



BOARD OF SUPERVISORS  
AGENDA LETTER

Agenda Number:

Clerk of the Board of Supervisors  
105 E. Anapamu Street, Suite 407  
Santa Barbara, CA 93101  
(805) 568-2240

**Department Name:** Community Services  
**Department No.:** 057  
**For Agenda Of:** August 23, 2022  
**Placement:** Administrative Agenda  
**Estimated Time:** N/A  
**Continued Item:** No  
**If Yes, date from:**  
**Vote Required:** 4/5

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**TO:** Board of Supervisors

**FROM:** Department George Chapjian, Community Services Director (805-568-2467)  
Director(s)  
Contact Info: Dinah Lockhart, Deputy Director (805)568-3523  
Kimberlee Albers, Homeless Assistance Program Manager (805-560-1090)

**SUBJECT:** General Fund Shelter, Warming Center and Cooling Response Program  
Operations Agreements FY 22-23

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**County Counsel Concurrence**

As to form: Yes

Other Concurrence: Risk Management

As to form: Yes

**Auditor-Controller Concurrence**

As to form: Yes

**Recommended Actions:**

That the Board of Supervisors:

- a) Approve, ratify, and authorize the Chair of the Board of Supervisors to execute an Agreement with Good Samaritan Shelter to support and maintain service levels at the Bridgehouse Shelter, Santa Maria Shelter, and Family Shelter, for the period of July 1, 2022 through June 30, 2023, in an amount not to exceed \$234,698 (Attachment A);
- b) Approve, ratify, and authorize the Chair of the Board of Supervisors to execute an Agreement with PATH to support and maintain service levels at the PATH Santa Barbara Emergency Shelter, for the period of July 1, 2022 through June 30, 2023, in an amount not to exceed \$110,302 (Attachment B);
- c) Approve, ratify, and authorize the Chair of the Board of Supervisors to execute an Agreement with Good Samaritan Shelter (formerly with Unitarian Society) to support and maintain service levels at the Warming Centers in an amount not to exceed \$80,000, and an additional Statement of Work for a Cooling Response Program "Pilot Program" in an amount not to exceed \$50,000, for a period

of July 1, 2022 through June 30, 2023, for a total contract amount not to exceed \$130,000 (Attachment C);

- d) Authorize the Director of the County Community Services Department or Designee to approve at his or her discretion and execute amendments to each of the above-referenced Agreements on behalf of County to renew each Agreement annually, for up to two additional one-year terms, subject to continued appropriations of funds in County's annual budget and the Contractor's satisfactory performance;
- e) Approve BRR-0008432 necessary to appropriate funding for the Cooling Response Program "Pilot Program" (requires 4/5 vote) (Attachment D); and
- f) Determine that the above recommended actions are not the approval of a project that is subject to environmental review under the California Environmental Quality Act (CEQA) pursuant to CEQA Guidelines Section 15378(b)(4d), finding that the project is a creation of government funding mechanisms or other government fiscal activities, which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment.

**Summary Text:**

In the FY 2022-23 adopted budget, the Board approved \$345,000 in General Fund contribution toward the operation of four homeless shelters in North and South County and \$80,000 in General Fund for the Freedom Warming Centers. General Fund shelter grant amounts are determined by the number of bed nights provided in the prior fiscal year. The 2022-23 recommended allocation of \$110,303 to PATH, detailed in the chart below, reflects a 16.02% decrease in the number of shelter bed nights provided at PATH's Santa Barbara Emergency Shelter between 2020-21 and 2021-22. The 2022-23 recommended allocation of \$234,698 to Good Samaritan Shelter, detailed in the chart below, reflects a 9.85% increase in the number of shelter bed nights provided by Good Samaritan Shelter between 2020-21 and 2021-22. Staff recommends the Board approve the General Fund Shelter Operations Agreements with PATH and Good Samaritan Shelter .

Due to milder winter conditions in the prior year (FY 21-22), a balance of \$50,000 from the Winter Warming Center contract with Good Samaritan Shelter is recommended to be carried forward for the purpose of a Cooling Response "pilot program." Cooling Response activities include: encouraging shelters and drop-in centers to remain open during the warmest times of the day; ensuring street outreach teams are offering appropriate services and resources, such as water and cooler locations; and providing information on how to stay safe during extreme heat when living outdoors. Staff seeks to add this \$50,000 amount to the Good Samaritan Shelter agreement for warming centers for FY 22-23, with an additional Statement of Work to include 'cooling response' activities. This is a pilot program for FY 22-23, and staff will be working with the County's Office of Emergency Management (OEM) on forecasting for extreme heat weather days and costs of additional outreach and response activities. The total Good Samaritan Shelter contract, for warming centers and with the addition of cooling response activities, will be \$130,000 for FY2022-23.

**Background:**

General Fund contributions for Good Samaritan Shelter and PATH emergency shelters have been allocated on a pro rata basis according to the number of provided emergency shelter beds reported during the preceding fiscal year. Good Samaritan Shelter will also receive a General Fund contribution of \$80,000

to operate the Freedom Warming Center Program, formerly operated by the Unitarian Society of Santa Barbara. The table below shows the 2021-22 bed night data with percentage distribution resulting in the FY 2022-23 allocations for the four traditional emergency shelter locations (PATH, Bridgehouse, Santa Maria, and Family Shelter), as well as the General Fund allocations for the Freedom Warming Centers Program and the proposed Cooling Response Program.

**Table 1. Shelter Bed Night and Allocation Chart**

Shelter	Operator	FY 21-22 Bed Nights	FY 21-22 % Shelter Beds	FY 22-23 Calculated Contract Amounts	FY 22-23 Contract Amount
Bridgehouse Shelter, SM Shelter, Family Shelter	Good Samaritan Shelter	53,956	68.03%	\$234,698	\$234,698
PATH Emergency Shelter	PATH	25,358	31.97%	\$110,302	\$110,302
Freedom Warming Centers	Good Samaritan Shelter	N/A	N/A	N/A	\$ 80,000
Pilot Program Cooling Response	Good Samaritan Shelter	N/A	N/A	N/A	\$50,000
<b>TOTAL</b>		<b>72,099</b>	<b>100.00%</b>	<b>\$345,000</b>	<b>\$475,000</b>

**Addition of Cooling Response Activities:**

Persons experiencing unsheltered homelessness are at high risk for adverse health outcomes during extreme heat weather conditions. The County’s Office of Emergency Management (OEM) alerts the Santa Barbara County community to heat safety warnings issued by the National Weather Service. The National Weather Service Forecast Office issues local forecasts for areas in Santa Barbara County. These include Excessive Heat Warnings, Excessive Heat Watches, and Heat Advisories. A 20-year review of monthly average temperatures in areas around the County shows in recent years temperatures exceeding monthly averages. According to County OEM, in calendar year 2022, there have been two (2) Heat Advisories, one Excessive Heat Watch, and one Excessive Heat Warning. Each instance could be in effect for multiple days. The following chart summarizes heat safety definitions from the National Weather Service.

Excessive Heat Warning	Issued within 12 hrs. of extremely dangerous heat conditions; max heat index expected to be 105 degrees or higher for at least 2 days and night temperatures of 75 degrees. Criteria vary by local area, especially areas not used to extreme heat conditions.
Excessive Heat Watches	Conditions favorable for Excessive Heat Event in next 24 to 72 hours.
Heat Advisory	Issued within 12 hours of extremely dangerous heat conditions, usually 100 degrees or higher for at least 2 days, night time temperature of 75 degrees. Criteria vary by local area, especially areas not used to extreme heat conditions.

Excessive Heat Outlooks	Potential excessive heat event in next 3-7 days.
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CSD/HCD will ensure Good Samaritan Shelter is notified of County OEM heat safety warnings and implements appropriate responses based on the activation of an Excessive Heat Warning or an Excessive Heat Watch for regions of Santa Barbara County. Cooling Response activities include: encouraging shelters and drop-in centers to remain open during the warmest times of the day; ensuring street outreach teams are offering appropriate services and resources, such as water and cooler locations; and providing information on how to stay safe during extreme heat when living out of doors. Good Samaritan will also work with nonprofits, such as Santa Ynez Valley People Helping People, to establish a cooling response site to store cooling response supplies, extra water, and refrigerators. OEM also coordinates notification of affected County departments and community stakeholders, such as health care providers, the agricultural community, homeless shelter and outreach agencies, and senior service providers, as appropriate. This is a pilot program for FY 22-23, and staff will be working with the County’s Office of Emergency Management (OEM) on forecasting for extreme heat weather days and costs of additional outreach and response activities. We will provide an update to the Board on the number of activations throughout the County and level of assistance to unsheltered residents.

**Performance Measures:**

Each Contractor has included the following performance goals for the 22-23 year (Table 2). In addition, all providers work to provide housing and other critical services to shelter guests.

**Table 2. Performance Measures**

Provider	Performance Measures	Goal
Good Samaritan Shelter (Shelter Operations)	<b>Bridgehouse Shelter</b>	
	Beds provided	32,850
	Unduplicated number of persons served	500
	Unduplicated number of households served	150
	<b>Santa Maria Shelter</b>	
	Beds provided	47,450
	Unduplicated number of persons served	700
	Unduplicated number of households served	300
	<b>Family Shelter</b>	
	Beds provided	18,980
	Unduplicated number of persons served	70
	Unduplicated number of households served	30
PATH Santa Barbara	Beds provided	41,500
	Unduplicated number of persons served	750
	Unduplicated number of households served	710
Good Samartian Shelter (Warming Centers) *	Beds provided	5,492
	Unduplicated number of persons served	450
	Unduplicated number of households served	400

\* Warming centers activation season is from November 15, 2022 – March 31,2023, with flexibility to allow for unexpected rain or cold beyond 3/31/23. Warming centers are only activated when an overnight temperature of 35 degrees (Good Samaritan) and 40 degrees for (PATH) or less is predicted or a 50 % chance of rain is predicted during activation season. Bed nights are based on an estimated 159 warming shelter activations, which can occur by site. County OEM forwards

Excessive Heat Warning and Excessive Heat Watch notices issued by the National Weather Service (NWS) for Santa Barbara County. The notices can be issued separately or simultaneously and for the same time period.

**Contract Renewals and Performance Outcomes:**

When invoicing the County, PATH, and Good Samaritan Shelter must submit a Quarterly Status Report providing information on accomplishments, including, but not limited to, beds provided, number of participants moved into housing at project exit, and data on race and ethnicity, as well as homeless subpopulations. Good Samaritan Shelter and PATH will be reimbursed on a quarterly basis, and staff will continue to monitor reporting and expenditure documentation to ensure all reimbursements are fully supported.

**Fiscal and Facilities Impacts:**

Budgeted: The Shelter and Warming Center funding is budgeted within the Community Services Department Operating Budget. Approval of BJE-0008432 in Recommended Action (e) above is necessary to appropriate funds for the Cooling Response Program pilot program.

**Fiscal Analysis:**

<b><u>Funding Sources</u></b>	<b><u>Current FY Cost:</u></b>	<b><u>Annualized On-going Cost:</u></b>	<b><u>Total One-Time Project Cost</u></b>
General Fund- Good Sam	\$ 234,698		
General Fund- PATH	\$ 110,302		
Good Sam- Warming Centers	\$ 80,000		
Good Sam- Cooling Centers	\$ 50,000		
Total	\$ 475,000	\$ -	\$ -

Narrative:

All shelter costs for the 22-23 fiscal year are based on the previous year’s share of bed nights.

**Key Contract Risks:**

These Agreements are cost reimbursement contracts. The County will only reimburse shelter providers for costs that are eligible under the Agreements and documented in a manner that is acceptable to the County. CSD staff will assess the performance of those providers to determine if services are adequately provided. The County will provide payment after demonstration that reimbursable services were provided and performance goals were met.

**Special Instructions:**

Please send an electronic copy of the Minute Order and signed Agreements to Kimberlee Albers at [kalbers@co.santa-barbara.ca.us](mailto:kalbers@co.santa-barbara.ca.us).

**Attachments:**

Attachment A: Agreement with Good Samaritan Shelter for the Bridgehouse Shelter, Santa Maria Emergency Shelter, and Family Shelter

Shelter, Warming Center and Cooling Response General Fund Agreements

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Attachment B: Agreement with PATH for the PATH Emergency Shelter

Attachment C: Agreement with Good Samaritan Shelters for the Warming Centers and Cooling Response Program Pilot Program

Attachment D: Budget Revision Request – 0008432

**Authored by:**

Kimberlee Albers, Housing and Community Development Division (805-560-1090)

**cc:**