocation Services | 1,164,634 | 96.5\% | 96.5\% | 1,164,634 | 96.5\% | 96.5\% | 1,164,634 | 96.5\% | 96.5\% |
| Other Miscellaneous Revenue | 3,504 | 1550.4\% | 1550.4\% | 11,804 | 5223.0\% | 5223.0\% | 2,404 | 1063.7\% | 1063.7\% |
| Itrf (-) Cost Allocations | 7,862 | 123.1\% | 123.2\% | 7,862 | 123.1\% | 123.2\% | 7,862 | 123.1\% | 123.2\% |
|  | 197,500,000 | 102.3\% | 101.5\% | 199,500,000 | 103.4\% | 102.6\% | 201,500,000 | 104.4\% | 103.6\% |
|  | Amt over Conservative => |  |  | 2,000,000 |  |  | 4,000,000 |  |  |

