

Efficiencies and Cost Savings

- County has strived to ensure efficiency in our operations through several efforts including:
 - RENEW '22: Over a 5-year period departments re-balanced their budgets through efficient use of staff, new revenue, cost avoidance, cost reduction, and efficiencies resulting in a 1% savings to the total operating budget (>\$50M)
 - KPMG: Comprehensive departmental assessments to identify opportunities to enhance our service levels and increase efficiencies and effectiveness of service delivery
 - InnovateSBC: Process improvement and training program to empower employees to continuously improve their daily work - \$1.7M recorded savings to date
 - Employee Costs: Over the last 6 years, implemented greater sharing of pension costs with employees resulting in approx. \$30M savings

Future Needs Exceed Available Revenue

Fiscal Year 2022- 23 Year-end carryover: \$27.2M

Guadalupe River project - \$4.5M

Disaster Recovery cashflow assistance (upcoming 10/17) - \$9.4M

Toro Canyon oil-water separator (upcoming 10/17) - \$2.2M

Calle Real security contract (upcoming 10/17) - \$200,000

Remaining: \$10.9M

Anticipated Future Needs

Debt-funded projects cashflow

Prelim. Design costs for NBJ Pods

New capital projects in FY 24-25

Implementation of countywide plans
(Climate Action Plan and Parks Master Plan)

IST penalty assessment

Approved capital projects cost inflation

Workday implementation costs

Future emergency response costs