



BOARD OF SUPERVISORS  
AGENDA LETTER

Agenda Number:

Clerk of the Board of Supervisors  
105 E. Anapamu Street, Suite 407  
Santa Barbara, CA 93101  
(805) 568-2240

Department Name: Behavioral Wellness  
Department No.: 043  
For Agenda Of: November 5, 2019  
Placement: Administrative  
Estimated Time: N/A  
Continued Item: No  
If Yes, date from:  
Vote Required: Majority

**TO:** Board of Supervisors

**FROM:** Department Alice Gleghorn, PhD, Director  
Director(s) Behavioral Wellness, 681-5220  
Contact Info: Pam Fisher, PsyD, Deputy Director of Clinical Operations  
Behavioral Wellness, 681-5220

**SUBJECT:** Behavioral Wellness – Second Amended Agreement Family Service Agency of Santa Barbara County, FY 18-21

**County Counsel Concurrence**

As to form: Yes

Other Concurrence: Risk Management

As to form: Yes

**Auditor-Controller Concurrence**

As to form: Yes

**Recommended Actions:**

That the Board of Supervisors:

- A. Approve and authorize the Chair to execute a **Second Amendment** to the Agreement for Services of Independent Contractor with **Family Service Agency of Santa Barbara County** (a local vendor) for FY 18-21 (**BC 19-153**) that includes:
  - 1. Terminating the Alcohol and Drug Program (ADP) Outpatient and Intensive Services and Additional Medication Assisted Treatment (MAT) services effective November 30, 2019 resulting in a decrease of \$847,297 of ADP funds;
  - 2. Updating the Mental Health Services (MHS) Statements of Work for Intensive In-Home Services (IIHS) and Pathways to Well Being; and
  - 3. Adding positions to IIHS resulting in an increase in MHS funds by \$452,975 with a total Maximum Contract Amount not to exceed **\$4,599,716** through June 30, 2021;
- B. Approve and authorize the Chair to delegate to the Director of Behavioral Wellness or her designee the authority to reallocate funds between funding sources and change staffing requirements at her discretion during the term of the agreement without altering the Maximum Contract Amount or requiring a formal amendment to the agreements per Exhibit B-1 and Exhibit A-9 Section 11 of the agreement, subject to the Board’s ability to rescind this delegated authority at any time; and

- C. Determine that the above actions are government fiscal activities that will not result in direct or indirect physical changes in the environment, pursuant to section 15378(b)(4) of the California Environmental Quality Act (CEQA) guidelines.

**Summary Text:**

Approval of the recommended actions will allow Behavioral Wellness (BeWell) to terminate Family Service Agency of Santa Barbara County's (FSA) services for Drug Medi-Cal Organized Delivery Services (DMC-ODS) for youth and Transition Age Youth (TAY) in Santa Maria effective November 30, 2019. Due to changing needs for services for this population, there were lower client referrals than previously anticipated. FSA reports that the program is not viable and it cannot sustain staffing for this program. In addition, approval of the recommended actions will allow BeWell to add Mental Health staffing to increase network adequacy for Intensive In-Home Services (IIHS) and updates the Statements of Work for IIHS and Pathways to Well Being.

**Background:**

BeWell provides a continuum of mental health and substance use disorder services to Santa Barbara County residents, in part through contracted providers including Community-Based Organizations (CBOs). Under FY 18-21 Board Contract 19-153, FSA has several Mental Health and Alcohol and Drug funded programs throughout the County. FSA merged with Santa Maria Youth and Family Service and began providing Adolescent Substance Use Disorder (SUD) prevention services. Since December 2018, FSA provides DMC-ODS, outpatient alcohol, and other drug treatment to adolescents and TAY clients at their Santa Maria site and Primary Prevention Family Support Services countywide at three locations to youth and families.

BeWell received a request from FSA on October 3, 2019 to allow termination of its operation of the DMC-ODS Outpatient and Intensive Outpatient Services for adolescent and TAY DMC-ODS clients due to low client referrals. BeWell recommends that the County terminate the TAY DMC-ODS services provided by FSA pursuant to Section 19.A.1 of the Agreement. FSA's adolescent and TAY DMC-ODS clients will be referred to BeWell's other contracted providers: Coast Valley, CADA, Good Samaritan, and LAGS. These providers have the ability to meet the needs of these clients with no change to their contract amounts.

In addition, FSA also provides Mental Health Services (MHS) to children and youth in Intensive In-Home; Managed Care; School-Based Counseling; Helping Others Parent Effectively (HOPE); and Support, Treatment, Advocacy and Referral Team (START). BeWell recommends amending the agreement to add 2.8 FTE Mental Health Specialists and 0.6 FTEs Supervision staff to the In-Home Therapeutic programs. FSA has ability to shift the staff underutilized under DMC-ODS to meet MHS staffing needs.

**Contract Renewals and Performance Outcomes:**

**ADP:** FSA has performed well, reaching three of four SUD Goals, including initiation, engagement and retention in treatment.

**MHS:** FSA provided services to children and youth in Intensive In-Home; Managed Care; School-Based Counseling; HOPE; and START. FSA has performed very well, consistently achieving and surpassing its program outcomes, including:

1. **New Out-of-Home Placements:** the goal is to prevent/minimize home placement disruptions.
2. **Employed, Enrolled in School, or Volunteering:** the goal is to have clients engage in meaningful activities.

3. **Child and Adolescent Needs and Strengths (CANS):** the goal is completion of the assessment at intake and every 6 months thereafter.
4. **Incarcerated in Juvenile Hall or Jail:** the goal is to prevent/minimize incarceration.
5. **Psychiatric Inpatient Admissions:** the goal is to prevent/minimize inpatient admissions.
6. **Stable/Permanent Housing:** the goal is to maintain stable/permanent housing.

**Fiscal and Facilities Impacts:**

Budgeted: Yes

**Fiscal Analysis:**

<b>Funding Sources</b>	<b>Cost FY 18-19:</b>	<b>Cost FY -19-20</b>	<b>Cost FY 20-21</b>
General Fund			
State	\$ 219,581	\$ 1,060,018	\$ 1,020,259
Federal	\$ 219,581	\$ 1,060,018	\$ 1,020,259
Fees			
Other:			
Total	\$ 439,162	\$ 2,120,036	\$ 2,040,518
<b>Total FY 18-21</b>			<b>\$ 4,599,716</b>

Narrative: The above referenced contract is funded by State and Federal funds. The funding sources are included in the FY 18-19 and FY 19-20 Adopted Budget. For FY 20-21, the budget is contingent on Board approval. Adoption of Recommended Actions does not impact the General Fund budget. Funds are being reallocated from the unused funds of FSA’s underutilized programs.

**Key Contract Risks:**

As with any contract funded by State and Federal sources, there is a risk of future audit disallowances and repayments. The agreement includes language which requires the contractor to repay any amounts disallowed in audit findings, minimizing financial risks to the County.

**Special Instructions:**

Please email one (1) complete executed contract and one (1) minute order to Denise Morales: [dmorales@co.santa-barbara.ca.us](mailto:dmorales@co.santa-barbara.ca.us) and to [bwellcontractsstaff@co.santa-barbara.ca.us](mailto:bwellcontractsstaff@co.santa-barbara.ca.us).

**Attachments:**

- Attachment A: FSA FY 18-21 BC 19-153 AM2
- Attachment B: FSA FY 18-21 BC 19-153 AM1
- Attachment C: FSA FY 18-21 BC 19-153

**Authored by:**

D. Morales