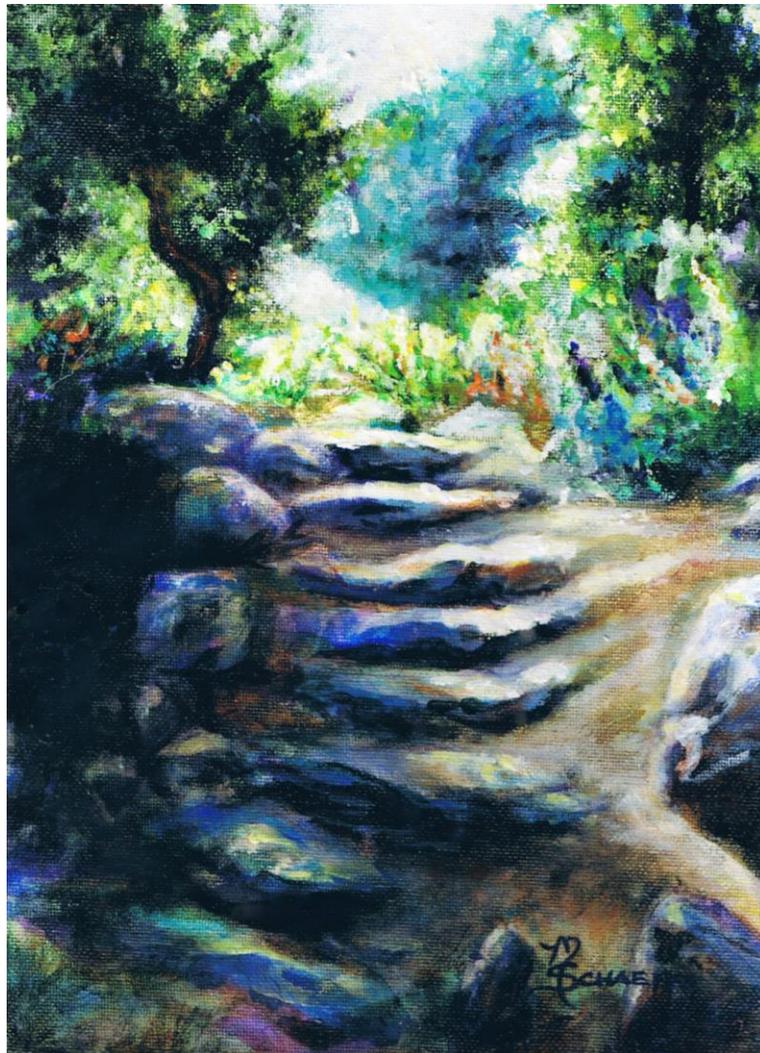


# SANTA BARBARA COUNTY

*Adopted Operational Plan Schedules  
Fiscal Year 2014-15*



*Steps To Stability*

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*Adopted Operational Plan Schedules  
Fiscal Year 2014-15*

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# COUNTY OF SANTA BARBARA

**ROBERT W. GEIS, C.P.A.**  
Auditor-Controller

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## OFFICE OF THE AUDITOR-CONTROLLER

### INTRODUCTION

July 1, 2014

To the County Board of Supervisors and the Citizens of Santa Barbara County:

The Adopted Operational Plan Schedules for Fiscal Year 2014-15 of the County of Santa Barbara (County), is hereby submitted as part of the compliance effort with the County Budget Act. The County is legally required to adopt an annual budget and adhere to the provisions of the California Government Code (Sections 29000 – 29144 and 30200), commonly known as the County Budget Act.

Budgets are adopted for the General, special revenue, debt service, and capital projects funds that are considered governmental funds. Budgets are also adopted for internal service funds and enterprise funds that are considered proprietary funds. Budgets are prepared consistent with Generally Accepted Accounting Principles (GAAP).

The Board of Supervisors (Board) annually conducts budget hearings for the discussion of a Recommended budget in the month of June. At the conclusion of the hearing, generally prior to June 30, the Board adopts the final budget, including revisions, by resolution. The Board also adopts subsequent revisions that occur throughout the year. All annual unspent appropriations lapse at year-end.

The final budget document, by Statute, must be prepared in a format required by the State Controller (SCO) for conformity with Statewide reporting practices; and the County will continue to complete and submit that separate document to the State Controller by December 1.

The Recommended budget document preparation starts early in the year with Strategic Planning, Capital Planning, Five-Year forecasting, setting of Budget principles, and setting initial allocation targets for General Fund contributions to departments. The Recommended budget document is scheduled for completion in early May. After completion of the Recommended budget document, it is not unusual that supplemental appropriation requests are proposed for the final budget hearings. The State budget process frequently influences these changes, along with program expansion or program restoration requests proposed by departments. In addition, since the County budget is adopted prior to year-end, the County by resolution authorizes the Auditor-Controller to adjust the budget document for the final actual year-end fund balances.

## MANAGEMENT DISCUSSION AND ANALYSIS

The following management discussion and analysis is intended to briefly describe the approved final budget revisions from the FY 14-15 Recommended Budget to the FY 14-15 Adopted Budget. Attachment F to this report provides the detail for each approved revision.

### Financial Adjustments

The following table shows the changes for operating expenditures only from the FY 2014-15 Recommended Budget to the Adopted Budget for all County funds, by function.

Function	A	B	C	D	E	F
	FY 2014-15 Recommended Operating Budget <i>(Per Book)</i>	Pre-Hearing Adjustments	Hearing Adjustments	FY Close-out Adjustments	Total Adjustments B+C+D	FY 2014-15 Adopted Budget A+E
Policy & Executive	\$ 52,362,283	\$ 563,439	\$ 130,700	\$ -	\$ 694,139	\$ 53,056,422
Public Safety	276,638,729	814,356	294,400	-	1,108,756	277,747,485
Health & Human Services	348,520,583	10,951,301	-	-	10,951,301	359,471,884
Community Res & Public Facilities	144,784,882	2,380,043	997,500	-	3,377,543	148,162,425
General Gov & Support Services	75,628,033	992,250	273,200	-	1,265,450	76,893,483
General County Programs	5,249,031	149,999	214,700	-	364,699	5,613,730
	<u>\$ 903,183,541</u>	<u>\$ 15,851,388</u>	<u>\$ 1,910,500</u>	<u>\$ -</u>	<u>\$ 17,761,888</u>	<u>\$ 920,945,429</u>

This next table shows the changes for all expenditures from the FY 2014-15 Recommended Budget to the Adopted Budget for all County funds, by object level.

Budget By Categories of Expenditures	A	B	C	D	E	F
	FY 2014-15 Recommended Operating Budget <i>(Per Book)</i>	Pre-Hearing Adjustments	Hearing Adjustments	FY Close-out Adjustments	Total Adjustments B+C+D	FY 2014-15 Adopted Budget A+E
Salaries and Employee Benefits	\$ 525,600,386	\$ 10,020,915	\$ 862,600	\$ -	\$ 10,883,515	\$ 536,483,901
Services and Supplies	253,975,167	6,504,773	1,047,900	-	7,552,673	261,527,840
Other Charges	123,607,988	(674,300)	-	-	(674,300)	122,933,688
Total Operating Expenditures	<u>903,183,541</u>	<u>15,851,388</u>	<u>1,910,500</u>	<u>-</u>	<u>17,761,888</u>	<u>920,945,429</u>
Capital Assets	40,888,736	2,841,044	100,000	10,200	2,951,244	43,839,980
Other Financing Uses	53,097,957	1,299,000	215,000	-	1,514,000	54,611,957
Intrafund Expenditure Transfers (+)	192,788,214	(515,158)	621,700	-	106,542	192,894,756
Increases to Fund Balances	43,431,411	(336,000)	(180,000)	3,383,515	2,867,515	46,298,926
Total Non-Operating Expenditures	<u>330,206,318</u>	<u>3,288,886</u>	<u>756,700</u>	<u>3,393,715</u>	<u>7,439,301</u>	<u>337,645,619</u>
Subtotal	1,233,389,859	19,140,274	2,667,200	3,393,715	25,201,189	1,258,591,048
Net Reconciling Items *	-	666,908	(656,700)	(10,208)	-	-
Total	<u>\$ 1,233,389,859</u>	<u>\$ 19,807,182</u>	<u>\$ 2,010,500</u>	<u>\$ 3,383,507</u>	<u>\$ 25,201,189</u>	<u>\$ 1,258,591,048</u>

\* Refer to Attachment B

There are three types of adjustments (columns B, C & D in the above tables) that convert the Recommended amounts into the Adopted amounts. These adjustments totaled \$25.2 million and include:

1. Pre-Hearing adjustments (\$19.8 million) – prior to the start of budget hearings, certain administrative adjustments were made to the Recommended budget amounts, but were not able to be part of the Recommended book due to print-timing constraints. However, these adjustments were detailed as an attachment to the budget hearing materials provided to the Board of Supervisors. These adjustments are included as Attachment F to the Adopted schedules. The following represent some of the higher dollar pre-hearing adjustments:

- |                                       |   |
|---------------------------------------|---|
| Public Safety                         | Fire: <ul style="list-style-type: none"><li>• \$1.2 million to restore the Fire Crew Program by funding 17 FTEs.</li></ul>  |
| Health & Human Services               | Alcohol, Drug, and Mental Health Services: <ul style="list-style-type: none"><li>• \$5.8 million for the Crisis System of Care Expansion.</li><li>• \$1.2 million for Outpatient Clinics transformation.</li><li>• \$1.1 million in services for Children in the Foster Care System.</li><li>• \$1.1 million in administrative support costs.</li></ul> Social Services: <ul style="list-style-type: none"><li>• \$1.3 million to increase staffing by 11.5 FTEs to ensure the safety net for vulnerable children and adults.</li></ul> |
| General Government & Support Services | General Services: <ul style="list-style-type: none"><li>• \$1.4 million for preventative maintenance costs.</li></ul>   |

2. Hearing adjustments (\$2.0 million) – during the Budget Hearings, several adjustments were made amending the original Recommended budget. These adjustments are included as Attachment F to the Adopted schedules. The following represent some of the higher dollar hearing adjustments:

- |   |   |
|---|---|
| Community Resources & Public Facilities | Community Services District (Parks Budget Program): <ul style="list-style-type: none"><li>• \$0.2 million to maintain existing facilities.</li><li>• \$0.2 million to add 4 cabins at Lake Cachuma.</li></ul> Planning & Development: <ul style="list-style-type: none"><li>• \$0.3 million to restore Long Range Planning staffing to the FY 2013-14 level.</li><li>• \$0.2 million to provide funding for additional consultant work on the Gaviota Coast Plan Environmental Impact Report.</li></ul> |
|---|---|

3. Close-out adjustments (\$3.4 million) – when the FY 2014-15 Recommended budget was being prepared, General Fund departments estimated a fund balance amount to either be released or increased in order to balance their budgets. However, when the fiscal year ended, the actual fund balance was different than what was estimated during the budget preparation process. This difference between what was budgeted and actual requires an adjustment so that Adopted budget amounts can remain balanced as they were in the Recommended budget. The final close-out adjustment for the General fund was \$3.4 million.

Staffing Adjustments

FY 2014-15 Adopted countywide full-time equivalents (FTEs) are 4,243, up by 124, from the Recommended budget of 4,119. The majority of the FTE increase (72 FTEs) occurred in the Alcohol, Drug & Mental Health Services Department. Additionally, Fire's FTEs increased by 19.5, and Social Services' FTEs increased by 13.5 from the Recommended budget.

Sincerely,

A handwritten signature in black ink that reads "Robert W. Geis". The signature is written in a cursive style with a large initial "R".

Robert W. Geis, CPA  
Auditor-Controller

# Countywide Summary

## All Funds

Staffing By Budget Function	FY 13-14 Actual	FY 13-14 Adopted	FY 14-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	FY 14-15 Adopted	FY 15-16 Proposed
Policy & Executive	112.31	114.80	116.08	1.40	117.48	116.08
Public Safety	1,394.23	1,427.04	1,419.79	22.00	1,441.79	1,419.79
Health & Human Services	1,687.53	1,666.36	1,789.10	86.56	1,875.66	1,772.29
Community Resources & Public Fac.	489.48	496.67	494.72	7.67	502.40	494.72
General Government & Support Services	290.79	299.02	299.53	5.50	305.03	299.53
General County Programs	-	-	-	1.00	1.00	-
<b>Total</b>	<b>3,974.34</b>	<b>4,003.89</b>	<b>4,119.21</b>	<b>124.13</b>	<b>4,243.34</b>	<b>4,102.40</b>
<b>Operating Budget By Budget Function</b>						
Policy & Executive	\$ 44,827,813	\$ 49,243,475	\$ 52,362,283	\$ 694,139	\$ 53,056,422	\$ 51,802,305
Public Safety	270,016,145	270,807,278	276,638,729	1,108,756	277,747,485	277,912,505
Health & Human Services	324,846,347	326,289,062	348,520,583	10,951,301	359,471,884	350,349,282
Community Resources & Public Fac.	126,996,428	137,942,498	144,784,882	3,377,543	148,162,425	136,879,378
General Government & Support Services	68,341,637	73,837,473	75,628,033	1,265,450	76,893,483	77,379,160
General County Programs	5,610,141	3,926,650	5,249,031	364,699	5,613,730	20,674,134
<b>Total Operating Budget</b>	<b>\$ 840,638,510</b>	<b>\$ 862,046,436</b>	<b>\$ 903,183,541</b>	<b>\$ 17,761,888</b>	<b>\$ 920,945,429</b>	<b>\$ 914,996,764</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 489,681,185	\$ 504,675,206	\$ 525,600,386	\$ 10,883,515	\$ 536,483,901	\$ 532,677,853
Services and Supplies	233,019,122	242,736,587	253,975,167	7,552,673	261,527,840	260,510,929
Other Charges	117,938,203	114,634,643	123,607,988	(674,300)	122,933,688	121,807,982
<b>Total Operating Expenditures</b>	<b>840,638,510</b>	<b>862,046,436</b>	<b>903,183,541</b>	<b>17,761,888</b>	<b>920,945,429</b>	<b>914,996,764</b>
Capital Assets	78,200,076	37,467,710	40,888,736	2,951,244	43,839,980	21,639,919
Other Financing Uses	66,302,467	61,202,540	53,097,957	1,514,000	54,611,957	50,737,471
Intrafund Expenditure Transfers (+)	201,005,234	194,812,778	192,788,214	106,542	192,894,756	191,927,324
Increases to Fund Balances	81,727,178	60,720,874	43,431,411	2,867,515	46,298,926	38,193,880
Fund Balance Impact (+)	10,308,461	3,134,123	-	-	-	5,693,378
<b>Total Expenditures</b>	<b>\$1,278,181,927</b>	<b>\$1,219,384,461</b>	<b>\$1,233,389,859</b>	<b>\$ 25,201,189</b>	<b>\$1,258,591,048</b>	<b>\$1,223,188,736</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 254,175,785	\$ 244,701,574	\$ 260,994,607	\$ 621,700	\$ 261,616,307	\$ 270,459,107
Licenses, Permits and Franchises	17,215,891	16,301,870	17,955,738	-	17,955,738	18,134,032
Fines, Forfeitures, and Penalties	10,882,602	9,165,620	8,834,301	12,647	8,846,948	8,176,872
Use of Money and Property	6,250,657	4,579,159	4,523,778	(404,500)	4,119,278	4,633,834
Intergovernmental Revenue	384,935,253	330,842,901	342,446,877	4,260,576	346,707,453	353,854,565
Charges for Services	206,565,141	198,376,922	223,697,397	6,730,683	230,428,080	226,624,377
Miscellaneous Revenue	53,729,882	47,227,752	46,575,371	117,500	46,692,871	44,315,566
<b>Total Operating Revenues</b>	<b>933,755,211</b>	<b>851,195,798</b>	<b>905,028,069</b>	<b>11,338,606</b>	<b>916,366,675</b>	<b>926,198,353</b>
Other Financing Sources	37,793,979	32,561,580	19,662,316	1,514,000	21,176,316	17,284,655
Intrafund Expenditure Transfers (-)	2,917,091	2,944,758	2,855,515	31,841	2,887,356	2,718,324
Decreases to Fund Balances	69,705,454	101,211,142	88,163,959	12,242,042	100,406,001	50,453,928
General Fund Contribution	220,642,719	214,422,596	217,680,000	74,700	217,754,700	217,354,089
Fund Balance Impact (-)	13,367,473	17,048,587	-	-	-	9,179,387
<b>Total Revenues</b>	<b>\$1,278,181,927</b>	<b>\$1,219,384,461</b>	<b>\$1,233,389,859</b>	<b>\$ 25,201,189</b>	<b>\$1,258,591,048</b>	<b>\$1,223,188,736</b>
Beginning Fund Balance	\$ 387,108,927	\$ 387,108,927	\$ 411,610,874	\$ -	\$ 411,610,874	\$ 357,503,799
Net Change in Sources Over Uses	8,962,711	(54,404,732)	(44,732,548)	(9,374,527)	(54,107,075)	(15,746,057)
Accounting Basis and Other Entries	15,539,235	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 411,610,874</b>	<b>\$ 332,704,195</b>	<b>\$ 366,878,326</b>	<b>\$ (9,374,527)</b>	<b>\$ 357,503,799</b>	<b>\$ 341,757,742</b>

# Countywide Summary

## General Fund

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Policy & Executive	106.15	108.55	109.83	1.40	111.23	109.83
Public Safety	1,162.88	1,180.04	1,172.79	2.50	1,175.29	1,172.79
Health & Human Services	71.88	71.00	73.31	1.00	74.31	73.31
Community Resources & Public Fac.	224.74	232.72	226.47	7.67	234.15	226.47
General Government & Support Services	238.01	244.52	245.03	5.50	250.53	245.03
General County Programs	-	-	-	1.00	1.00	-
<b>Total</b>	<b>1,803.65</b>	<b>1,836.83</b>	<b>1,827.42</b>	<b>19.07</b>	<b>1,846.49</b>	<b>1,827.42</b>
<b>Operating Budget By Budget Function</b>						
Policy & Executive	\$ 18,968,086	\$ 19,667,302	\$ 19,637,813	\$ 694,139	\$ 20,331,952	\$ 19,819,323
Public Safety	200,941,431	200,301,604	204,228,792	(279,241)	203,949,551	203,840,724
Health & Human Services	9,178,869	9,768,378	9,856,781	62,000	9,918,781	10,052,369
Community Resources & Public Fac.	37,878,619	39,664,359	40,358,930	2,130,043	42,488,973	41,262,609
General Government & Support Services	40,169,690	43,252,420	44,278,525	1,135,450	45,413,975	45,196,584
General County Programs	1,441,693	1,325,600	2,560,924	364,699	2,925,623	2,536,844
<b>Total Operating Budget</b>	<b>\$ 308,578,387</b>	<b>\$ 313,979,663</b>	<b>\$ 320,921,765</b>	<b>\$ 4,107,090</b>	<b>\$ 325,028,855</b>	<b>\$ 322,708,453</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 245,456,003	\$ 250,600,458	\$ 255,596,644	\$ 1,668,049	\$ 257,264,693	\$ 258,296,442
Services and Supplies	43,724,728	43,230,757	45,399,290	3,168,341	48,567,631	44,180,407
Other Charges	19,397,656	20,148,448	19,925,831	(729,300)	19,196,531	20,231,604
<b>Total Operating Expenditures</b>	<b>308,578,387</b>	<b>313,979,663</b>	<b>320,921,765</b>	<b>4,107,090</b>	<b>325,028,855</b>	<b>322,708,453</b>
Capital Assets	8,160,904	1,752,873	1,472,125	363,250	1,835,375	448,000
Other Financing Uses	38,403,722	33,341,929	32,320,744	1,355,000	33,675,744	32,192,271
Intrafund Expenditure Transfers (+)	200,059,163	193,764,672	191,916,021	106,542	192,022,563	191,090,131
Increases to Fund Balances	33,077,907	19,095,604	17,929,965	2,867,508	20,797,473	13,005,486
Fund Balance Impact (+)	1,977,365	-	-	-	-	5,693,378
<b>Total Expenditures</b>	<b>\$ 590,257,449</b>	<b>\$ 561,934,741</b>	<b>\$ 564,560,620</b>	<b>\$ 8,799,390</b>	<b>\$ 573,360,010</b>	<b>\$ 565,137,719</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 194,303,547	\$ 188,739,000	\$ 198,927,000	\$ 621,700	\$ 199,548,700	\$ 205,570,000
Licenses, Permits and Franchises	13,329,821	12,927,346	14,345,590	-	14,345,590	14,470,369
Fines, Forfeitures, and Penalties	5,734,111	4,734,590	4,412,944	12,647	4,425,591	3,856,365
Use of Money and Property	2,679,510	2,177,800	2,331,400	(404,500)	1,926,900	2,419,400
Intergovernmental Revenue	77,674,769	67,368,138	68,825,167	(109,640)	68,715,527	68,634,660
Charges for Services	57,106,288	58,091,892	61,800,023	1	61,800,024	61,235,927
Miscellaneous Revenue	4,503,627	3,870,389	3,264,866	55,000	3,319,866	2,872,522
<b>Total Operating Revenues</b>	<b>355,331,673</b>	<b>337,909,155</b>	<b>353,906,990</b>	<b>175,208</b>	<b>354,082,198</b>	<b>359,059,243</b>
Other Financing Sources	4,809,158	5,400,254	4,693,747	104,000	4,797,747	4,644,589
Intrafund Expenditure Transfers (-)	1,971,020	1,896,652	1,983,322	31,841	2,015,163	1,881,131
Decreases to Fund Balances	23,392,905	16,789,964	14,043,861	8,413,641	22,457,502	6,314,089
General Fund Contribution	198,088,143	191,868,020	189,932,700	74,700	190,007,400	189,209,000
Fund Balance Impact (-)	6,664,551	8,070,696	-	-	-	4,029,667
<b>Total Revenues</b>	<b>\$ 590,257,449</b>	<b>\$ 561,934,741</b>	<b>\$ 564,560,620</b>	<b>\$ 8,799,390</b>	<b>\$ 573,360,010</b>	<b>\$ 565,137,719</b>
Beginning Fund Balance	\$ 87,808,117	\$ 87,808,117	\$ 92,805,935	\$ -	\$ 92,805,935	\$ 91,145,906
Net Change in Sources Over Uses	4,997,817	(5,765,056)	3,886,104	(5,546,133)	(1,660,029)	8,355,108
<b>Ending Fund Balance</b>	<b>\$ 92,805,934</b>	<b>\$ 82,043,061</b>	<b>\$ 96,692,039</b>	<b>\$ (5,546,133)</b>	<b>\$ 91,145,906</b>	<b>\$ 99,501,014</b>

# Countywide Summary

## Flood Control Districts Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Community Resources & Public Fac.	36.00	38.00	39.00	-	39.00	39.00
<b>Total</b>	<b>36.00</b>	<b>38.00</b>	<b>39.00</b>	<b>-</b>	<b>39.00</b>	<b>39.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 9,770,667	\$ 12,934,111	\$ 13,428,625	\$ -	\$ 13,428,625	\$ 12,258,485
<b>Total Operating Budget</b>	<b>\$ 9,770,667</b>	<b>\$ 12,934,111</b>	<b>\$ 13,428,625</b>	<b>\$ -</b>	<b>\$ 13,428,625</b>	<b>\$ 12,258,485</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 4,220,177	\$ 4,555,943	\$ 4,842,533	\$ -	\$ 4,842,533	\$ 4,959,289
Services and Supplies	5,194,842	8,001,503	8,196,730	-	8,196,730	6,897,651
Other Charges	355,648	376,665	389,362	-	389,362	401,545
<b>Total Operating Expenditures</b>	<b>9,770,667</b>	<b>12,934,111</b>	<b>13,428,625</b>	<b>-</b>	<b>13,428,625</b>	<b>12,258,485</b>
Capital Assets	51,335,635	10,568,000	11,443,000	175,000	11,618,000	4,662,500
Other Financing Uses	49,584	57,000	600	-	600	-
Increases to Fund Balances	3,430,892	3,447,036	7,938,150	-	7,938,150	2,621,530
Fund Balance Impact (+)	1	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 64,586,779</b>	<b>\$ 27,006,147</b>	<b>\$ 32,810,375</b>	<b>\$ 175,000</b>	<b>\$ 32,985,375</b>	<b>\$ 19,542,515</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 9,214,816	\$ 8,422,405	\$ 8,918,400	\$ -	\$ 8,918,400	\$ 9,119,525
Use of Money and Property	424,097	282,255	185,100	-	185,100	170,100
Intergovernmental Revenue	50,504,219	6,910,807	5,257,067	-	5,257,067	4,767,650
Charges for Services	3,364,863	3,216,005	3,359,935	-	3,359,935	3,406,025
Miscellaneous Revenue	35,610	37,260	38,135	-	38,135	38,780
<b>Total Operating Revenues</b>	<b>63,543,606</b>	<b>18,868,732</b>	<b>17,758,637</b>	<b>-</b>	<b>17,758,637</b>	<b>17,502,080</b>
Other Financing Sources	211,490	166,490	92,730	-	92,730	133,135
Decreases to Fund Balances	831,682	7,970,925	14,959,008	175,000	15,134,008	1,907,300
Fund Balance Impact (-)	1	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 64,586,779</b>	<b>\$ 27,006,147</b>	<b>\$ 32,810,375</b>	<b>\$ 175,000</b>	<b>\$ 32,985,375</b>	<b>\$ 19,542,515</b>
Beginning Fund Balance	\$ 59,876,485	\$ 59,876,485	\$ 62,475,695	\$ -	\$ 62,475,695	\$ 55,279,837
Net Change in Sources Over Uses	2,599,210	(4,523,889)	(7,020,858)	(175,000)	(7,195,858)	714,230
Ending Fund Balance	<b>\$ 62,475,695</b>	<b>\$ 55,352,596</b>	<b>\$ 55,454,837</b>	<b>\$ (175,000)</b>	<b>\$ 55,279,837</b>	<b>\$ 55,994,067</b>

# Countywide Summary

## Resource Recovery Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Community Resources & Public Fac.	77.97	76.25	78.25	-	78.25	78.25
<b>Total</b>	<b>77.97</b>	<b>76.25</b>	<b>78.25</b>	<b>-</b>	<b>78.25</b>	<b>78.25</b>
<hr/>						
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 20,420,232	\$ 22,373,545	\$ 25,064,183	\$ -	\$ 25,064,183	\$ 26,488,492
<b>Total Operating Budget</b>	<b>\$ 20,420,232</b>	<b>\$ 22,373,545</b>	<b>\$ 25,064,183</b>	<b>\$ -</b>	<b>\$ 25,064,183</b>	<b>\$ 26,488,492</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 8,190,222	\$ 8,355,307	\$ 8,773,769	\$ -	\$ 8,773,769	\$ 8,952,553
Services and Supplies	9,509,192	10,730,029	10,564,818	-	10,564,818	12,504,816
Other Charges	2,720,818	3,288,209	5,725,596	-	5,725,596	5,031,123
<b>Total Operating Expenditures</b>	<b>20,420,232</b>	<b>22,373,545</b>	<b>25,064,183</b>	<b>-</b>	<b>25,064,183</b>	<b>26,488,492</b>
Capital Assets	5,154,444	6,607,000	8,402,000	-	8,402,000	6,160,000
Other Financing Uses	665,423	666,286	695,112	-	695,112	717,125
<b>Total Expenditures</b>	<b>\$ 26,240,099</b>	<b>\$ 29,646,831</b>	<b>\$ 34,161,295</b>	<b>\$ -</b>	<b>\$ 34,161,295</b>	<b>\$ 33,365,617</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 3,185,904	\$ 2,995,967	\$ 3,172,050	\$ -	\$ 3,172,050	\$ 3,219,900
Use of Money and Property	590,435	485,000	464,800	-	464,800	464,800
Intergovernmental Revenue	262,863	311,000	268,095	-	268,095	132,500
Charges for Services	17,376,773	16,462,554	18,609,606	-	18,609,606	18,611,491
Miscellaneous Revenue	3,230,966	2,791,910	2,841,325	-	2,841,325	2,841,325
<b>Total Operating Revenues</b>	<b>24,646,941</b>	<b>23,046,431</b>	<b>25,355,876</b>	<b>-</b>	<b>25,355,876</b>	<b>25,270,016</b>
Other Financing Sources	59,428	35,000	-	-	-	-
Decreases to Fund Balances	1,533,729	6,565,400	8,805,419	-	8,805,419	8,095,601
<b>Total Revenues</b>	<b>\$ 26,240,099</b>	<b>\$ 29,646,831</b>	<b>\$ 34,161,295</b>	<b>\$ -</b>	<b>\$ 34,161,295</b>	<b>\$ 33,365,617</b>
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Beginning Fund Balance	\$ 52,875,876	\$ 52,875,876	\$ 57,160,876	\$ -	\$ 57,160,876	\$ 48,355,457
Net Change in Sources Over Uses	(1,533,729)	(6,565,400)	(8,805,419)	-	(8,805,419)	(8,095,601)
Accounting Basis and Other Entries	5,818,730	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 57,160,876</b>	<b>\$ 46,310,476</b>	<b>\$ 48,355,457</b>	<b>\$ -</b>	<b>\$ 48,355,457</b>	<b>\$ 40,259,856</b>

# Countywide Summary

## Laguna Sanitation Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Community Resources & Public Fac.	16.00	16.00	16.00	-	16.00	16.00
<b>Total</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>16.00</b>
<hr/>						
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 6,162,350	\$ 6,918,289	\$ 7,383,293	\$ -	\$ 7,383,293	\$ 6,677,409
<b>Total Operating Budget</b>	<b>\$ 6,162,350</b>	<b>\$ 6,918,289</b>	<b>\$ 7,383,293</b>	<b>\$ -</b>	<b>\$ 7,383,293</b>	<b>\$ 6,677,409</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 1,866,311	\$ 1,878,075	\$ 1,974,841	\$ -	\$ 1,974,841	\$ 2,007,836
Services and Supplies	2,590,416	3,402,438	3,808,396	-	3,808,396	3,073,168
Other Charges	1,705,623	1,637,776	1,600,056	-	1,600,056	1,596,405
<b>Total Operating Expenditures</b>	<b>6,162,350</b>	<b>6,918,289</b>	<b>7,383,293</b>	<b>-</b>	<b>7,383,293</b>	<b>6,677,409</b>
Capital Assets	1,864,510	4,998,000	4,611,400	-	4,611,400	1,088,000
Other Financing Uses	724,670	724,670	740,942	-	740,942	757,485
Increases to Fund Balances	1,351,939	-	500,000	-	500,000	3,260,350
<b>Total Expenditures</b>	<b>\$ 10,103,468</b>	<b>\$ 12,640,959</b>	<b>\$ 13,235,635</b>	<b>\$ -</b>	<b>\$ 13,235,635</b>	<b>\$ 11,783,244</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 96,593	\$ 47,344	\$ 47,344	\$ -	\$ 47,344	\$ 47,344
Intergovernmental Revenue	115,684	1,634,336	1,616,771	-	1,616,771	107,675
Charges for Services	9,906,929	9,221,830	10,555,300	-	10,555,300	11,619,225
Miscellaneous Revenue	(37,265)	325,000	9,000	-	9,000	9,000
<b>Total Operating Revenues</b>	<b>10,081,940</b>	<b>11,228,510</b>	<b>12,228,415</b>	<b>-</b>	<b>12,228,415</b>	<b>11,783,244</b>
Other Financing Sources	(36,573)	-	-	-	-	-
Decreases to Fund Balances	58,100	1,412,448	1,007,220	-	1,007,220	-
Fund Balance Impact (-)	1	1	-	-	-	-
<b>Total Revenues</b>	<b>\$ 10,103,468</b>	<b>\$ 12,640,959</b>	<b>\$ 13,235,635</b>	<b>\$ -</b>	<b>\$ 13,235,635</b>	<b>\$ 11,783,244</b>
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Beginning Fund Balance	\$ 35,149,986	\$ 35,149,986	\$ 39,033,003	\$ -	\$ 39,033,003	\$ 38,525,783
Net Change in Sources Over Uses	1,293,838	(1,412,449)	(507,220)	-	(507,220)	3,260,350
Accounting Basis and Other Entries	2,589,179	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 39,033,003</b>	<b>\$ 33,737,537</b>	<b>\$ 38,525,783</b>	<b>\$ -</b>	<b>\$ 38,525,783</b>	<b>\$ 41,786,133</b>

# Countywide Summary

## Public Health Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Health & Human Services	415.74	415.43	415.85	-	415.85	402.35
<b>Total</b>	<b>415.74</b>	<b>415.43</b>	<b>415.85</b>	<b>-</b>	<b>415.85</b>	<b>402.35</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 66,135,405	\$ 70,689,061	\$ 67,008,291	\$ 473,502	\$ 67,481,793	\$ 65,784,041
<b>Total Operating Budget</b>	<b>\$ 66,135,405</b>	<b>\$ 70,689,061</b>	<b>\$ 67,008,291</b>	<b>\$ 473,502</b>	<b>\$ 67,481,793</b>	<b>\$ 65,784,041</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 47,286,805	\$ 48,561,739	\$ 49,934,692	\$ -	\$ 49,934,692	\$ 49,686,270
Services and Supplies	16,223,149	19,513,683	14,404,342	473,502	14,877,844	13,392,606
Other Charges	2,625,451	2,613,639	2,669,257	-	2,669,257	2,705,165
<b>Total Operating Expenditures</b>	<b>66,135,405</b>	<b>70,689,061</b>	<b>67,008,291</b>	<b>473,502</b>	<b>67,481,793</b>	<b>65,784,041</b>
Capital Assets	20,846	205,500	110,250	-	110,250	17,000
Other Financing Uses	2,134,269	3,732,525	3,569,132	31,000	3,600,132	3,569,132
Intrafund Expenditure Transfers (+)	12,976	12,976	12,804	-	12,804	12,804
Increases to Fund Balances	7,908,735	4,428,195	4,484,465	-	4,484,465	4,383,615
Fund Balance Impact (+)	1	1	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 76,212,232</b>	<b>\$ 79,068,258</b>	<b>\$ 75,184,942</b>	<b>\$ 504,502</b>	<b>\$ 75,689,444</b>	<b>\$ 73,766,592</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 45,342	\$ 36,151	\$ 44,598	\$ -	\$ 44,598	\$ 44,598
Fines, Forfeitures, and Penalties	802,154	635,877	679,457	-	679,457	578,607
Use of Money and Property	128,952	75,208	51,794	-	51,794	91,794
Intergovernmental Revenue	23,951,294	25,635,675	18,639,718	257,976	18,897,694	18,507,972
Charges for Services	34,918,331	31,018,751	34,681,346	-	34,681,346	34,841,192
Miscellaneous Revenue	4,128,215	4,148,275	3,886,522	-	3,886,522	3,879,519
<b>Total Operating Revenues</b>	<b>63,974,289</b>	<b>61,549,937</b>	<b>57,983,435</b>	<b>257,976</b>	<b>58,241,411</b>	<b>57,943,682</b>
Other Financing Sources	1,586,387	2,866,150	3,092,292	-	3,092,292	3,092,292
Intrafund Expenditure Transfers (-)	12,976	12,976	12,804	-	12,804	12,804
Decreases to Fund Balances	3,768,904	7,769,518	7,067,711	246,526	7,314,237	4,859,736
General Fund Contribution	6,869,677	6,869,677	7,028,700	-	7,028,700	7,103,700
Fund Balance Impact (-)	-	-	-	-	-	754,378
<b>Total Revenues</b>	<b>\$ 76,212,232</b>	<b>\$ 79,068,258</b>	<b>\$ 75,184,942</b>	<b>\$ 504,502</b>	<b>\$ 75,689,444</b>	<b>\$ 73,766,592</b>
Beginning Fund Balance	\$ 18,769,277	\$ 18,769,277	\$ 22,909,109	\$ -	\$ 22,909,109	\$ 20,079,337
Net Change in Sources Over Uses	4,139,832	(3,341,322)	(2,583,246)	(246,526)	(2,829,772)	(1,230,499)
<b>Ending Fund Balance</b>	<b>\$ 22,909,109</b>	<b>\$ 15,427,955</b>	<b>\$ 20,325,863</b>	<b>\$ (246,526)</b>	<b>\$ 20,079,337</b>	<b>\$ 18,848,838</b>

# Countywide Summary

## Roads Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Community Resources & Public Fac.	121.25	119.90	120.00	-	120.00	120.00
<b>Total</b>	<b>121.25</b>	<b>119.90</b>	<b>120.00</b>	<b>-</b>	<b>120.00</b>	<b>120.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 36,803,069	\$ 42,415,565	\$ 41,333,291	\$ 1,185,000	\$ 42,518,291	\$ 38,619,374
<b>Total Operating Budget</b>	<b>\$ 36,803,069</b>	<b>\$ 42,415,565</b>	<b>\$ 41,333,291</b>	<b>\$ 1,185,000</b>	<b>\$ 42,518,291</b>	<b>\$ 38,619,374</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 12,969,006	\$ 13,711,400	\$ 14,097,197	\$ -	\$ 14,097,197	\$ 14,249,108
Services and Supplies	21,682,624	26,492,786	25,092,996	1,185,000	26,277,996	22,202,439
Other Charges	2,151,439	2,211,379	2,143,098	-	2,143,098	2,167,827
<b>Total Operating Expenditures</b>	<b>36,803,069</b>	<b>42,415,565</b>	<b>41,333,291</b>	<b>1,185,000</b>	<b>42,518,291</b>	<b>38,619,374</b>
Capital Assets	877,523	605,000	1,047,600	-	1,047,600	1,376,000
Other Financing Uses	8,241,068	6,758,869	1,208,398	-	1,208,398	400,000
Intrafund Expenditure Transfers (+)	36,123	420,000	380,000	-	380,000	345,000
Increases to Fund Balances	12,590,601	14,137,900	7,233,200	-	7,233,200	9,278,127
Fund Balance Impact (+)	0	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 58,548,384</b>	<b>\$ 64,337,334</b>	<b>\$ 51,202,489</b>	<b>\$ 1,185,000</b>	<b>\$ 52,387,489</b>	<b>\$ 50,018,501</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 7,159,567	\$ 6,190,843	\$ 7,382,820	\$ -	\$ 7,382,820	\$ 7,189,696
Licenses, Permits and Franchises	520,919	215,000	252,500	-	252,500	252,500
Fines, Forfeitures, and Penalties	51,200	-	-	-	-	-
Use of Money and Property	145,714	57,536	60,385	-	60,385	54,110
Intergovernmental Revenue	23,049,201	22,975,049	22,614,066	-	22,614,066	23,383,454
Charges for Services	4,260,905	4,758,146	3,963,367	-	3,963,367	4,842,564
Miscellaneous Revenue	89,408	87,981	75,000	-	75,000	75,000
<b>Total Operating Revenues</b>	<b>35,276,916</b>	<b>34,284,555</b>	<b>34,348,138</b>	<b>-</b>	<b>34,348,138</b>	<b>35,797,324</b>
Other Financing Sources	12,007,588	8,556,869	1,659,048	1,185,000	2,844,048	900,000
Intrafund Expenditure Transfers (-)	36,123	420,000	380,000	-	380,000	345,000
Decreases to Fund Balances	9,511,957	19,360,110	12,979,703	-	12,979,703	10,892,377
General Fund Contribution	1,715,800	1,715,800	1,835,600	-	1,835,600	2,083,800
Fund Balance Impact (-)	0	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 58,548,384</b>	<b>\$ 64,337,334</b>	<b>\$ 51,202,489</b>	<b>\$ 1,185,000</b>	<b>\$ 52,387,489</b>	<b>\$ 50,018,501</b>
Beginning Fund Balance	\$ 18,500,846	\$ 18,500,846	\$ 21,590,493	\$ -	\$ 21,590,493	\$ 15,843,990
Net Change in Sources Over Uses	3,078,644	(5,222,210)	(5,746,503)	-	(5,746,503)	(1,614,250)
Accounting Basis and Other Entries	11,003	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 21,590,493</b>	<b>\$ 13,278,636</b>	<b>\$ 15,843,990</b>	<b>\$ -</b>	<b>\$ 15,843,990</b>	<b>\$ 14,229,740</b>

# Countywide Summary

## Fire Protection District Major Fund Summary

Staffing By Budget Function	FY 13-14 Actual	FY 13-14 Adopted	FY 14-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	FY 14-15 Adopted	FY 15-16 Proposed
Public Safety	225.46	239.00	239.00	19.50	258.50	239.00
<b>Total</b>	<b>225.46</b>	<b>239.00</b>	<b>239.00</b>	<b>19.50</b>	<b>258.50</b>	<b>239.00</b>
<b>Operating Budget By Budget Function</b>						
Public Safety	\$ 52,916,642	\$ 54,102,754	\$ 56,037,297	\$ 1,387,997	\$ 57,425,294	\$ 57,689,557
<b>Total Operating Budget</b>	<b>\$ 52,916,642</b>	<b>\$ 54,102,754</b>	<b>\$ 56,037,297</b>	<b>\$ 1,387,997</b>	<b>\$ 57,425,294</b>	<b>\$ 57,689,557</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 46,896,433	\$ 47,668,371	\$ 48,391,382	\$ 1,240,899	\$ 49,632,281	\$ 50,315,792
Services and Supplies	2,673,140	3,053,512	4,009,296	147,098	4,156,394	3,630,683
Other Charges	3,347,070	3,380,871	3,636,619	-	3,636,619	3,743,082
<b>Total Operating Expenditures</b>	<b>52,916,642</b>	<b>54,102,754</b>	<b>56,037,297</b>	<b>1,387,997</b>	<b>57,425,294</b>	<b>57,689,557</b>
Capital Assets	81,621	442,500	39,615	368,000	407,615	-
Other Financing Uses	2,890,665	2,891,271	2,671,476	55,000	2,726,476	3,564,032
Increases to Fund Balances	4,905,406	1,756,793	1,196,415	3	1,196,418	1,290,884
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 60,794,334</b>	<b>\$ 59,193,318</b>	<b>\$ 59,944,803</b>	<b>\$ 1,811,000</b>	<b>\$ 61,755,803</b>	<b>\$ 62,544,473</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 39,067,957	\$ 37,218,401	\$ 41,456,000	\$ -	\$ 41,456,000	\$ 44,209,000
Licenses, Permits and Franchises	11,230	20,000	20,000	-	20,000	20,000
Use of Money and Property	15,599	-	-	-	-	-
Intergovernmental Revenue	4,231,690	4,228,727	3,993,127	50,000	4,043,127	3,808,230
Charges for Services	14,407,501	12,474,768	13,572,417	150,000	13,722,417	13,646,462
Miscellaneous Revenue	216,356	171,410	54,398	-	54,398	54,401
<b>Total Operating Revenues</b>	<b>57,950,334</b>	<b>54,113,306</b>	<b>59,095,942</b>	<b>200,000</b>	<b>59,295,942</b>	<b>61,738,093</b>
Other Financing Sources	1,109,910	1,104,810	828,861	-	828,861	786,380
Decreases to Fund Balances	277	2,241,389	20,000	1,611,000	1,631,000	20,000
Fund Balance Impact (-)	1,733,813	1,733,813	-	-	-	-
<b>Total Revenues</b>	<b>\$ 60,794,334</b>	<b>\$ 59,193,318</b>	<b>\$ 59,944,803</b>	<b>\$ 1,811,000</b>	<b>\$ 61,755,803</b>	<b>\$ 62,544,473</b>
Beginning Fund Balance	\$ 5,067,342	\$ 5,067,342	\$ 8,239,108	\$ -	\$ 8,239,108	\$ 7,804,526
Net Change in Sources Over Uses Accounting Basis and Other Entries	3,171,316	(2,218,409)	1,176,415	(1,610,997)	(434,582)	1,270,884
Ending Fund Balance	450	-	-	-	-	-
<b>Total</b>	<b>\$ 8,239,108</b>	<b>\$ 2,848,933</b>	<b>\$ 9,415,523</b>	<b>\$ (1,610,997)</b>	<b>\$ 7,804,526</b>	<b>\$ 9,075,410</b>

# Countywide Summary

## Capital Projects Major Fund Summary

Staffing By Budget Function	FY 13-14 Actual	FY 13-14 Adopted	FY 14-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	FY 14-15 Adopted	FY 15-16 Proposed
<b>Total</b>	-	-	-	-	-	-
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 47,000	\$ -	\$ -	\$ -	\$ -	\$ -
General County Programs	4,111,448	2,544,000	2,653,675	-	2,653,675	18,137,290
<b>Total Operating Budget</b>	<b>\$ 4,158,448</b>	<b>\$ 2,544,000</b>	<b>\$ 2,653,675</b>	<b>\$ -</b>	<b>\$ 2,653,675</b>	<b>\$ 18,137,290</b>
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 4,111,448	\$ 2,544,000	\$ 2,653,675	\$ -	\$ 2,653,675	\$ 18,137,290
Other Charges	47,000	-	-	-	-	-
<b>Total Operating Expenditures</b>	<b>4,158,448</b>	<b>2,544,000</b>	<b>2,653,675</b>	<b>-</b>	<b>2,653,675</b>	<b>18,137,290</b>
Capital Assets	3,393,293	5,256,700	6,562,777	40,000	6,602,777	1,110,000
Other Financing Uses	306,420	673,000	1,263,092	-	1,263,092	-
Intrafund Expenditure Transfers (+)	152,643	-	-	-	-	-
Increases to Fund Balances	3,824,411	2,642,045	256,869	-	256,869	256,869
Fund Balance Impact (+)	5,946	5,946	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 11,841,161</b>	<b>\$ 11,121,691</b>	<b>\$ 10,736,413</b>	<b>\$ 40,000</b>	<b>\$ 10,776,413</b>	<b>\$ 19,504,159</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 41,499	\$ 11,946	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenue	1,126,749	1,936,000	1,368,000	-	1,368,000	16,675,641
Charges for Services	198,400	420,200	803,200	-	803,200	695,000
Miscellaneous Revenue	948,758	210,500	1,912,500	-	1,912,500	-
<b>Total Operating Revenues</b>	<b>2,315,406</b>	<b>2,578,646</b>	<b>4,083,700</b>	<b>-</b>	<b>4,083,700</b>	<b>17,370,641</b>
Other Financing Sources	1,699,589	1,754,918	2,263,338	40,000	2,303,338	340,669
Intrafund Expenditure Transfers (-)	152,643	-	-	-	-	-
Decreases to Fund Balances	5,746,374	4,860,978	4,389,375	-	4,389,375	1,792,849
Fund Balance Impact (-)	1,927,150	1,927,149	-	-	-	-
<b>Total Revenues</b>	<b>\$ 11,841,161</b>	<b>\$ 11,121,691</b>	<b>\$ 10,736,413</b>	<b>\$ 40,000</b>	<b>\$ 10,776,413</b>	<b>\$ 19,504,159</b>
Beginning Fund Balance	\$ 14,935,755	\$ 14,935,755	\$ 11,092,588	\$ -	\$ 11,092,588	\$ 6,960,082
Net Change in Sources Over Uses	(3,843,167)	(4,140,136)	(4,132,506)	-	(4,132,506)	(1,535,980)
<b>Ending Fund Balance</b>	<b>\$ 11,092,588</b>	<b>\$ 10,795,619</b>	<b>\$ 6,960,082</b>	<b>\$ -</b>	<b>\$ 6,960,082</b>	<b>\$ 5,424,102</b>

# Countywide Summary

## Affordable Housing Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Community Resources & Public Fac.	3.00	3.00	4.00	-	4.00	4.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>4.00</b>
<hr/>						
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 8,905,292	\$ 6,825,592	\$ 5,037,128	\$ -	\$ 5,037,128	\$ 4,086,269
<b>Total Operating Budget</b>	<b>\$ 8,905,292</b>	<b>\$ 6,825,592</b>	<b>\$ 5,037,128</b>	<b>\$ -</b>	<b>\$ 5,037,128</b>	<b>\$ 4,086,269</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 401,305	\$ 395,587	\$ 574,440	\$ -	\$ 574,440	\$ 572,345
Services and Supplies	8,466,833	6,420,505	4,451,320	-	4,451,320	3,502,556
Other Charges	37,154	9,500	11,368	-	11,368	11,368
<b>Total Operating Expenditures</b>	<b>8,905,292</b>	<b>6,825,592</b>	<b>5,037,128</b>	<b>-</b>	<b>5,037,128</b>	<b>4,086,269</b>
Other Financing Uses	1,769,770	1,157,651	782,348	73,000	855,348	602,553
Increases to Fund Balances	2,463,704	785,204	558,590	-	558,590	555,184
Fund Balance Impact (+)	1,498	1,498	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,140,263</b>	<b>\$ 8,769,945</b>	<b>\$ 6,378,066</b>	<b>\$ 73,000</b>	<b>\$ 6,451,066</b>	<b>\$ 5,244,006</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 30,136	\$ 19,000	\$ 13,200	\$ -	\$ 13,200	\$ 13,200
Intergovernmental Revenue	6,870,757	3,265,443	3,930,173	-	3,930,173	2,774,409
Charges for Services	136,215	52,000	53,000	-	53,000	53,000
Miscellaneous Revenue	2,983,002	4,713,477	2,016,339	-	2,016,339	2,036,822
<b>Total Operating Revenues</b>	<b>10,020,110</b>	<b>8,049,920</b>	<b>6,012,712</b>	<b>-</b>	<b>6,012,712</b>	<b>4,877,431</b>
Other Financing Sources	129,999	-	-	-	-	-
Decreases to Fund Balances	2,729,955	459,825	365,354	73,000	438,354	366,575
Fund Balance Impact (-)	260,199	260,200	-	-	-	-
<b>Total Revenues</b>	<b>\$ 13,140,263</b>	<b>\$ 8,769,945</b>	<b>\$ 6,378,066</b>	<b>\$ 73,000</b>	<b>\$ 6,451,066</b>	<b>\$ 5,244,006</b>
<hr/>						
Beginning Fund Balance	\$ 5,335,127	\$ 5,335,127	\$ 4,810,175	\$ -	\$ 4,810,175	\$ 4,930,411
Net Change in Sources Over Uses	(524,953)	66,677	193,236	(73,000)	120,236	188,609
<b>Ending Fund Balance</b>	<b>\$ 4,810,175</b>	<b>\$ 5,401,804</b>	<b>\$ 5,003,411</b>	<b>\$ (73,000)</b>	<b>\$ 4,930,411</b>	<b>\$ 5,119,020</b>

# Countywide Summary

## Alcohol, Drug, & Mental Health Services Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Health & Human Services	291.59	281.24	338.13	72.06	410.19	338.13
<b>Total</b>	<b>291.59</b>	<b>281.24</b>	<b>338.13</b>	<b>72.06</b>	<b>410.19</b>	<b>338.13</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 87,666,453	\$ 78,209,559	\$ 92,198,760	\$ 9,144,802	\$ 101,343,562	\$ 92,094,538
<b>Total Operating Budget</b>	<b>\$ 87,666,453</b>	<b>\$ 78,209,559</b>	<b>\$ 92,198,760</b>	<b>\$ 9,144,802</b>	<b>\$ 101,343,562</b>	<b>\$ 92,094,538</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 34,471,207	\$ 36,046,318	\$ 40,887,768	\$ 6,703,570	\$ 47,591,338	\$ 41,762,891
Services and Supplies	44,924,607	39,783,316	48,285,967	2,441,232	50,727,199	47,366,622
Other Charges	8,270,639	2,379,925	3,025,025	-	3,025,025	2,965,025
<b>Total Operating Expenditures</b>	<b>87,666,453</b>	<b>78,209,559</b>	<b>92,198,760</b>	<b>9,144,802</b>	<b>101,343,562</b>	<b>92,094,538</b>
Capital Assets	73,368	110,000	323,914	1,949,994	2,273,908	82,667
Other Financing Uses	988,482	1,031,032	2,187,334	-	2,187,334	2,113,291
Intrafund Expenditure Transfers (+)	715,746	585,130	449,389	-	449,389	449,389
Increases to Fund Balances	747,660	294,220	118,000	1	118,001	118,000
Fund Balance Impact (+)	3,001,003	3,001,003	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 93,192,712</b>	<b>\$ 83,230,944</b>	<b>\$ 95,277,397</b>	<b>\$ 11,094,797</b>	<b>\$ 106,372,194</b>	<b>\$ 94,857,885</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 3,235	\$ 4,300	\$ 4,300	\$ -	\$ 4,300	\$ 4,300
Use of Money and Property	102,725	44,714	52,758	-	52,758	52,758
Intergovernmental Revenue	40,562,528	38,955,860	42,561,856	2,791,240	45,353,096	43,626,660
Charges for Services	34,080,368	31,500,104	43,801,393	6,580,682	50,382,075	44,349,245
Miscellaneous Revenue	3,599,785	198,131	199,399	62,500	261,899	199,399
<b>Total Operating Revenues</b>	<b>78,348,641</b>	<b>70,703,109</b>	<b>86,619,706</b>	<b>9,434,422</b>	<b>96,054,128</b>	<b>88,232,362</b>
Other Financing Sources	8,062,454	4,753,945	1,528,551	-	1,528,551	1,528,551
Intrafund Expenditure Transfers (-)	715,746	585,130	449,389	-	449,389	449,389
Decreases to Fund Balances	4,142,545	5,265,435	3,613,651	1,660,375	5,274,026	803,254
General Fund Contribution	1,772,400	1,772,400	3,066,100	-	3,066,100	3,086,000
Fund Balance Impact (-)	150,925	150,925	-	-	-	758,329
<b>Total Revenues</b>	<b>\$ 93,192,712</b>	<b>\$ 83,230,944</b>	<b>\$ 95,277,397</b>	<b>\$ 11,094,797</b>	<b>\$ 106,372,194</b>	<b>\$ 94,857,885</b>
Beginning Fund Balance	\$ 7,896,634	\$ 7,896,634	\$ 7,351,826	\$ -	\$ 7,351,826	\$ 2,195,801
Net Change in Sources Over Uses	(544,808)	(2,121,137)	(3,495,651)	(1,660,374)	(5,156,025)	(1,443,583)
Ending Fund Balance	<b>\$ 7,351,826</b>	<b>\$ 5,775,497</b>	<b>\$ 3,856,175</b>	<b>\$ (1,660,374)</b>	<b>\$ 2,195,801</b>	<b>\$ 752,218</b>

# Countywide Summary

## Social Services Major Fund Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Health & Human Services	806.24	797.94	860.25	13.50	873.75	860.25
<b>Total</b>	<b>806.24</b>	<b>797.94</b>	<b>860.25</b>	<b>13.50</b>	<b>873.75</b>	<b>860.25</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 139,385,245	\$ 145,308,820	\$ 157,574,645	\$ 1,270,997	\$ 158,845,642	\$ 160,520,120
<b>Total Operating Budget</b>	<b>\$ 139,385,245</b>	<b>\$ 145,308,820</b>	<b>\$ 157,574,645</b>	<b>\$ 1,270,997</b>	<b>\$ 158,845,642</b>	<b>\$ 160,520,120</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 67,606,227	\$ 72,223,435	\$ 78,943,373	\$ 1,270,997	\$ 80,214,370	\$ 80,162,958
Services and Supplies	18,982,869	18,111,109	21,643,169	-	21,643,169	21,434,250
Other Charges	52,796,149	54,974,276	56,988,103	-	56,988,103	58,922,912
<b>Total Operating Expenditures</b>	<b>139,385,245</b>	<b>145,308,820</b>	<b>157,574,645</b>	<b>1,270,997</b>	<b>158,845,642</b>	<b>160,520,120</b>
Capital Assets	223,983	270,000	220,000	-	220,000	220,000
Other Financing Uses	1,851,556	1,770,245	99,233	-	99,233	99,233
Increases to Fund Balances	5,897,115	6,107,631	1,901,302	3	1,901,305	1,901,302
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 147,357,899</b>	<b>\$ 153,456,696</b>	<b>\$ 159,795,180</b>	<b>\$ 1,271,000</b>	<b>\$ 161,066,180</b>	<b>\$ 162,740,655</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 77,581	\$ 66,000	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	3,411	13,200	13,200	-	13,200	13,200
Use of Money and Property	329,665	301,512	301,531	-	301,531	301,983
Intergovernmental Revenue	131,153,670	135,136,370	148,315,792	1,271,000	149,586,792	151,105,916
Miscellaneous Revenue	811,865	667,204	741,919	-	741,919	741,947
<b>Total Operating Revenues</b>	<b>132,376,192</b>	<b>136,184,286</b>	<b>149,438,442</b>	<b>1,271,000</b>	<b>150,709,442</b>	<b>152,229,046</b>
Other Financing Sources	96,727	147,865	95,672	-	95,672	1,000
Decreases to Fund Balances	11,159,194	12,985,827	3,595,466	-	3,595,466	2,717,828
General Fund Contribution	2,439,281	2,852,213	6,665,600	-	6,665,600	5,114,982
Fund Balance Impact (-)	1,286,505	1,286,505	-	-	-	2,677,799
<b>Total Revenues</b>	<b>\$ 147,357,899</b>	<b>\$ 153,456,696</b>	<b>\$ 159,795,180</b>	<b>\$ 1,271,000</b>	<b>\$ 161,066,180</b>	<b>\$ 162,740,655</b>
Beginning Fund Balance	\$ 10,000,130	\$ 10,000,130	\$ 3,451,546	\$ -	\$ 3,451,546	\$ 1,757,385
Net Change in Sources Over Uses	(6,548,584)	(8,164,701)	(1,694,164)	3	(1,694,161)	(3,494,325)
<b>Ending Fund Balance</b>	<b>\$ 3,451,546</b>	<b>\$ 1,835,429</b>	<b>\$ 1,757,382</b>	<b>\$ 3</b>	<b>\$ 1,757,385</b>	<b>\$ (1,736,940)</b>

# Countywide Summary

## Other Non-Major Funds Summary

<b>Staffing By Budget Function</b>	<b>FY 13-14 Actual</b>	<b>FY 13-14 Adopted</b>	<b>FY 14-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>FY 14-15 Adopted</b>	<b>FY 15-16 Proposed</b>
Policy & Executive	6.17	6.25	6.25	-	6.25	6.25
Public Safety	5.88	8.00	8.00	-	8.00	8.00
Health & Human Services	102.09	100.75	101.56	-	101.56	98.25
Community Resources & Public Fac.	10.53	10.80	11.00	-	11.00	11.00
General Government & Support Services	52.78	54.50	54.50	-	54.50	54.50
<b>Total</b>	<b>177.45</b>	<b>180.30</b>	<b>181.31</b>	<b>-</b>	<b>181.31</b>	<b>178.00</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 22,480,374	\$ 22,313,244	\$ 21,882,106	\$ -	\$ 21,882,106	\$ 21,898,214
Public Safety	16,158,072	16,402,920	16,372,640	-	16,372,640	16,382,224
Policy & Executive	25,859,727	29,576,173	32,724,470	-	32,724,470	31,982,982
Community Resources & Public Fac.	7,009,200	6,811,037	12,179,432	62,500	12,241,932	7,486,740
General Government & Support Services	28,171,947	30,585,053	31,349,508	130,000	31,479,508	32,182,576
General County Programs	57,000	57,050	34,432	-	34,432	-
<b>Total Operating Budget</b>	<b>\$ 99,736,320</b>	<b>\$ 105,745,477</b>	<b>\$ 114,542,588</b>	<b>\$ 192,500</b>	<b>\$ 114,735,088</b>	<b>\$ 109,932,736</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 20,317,489	\$ 20,678,573	\$ 21,583,747	\$ -	\$ 21,583,747	\$ 21,712,369
Services and Supplies	54,935,275	61,452,949	65,465,168	137,500	65,602,668	64,188,441
Other Charges	24,483,555	23,613,955	27,493,673	55,000	27,548,673	24,031,926
<b>Total Operating Expenditures</b>	<b>99,736,320</b>	<b>105,745,477</b>	<b>114,542,588</b>	<b>192,500</b>	<b>114,735,088</b>	<b>109,932,736</b>
Capital Assets	7,013,950	6,652,137	6,656,055	55,000	6,711,055	6,475,752
Other Financing Uses	8,276,839	8,398,062	7,559,546	-	7,559,546	6,722,349
Intrafund Expenditure Transfers (+)	28,583	30,000	30,000	-	30,000	30,000
Increases to Fund Balances	5,528,808	8,026,246	1,314,455	-	1,314,455	1,522,533
Fund Balance Impact (+)	5,322,647	125,675	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 125,907,147</b>	<b>\$ 128,977,597</b>	<b>\$ 130,102,644</b>	<b>\$ 247,500</b>	<b>\$ 130,350,144</b>	<b>\$ 124,683,370</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 4,429,898	\$ 4,130,925	\$ 4,310,387	\$ -	\$ 4,310,387	\$ 4,370,886
Licenses, Permits and Franchises	45,094	41,406	55,000	-	55,000	60,665
Fines, Forfeitures, and Penalties	4,288,492	3,777,653	3,724,400	-	3,724,400	3,724,400
Use of Money and Property	1,665,730	1,076,844	1,015,466	-	1,015,466	1,018,345
Intergovernmental Revenue	25,431,828	22,485,496	25,057,045	-	25,057,045	20,329,798
Charges for Services	30,808,568	31,160,672	32,497,810	-	32,497,810	33,324,246
Miscellaneous Revenue	33,219,555	30,006,215	31,535,968	-	31,535,968	31,566,851
<b>Total Operating Revenues</b>	<b>99,889,163</b>	<b>92,679,211</b>	<b>98,196,076</b>	<b>-</b>	<b>98,196,076</b>	<b>94,395,191</b>
Other Financing Sources	8,057,823	7,775,279	5,408,077	185,000	5,593,077	5,858,039
Intrafund Expenditure Transfers (-)	28,583	30,000	30,000	-	30,000	30,000
Decreases to Fund Balances	6,829,832	15,529,323	17,317,191	62,500	17,379,691	12,684,319
General Fund Contribution	9,757,418	9,344,486	9,151,300	-	9,151,300	10,756,607
Fund Balance Impact (-)	1,344,328	3,619,298	-	-	-	959,214
<b>Total Revenues</b>	<b>\$ 125,907,147</b>	<b>\$ 128,977,597</b>	<b>\$ 130,102,644</b>	<b>\$ 247,500</b>	<b>\$ 130,350,144</b>	<b>\$ 124,683,370</b>
Beginning Fund Balance	\$ 70,893,353	\$ 70,893,353	\$ 80,690,520	\$ -	\$ 80,690,520	\$ 64,625,284
Net Change in Sources Over Uses	2,677,296	(10,996,700)	(16,002,736)	(62,500)	(16,065,236)	(12,121,000)
Accounting Basis and Other Entries	7,119,872	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 80,690,520</b>	<b>\$ 59,896,653</b>	<b>\$ 64,687,784</b>	<b>\$ (62,500)</b>	<b>\$ 64,625,284</b>	<b>\$ 52,504,284</b>

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# Policy & Executive

## Functional Summary

	2013-14	2013-14	2014-15	Change from	2014-15	2015-16
	Actual	Adopted	Recommended	FY14-15 Rec to FY14-15 Ado	Adopted	Proposed
<b>Staffing By Budget Department</b>						
Board of Supervisors	19.93	21.00	21.00	-	21.00	21.00
County Executive Office	56.01	56.00	57.88	-	57.88	57.88
County Counsel	36.37	37.80	37.20	1.40	38.60	37.20
<b>Total</b>	<b>112.31</b>	<b>114.80</b>	<b>116.08</b>	<b>1.40</b>	<b>117.48</b>	<b>116.08</b>
<b>Budget By Budget Department</b>						
Board of Supervisors	\$ 2,590,732	\$ 2,798,064	\$ 2,873,328	\$ -	\$ 2,873,328	\$ 2,942,548
County Executive Office	35,419,785	39,367,213	42,367,206	490,139	42,857,345	41,559,938
County Counsel	6,817,297	7,078,198	7,121,749	204,000	7,325,749	7,299,819
<b>Total Operating Budget</b>	<b>\$ 44,827,813</b>	<b>\$ 49,243,475</b>	<b>\$ 52,362,283</b>	<b>\$ 694,139</b>	<b>\$ 53,056,422</b>	<b>\$ 51,802,305</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 16,395,130	\$ 17,073,411	\$ 17,495,155	\$ 174,000	\$ 17,669,155	\$ 17,927,953
Services and Supplies	23,521,381	26,750,762	29,323,259	520,139	29,843,398	28,476,754
Other Charges	4,911,302	5,419,302	5,543,869	-	5,543,869	5,397,598
<b>Total Operating Expenditures</b>	<b>44,827,813</b>	<b>49,243,475</b>	<b>52,362,283</b>	<b>694,139</b>	<b>53,056,422</b>	<b>51,802,305</b>
Capital Assets	379,427	241,500	37,000	24,000	61,000	30,000
Intrafund Expenditure Transfers (+)	35,000	35,000	63,000	-	63,000	38,000
Increases to Fund Balances	234,020	5,360,366	211,280	-	211,280	349,617
Fund Balance Impact (+)	4,500,637	-	-	-	-	-
<b>Total</b>	<b>\$ 49,976,897</b>	<b>\$ 54,880,341</b>	<b>\$ 52,673,563</b>	<b>\$ 718,139</b>	<b>\$ 53,391,702</b>	<b>\$ 52,219,922</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 209,509	\$ 83,300	\$ 83,400	\$ -	\$ 83,400	\$ 82,400
Intergovernmental Revenue	1,084,473	846,500	249,992	427,439	677,431	249,988
Charges for Services	4,108,169	4,355,006	4,708,332	-	4,708,332	4,805,191
Miscellaneous Revenue	29,075,283	26,210,466	27,426,049	-	27,426,049	27,723,869
<b>Total Operating Revenues</b>	<b>34,477,433</b>	<b>31,495,272</b>	<b>32,467,773</b>	<b>427,439</b>	<b>32,895,212</b>	<b>32,861,448</b>
Other Financing Sources	30,000	30,000	30,000	-	30,000	30,000
Intrafund Expenditure Transfers (-)	39,158	40,000	38,000	-	38,000	38,000
Decreases to Fund Balances	1,515,282	7,053,525	6,332,090	107,600	6,439,690	5,185,808
General Fund Contribution	13,417,600	13,417,600	13,805,700	183,100	13,988,800	14,007,200
Fund Balance Impact (-)	497,424	2,843,944	-	-	-	97,466
<b>Total</b>	<b>\$ 49,976,897</b>	<b>\$ 54,880,341</b>	<b>\$ 52,673,563</b>	<b>\$ 718,139</b>	<b>\$ 53,391,702</b>	<b>\$ 52,219,922</b>

# Board of Supervisors

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
First District	4.00	4.00	4.00	-	4.00	4.00
Second District	3.00	4.00	3.50	-	3.50	3.50
Third District	4.42	4.50	4.50	-	4.50	4.50
Fourth District	3.55	3.50	4.00	-	4.00	4.00
Fifth District	3.73	3.75	3.75	-	3.75	3.75
Board Support	1.24	1.25	1.25	-	1.25	1.25
<b>Total</b>	<b>19.93</b>	<b>21.00</b>	<b>21.00</b>	<b>-</b>	<b>21.00</b>	<b>21.00</b>

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<b>Budget By Budget Program</b>						
First District	\$ 527,075	\$ 526,419	\$ 548,267	\$ -	\$ 548,267	\$ 560,878
Second District	407,126	499,064	469,447	-	469,447	482,826
Third District	569,369	579,828	589,335	-	589,335	606,551
Fourth District	398,548	496,158	495,413	-	495,413	502,054
Fifth District	484,201	483,979	512,997	-	512,997	528,590
Board Support	204,412	212,616	257,869	-	257,869	261,649
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 2,590,732</b>	<b>\$ 2,798,064</b>	<b>\$ 2,873,328</b>	<b>\$ -</b>	<b>\$ 2,873,328</b>	<b>\$ 2,942,548</b>

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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 2,346,757	\$ 2,529,684	\$ 2,556,788	\$ -	\$ 2,556,788	\$ 2,623,074
Services and Supplies	112,816	127,560	134,300	-	134,300	135,200
Other Charges	131,158	140,820	182,240	-	182,240	184,274
<b>Total Operating Expenditures</b>	<b>2,590,732</b>	<b>2,798,064</b>	<b>2,873,328</b>	<b>-</b>	<b>2,873,328</b>	<b>2,942,548</b>
Capital Assets	-	-	7,000	-	7,000	-
Intrafund Expenditure Transfers (+)	35,000	35,000	63,000	-	63,000	38,000
Increases to Fund Balances	204,000	-	-	-	-	-
Fund Balance Impact (+)	3,268	-	-	-	-	-
<b>Total</b>	<b>\$ 2,833,000</b>	<b>\$ 2,833,064</b>	<b>\$ 2,943,328</b>	<b>\$ -</b>	<b>\$ 2,943,328</b>	<b>\$ 2,980,548</b>

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<b>Budget By Categories of Revenues</b>						
<b>Total Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Decreases to Fund Balances	-	64	43,328	-	43,328	45,348
General Fund Contribution	2,833,000	2,833,000	2,900,000	-	2,900,000	2,935,200
<b>Total</b>	<b>\$ 2,833,000</b>	<b>\$ 2,833,064</b>	<b>\$ 2,943,328</b>	<b>\$ -</b>	<b>\$ 2,943,328</b>	<b>\$ 2,980,548</b>

# County Executive Office

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
County Management	20.07	19.00	20.13	-	20.13	20.13
Emergency Management	7.04	7.00	7.00	-	7.00	7.00
Human Resources	22.73	23.75	24.50	-	24.50	24.50
Risk Management & Employee Insurance	6.17	6.25	6.25	-	6.25	6.25
<b>Total</b>	<b>56.01</b>	<b>56.00</b>	<b>57.88</b>	<b>-</b>	<b>57.88</b>	<b>57.88</b>
<b>Budget By Budget Program</b>						
County Management	\$ 4,158,132	\$ 4,197,240	\$ 4,147,869	\$ 74,100	\$ 4,221,969	\$ 4,030,537
Emergency Management	1,633,698	1,536,912	1,229,787	403,439	1,633,226	1,260,495
Human Resources	3,772,812	4,056,888	4,265,080	12,600	4,277,680	4,285,924
Risk Management & Employee Insurance	25,854,227	29,576,173	32,724,470	-	32,724,470	31,982,982
Fund Balance Impact (+)	59	-	-	-	-	-
Unallocated	857	-	-	-	-	-
<b>Total</b>	<b>\$ 35,419,785</b>	<b>\$ 39,367,213</b>	<b>\$ 42,367,206</b>	<b>\$ 490,139</b>	<b>\$ 42,857,345</b>	<b>\$ 41,559,938</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 8,053,012	\$ 8,404,197	\$ 8,713,038	\$ -	\$ 8,713,038	\$ 8,903,239
Services and Supplies	22,739,521	25,850,869	28,462,359	490,139	28,952,498	27,614,954
Other Charges	4,627,252	5,112,147	5,191,809	-	5,191,809	5,041,745
<b>Total Operating Expenditures</b>	<b>35,419,785</b>	<b>39,367,213</b>	<b>42,367,206</b>	<b>490,139</b>	<b>42,857,345</b>	<b>41,559,938</b>
Capital Assets	379,427	241,500	30,000	24,000	54,000	30,000
Increases to Fund Balances	20	5,360,366	211,280	-	211,280	349,617
Fund Balance Impact (+)	4,497,368	-	-	-	-	-
<b>Total</b>	<b>\$ 40,296,601</b>	<b>\$ 44,969,079</b>	<b>\$ 42,608,486</b>	<b>\$ 514,139</b>	<b>\$ 43,122,625</b>	<b>\$ 41,939,555</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 209,509	\$ 83,300	\$ 83,400	\$ -	\$ 83,400	\$ 82,400
Intergovernmental Revenue	1,084,473	846,500	249,992	427,439	677,431	249,988
Charges for Services	759,734	759,520	1,004,392	-	1,004,392	1,012,467
Miscellaneous Revenue	29,075,559	26,209,966	27,412,740	-	27,412,740	27,723,369
<b>Total Operating Revenues</b>	<b>31,129,274</b>	<b>27,899,286</b>	<b>28,750,524</b>	<b>427,439</b>	<b>29,177,963</b>	<b>29,068,224</b>
Other Financing Sources	30,000	30,000	30,000	-	30,000	30,000
Intrafund Expenditure Transfers (-)	39,158	35,000	38,000	-	38,000	38,000
Decreases to Fund Balances	542,813	6,014,149	5,528,762	77,600	5,606,362	4,380,460
General Fund Contribution	8,146,700	8,146,700	8,261,200	9,100	8,270,300	8,379,900
Fund Balance Impact (-)	408,656	2,843,944	-	-	-	42,971
<b>Total</b>	<b>\$ 40,296,601</b>	<b>\$ 44,969,079</b>	<b>\$ 42,608,486</b>	<b>\$ 514,139</b>	<b>\$ 43,122,625</b>	<b>\$ 41,939,555</b>

# County Counsel

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	3.31	3.34	3.60	-	3.60	3.60
Advisory	15.59	16.44	15.92	1.40	17.32	15.92
Litigation	17.47	18.01	17.68	-	17.68	17.68
<b>Total</b>	<b>36.37</b>	<b>37.80</b>	<b>37.20</b>	<b>1.40</b>	<b>38.60</b>	<b>37.20</b>

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<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,324,598	\$ 1,409,772	\$ 1,418,935	\$ 30,117	\$ 1,449,052	\$ 1,431,831
Advisory	2,664,579	2,790,213	2,719,337	173,883	2,893,220	2,797,203
Litigation	2,828,120	2,878,213	2,983,477	-	2,983,477	3,070,785
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 6,817,297</b>	<b>\$ 7,078,198</b>	<b>\$ 7,121,749</b>	<b>\$ 204,000</b>	<b>\$ 7,325,749</b>	<b>\$ 7,299,819</b>

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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 5,995,360	\$ 6,139,530	\$ 6,225,329	\$ 174,000	\$ 6,399,329	\$ 6,401,640
Services and Supplies	669,044	772,333	726,600	30,000	756,600	726,600
Other Charges	152,893	166,335	169,820	-	169,820	171,579
<b>Total Operating Expenditures</b>	<b>6,817,297</b>	<b>7,078,198</b>	<b>7,121,749</b>	<b>204,000</b>	<b>7,325,749</b>	<b>7,299,819</b>
Increases to Fund Balances	30,000	-	-	-	-	-
<b>Total</b>	<b>\$ 6,847,297</b>	<b>\$ 7,078,198</b>	<b>\$ 7,121,749</b>	<b>\$ 204,000</b>	<b>\$ 7,325,749</b>	<b>\$ 7,299,819</b>

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<b>Budget By Categories of Revenues</b>						
Charges for Services	\$ 3,348,435	\$ 3,595,486	\$ 3,703,940	\$ -	\$ 3,703,940	\$ 3,792,724
Miscellaneous Revenue	(276)	500	13,309	-	13,309	500
<b>Total Operating Revenues</b>	<b>3,348,159</b>	<b>3,595,986</b>	<b>3,717,249</b>	<b>-</b>	<b>3,717,249</b>	<b>3,793,224</b>
Intrafund Expenditure Transfers (-)	-	5,000	-	-	-	-
Decreases to Fund Balances	972,469	1,039,312	760,000	30,000	790,000	760,000
General Fund Contribution	2,437,900	2,437,900	2,644,500	174,000	2,818,500	2,692,100
Fund Balance Impact (-)	88,769	-	-	-	-	54,495
<b>Total</b>	<b>\$ 6,847,297</b>	<b>\$ 7,078,198</b>	<b>\$ 7,121,749</b>	<b>\$ 204,000</b>	<b>\$ 7,325,749</b>	<b>\$ 7,299,819</b>

# Public Safety

## Functional Summary

	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
<b>Staffing By Budget Department</b>						
District Attorney	127.81	123.00	126.00	1.50	127.50	126.00
Probation	343.69	356.50	347.00	(3.00)	344.00	347.00
Public Defender	68.70	65.00	64.25	1.00	65.25	64.25
Fire	225.46	239.00	239.00	19.50	258.50	239.00
Sheriff	628.57	643.54	643.54	3.00	646.54	643.54
<b>Total</b>	<b>1,394.23</b>	<b>1,427.04</b>	<b>1,419.79</b>	<b>22.00</b>	<b>1,441.79</b>	<b>1,419.79</b>
<b>Budget By Budget Department</b>						
District Attorney	\$ 19,875,630	\$ 19,943,976	\$ 20,899,257	\$ 139,841	\$ 21,039,098	\$ 21,126,035
Probation	49,086,917	51,125,565	51,509,824	(652,159)	50,857,665	51,914,956
Public Defender	10,105,523	10,039,778	10,383,100	67,401	10,450,501	10,703,776
Court Special Services	15,266,564	15,228,403	15,243,600	-	15,243,600	15,243,600
Fire	52,916,642	54,102,754	56,037,297	1,387,997	57,425,294	57,689,557
Sheriff	122,764,869	120,366,802	122,565,651	165,676	122,731,327	121,234,581
<b>Total Operating Budget</b>	<b>\$ 270,016,145</b>	<b>\$ 270,807,278</b>	<b>\$ 276,638,729</b>	<b>\$ 1,108,756</b>	<b>\$ 277,747,485</b>	<b>\$ 277,912,505</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 217,202,542	\$ 218,110,651	\$ 222,219,014	\$ 1,123,999	\$ 223,343,013	\$ 224,906,488
Services and Supplies	29,083,449	29,018,098	30,620,396	(15,243)	30,605,153	28,796,631
Other Charges	23,730,155	23,678,529	23,799,319	-	23,799,319	24,209,386
<b>Total Operating Expenditures</b>	<b>270,016,145</b>	<b>270,807,278</b>	<b>276,638,729</b>	<b>1,108,756</b>	<b>277,747,485</b>	<b>277,912,505</b>
Capital Assets	526,366	520,500	197,615	368,000	565,615	228,000
Other Financing Uses	4,535,156	4,449,047	4,349,672	55,000	4,404,672	4,755,258
Intrafund Expenditure Transfers (+)	634,938	567,406	554,377	31,842	586,219	554,377
Increases to Fund Balances	12,937,290	2,953,746	2,722,471	3	2,722,474	2,780,659
Fund Balance Impact (+)	165,223	-	-	-	-	-
<b>Total</b>	<b>\$ 288,815,118</b>	<b>\$ 279,297,977</b>	<b>\$ 284,462,864</b>	<b>\$ 1,563,601</b>	<b>\$ 286,026,465</b>	<b>\$ 286,230,799</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 39,067,957	\$ 37,218,401	\$ 41,456,000	\$ -	\$ 41,456,000	\$ 44,209,000
Licenses, Permits and Franchises	11,230	20,000	20,000	-	20,000	20,000
Fines, Forfeitures, and Penalties	2,915,904	2,569,740	2,509,767	12,647	2,522,414	2,409,765
Use of Money and Property	942,241	581,600	588,000	-	588,000	588,000
Intergovernmental Revenue	67,997,628	65,754,356	68,098,613	(573,515)	67,525,098	67,668,854
Charges for Services	36,548,220	34,540,921	36,049,130	150,000	36,199,130	36,255,207
Miscellaneous Revenue	4,665,775	3,880,411	3,901,262	-	3,901,262	3,943,112
<b>Total Operating Revenues</b>	<b>152,148,955</b>	<b>144,565,429</b>	<b>152,622,772</b>	<b>(410,868)</b>	<b>152,211,904</b>	<b>155,093,938</b>
Other Financing Sources	3,719,533	3,769,311	3,460,720	-	3,460,720	3,418,239
Intrafund Expenditure Transfers (-)	567,220	550,197	583,800	31,842	615,642	584,800
Decreases to Fund Balances	6,403,478	5,181,378	3,464,272	1,648,227	5,112,499	2,025,823
General Fund Contribution	123,346,827	123,346,827	124,331,300	294,400	124,625,700	124,025,900
Fund Balance Impact (-)	2,629,104	1,884,835	-	-	-	1,082,099
<b>Total</b>	<b>\$ 288,815,118</b>	<b>\$ 279,297,977</b>	<b>\$ 284,462,864</b>	<b>\$ 1,563,601</b>	<b>\$ 286,026,465</b>	<b>\$ 286,230,799</b>

# District Attorney

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	8.18	9.00	9.00	-	9.00	9.00
Criminal Prosecution	118.89	113.00	116.00	1.50	117.50	115.85
Civil Prosecution	0.13	1.00	1.00	-	1.00	1.15
Unallocated	0.62	-	-	-	-	-
<b>Total</b>	<b>127.81</b>	<b>123.00</b>	<b>126.00</b>	<b>1.50</b>	<b>127.50</b>	<b>126.00</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,410,165	\$ 1,367,867	\$ 1,440,711	\$ -	\$ 1,440,711	\$ 1,450,840
Criminal Prosecution	18,431,711	18,454,842	19,320,304	139,841	19,460,145	19,517,776
Civil Prosecution	18,830	121,267	138,242	-	138,242	157,419
Unallocated	14,923	-	-	-	-	-
<b>Total</b>	<b>\$ 19,875,630</b>	<b>\$ 19,943,976</b>	<b>\$ 20,899,257</b>	<b>\$ 139,841</b>	<b>\$ 21,039,098</b>	<b>\$ 21,126,035</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 18,236,226	\$ 18,375,287	\$ 19,341,568	\$ 129,841	\$ 19,471,409	\$ 19,493,783
Services and Supplies	895,915	774,640	737,000	10,000	747,000	767,000
Other Charges	743,489	794,049	820,689	-	820,689	865,252
<b>Total Operating Expenditures</b>	<b>19,875,630</b>	<b>19,943,976</b>	<b>20,899,257</b>	<b>139,841</b>	<b>21,039,098</b>	<b>21,126,035</b>
Capital Assets	42,145	-	80,000	-	80,000	150,000
Intrafund Expenditure Transfers (+)	3,586	4,740	4,740	-	4,740	4,740
Increases to Fund Balances	109,535	-	-	-	-	-
Fund Balance Impact (+)	61,763	-	-	-	-	-
<b>Total</b>	<b>\$ 20,092,658</b>	<b>\$ 19,948,716</b>	<b>\$ 20,983,997</b>	<b>\$ 139,841</b>	<b>\$ 21,123,838</b>	<b>\$ 21,280,775</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 89,542	\$ 209,800	\$ 225,100	\$ -	\$ 225,100	\$ 125,100
Intergovernmental Revenue	5,599,785	5,539,705	5,652,588	-	5,652,588	5,881,388
Charges for Services	1,433,776	1,126,173	1,808,894	-	1,808,894	1,808,894
Miscellaneous Revenue	87,491	80,000	75,000	-	75,000	75,000
<b>Total Operating Revenues</b>	<b>7,210,594</b>	<b>6,955,678</b>	<b>7,761,582</b>	<b>-</b>	<b>7,761,582</b>	<b>7,890,382</b>
Other Financing Sources	26,170	52,300	52,300	-	52,300	52,300
Intrafund Expenditure Transfers (-)	303,683	261,327	291,000	39,841	330,841	291,000
Decreases to Fund Balances	27,904	155,104	110,415	-	110,415	-
General Fund Contribution	12,524,307	12,524,307	12,768,700	100,000	12,868,700	12,827,600
Fund Balance Impact (-)	-	-	-	-	-	219,493
<b>Total</b>	<b>\$ 20,092,658</b>	<b>\$ 19,948,716</b>	<b>\$ 20,983,997</b>	<b>\$ 139,841</b>	<b>\$ 21,123,838</b>	<b>\$ 21,280,775</b>

# Probation

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	32.78	30.75	30.75	-	30.75	30.75
Institutions	119.18	128.75	116.75	-	116.75	116.75
Juvenile Services	63.57	69.00	68.00	(2.00)	66.00	68.00
Adult Services	126.31	128.00	131.50	(1.00)	130.50	131.50
Unallocated	1.85	-	-	-	-	-
<b>Total</b>	<b>343.69</b>	<b>356.50</b>	<b>347.00</b>	<b>(3.00)</b>	<b>344.00</b>	<b>347.00</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 5,318,837	\$ 4,964,471	\$ 5,217,799	\$ (35,000)	\$ 5,182,799	\$ 5,287,605
Institutions	17,449,551	18,509,187	17,351,270	(92,000)	17,259,270	17,474,812
Juvenile Services	8,542,424	9,362,544	9,623,602	(287,358)	9,336,244	9,698,207
Adult Services	17,752,324	18,289,363	19,317,153	(237,801)	19,079,352	19,454,332
Unallocated	23,780	-	-	-	-	-
<b>Total</b>	<b>\$ 49,086,917</b>	<b>\$ 51,125,565</b>	<b>\$ 51,509,824</b>	<b>\$ (652,159)</b>	<b>\$ 50,857,665</b>	<b>\$ 51,914,956</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 40,585,485	\$ 41,920,651	\$ 42,362,249	\$ (382,638)	\$ 41,979,611	\$ 42,729,326
Services and Supplies	6,577,369	7,270,315	7,240,398	(269,521)	6,970,877	7,218,108
Other Charges	1,924,063	1,934,599	1,907,177	-	1,907,177	1,967,522
<b>Total Operating Expenditures</b>	<b>49,086,917</b>	<b>51,125,565</b>	<b>51,509,824</b>	<b>(652,159)</b>	<b>50,857,665</b>	<b>51,914,956</b>
Capital Assets	11,961	-	-	-	-	-
Intrafund Expenditure Transfers (+)	564,063	540,395	547,325	31,842	579,167	547,325
Increases to Fund Balances	1,638,290	37,000	467,330	-	467,330	467,330
Fund Balance Impact (+)	103,400	-	-	-	-	-
<b>Total</b>	<b>\$ 51,404,631</b>	<b>\$ 51,702,960</b>	<b>\$ 52,524,479</b>	<b>\$ (620,317)</b>	<b>\$ 51,904,162</b>	<b>\$ 52,929,611</b>
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<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 71,471	\$ 106,350	\$ 69,267	\$ 12,647	\$ 81,914	\$ 69,265
Use of Money and Property	6,512	-	-	-	-	-
Intergovernmental Revenue	23,936,261	23,047,814	23,684,841	(337,191)	23,347,650	24,044,036
Charges for Services	1,185,951	1,356,181	1,121,370	-	1,121,370	1,121,370
Miscellaneous Revenue	65,033	40,640	40,640	-	40,640	40,640
<b>Total Operating Revenues</b>	<b>25,265,229</b>	<b>24,550,985</b>	<b>24,916,118</b>	<b>(324,544)</b>	<b>24,591,574</b>	<b>25,275,311</b>
Other Financing Sources	169,816	254,597	220,000	-	220,000	220,000
Decreases to Fund Balances	746,751	1,674,543	1,812,461	(414,773)	1,397,688	1,632,625
General Fund Contribution	25,222,835	25,222,835	25,575,900	119,000	25,694,900	25,520,200
Fund Balance Impact (-)	-	-	-	-	-	281,475
<b>Total</b>	<b>\$ 51,404,631</b>	<b>\$ 51,702,960</b>	<b>\$ 52,524,479</b>	<b>\$ (620,317)</b>	<b>\$ 51,904,162</b>	<b>\$ 52,929,611</b>

# Public Defender

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	23.87	19.25	19.25	1.00	20.25	19.25
Adult Legal Services	42.38	42.75	43.00	-	43.00	43.00
Juvenile Legal Services	2.45	3.00	2.00	-	2.00	2.00
<b>Total</b>	<b>68.70</b>	<b>65.00</b>	<b>64.25</b>	<b>1.00</b>	<b>65.25</b>	<b>64.25</b>

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<b>Budget By Budget Program</b>						
Administration & Support	\$ 2,353,230	\$ 2,279,413	\$ 2,531,365	\$ 75,400	\$ 2,606,765	\$ 2,593,489
Adult Legal Services	7,316,337	7,205,449	7,412,112	(7,999)	7,404,113	7,658,653
Juvenile Legal Services	429,215	554,916	439,623	-	439,623	451,634
Unallocated	6,742	-	-	-	-	-
<b>Total</b>	<b>\$ 10,105,523</b>	<b>\$ 10,039,778</b>	<b>\$ 10,383,100</b>	<b>\$ 67,401</b>	<b>\$ 10,450,501</b>	<b>\$ 10,703,776</b>

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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 9,336,604	\$ 9,263,032	\$ 9,608,233	\$ 67,401	\$ 9,675,634	\$ 9,898,980
Services and Supplies	445,248	436,730	432,631	-	432,631	452,896
Other Charges	323,671	340,016	342,236	-	342,236	351,900
<b>Total Operating Expenditures</b>	<b>10,105,523</b>	<b>10,039,778</b>	<b>10,383,100</b>	<b>67,401</b>	<b>10,450,501</b>	<b>10,703,776</b>
Capital Assets	-	-	-	-	-	-
Other Financing Uses	40,000	-	-	-	-	-
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	59	-	-	-	-	-
<b>Total</b>	<b>\$ 10,145,583</b>	<b>\$ 10,039,778</b>	<b>\$ 10,383,100</b>	<b>\$ 67,401</b>	<b>\$ 10,450,501</b>	<b>\$ 10,703,776</b>

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<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ 3,051,365	\$ 3,022,998	\$ 3,198,600	\$ -	\$ 3,198,600	\$ 3,358,000
Charges for Services	182,619	220,982	210,000	-	210,000	212,100
<b>Total Operating Revenues</b>	<b>3,233,985</b>	<b>3,243,980</b>	<b>3,408,600</b>	<b>-</b>	<b>3,408,600</b>	<b>3,570,100</b>
Intrafund Expenditure Transfers (-)	160,000	160,000	190,000	(7,999)	182,001	190,000
Decreases to Fund Balances	125,698	9,898	-	-	-	-
General Fund Contribution	6,625,900	6,625,900	6,784,500	75,400	6,859,900	6,782,100
Fund Balance Impact (-)	-	-	-	-	-	161,576
<b>Total</b>	<b>\$ 10,145,583</b>	<b>\$ 10,039,778</b>	<b>\$ 10,383,100</b>	<b>\$ 67,401</b>	<b>\$ 10,450,501</b>	<b>\$ 10,703,776</b>

# Court Special Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
<b>Total</b>	-	-	-	-	-	-
<b>Budget By Budget Program</b>						
Grand Jury	\$ 186,107	\$ 230,187	\$ 230,188	\$ -	\$ 230,188	\$ 230,187
Court Special Services	12,747,987	12,749,119	12,748,677	-	12,748,677	12,749,684
Conflict Defense Representation	2,332,470	2,249,097	2,264,735	-	2,264,735	2,263,729
<b>Total</b>	<b>\$ 15,266,564</b>	<b>\$ 15,228,403</b>	<b>\$ 15,243,600</b>	<b>\$ -</b>	<b>\$ 15,243,600</b>	<b>\$ 15,243,600</b>
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 4,791,086	\$ 4,888,343	\$ 4,900,734	\$ -	\$ 4,900,734	\$ 4,900,734
Other Charges	10,475,478	10,340,060	10,342,866	-	10,342,866	10,342,866
<b>Total Operating Expenditures</b>	<b>15,266,564</b>	<b>15,228,403</b>	<b>15,243,600</b>	<b>-</b>	<b>15,243,600</b>	<b>15,243,600</b>
Increases to Fund Balances	1,001,945	82,511	76,600	-	76,600	76,600
<b>Total</b>	<b>\$ 16,268,509</b>	<b>\$ 15,310,914</b>	<b>\$ 15,320,200</b>	<b>\$ -</b>	<b>\$ 15,320,200</b>	<b>\$ 15,320,200</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 2,529,429	\$ 1,843,650	\$ 1,789,400	\$ -	\$ 1,789,400	\$ 1,789,400
Use of Money and Property	245,845	6,800	3,000	-	3,000	3,000
Charges for Services	3,612,820	3,555,350	3,627,000	-	3,627,000	3,627,000
Miscellaneous Revenue	1,312,597	1,248,000	1,246,000	-	1,246,000	1,246,000
<b>Total Operating Revenues</b>	<b>7,700,690</b>	<b>6,653,800</b>	<b>6,665,400</b>	<b>-</b>	<b>6,665,400</b>	<b>6,665,400</b>
Other Financing Sources	-	-	-	-	-	-
Intrafund Expenditure Transfers (-)	28,583	30,000	30,000	-	30,000	30,000
Decreases to Fund Balances	122	88,000	88,000	-	88,000	88,000
General Fund Contribution	8,536,800	8,536,800	8,536,800	-	8,536,800	8,536,800
Fund Balance Impact (-)	2,314	2,314	-	-	-	-
<b>Total</b>	<b>\$ 16,268,509</b>	<b>\$ 15,310,914</b>	<b>\$ 15,320,200</b>	<b>\$ -</b>	<b>\$ 15,320,200</b>	<b>\$ 15,320,200</b>

# Fire

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	30.06	30.95	30.95	2.00	32.95	30.95
Fire Prevention	8.44	8.05	9.05	-	9.05	9.05
Emergency Operations	186.96	200.00	199.00	17.50	216.50	199.00
Environmental Haz Mat Services	-	-	-	-	-	-
<b>Total</b>	<b>225.46</b>	<b>239.00</b>	<b>239.00</b>	<b>19.50</b>	<b>258.50</b>	<b>239.00</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 6,550,892	\$ 6,866,280	\$ 6,916,801	\$ 262,536	\$ 7,179,337	\$ 7,060,850
Fire Prevention	1,675,514	1,768,586	1,976,284	-	1,976,284	2,049,898
Emergency Operations	44,688,944	45,467,888	47,144,212	1,125,461	48,269,673	48,578,809
Environmental Haz Mat Services	-	-	-	-	-	-
Unallocated	1,293	-	-	-	-	-
<b>Total</b>	<b>\$ 52,916,642</b>	<b>\$ 54,102,754</b>	<b>\$ 56,037,297</b>	<b>\$ 1,387,997</b>	<b>\$ 57,425,294</b>	<b>\$ 57,689,557</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 46,896,433	\$ 47,668,371	\$ 48,391,382	\$ 1,240,899	\$ 49,632,281	\$ 50,315,792
Services and Supplies	2,673,140	3,053,512	4,009,296	147,098	4,156,394	3,630,683
Other Charges	3,347,070	3,380,871	3,636,619	-	3,636,619	3,743,082
<b>Total Operating Expenditures</b>	<b>52,916,642</b>	<b>54,102,754</b>	<b>56,037,297</b>	<b>1,387,997</b>	<b>57,425,294</b>	<b>57,689,557</b>
Capital Assets	81,621	442,500	39,615	368,000	407,615	-
Other Financing Uses	2,890,665	2,891,271	2,671,476	55,000	2,726,476	3,564,032
Intrafund Expenditure Transfers (+)	-	-	-	-	-	-
Increases to Fund Balances	4,905,443	1,756,793	1,196,415	3	1,196,418	1,290,884
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 60,794,371</b>	<b>\$ 59,193,318</b>	<b>\$ 59,944,803</b>	<b>\$ 1,811,000</b>	<b>\$ 61,755,803</b>	<b>\$ 62,544,473</b>
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<b>Budget By Categories of Revenues</b>						
Taxes	\$ 39,067,957	\$ 37,218,401	\$ 41,456,000	\$ -	\$ 41,456,000	\$ 44,209,000
Licenses, Permits and Franchises	11,230	20,000	20,000	-	20,000	20,000
Fines, Forfeitures, and Penalties	-	-	-	-	-	-
Use of Money and Property	15,635	-	-	-	-	-
Intergovernmental Revenue	4,231,690	4,228,727	3,993,127	50,000	4,043,127	3,808,230
Charges for Services	14,407,501	12,474,768	13,572,417	150,000	13,722,417	13,646,462
Miscellaneous Revenue	216,356	171,410	54,398	-	54,398	54,401
<b>Total Operating Revenues</b>	<b>57,950,370</b>	<b>54,113,306</b>	<b>59,095,942</b>	<b>200,000</b>	<b>59,295,942</b>	<b>61,738,093</b>
Other Financing Sources	1,109,910	1,104,810	828,861	-	828,861	786,380
Intrafund Expenditure Transfers (-)	-	-	-	-	-	-
Decreases to Fund Balances	277	2,241,389	20,000	1,611,000	1,631,000	20,000
Fund Balance Impact (-)	1,733,814	1,733,813	-	-	-	-
<b>Total</b>	<b>\$ 60,794,371</b>	<b>\$ 59,193,318</b>	<b>\$ 59,944,803</b>	<b>\$ 1,811,000</b>	<b>\$ 61,755,803</b>	<b>\$ 62,544,473</b>

# Sheriff

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	44.27	42.00	43.00	-	43.00	43.00
Custody Operations	242.18	249.06	249.06	2.00	251.06	249.06
Countywide Law Enforcement	286.71	309.60	307.60	1.00	308.60	307.60
Court Security Services	49.86	42.88	43.88	-	43.88	43.88
Unallocated	5.54	-	-	-	-	-
<b>Total</b>	<b>628.57</b>	<b>643.54</b>	<b>643.54</b>	<b>3.00</b>	<b>646.54</b>	<b>643.54</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 8,384,656	\$ 8,677,697	\$ 9,169,765	\$ 1	\$ 9,169,766	\$ 9,280,102
Custody Operations	48,042,918	45,073,784	46,181,533	(8,048)	46,173,485	44,990,708
Countywide Law Enforcement	58,573,914	58,957,929	59,290,815	173,723	59,464,538	59,003,893
Court Security Services	7,727,084	7,657,392	7,923,538	-	7,923,538	7,959,878
Unallocated	36,297	-	-	-	-	-
<b>Total</b>	<b>\$ 122,764,869</b>	<b>\$ 120,366,802</b>	<b>\$ 122,565,651</b>	<b>\$ 165,676</b>	<b>\$ 122,731,327</b>	<b>\$ 121,234,581</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 102,147,793	\$ 100,883,310	\$ 102,515,582	\$ 68,496	\$ 102,584,078	\$ 102,468,607
Services and Supplies	13,700,691	12,594,558	13,300,337	97,180	13,397,517	11,827,210
Other Charges	6,916,385	6,888,934	6,749,732	-	6,749,732	6,938,764
<b>Total Operating Expenditures</b>	<b>122,764,869</b>	<b>120,366,802</b>	<b>122,565,651</b>	<b>165,676</b>	<b>122,731,327</b>	<b>121,234,581</b>
Capital Assets	390,639	78,000	78,000	-	78,000	78,000
Other Financing Uses	1,604,492	1,557,776	1,678,196	-	1,678,196	1,191,226
Intrafund Expenditure Transfers (+)	67,289	22,271	2,312	-	2,312	2,312
Increases to Fund Balances	5,282,077	1,077,442	982,126	-	982,126	945,845
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 130,109,366</b>	<b>\$ 123,102,291</b>	<b>\$ 125,306,285</b>	<b>\$ 165,676</b>	<b>\$ 125,471,961</b>	<b>\$ 123,451,964</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 225,463	\$ 409,940	\$ 426,000	\$ -	\$ 426,000	\$ 426,000
Use of Money and Property	674,249	574,800	585,000	-	585,000	585,000
Intergovernmental Revenue	31,178,527	29,915,112	31,569,457	(286,324)	31,283,133	30,577,200
Charges for Services	15,725,552	15,807,467	15,709,449	-	15,709,449	15,839,381
Miscellaneous Revenue	2,984,298	2,340,361	2,485,224	-	2,485,224	2,527,071
<b>Total Operating Revenues</b>	<b>50,788,087</b>	<b>49,047,680</b>	<b>50,775,130</b>	<b>(286,324)</b>	<b>50,488,806</b>	<b>49,954,652</b>
Other Financing Sources	2,413,637	2,357,604	2,359,559	-	2,359,559	2,359,559
Intrafund Expenditure Transfers (-)	74,954	98,870	72,800	-	72,800	73,800
Decreases to Fund Balances	5,502,727	1,012,444	1,433,396	452,000	1,885,396	285,198
General Fund Contribution	70,436,985	70,436,985	70,665,400	-	70,665,400	70,359,200
Fund Balance Impact (-)	892,976	148,708	-	-	-	419,555
<b>Total</b>	<b>\$ 130,109,366</b>	<b>\$ 123,102,291</b>	<b>\$ 125,306,285</b>	<b>\$ 165,676</b>	<b>\$ 125,471,961</b>	<b>\$ 123,451,964</b>

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# Health & Human Services

## Functional Summary

	2013-14	2013-14	2014-15	Change from	2014-15	2015-16
<b>Staffing By Budget Department</b>	<b>Actual</b>	<b>Adopted</b>	<b>Recommended</b>	<b>FY14-15 Rec to FY14-15 Ado</b>	<b>Adopted</b>	<b>Proposed</b>
Public Health	487.61	486.43	489.16	1.00	490.16	475.66
Alcohol, Drug, & Mental Hlth Svcs	291.59	281.24	338.13	72.06	410.19	338.13
Social Services	813.55	803.94	869.25	13.50	882.75	869.25
Child Support Services	80.25	80.75	78.56	-	78.56	76.25
First 5, Children & Families	14.53	14.00	14.00	-	14.00	13.00
<b>Total</b>	<b>1,687.53</b>	<b>1,666.36</b>	<b>1,789.10</b>	<b>86.56</b>	<b>1,875.66</b>	<b>1,772.29</b>
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<b>Budget By Budget Department</b>						
Public Health	\$ 75,314,274	\$ 80,457,439	\$ 76,865,072	\$ 535,502	\$ 77,400,574	\$ 75,836,410
Alcohol, Drug, & Mental Hlth Svcs	87,666,453	78,209,559	92,198,760	9,144,802	101,343,562	92,094,538
Social Services	147,427,189	153,105,805	165,059,935	1,270,997	166,330,932	168,378,182
Child Support Services	9,452,704	9,430,091	9,445,660	-	9,445,660	9,462,416
First 5, Children & Families	4,985,727	5,086,168	4,951,156	-	4,951,156	4,577,736
<b>Total Operating Budget</b>	<b>\$ 324,846,347</b>	<b>\$ 326,289,062</b>	<b>\$ 348,520,583</b>	<b>\$ 10,951,301</b>	<b>\$ 359,471,884</b>	<b>\$ 350,349,282</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 166,726,856	\$ 174,550,422	\$ 188,370,853	\$ 8,036,567	\$ 196,407,420	\$ 190,387,677
Services and Supplies	93,393,689	90,669,498	96,379,421	2,914,734	99,294,155	94,241,537
Other Charges	64,725,802	61,069,142	63,770,309	-	63,770,309	65,720,068
<b>Total Operating Expenditures</b>	<b>324,846,347</b>	<b>326,289,062</b>	<b>348,520,583</b>	<b>10,951,301</b>	<b>359,471,884</b>	<b>350,349,282</b>
Capital Assets	339,080	585,500	659,664	1,949,994	2,609,658	319,667
Other Financing Uses	5,010,332	6,542,010	5,863,829	31,000	5,894,829	5,789,786
Intrafund Expenditure Transfers (+)	753,722	598,106	462,193	-	462,193	462,193
Increases to Fund Balances	17,041,776	13,157,119	6,654,442	4	6,654,446	6,482,917
Fund Balance Impact (+)	3,096,206	3,096,207	-	-	-	-
<b>Total</b>	<b>\$ 351,087,464</b>	<b>\$ 350,268,004</b>	<b>\$ 362,160,711</b>	<b>\$ 12,932,299</b>	<b>\$ 375,093,010</b>	<b>\$ 363,403,845</b>
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<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 1,177,561	\$ 1,323,216	\$ 1,373,746	\$ -	\$ 1,373,746	\$ 1,389,176
Fines, Forfeitures, and Penalties	808,799	653,377	708,534	-	708,534	596,107
Use of Money and Property	608,200	455,434	419,583	-	419,583	460,035
Intergovernmental Revenue	217,349,682	219,623,082	229,543,863	4,320,216	233,864,079	232,567,684
Charges for Services	75,123,960	68,609,887	84,701,412	6,580,682	91,282,094	85,458,484
Miscellaneous Revenue	9,542,406	5,648,249	5,703,036	62,500	5,765,536	5,383,677
<b>Total Operating Revenues</b>	<b>304,610,609</b>	<b>296,313,245</b>	<b>322,450,174</b>	<b>10,963,398</b>	<b>333,413,572</b>	<b>325,855,163</b>
Other Financing Sources	11,776,859	9,998,157	4,859,204	31,000	4,890,204	4,764,532
Intrafund Expenditure Transfers (-)	739,298	608,655	471,110	-	471,110	471,110
Decreases to Fund Balances	19,227,377	28,614,627	16,201,923	1,906,901	18,108,824	8,673,654
General Fund Contribution	12,976,899	12,976,899	18,178,300	31,000	18,209,300	18,336,100
Fund Balance Impact (-)	1,756,422	1,756,421	-	-	-	5,303,286
<b>Total</b>	<b>\$ 351,087,464</b>	<b>\$ 350,268,004</b>	<b>\$ 362,160,711</b>	<b>\$ 12,932,299</b>	<b>\$ 375,093,010</b>	<b>\$ 363,403,845</b>

# Public Health

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	60.33	61.36	59.31	-	59.31	59.31
Health Care Centers	209.80	212.19	215.03	-	215.03	201.53
Indigent Health Programs	43.55	42.30	40.31	-	40.31	40.31
Disease Prevention & Health Promotion	90.47	89.34	91.41	-	91.41	91.41
Regulatory Programs & Emergency Preparedness	81.43	81.24	83.09	1.00	84.09	83.09
Unallocated	2.03	-	-	-	-	-
<b>Total</b>	<b>487.61</b>	<b>486.43</b>	<b>489.16</b>	<b>1.00</b>	<b>490.16</b>	<b>475.66</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 9,025,817	\$ 8,923,367	\$ 9,205,103	\$ -	\$ 9,205,103	\$ 9,133,848
Health Care Centers	35,884,226	36,491,465	36,631,353	-	36,631,353	35,238,797
Indigent Health Programs	6,781,640	9,876,132	6,559,487	257,976	6,817,463	6,527,895
Disease Prevention & Health Promotion	11,693,082	11,877,799	12,061,277	-	12,061,277	12,318,158
Regulatory Programs & Emergency Preparedness	10,897,717	11,439,797	11,602,745	277,526	11,880,271	11,812,605
Tobacco Settlement Health Services	955,499	1,848,879	805,107	-	805,107	805,107
Unallocated	76,293	-	-	-	-	-
<b>Total</b>	<b>\$ 75,314,274</b>	<b>\$ 80,457,439</b>	<b>\$ 76,865,072</b>	<b>\$ 535,502</b>	<b>\$ 77,400,574</b>	<b>\$ 75,836,410</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 54,341,960	\$ 55,972,082	\$ 57,801,912	\$ 62,000	\$ 57,863,912	\$ 57,735,947
Services and Supplies	17,662,275	21,114,920	15,685,148	473,502	16,158,650	14,650,331
Other Charges	3,310,039	3,370,437	3,378,012	-	3,378,012	3,450,132
<b>Total Operating Expenditures</b>	<b>75,314,274</b>	<b>80,457,439</b>	<b>76,865,072</b>	<b>535,502</b>	<b>77,400,574</b>	<b>75,836,410</b>
Capital Assets	28,581	205,500	115,750	-	115,750	17,000
Other Financing Uses	2,137,894	3,738,333	3,574,862	31,000	3,605,862	3,574,862
Intrafund Expenditure Transfers (+)	37,976	12,976	12,804	-	12,804	12,804
Increases to Fund Balances	8,399,928	4,758,195	4,564,465	-	4,564,465	4,463,615
Fund Balance Impact (+)	1	1	-	-	-	-
<b>Total</b>	<b>\$ 85,918,655</b>	<b>\$ 89,172,444</b>	<b>\$ 85,132,953</b>	<b>\$ 566,502</b>	<b>\$ 85,699,455</b>	<b>\$ 83,904,691</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 1,099,980	\$ 1,257,216	\$ 1,307,746	\$ -	\$ 1,307,746	\$ 1,323,176
Fines, Forfeitures, and Penalties	802,154	635,877	691,034	-	691,034	578,607
Use of Money and Property	130,724	75,208	51,794	-	51,794	91,794
Intergovernmental Revenue	24,664,528	26,459,189	19,448,334	257,976	19,706,310	19,316,638
Charges for Services	41,043,592	37,109,783	40,900,019	-	40,900,019	41,109,239
Miscellaneous Revenue	4,188,206	4,174,235	3,933,058	-	3,933,058	3,903,304
<b>Total Operating Revenues</b>	<b>71,929,183</b>	<b>69,711,508</b>	<b>66,331,985</b>	<b>257,976</b>	<b>66,589,961</b>	<b>66,322,758</b>
Other Financing Sources	1,939,560	3,411,102	3,220,748	31,000	3,251,748	3,220,748
Intrafund Expenditure Transfers (-)	23,552	23,525	21,721	-	21,721	21,721
Decreases to Fund Balances	3,801,360	7,801,309	7,111,899	246,526	7,358,425	4,884,736
General Fund Contribution	8,225,000	8,225,000	8,446,600	31,000	8,477,600	8,537,200
Fund Balance Impact (-)	-	-	-	-	-	917,528
<b>Total</b>	<b>\$ 85,918,655</b>	<b>\$ 89,172,444</b>	<b>\$ 85,132,953</b>	<b>\$ 566,502</b>	<b>\$ 85,699,455</b>	<b>\$ 83,904,691</b>

# Alcohol, Drug, & Mental Health Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	57.44	56.50	67.50	9.00	76.50	67.50
Mental Health Inpatient Services	40.32	42.49	43.00	-	43.00	43.00
Mental Health Outpatient Services	72.74	65.37	18.75	2.00	20.75	18.75
Mental Health Community Services Progra	107.68	105.31	198.55	61.06	259.61	198.55
Alcohol & Drug Programs	12.17	11.58	10.33	-	10.33	10.33
Unallocated	1.23	-	-	-	-	-
<b>Total</b>	<b>291.59</b>	<b>281.24</b>	<b>338.13</b>	<b>72.06</b>	<b>410.19</b>	<b>338.13</b>

<b>Budget By Budget Program</b>						
Administration & Support	\$ 14,966,897	\$ 8,588,174	\$ 10,093,637	\$ 959,053	\$ 11,052,690	\$ 10,233,699
Mental Health Inpatient Services	8,600,253	7,877,725	7,719,955	-	7,719,955	7,852,615
Mental Health Outpatient Services	11,324,717	11,119,113	3,258,902	205,936	3,464,838	3,225,118
Mental Health Community Services Progra	42,174,714	40,503,194	60,305,718	7,979,813	68,285,531	59,929,686
Alcohol & Drug Programs	10,514,348	10,121,353	10,820,548	-	10,820,548	10,853,420
Unallocated	85,525	-	-	-	-	-
<b>Total</b>	<b>\$ 87,666,453</b>	<b>\$ 78,209,559</b>	<b>\$ 92,198,760</b>	<b>\$ 9,144,802</b>	<b>\$ 101,343,562</b>	<b>\$ 92,094,538</b>

<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 34,471,207	\$ 36,046,318	\$ 40,887,768	\$ 6,703,570	\$ 47,591,338	\$ 41,762,891
Services and Supplies	44,924,607	39,783,316	48,285,967	2,441,232	50,727,199	47,366,622
Other Charges	8,270,639	2,379,925	3,025,025	-	3,025,025	2,965,025
<b>Total Operating Expenditures</b>	<b>87,666,453</b>	<b>78,209,559</b>	<b>92,198,760</b>	<b>9,144,802</b>	<b>101,343,562</b>	<b>92,094,538</b>
Capital Assets	73,368	110,000	323,914	1,949,994	2,273,908	82,667
Other Financing Uses	988,482	1,031,032	2,187,334	-	2,187,334	2,113,291
Intrafund Expenditure Transfers (+)	715,746	585,130	449,389	-	449,389	449,389
Increases to Fund Balances	747,660	294,220	118,000	1	118,001	118,000
Fund Balance Impact (+)	3,001,003	3,001,003	-	-	-	-
<b>Total</b>	<b>\$ 93,192,712</b>	<b>\$ 83,230,944</b>	<b>\$ 95,277,397</b>	<b>\$ 11,094,797</b>	<b>\$ 106,372,194</b>	<b>\$ 94,857,885</b>

<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 3,235	\$ 4,300	\$ 4,300	\$ -	\$ 4,300	\$ 4,300
Use of Money and Property	102,725	44,714	52,758	-	52,758	52,758
Intergovernmental Revenue	40,562,528	38,955,860	42,561,856	2,791,240	45,353,096	43,626,660
Charges for Services	34,080,368	31,500,104	43,801,393	6,580,682	50,382,075	44,349,245
Miscellaneous Revenue	3,599,785	198,131	199,399	62,500	261,899	199,399
<b>Total Operating Revenues</b>	<b>78,348,641</b>	<b>70,703,109</b>	<b>86,619,706</b>	<b>9,434,422</b>	<b>96,054,128</b>	<b>88,232,362</b>
Other Financing Sources	8,062,454	4,753,945	1,528,551	-	1,528,551	1,528,551
Intrafund Expenditure Transfers (-)	715,746	585,130	449,389	-	449,389	449,389
Decreases to Fund Balances	4,142,545	5,265,435	3,613,651	1,660,375	5,274,026	803,254
General Fund Contribution	1,772,400	1,772,400	3,066,100	-	3,066,100	3,086,000
Fund Balance Impact (-)	150,925	150,925	-	-	-	758,329
<b>Total</b>	<b>\$ 93,192,712</b>	<b>\$ 83,230,944</b>	<b>\$ 95,277,397</b>	<b>\$ 11,094,797</b>	<b>\$ 106,372,194</b>	<b>\$ 94,857,885</b>

# Social Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	143.86	157.37	157.93	(0.03)	157.90	157.93
Public Assistance and Welfare to Work Act	271.41	223.38	257.78	1.83	259.61	257.78
Medi-Cal Eligibility	217.49	235.23	266.21	0.70	266.91	266.21
Protective Services for Children, Adults, D	176.41	187.97	187.33	11.00	198.33	187.33
Unallocated	4.38	-	-	-	-	-
<b>Total</b>	<b>813.55</b>	<b>803.94</b>	<b>869.25</b>	<b>13.50</b>	<b>882.75</b>	<b>869.25</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 17,699,170	\$ 19,448,162	\$ 19,910,263	\$ (6,086)	\$ 19,904,177	\$ 20,190,918
Public Assistance and Welfare to Work Act	57,560,385	60,819,765	63,072,450	162,417	63,234,867	63,781,482
Medi-Cal Eligibility	20,028,281	20,459,243	24,568,955	46,795	24,615,750	24,670,504
Protective Services for Children, Adults, D	52,021,503	52,378,635	57,508,267	1,067,871	58,576,138	59,735,278
Unallocated	117,849	-	-	-	-	-
<b>Total</b>	<b>\$ 147,427,189</b>	<b>\$ 153,105,805</b>	<b>\$ 165,059,935</b>	<b>\$ 1,270,997</b>	<b>\$ 166,330,932</b>	<b>\$ 168,378,182</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 68,388,835	\$ 72,914,694	\$ 79,970,987	\$ 1,270,997	\$ 81,241,984	\$ 81,204,842
Services and Supplies	26,237,932	25,212,189	28,096,172	-	28,096,172	28,245,652
Other Charges	52,800,421	54,978,922	56,992,776	-	56,992,776	58,927,688
<b>Total Operating Expenditures</b>	<b>147,427,189</b>	<b>153,105,805</b>	<b>165,059,935</b>	<b>1,270,997</b>	<b>166,330,932</b>	<b>168,378,182</b>
Capital Assets	223,983	270,000	220,000	-	220,000	220,000
Other Financing Uses	1,851,556	1,770,245	99,233	-	99,233	99,233
Increases to Fund Balances	7,894,188	8,104,704	1,901,302	3	1,901,305	1,901,302
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 157,396,915</b>	<b>\$ 163,250,754</b>	<b>\$ 167,280,470</b>	<b>\$ 1,271,000</b>	<b>\$ 168,551,470</b>	<b>\$ 170,598,717</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 77,581	\$ 66,000	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	3,411	13,200	13,200	-	13,200	13,200
Use of Money and Property	333,149	301,512	301,531	-	301,531	301,983
Intergovernmental Revenue	138,463,328	140,853,307	154,178,382	1,271,000	155,449,382	156,338,436
Miscellaneous Revenue	978,396	875,204	741,919	-	741,919	741,947
<b>Total Operating Revenues</b>	<b>139,855,865</b>	<b>142,109,223</b>	<b>155,301,032</b>	<b>1,271,000</b>	<b>156,572,032</b>	<b>157,461,566</b>
Other Financing Sources	1,758,739	1,833,110	109,905	-	109,905	15,233
Decreases to Fund Balances	11,197,316	14,723,426	5,203,933	-	5,203,933	2,781,589
General Fund Contribution	2,979,499	2,979,499	6,665,600	-	6,665,600	6,712,900
Fund Balance Impact (-)	1,605,497	1,605,496	-	-	-	3,627,429
<b>Total</b>	<b>\$ 157,396,915</b>	<b>\$ 163,250,754</b>	<b>\$ 167,280,470</b>	<b>\$ 1,271,000</b>	<b>\$ 168,551,470</b>	<b>\$ 170,598,717</b>

# Child Support Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Case Management & Collections	80.25	80.75	78.56	-	78.56	76.25
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>80.25</b>	<b>80.75</b>	<b>78.56</b>	<b>-</b>	<b>78.56</b>	<b>76.25</b>
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<b>Budget By Budget Program</b>						
Case Management & Collections	\$ 9,447,455	\$ 9,430,091	\$ 9,445,660	\$ -	\$ 9,445,660	\$ 9,462,416
Unallocated	5,249	-	-	-	-	-
<b>Total</b>	<b>\$ 9,452,704</b>	<b>\$ 9,430,091</b>	<b>\$ 9,445,660</b>	<b>\$ -</b>	<b>\$ 9,445,660</b>	<b>\$ 9,462,416</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 7,883,781	\$ 7,942,890	\$ 7,956,820	\$ -	\$ 7,956,820	\$ 7,953,058
Services and Supplies	1,289,892	1,200,827	1,163,576	-	1,163,576	1,176,360
Other Charges	279,031	286,374	325,264	-	325,264	332,998
<b>Total Operating Expenditures</b>	<b>9,452,704</b>	<b>9,430,091</b>	<b>9,445,660</b>	<b>-</b>	<b>9,445,660</b>	<b>9,462,416</b>
Capital Assets	-	-	-	-	-	-
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	33,594	33,594	-	-	-	-
<b>Total</b>	<b>\$ 9,486,298</b>	<b>\$ 9,463,685</b>	<b>\$ 9,445,660</b>	<b>\$ -</b>	<b>\$ 9,445,660</b>	<b>\$ 9,462,416</b>
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<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 5,763	\$ 4,000	\$ 3,500	\$ -	\$ 3,500	\$ 3,500
Intergovernmental Revenue	9,435,489	9,426,093	9,442,160	-	9,442,160	9,458,916
Miscellaneous Revenue	6	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>9,441,258</b>	<b>9,430,093</b>	<b>9,445,660</b>	<b>-</b>	<b>9,445,660</b>	<b>9,462,416</b>
Other Financing Sources	16,107	-	-	-	-	-
Decreases to Fund Balances	28,934	33,592	-	-	-	-
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 9,486,298</b>	<b>\$ 9,463,685</b>	<b>\$ 9,445,660</b>	<b>\$ -</b>	<b>\$ 9,445,660</b>	<b>\$ 9,462,416</b>

# First Five, Children & Families

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	4.13	4.00	4.00	-	4.00	4.00
Program Evaluation and Research	1.07	1.05	0.50	-	0.50	0.50
Children's Wellness and Support	9.33	8.95	9.50	-	9.50	8.50
<b>Total</b>	<b>14.53</b>	<b>14.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>13.00</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 712,109	\$ 757,200	\$ 775,985	\$ -	\$ 775,985	\$ 739,037
Program Evaluation and Research	355,474	363,926	280,264	-	280,264	234,820
Children's Wellness and Support	3,917,635	3,965,042	3,894,907	-	3,894,907	3,603,879
Unallocated	509	-	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 4,985,727</b>	<b>\$ 5,086,168</b>	<b>\$ 4,951,156</b>	<b>\$ -</b>	<b>\$ 4,951,156</b>	<b>\$ 4,577,736</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 1,641,072	\$ 1,674,438	\$ 1,753,366	\$ -	\$ 1,753,366	\$ 1,730,939
Services and Supplies	3,278,983	3,358,246	3,148,558	-	3,148,558	2,802,572
Other Charges	65,672	53,484	49,232	-	49,232	44,225
<b>Total Operating Expenditures</b>	<b>4,985,727</b>	<b>5,086,168</b>	<b>4,951,156</b>	<b>-</b>	<b>4,951,156</b>	<b>4,577,736</b>
Capital Assets	13,148	-	-	-	-	-
Other Financing Uses	32,400	2,400	2,400	-	2,400	2,400
Increases to Fund Balances	-	-	70,675	-	70,675	-
Fund Balance Impact (+)	61,609	61,609	-	-	-	-
<b>Total</b>	<b>\$ 5,092,884</b>	<b>\$ 5,150,177</b>	<b>\$ 5,024,231</b>	<b>\$ -</b>	<b>\$ 5,024,231</b>	<b>\$ 4,580,136</b>
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<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 35,839	\$ 30,000	\$ 10,000	\$ -	\$ 10,000	\$ 10,000
Intergovernmental Revenue	4,223,810	3,928,633	3,913,131	-	3,913,131	3,827,034
Miscellaneous Revenue	776,013	400,679	828,660	-	828,660	539,027
<b>Total Operating Revenues</b>	<b>5,035,662</b>	<b>4,359,312</b>	<b>4,751,791</b>	<b>-</b>	<b>4,751,791</b>	<b>4,376,061</b>
Decreases to Fund Balances	57,222	790,865	272,440	-	272,440	204,075
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 5,092,884</b>	<b>\$ 5,150,177</b>	<b>\$ 5,024,231</b>	<b>\$ -</b>	<b>\$ 5,024,231</b>	<b>\$ 4,580,136</b>

# Community Resources & Public Facilities

## Functional Summary

	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
<b>Staffing By Budget Department</b>						
Agricultural Commissioner/W&M	31.04	32.00	33.00	-	33.00	33.00
Planning & Development	83.31	85.01	86.49	3.00	89.49	86.49
Public Works	283.40	282.95	279.25	1.00	280.25	279.25
Community Services	91.73	96.71	95.98	3.67	99.66	95.98
<b>Total</b>	<b>489.48</b>	<b>496.67</b>	<b>494.72</b>	<b>7.67</b>	<b>502.40</b>	<b>494.72</b>
<b>Budget By Budget Department</b>						
Agricultural Commissioner/W&M	\$ 4,312,769	\$ 4,442,224	\$ 4,708,364	\$ 9,000	\$ 4,717,364	\$ 4,722,269
Planning & Development	13,920,321	15,005,448	17,888,490	1,096,043	18,984,533	18,128,615
Public Works	82,842,336	94,185,205	100,717,510	1,319,000	102,036,510	93,171,369
Community Services	25,921,001	24,309,621	21,470,518	953,500	22,424,018	20,857,125
<b>Total Operating Budget</b>	<b>\$ 126,996,428</b>	<b>\$ 137,942,498</b>	<b>\$ 144,784,882</b>	<b>\$ 3,377,543</b>	<b>\$ 148,162,425</b>	<b>\$ 136,879,378</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 53,930,577	\$ 57,043,034	\$ 58,522,808	\$ 842,000	\$ 59,364,808	\$ 59,534,454
Services and Supplies	59,863,926	68,245,575	68,891,511	2,315,543	71,207,054	64,163,857
Other Charges	13,201,924	12,653,889	17,370,563	220,000	17,590,563	13,181,067
<b>Total Operating Expenditures</b>	<b>126,996,428</b>	<b>137,942,498</b>	<b>144,784,882</b>	<b>3,377,543</b>	<b>148,162,425</b>	<b>136,879,378</b>
Capital Assets	60,436,716	25,679,200	28,227,600	175,000	28,402,600	14,416,500
Other Financing Uses	14,334,956	10,979,419	5,420,932	1,258,000	6,678,932	4,435,737
Intrafund Expenditure Transfers (+)	628,080	866,003	806,987	-	806,987	681,905
Increases to Fund Balances	25,157,832	20,588,681	17,670,559	-	17,670,559	16,948,555
Fund Balance Impact (+)	675,489	2,832	-	-	-	-
<b>Total</b>	<b>\$ 228,229,499</b>	<b>\$ 196,058,633</b>	<b>\$ 196,910,960</b>	<b>\$ 4,810,543</b>	<b>\$ 201,721,503</b>	<b>\$ 173,362,075</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 20,804,281	\$ 18,744,173	\$ 20,611,607	\$ -	\$ 20,611,607	\$ 20,680,107
Licenses, Permits and Franchises	12,396,012	11,613,654	13,117,492	-	13,117,492	13,217,856
Fines, Forfeitures, and Penalties	61,330	21,500	6,000	-	6,000	6,000
Use of Money and Property	1,588,257	1,065,489	968,712	-	968,712	946,909
Intergovernmental Revenue	86,331,798	40,225,961	40,862,554	86,436	40,948,990	34,226,939
Charges for Services	48,042,380	46,235,421	50,561,310	-	50,561,310	52,587,505
Miscellaneous Revenue	7,653,439	9,393,615	6,484,146	55,000	6,539,146	6,031,937
<b>Total Operating Revenues</b>	<b>176,877,498</b>	<b>127,299,813</b>	<b>132,611,821</b>	<b>141,436</b>	<b>132,753,257</b>	<b>127,697,253</b>
Other Financing Sources	14,313,547	10,909,560	3,634,679	1,258,000	4,892,679	2,866,878
Intrafund Expenditure Transfers (-)	414,648	641,212	621,624	-	621,624	496,542
Decreases to Fund Balances	18,083,563	38,680,930	43,618,936	2,703,107	46,322,043	24,723,957
General Fund Contribution	17,041,500	17,041,500	16,423,900	708,000	17,131,900	16,835,100
Fund Balance Impact (-)	1,498,743	1,485,618	-	-	-	742,345
<b>Total</b>	<b>\$ 228,229,499</b>	<b>\$ 196,058,633</b>	<b>\$ 196,910,960</b>	<b>\$ 4,810,543</b>	<b>\$ 201,721,503</b>	<b>\$ 173,362,075</b>

# Agricultural Commissioner

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	1.47	1.95	1.03	-	1.03	1.03
Agriculture	22.77	23.30	25.12	-	25.12	25.12
Weights & Measures	6.81	6.75	6.85	-	6.85	6.85
<b>Total</b>	<b>31.04</b>	<b>32.00</b>	<b>33.00</b>	<b>-</b>	<b>33.00</b>	<b>33.00</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 262,499	\$ 276,390	\$ 212,165	\$ -	\$ 212,165	\$ 212,532
Agriculture	3,278,476	3,334,674	3,708,504	9,000	3,717,504	3,717,975
Weights & Measures	771,637	831,160	787,695	-	787,695	791,762
Unallocated	158	-	-	-	-	-
<b>Total</b>	<b>\$ 4,312,769</b>	<b>\$ 4,442,224</b>	<b>\$ 4,708,364</b>	<b>\$ 9,000</b>	<b>\$ 4,717,364</b>	<b>\$ 4,722,269</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 3,366,874	\$ 3,650,363	\$ 3,791,863	\$ -	\$ 3,791,863	\$ 3,836,473
Services and Supplies	632,885	432,747	583,506	9,000	592,506	564,580
Other Charges	313,010	359,114	332,995	-	332,995	321,216
<b>Total Operating Expenditures</b>	<b>4,312,769</b>	<b>4,442,224</b>	<b>4,708,364</b>	<b>9,000</b>	<b>4,717,364</b>	<b>4,722,269</b>
Other Financing Uses	50,989	-	-	-	-	-
Increases to Fund Balances	306,700	25,471	-	-	-	-
Fund Balance Impact (+)	2	-	-	-	-	-
<b>Total</b>	<b>\$ 4,670,460</b>	<b>\$ 4,467,695</b>	<b>\$ 4,708,364</b>	<b>\$ 9,000</b>	<b>\$ 4,717,364</b>	<b>\$ 4,722,269</b>
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<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 494,921	\$ 366,404	\$ 425,000	\$ -	\$ 425,000	\$ 430,000
Intergovernmental Revenue	1,712,861	2,056,824	2,046,024	-	2,046,024	2,049,367
Charges for Services	522,461	342,550	573,800	-	573,800	576,678
Miscellaneous Revenue	48,801	1,940	4,440	-	4,440	4,440
<b>Total Operating Revenues</b>	<b>2,779,044</b>	<b>2,767,718</b>	<b>3,049,264</b>	<b>-</b>	<b>3,049,264</b>	<b>3,060,485</b>
Other Financing Sources	4,600	4,600	4,692	-	4,692	-
Intrafund Expenditure Transfers (-)	65,400	65,400	66,708	-	66,708	-
Decreases to Fund Balances	275,116	83,677	-	9,000	9,000	-
General Fund Contribution	1,546,300	1,546,300	1,587,700	-	1,587,700	1,607,700
Fund Balance Impact (-)	-	-	-	-	-	54,084
<b>Total</b>	<b>\$ 4,670,460</b>	<b>\$ 4,467,695</b>	<b>\$ 4,708,364</b>	<b>\$ 9,000</b>	<b>\$ 4,717,364</b>	<b>\$ 4,722,269</b>

# Planning & Development

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	13.16	13.32	14.83	-	14.83	14.83
Permitting	56.43	55.57	59.48	-	59.48	59.48
Coastal Mitigation	0.10	0.17	0.11	-	0.11	0.11
Code Enforcement	2.97	4.45	3.86	-	3.86	3.86
Long Range Planning	10.65	11.50	8.22	3.00	11.22	8.22
<b>Total</b>	<b>83.31</b>	<b>85.01</b>	<b>86.49</b>	<b>3.00</b>	<b>89.49</b>	<b>86.49</b>

<b>Budget By Budget Program</b>						
Administration & Support	\$ 2,278,222	\$ 2,239,179	\$ 2,591,987	\$ 130,704	\$ 2,722,691	\$ 2,595,244
Permitting	8,828,921	9,185,969	11,819,929	50,000	11,869,929	11,977,914
Coastal Mitigation	571,701	690,942	1,199,894	55,000	1,254,894	911,862
Code Enforcement	418,723	585,091	559,790	-	559,790	567,226
Long Range Planning	1,819,613	2,304,267	1,716,890	860,339	2,577,229	2,076,369
Unallocated	3,141	-	-	-	-	-
<b>Total</b>	<b>\$ 13,920,321</b>	<b>\$ 15,005,448</b>	<b>\$ 17,888,490</b>	<b>\$ 1,096,043</b>	<b>\$ 18,984,533</b>	<b>\$ 18,128,615</b>

<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 10,832,020	\$ 11,536,825	\$ 12,057,634	\$ 391,000	\$ 12,448,634	\$ 12,233,652
Services and Supplies	1,928,514	2,144,872	4,025,051	650,043	4,675,094	4,364,433
Other Charges	1,159,786	1,323,751	1,805,805	55,000	1,860,805	1,530,530
<b>Total Operating Expenditures</b>	<b>13,920,321</b>	<b>15,005,448</b>	<b>17,888,490</b>	<b>1,096,043</b>	<b>18,984,533</b>	<b>18,128,615</b>
Capital Assets	15,462	-	20,000	-	20,000	20,000
Other Financing Uses	25,000	25,000	-	-	-	-
Increases to Fund Balances	472,414	231,258	263,000	-	263,000	156,027
Fund Balance Impact (+)	670,851	-	-	-	-	-
<b>Total</b>	<b>\$ 15,104,048</b>	<b>\$ 15,261,706</b>	<b>\$ 18,171,490</b>	<b>\$ 1,096,043</b>	<b>\$ 19,267,533</b>	<b>\$ 18,304,642</b>

<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 8,192,177	\$ 8,036,283	\$ 9,267,942	\$ -	\$ 9,267,942	\$ 9,315,456
Fines, Forfeitures, and Penalties	9,930	6,000	6,000	-	6,000	6,000
Use of Money and Property	32,103	19,480	19,700	-	19,700	19,700
Intergovernmental Revenue	39,103	179,545	104,434	86,436	190,870	159,000
Charges for Services	1,410,841	1,221,061	2,949,352	-	2,949,352	2,949,568
Miscellaneous Revenue	1,195,463	1,161,871	1,052,531	55,000	1,107,531	981,700
<b>Total Operating Revenues</b>	<b>10,879,618</b>	<b>10,624,240</b>	<b>13,399,959</b>	<b>141,436</b>	<b>13,541,395</b>	<b>13,431,424</b>
Other Financing Sources	25,000	25,000	-	-	-	-
Decreases to Fund Balances	75,614	488,651	600,631	643,607	1,244,238	272,104
General Fund Contribution	4,056,600	4,056,600	4,170,900	311,000	4,481,900	4,220,600
Fund Balance Impact (-)	67,216	67,215	-	-	-	380,514
<b>Total</b>	<b>\$ 15,104,048</b>	<b>\$ 15,261,706</b>	<b>\$ 18,171,490</b>	<b>\$ 1,096,043</b>	<b>\$ 19,267,533</b>	<b>\$ 18,304,642</b>

# Public Works

## Department Detail

<u>Staffing By Budget Program</u>	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
Administration & Support	14.85	15.00	14.00	-	14.00	14.00
Transportation	120.17	119.90	120.00	-	120.00	120.00
Surveyor	9.47	10.00	4.00	1.00	5.00	4.00
Water Resources/Flood Control	43.64	45.80	47.00	-	47.00	47.00
Resource Recovery & Waste Management	93.97	92.25	94.25	-	94.25	94.25
Unallocated	1.31	-	-	-	-	-
<b>Total</b>	<b>283.40</b>	<b>282.95</b>	<b>279.25</b>	<b>1.00</b>	<b>280.25</b>	<b>279.25</b>
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<u>Budget By Budget Program</u>						
Administration & Support	\$ 3,586,560	\$ 3,799,341	\$ 3,788,661	\$ -	\$ 3,788,661	\$ 3,841,248
Transportation	36,813,608	42,446,065	41,423,791	1,185,000	42,608,791	38,649,874
Surveyor	1,366,819	1,615,827	747,085	133,999	881,084	746,977
Water Resources/Flood Control	14,450,169	17,032,138	22,310,497	-	22,310,497	16,767,369
Resource Recovery & Waste Management	26,563,811	29,291,834	32,447,476	1	32,447,477	33,165,901
Unallocated	61,369	-	-	-	-	-
<b>Total</b>	<b>\$ 82,842,336</b>	<b>\$ 94,185,205</b>	<b>\$ 100,717,510</b>	<b>\$ 1,319,000</b>	<b>\$ 102,036,510</b>	<b>\$ 93,171,369</b>
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<u>Budget By Categories of Expenditures</u>						
Salaries and Employee Benefits	\$ 31,577,741	\$ 32,989,748	\$ 33,615,907	\$ 134,000	\$ 33,749,907	\$ 34,134,499
Services and Supplies	42,364,234	53,137,896	53,738,056	1,185,000	54,923,056	49,636,278
Other Charges	8,900,362	8,057,561	13,363,547	-	13,363,547	9,400,592
<b>Total Operating Expenditures</b>	<b>82,842,336</b>	<b>94,185,205</b>	<b>100,717,510</b>	<b>1,319,000</b>	<b>102,036,510</b>	<b>93,171,369</b>
Capital Assets	59,246,133	22,796,500	25,510,000	175,000	25,685,000	13,286,500
Other Financing Uses	12,095,387	9,281,518	4,087,415	1,185,000	5,272,415	3,282,015
Intrafund Expenditure Transfers (+)	171,605	555,482	534,586	-	534,586	476,212
Increases to Fund Balances	18,680,604	17,724,708	16,250,307	-	16,250,307	15,638,682
Fund Balance Impact (+)	1	-	-	-	-	-
<b>Total</b>	<b>\$ 173,036,066</b>	<b>\$ 144,543,413</b>	<b>\$ 147,099,818</b>	<b>\$ 2,679,000</b>	<b>\$ 149,778,818</b>	<b>\$ 125,854,778</b>
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<u>Budget By Categories of Revenues</u>						
Taxes	\$ 20,240,078	\$ 18,262,331	\$ 20,059,810	\$ -	\$ 20,059,810	\$ 20,121,970
Licenses, Permits and Franchises	3,708,914	3,210,967	3,424,550	-	3,424,550	3,472,400
Fines, Forfeitures, and Penalties	51,200	-	-	-	-	-
Use of Money and Property	1,324,417	898,920	788,885	-	788,885	767,059
Intergovernmental Revenue	76,634,950	32,882,079	33,392,011	-	33,392,011	28,680,151
Charges for Services	39,134,812	38,116,041	40,135,217	-	40,135,217	42,146,918
Miscellaneous Revenue	3,320,085	3,242,227	2,963,536	-	2,963,536	2,964,175
<b>Total Operating Revenues</b>	<b>144,414,456</b>	<b>96,612,565</b>	<b>100,764,009</b>	<b>-</b>	<b>100,764,009</b>	<b>98,152,673</b>
Other Financing Sources	12,241,933	8,758,359	1,751,778	1,185,000	2,936,778	1,033,135
Intrafund Expenditure Transfers (-)	171,605	555,482	534,586	-	534,586	476,212
Decreases to Fund Balances	13,403,259	35,812,206	41,102,245	1,360,000	42,462,245	22,986,358
General Fund Contribution	2,804,800	2,804,800	2,947,200	134,000	3,081,200	3,206,400
Fund Balance Impact (-)	14	1	-	-	-	-
<b>Total</b>	<b>\$ 173,036,066</b>	<b>\$ 144,543,413</b>	<b>\$ 147,099,818</b>	<b>\$ 2,679,000</b>	<b>\$ 149,778,818</b>	<b>\$ 125,854,778</b>

# Community Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	14.28	13.00	15.00	1.00	16.00	15.00
Parks & Open Spaces	66.53	69.58	67.90	1.67	69.58	67.90
Housing & Community Development	7.69	10.00	10.00	1.00	11.00	10.00
Community Support (Arts & Libraries)	3.23	4.13	3.08	-	3.08	3.08
<b>Total</b>	<b>91.73</b>	<b>96.71</b>	<b>95.98</b>	<b>3.67</b>	<b>99.66</b>	<b>95.98</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 2,610,742	\$ 2,546,227	\$ 2,673,213	\$ 148,502	\$ 2,821,715	\$ 2,790,181
Parks & Open Spaces	8,335,842	8,391,209	8,689,342	412,998	9,102,340	8,871,715
Housing & Community Development	9,505,552	7,742,263	5,821,823	227,000	6,048,823	4,897,231
Community Support (Arts & Libraries)	5,458,727	5,629,922	4,286,140	165,000	4,451,140	4,297,998
Unallocated	10,139	-	-	-	-	-
<b>Total</b>	<b>\$ 25,921,001</b>	<b>\$ 24,309,621</b>	<b>\$ 21,470,518</b>	<b>\$ 953,500</b>	<b>\$ 22,424,018</b>	<b>\$ 20,857,125</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 8,153,943	\$ 8,866,098	\$ 9,057,404	\$ 317,000	\$ 9,374,404	\$ 9,329,830
Services and Supplies	14,938,293	12,530,060	10,544,898	471,500	11,016,398	9,598,566
Other Charges	2,828,766	2,913,463	1,868,216	165,000	2,033,216	1,928,729
<b>Total Operating Expenditures</b>	<b>25,921,001</b>	<b>24,309,621</b>	<b>21,470,518</b>	<b>953,500</b>	<b>22,424,018</b>	<b>20,857,125</b>
Capital Assets	1,175,121	2,882,700	2,697,600	-	2,697,600	1,110,000
Other Financing Uses	2,163,581	1,672,901	1,333,517	73,000	1,406,517	1,153,722
Intrafund Expenditure Transfers (+)	456,475	310,521	272,401	-	272,401	205,693
Increases to Fund Balances	5,698,114	2,607,244	1,157,252	-	1,157,252	1,153,846
Fund Balance Impact (+)	4,634	2,832	-	-	-	-
<b>Total</b>	<b>\$ 35,418,925</b>	<b>\$ 31,785,819</b>	<b>\$ 26,931,288</b>	<b>\$ 1,026,500</b>	<b>\$ 27,957,788</b>	<b>\$ 24,480,386</b>
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<b>Budget By Categories of Revenues</b>						
Taxes	\$ 564,203	\$ 481,842	\$ 551,797	\$ -	\$ 551,797	\$ 558,137
Fines, Forfeitures, and Penalties	200	15,500	-	-	-	-
Use of Money and Property	231,737	147,089	160,127	-	160,127	160,150
Intergovernmental Revenue	7,944,884	5,107,513	5,320,085	-	5,320,085	3,338,421
Charges for Services	6,974,266	6,555,769	6,902,941	-	6,902,941	6,914,341
Miscellaneous Revenue	3,089,090	4,987,577	2,463,639	-	2,463,639	2,081,622
<b>Total Operating Revenues</b>	<b>18,804,380</b>	<b>17,295,290</b>	<b>15,398,589</b>	<b>-</b>	<b>15,398,589</b>	<b>13,052,671</b>
Other Financing Sources	2,042,014	2,121,601	1,878,209	73,000	1,951,209	1,833,743
Intrafund Expenditure Transfers (-)	177,643	20,330	20,330	-	20,330	20,330
Decreases to Fund Balances	4,329,574	2,296,396	1,916,060	690,500	2,606,560	1,465,495
General Fund Contribution	8,633,800	8,633,800	7,718,100	263,000	7,981,100	7,800,400
Fund Balance Impact (-)	1,431,514	1,418,402	-	-	-	307,747
<b>Total</b>	<b>\$ 35,418,925</b>	<b>\$ 31,785,819</b>	<b>\$ 26,931,288</b>	<b>\$ 1,026,500</b>	<b>\$ 27,957,788</b>	<b>\$ 24,480,386</b>

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# General Government & Support Services

## Functional Summary

	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
<b>Staffing By Budget Department</b>						
Auditor-Controller	48.41	48.15	48.15	1.00	49.15	48.15
Clerk-Recorder-Assessor	93.46	95.38	95.38	-	95.38	95.38
General Services	109.99	113.00	113.00	4.50	117.50	113.00
Treasurer-Tax Collector-Public	38.92	42.50	43.00	-	43.00	43.00
<b>Total</b>	<b>290.79</b>	<b>299.02</b>	<b>299.53</b>	<b>5.50</b>	<b>305.03</b>	<b>299.53</b>
<b>Budget By Budget Department</b>						
Auditor-Controller	\$ 7,544,540	\$ 8,009,886	\$ 8,097,577	\$ 90,000	\$ 8,187,577	\$ 8,293,571
Clerk-Recorder-Assessor	13,180,846	15,230,205	15,665,398	-	15,665,398	15,921,755
General Services	37,946,398	40,223,709	41,362,748	2,059,450	43,422,198	42,834,498
Treasurer-Tax Collector-Public	6,290,746	6,873,391	7,132,207	-	7,132,207	7,088,115
Debt Service	3,379,106	3,500,282	3,370,103	(884,000)	2,486,103	3,241,221
<b>Total Operating Budget</b>	<b>\$ 68,341,637</b>	<b>\$ 73,837,473</b>	<b>\$ 75,628,033</b>	<b>\$ 1,265,450</b>	<b>\$ 76,893,483</b>	<b>\$ 77,379,160</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 35,376,738	\$ 37,836,188	\$ 38,922,556	\$ 576,950	\$ 39,499,506	\$ 39,851,281
Services and Supplies	21,774,526	24,359,604	24,823,355	1,500,800	26,324,155	25,436,360
Other Charges	11,190,372	11,641,681	11,882,122	(812,300)	11,069,822	12,091,519
<b>Total Operating Expenditures</b>	<b>68,341,637</b>	<b>73,837,473</b>	<b>75,628,033</b>	<b>1,265,450</b>	<b>76,893,483</b>	<b>77,379,160</b>
Capital Assets	9,703,424	10,441,010	11,766,857	434,250	12,201,107	6,645,752
Other Financing Uses	6,063,855	6,285,358	6,316,141	130,000	6,446,141	4,619,097
Intrafund Expenditure Transfers (+)	865,352	878,243	968,957	-	968,957	981,849
Increases to Fund Balances	2,426,951	2,208,220	424,049	-	424,049	237,074
Fund Balance Impact (+)	1,870,651	34,828	-	-	-	-
<b>Total</b>	<b>\$ 89,271,870</b>	<b>\$ 93,685,132</b>	<b>\$ 95,104,037</b>	<b>\$ 1,829,700</b>	<b>\$ 96,933,737</b>	<b>\$ 89,862,932</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 275,694	\$ 288,000	\$ 255,000	\$ -	\$ 255,000	\$ 255,000
Licenses, Permits and Franchises	361,593	306,000	329,500	-	329,500	330,000
Fines, Forfeitures, and Penalties	7,340	12,000	12,000	-	12,000	12,000
Use of Money and Property	1,186,001	1,005,336	939,083	142,500	1,081,583	973,490
Intergovernmental Revenue	1,949,350	2,606,714	2,327,055	-	2,327,055	1,646,359
Charges for Services	35,445,878	37,339,279	38,290,542	-	38,290,542	39,069,985
Miscellaneous Revenue	2,000,381	970,705	2,503,269	-	2,503,269	1,002,600
<b>Total Operating Revenues</b>	<b>41,226,237</b>	<b>42,528,034</b>	<b>44,656,449</b>	<b>142,500</b>	<b>44,798,949</b>	<b>43,289,434</b>
Other Financing Sources	7,467,119	7,484,034	6,988,086	225,000	7,213,086	5,993,806
Intrafund Expenditure Transfers (-)	962,657	910,583	961,297	-	961,297	973,189
Decreases to Fund Balances	9,611,058	12,918,056	13,000,605	2,088,000	15,088,605	7,776,712
General Fund Contribution	28,848,400	28,848,400	29,497,600	(625,800)	28,871,800	29,875,600
Fund Balance Impact (-)	1,156,399	996,025	-	-	-	1,954,191
<b>Total</b>	<b>\$ 89,271,870</b>	<b>\$ 93,685,132</b>	<b>\$ 95,104,037</b>	<b>\$ 1,829,700</b>	<b>\$ 96,933,737</b>	<b>\$ 89,862,932</b>

# Auditor-Controller

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	3.02	2.33	2.34	-	2.34	2.34
Audit Services	4.60	6.05	5.26	1.00	6.26	5.01
Accounting Services	34.32	32.63	34.98	-	34.98	35.23
Financial Reporting	6.47	7.15	5.57	-	5.57	5.57
<b>Total</b>	<b>48.41</b>	<b>48.15</b>	<b>48.15</b>	<b>1.00</b>	<b>49.15</b>	<b>48.15</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 659,760	\$ 709,751	\$ 660,957	\$ -	\$ 660,957	\$ 678,029
Audit Services	702,575	962,491	825,060	89,999	915,059	827,230
Accounting Services	5,196,167	5,273,616	5,636,886	1	5,636,887	5,786,036
Financial Reporting	981,219	1,064,028	974,674	-	974,674	1,002,276
Unallocated	4,818	-	-	-	-	-
<b>Total</b>	<b>\$ 7,544,540</b>	<b>\$ 8,009,886</b>	<b>\$ 8,097,577</b>	<b>\$ 90,000</b>	<b>\$ 8,187,577</b>	<b>\$ 8,293,571</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 6,665,605	\$ 7,123,713	\$ 7,167,441	\$ 90,000	\$ 7,257,441	\$ 7,353,471
Services and Supplies	658,663	648,000	670,000	-	670,000	670,000
Other Charges	220,272	238,173	260,136	-	260,136	270,100
<b>Total Operating Expenditures</b>	<b>7,544,540</b>	<b>8,009,886</b>	<b>8,097,577</b>	<b>90,000</b>	<b>8,187,577</b>	<b>8,293,571</b>
Capital Assets	-	10,000	10,000	10,200	20,200	10,000
Intrafund Expenditure Transfers (+)	107,115	112,115	116,835	-	116,835	116,835
Increases to Fund Balances	20,525	-	-	-	-	-
Fund Balance Impact (+)	173,467	-	-	-	-	-
<b>Total</b>	<b>\$ 7,845,647</b>	<b>\$ 8,132,001</b>	<b>\$ 8,224,412</b>	<b>\$ 100,200</b>	<b>\$ 8,324,612</b>	<b>\$ 8,420,406</b>
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<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ 57,753	\$ 48,599	\$ 48,600	\$ -	\$ 48,600	\$ 48,600
Charges for Services	863,520	970,100	858,600	-	858,600	858,600
Miscellaneous Revenue	61,834	31,000	30,000	-	30,000	30,000
<b>Total Operating Revenues</b>	<b>983,107</b>	<b>1,049,699</b>	<b>937,200</b>	<b>-</b>	<b>937,200</b>	<b>937,200</b>
Intrafund Expenditure Transfers (-)	5,240	11,740	1,740	-	1,740	1,740
Decreases to Fund Balances	-	213,262	233,672	100,200	333,872	-
General Fund Contribution	6,857,300	6,857,300	7,051,800	-	7,051,800	7,148,500
Fund Balance Impact (-)	-	-	-	-	-	332,966
<b>Total</b>	<b>\$ 7,845,647</b>	<b>\$ 8,132,001</b>	<b>\$ 8,224,412</b>	<b>\$ 100,200</b>	<b>\$ 8,324,612</b>	<b>\$ 8,420,406</b>

# Clerk-Recorder-Assessor

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	5.43	7.00	6.95	-	6.95	6.95
Elections	13.93	9.06	9.06	-	9.06	9.06
Clerk-Recorder	18.67	17.94	17.94	-	17.94	17.94
Assessor	55.44	61.38	61.43	-	61.43	61.43
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>93.46</b>	<b>95.38</b>	<b>95.38</b>	<b>-</b>	<b>95.38</b>	<b>95.38</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,117,885	\$ 1,363,735	\$ 1,295,720	\$ -	\$ 1,295,720	\$ 1,321,074
Elections	2,763,294	3,228,148	3,417,125	-	3,417,125	3,406,976
Clerk-Recorder	2,175,702	2,462,710	2,707,458	-	2,707,458	2,764,529
Assessor	7,123,161	8,175,612	8,245,095	-	8,245,095	8,429,176
Unallocated	804	-	-	-	-	-
<b>Total</b>	<b>\$ 13,180,846</b>	<b>\$ 15,230,205</b>	<b>\$ 15,665,398</b>	<b>\$ -</b>	<b>\$ 15,665,398</b>	<b>\$ 15,921,755</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 10,351,025	\$ 11,693,461	\$ 11,992,417	\$ -	\$ 11,992,417	\$ 12,247,513
Services and Supplies	2,122,189	2,780,896	2,894,879	-	2,894,879	2,881,890
Other Charges	707,633	755,848	778,102	-	778,102	792,352
<b>Total Operating Expenditures</b>	<b>13,180,846</b>	<b>15,230,205</b>	<b>15,665,398</b>	<b>-</b>	<b>15,665,398</b>	<b>15,921,755</b>
Capital Assets	260,464	183,745	160,000	-	160,000	160,000
Other Financing Uses	521,531	409,162	277,568	-	277,568	207,966
Intrafund Expenditure Transfers (+)	17,199	25,000	20,000	-	20,000	21,000
Increases to Fund Balances	211,145	909,253	207,041	-	207,041	179,824
Fund Balance Impact (+)	650,551	-	-	-	-	-
<b>Total</b>	<b>\$ 14,841,736</b>	<b>\$ 16,757,365</b>	<b>\$ 16,330,007</b>	<b>\$ -</b>	<b>\$ 16,330,007</b>	<b>\$ 16,490,545</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 265,017	\$ 220,000	\$ 242,000	\$ -	\$ 242,000	\$ 242,000
Fines, Forfeitures, and Penalties	7,340	12,000	12,000	-	12,000	12,000
Use of Money and Property	1	-	-	-	-	-
Intergovernmental Revenue	13,486	15,000	15,000	-	15,000	15,000
Charges for Services	4,734,323	5,443,560	5,171,149	-	5,171,149	5,016,751
Miscellaneous Revenue	5,202	8,000	6,000	-	6,000	6,000
<b>Total Operating Revenues</b>	<b>5,025,369</b>	<b>5,698,560</b>	<b>5,446,149</b>	<b>-</b>	<b>5,446,149</b>	<b>5,291,751</b>
Decreases to Fund Balances	193,067	1,435,505	1,099,058	-	1,099,058	449,756
General Fund Contribution	9,623,300	9,623,300	9,784,800	-	9,784,800	9,891,400
Fund Balance Impact (-)	-	-	-	-	-	857,638
<b>Total</b>	<b>\$ 14,841,736</b>	<b>\$ 16,757,365</b>	<b>\$ 16,330,007</b>	<b>\$ -</b>	<b>\$ 16,330,007</b>	<b>\$ 16,490,545</b>

# General Services

## Department Detail

<u>Staffing By Budget Program</u>	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
Central Services	16.94	17.00	17.00	2.00	19.00	17.00
Capital Improvements	5.61	7.00	7.00	-	7.00	7.00
Facilities & Land Management	36.59	36.30	36.30	2.50	38.80	36.30
Fleet Operations	19.21	19.70	19.70	-	19.70	19.70
Information & Communications Technolog	31.64	33.00	33.00	-	33.00	33.00
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>109.99</b>	<b>113.00</b>	<b>113.00</b>	<b>4.50</b>	<b>117.50</b>	<b>113.00</b>

<u>Budget By Budget Program</u>	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
Central Services	\$ 2,503,776	\$ 2,403,169	\$ 2,623,365	\$ 271,949	\$ 2,895,314	\$ 2,650,069
Capital Improvements	895,436	1,054,039	1,030,509	-	1,030,509	1,052,720
Facilities & Land Management	14,718,504	15,780,398	15,708,303	1,787,501	17,495,804	16,498,912
Fleet Operations	10,435,327	10,841,953	11,368,276	-	11,368,276	11,636,261
Information & Communications Technolog	9,373,257	10,144,150	10,632,295	-	10,632,295	10,996,536
Unallocated	20,098	-	-	-	-	-
<b>Total</b>	<b>\$ 37,946,398</b>	<b>\$ 40,223,709</b>	<b>\$ 41,362,748</b>	<b>\$ 2,059,450</b>	<b>\$ 43,422,198</b>	<b>\$ 42,834,498</b>

<u>Budget By Categories of Expenditures</u>	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
Salaries and Employee Benefits	\$ 13,627,170	\$ 13,925,786	\$ 14,418,952	\$ 486,950	\$ 14,905,902	\$ 14,834,978
Services and Supplies	17,585,795	19,310,862	19,655,337	1,570,800	21,226,137	20,407,423
Other Charges	6,733,433	6,987,061	7,288,459	1,700	7,290,159	7,592,097
<b>Total Operating Expenditures</b>	<b>37,946,398</b>	<b>40,223,709</b>	<b>41,362,748</b>	<b>2,059,450</b>	<b>43,422,198</b>	<b>42,834,498</b>
Capital Assets	9,318,617	9,026,137	10,521,232	195,000	10,716,232	6,475,752
Other Financing Uses	1,131,142	1,465,007	1,950,684	130,000	2,080,684	703,012
Intrafund Expenditure Transfers (+)	740,128	740,128	831,122	-	831,122	843,014
Increases to Fund Balances	2,105,169	1,247,596	192,756	-	192,756	33,000
Fund Balance Impact (+)	921,555	28,882	-	-	-	-
<b>Total</b>	<b>\$ 52,163,009</b>	<b>\$ 52,731,459</b>	<b>\$ 54,858,542</b>	<b>\$ 2,384,450</b>	<b>\$ 57,242,992</b>	<b>\$ 50,889,276</b>

<u>Budget By Categories of Revenues</u>	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
Licenses, Permits and Franchises	\$ 43,448	\$ 36,000	\$ 37,500	\$ -	\$ 37,500	\$ 38,000
Use of Money and Property	1,128,414	949,390	914,083	142,500	1,056,583	948,490
Intergovernmental Revenue	375,439	1,091,447	821,553	-	821,553	140,857
Charges for Services	27,706,642	28,311,726	29,492,765	-	29,492,765	30,372,231
Miscellaneous Revenue	1,908,372	924,705	2,455,269	-	2,455,269	954,600
<b>Total Operating Revenues</b>	<b>31,162,314</b>	<b>31,313,268</b>	<b>33,721,170</b>	<b>142,500</b>	<b>33,863,670</b>	<b>32,454,178</b>
Other Financing Sources	1,696,646	1,692,000	1,776,245	225,000	2,001,245	1,160,003
Intrafund Expenditure Transfers (-)	850,302	791,728	842,722	-	842,722	854,614
Decreases to Fund Balances	9,133,269	9,774,359	10,134,305	1,758,750	11,893,055	7,326,956
General Fund Contribution	8,166,200	8,166,200	8,384,100	258,200	8,642,300	8,525,000
Fund Balance Impact (-)	1,154,278	993,904	-	-	-	568,525
<b>Total</b>	<b>\$ 52,163,009</b>	<b>\$ 52,731,459</b>	<b>\$ 54,858,542</b>	<b>\$ 2,384,450</b>	<b>\$ 57,242,992</b>	<b>\$ 50,889,276</b>

# Treasurer-Tax Collector-Public Administrator

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Administration & Support	5.04	6.59	6.41	-	6.41	6.41
Treasury	7.97	8.04	8.36	-	8.36	8.36
Tax & Collections	11.54	12.58	12.90	-	12.90	12.90
Public Assistance	14.36	15.30	15.33	-	15.33	15.33
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>38.92</b>	<b>42.50</b>	<b>43.00</b>	<b>-</b>	<b>43.00</b>	<b>43.00</b>

<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,134,253	\$ 1,276,157	\$ 1,460,565	\$ -	\$ 1,460,565	\$ 1,484,515
Treasury	1,653,869	1,765,817	1,690,669	-	1,690,669	1,693,616
Tax & Collections	2,003,266	2,178,760	2,264,841	-	2,264,841	2,171,068
Public Assistance	1,497,158	1,652,657	1,716,132	-	1,716,132	1,738,916
Unallocated	2,201	-	-	-	-	-
<b>Total</b>	<b>\$ 6,290,746</b>	<b>\$ 6,873,391</b>	<b>\$ 7,132,207</b>	<b>\$ -</b>	<b>\$ 7,132,207</b>	<b>\$ 7,088,115</b>

<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 4,732,939	\$ 5,093,228	\$ 5,343,746	\$ -	\$ 5,343,746	\$ 5,415,319
Services and Supplies	1,326,481	1,533,245	1,516,245	-	1,516,245	1,390,157
Other Charges	231,326	246,918	272,216	-	272,216	282,639
<b>Total Operating Expenditures</b>	<b>6,290,746</b>	<b>6,873,391</b>	<b>7,132,207</b>	<b>-</b>	<b>7,132,207</b>	<b>7,088,115</b>
Capital Assets	124,343	1,221,128	1,075,625	229,050	1,304,675	-
Intrafund Expenditure Transfers (+)	910	1,000	1,000	-	1,000	1,000
Increases to Fund Balances	55,293	-	-	-	-	-
Fund Balance Impact (+)	58	-	-	-	-	-
<b>Total</b>	<b>\$ 6,471,350</b>	<b>\$ 8,095,519</b>	<b>\$ 8,208,832</b>	<b>\$ 229,050</b>	<b>\$ 8,437,882</b>	<b>\$ 7,089,115</b>

<b>Budget By Categories of Revenues</b>						
Taxes	\$ 275,694	\$ 288,000	\$ 255,000	\$ -	\$ 255,000	\$ 255,000
Licenses, Permits and Franchises	53,128	50,000	50,000	-	50,000	50,000
Intergovernmental Revenue	119,022	66,981	61,115	-	61,115	61,115
Charges for Services	2,141,392	2,613,893	2,768,028	-	2,768,028	2,822,403
Miscellaneous Revenue	22,679	7,000	12,000	-	12,000	12,000
<b>Total Operating Revenues</b>	<b>2,611,914</b>	<b>3,025,874</b>	<b>3,146,143</b>	<b>-</b>	<b>3,146,143</b>	<b>3,200,518</b>
Other Financing Sources	150,000	150,000	150,000	-	150,000	150,000
Intrafund Expenditure Transfers (-)	107,115	107,115	116,835	-	116,835	116,835
Decreases to Fund Balances	284,721	1,494,930	1,402,954	229,050	1,632,004	-
General Fund Contribution	3,317,600	3,317,600	3,392,900	-	3,392,900	3,426,700
Fund Balance Impact (-)	-	-	-	-	-	195,062
<b>Total</b>	<b>\$ 6,471,350</b>	<b>\$ 8,095,519</b>	<b>\$ 8,208,832</b>	<b>\$ 229,050</b>	<b>\$ 8,437,882</b>	<b>\$ 7,089,115</b>

# Debt Service

## Department Detail

Staffing By Budget Program	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
<b>Total</b>	-	-	-	-	-	-
<b>Budget By Budget Program</b>						
Tax & Revenue Anticipation Notes	\$ 764,337	\$ 884,000	\$ 884,000	\$ (884,000)	\$ -	\$ 884,000
Long Term Debt	2,614,770	2,616,282	2,486,103	-	2,486,103	2,357,221
<b>Total</b>	<b>\$ 3,379,106</b>	<b>\$ 3,500,282</b>	<b>\$ 3,370,103</b>	<b>\$ (884,000)</b>	<b>\$ 2,486,103</b>	<b>\$ 3,241,221</b>
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 81,399	\$ 86,601	\$ 86,894	\$ (70,000)	\$ 16,894	\$ 86,890
Other Charges	3,297,708	3,413,681	3,283,209	(814,000)	2,469,209	3,154,331
<b>Total Operating Expenditures</b>	<b>3,379,106</b>	<b>3,500,282</b>	<b>3,370,103</b>	<b>(884,000)</b>	<b>2,486,103</b>	<b>3,241,221</b>
Other Financing Uses	4,411,182	4,411,189	4,087,889	-	4,087,889	3,708,119
Increases to Fund Balances	34,819	51,371	24,252	-	24,252	24,250
Fund Balance Impact (+)	125,021	5,946	-	-	-	-
<b>Total</b>	<b>\$ 7,950,128</b>	<b>\$ 7,968,788</b>	<b>\$ 7,482,244</b>	<b>\$ (884,000)</b>	<b>\$ 6,598,244</b>	<b>\$ 6,973,590</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 57,587	\$ 55,946	\$ 25,000	\$ -	\$ 25,000	\$ 25,000
Intergovernmental Revenue	1,383,651	1,384,687	1,380,787	-	1,380,787	1,380,787
Miscellaneous Revenue	2,296	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>1,443,534</b>	<b>1,440,633</b>	<b>1,405,787</b>	<b>-</b>	<b>1,405,787</b>	<b>1,405,787</b>
Other Financing Sources	5,620,474	5,642,034	5,061,841	-	5,061,841	4,683,803
Decreases to Fund Balances	0	-	130,616	-	130,616	-
General Fund Contribution	884,000	884,000	884,000	(884,000)	-	884,000
Fund Balance Impact (-)	2,121	2,121	-	-	-	-
<b>Total</b>	<b>\$ 7,950,128</b>	<b>\$ 7,968,788</b>	<b>\$ 7,482,244</b>	<b>\$ (884,000)</b>	<b>\$ 6,598,244</b>	<b>\$ 6,973,590</b>

# General County Programs

## Functional Summary

	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
<b>Staffing By Budget Department</b>						
General County Programs	-	-	-	1.00	1.00	-
General Revenues	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Budget By Budget Department</b>						
General County Programs	\$ 5,610,141	\$ 3,926,650	\$ 5,249,031	\$ 364,699	\$ 5,613,730	\$ 20,674,134
General Revenues	-	-	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 5,610,141</b>	<b>\$ 3,926,650</b>	<b>\$ 5,249,031</b>	<b>\$ 364,699</b>	<b>\$ 5,613,730</b>	<b>\$ 20,674,134</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 49,343	\$ 61,500	\$ 70,000	\$ 129,999	\$ 199,999	\$ 70,000
Services and Supplies	5,382,151	3,693,050	3,937,225	316,700	4,253,925	19,395,790
Other Charges	178,647	172,100	1,241,806	(82,000)	1,159,806	1,208,344
<b>Total Operating Expenditures</b>	<b>5,610,141</b>	<b>3,926,650</b>	<b>5,249,031</b>	<b>364,699</b>	<b>5,613,730</b>	<b>20,674,134</b>
Capital Assets	6,815,063	-	-	-	-	-
Other Financing Uses	36,358,168	32,946,706	31,147,383	40,000	31,187,383	31,137,593
Intrafund Expenditure Transfers (+)	198,088,143	191,868,020	189,932,700	74,700	190,007,400	189,209,000
Increases to Fund Balances	23,929,309	16,452,742	15,748,610	2,867,508	18,616,118	11,395,058
Fund Balance Impact (+)	256	256	-	-	-	5,693,378
<b>Total</b>	<b>\$ 270,801,079</b>	<b>\$ 245,194,374</b>	<b>\$ 242,077,724</b>	<b>\$ 3,346,907</b>	<b>\$ 245,424,631</b>	<b>\$ 258,109,163</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 194,027,853	\$ 188,451,000	\$ 198,672,000	\$ 621,700	\$ 199,293,700	\$ 205,315,000
Licenses, Permits and Franchises	3,269,495	3,039,000	3,115,000	-	3,115,000	3,177,000
Fines, Forfeitures, and Penalties	7,089,229	5,909,003	5,598,000	-	5,598,000	5,153,000
Use of Money and Property	1,716,448	1,388,000	1,525,000	(547,000)	978,000	1,583,000
Intergovernmental Revenue	10,222,321	1,786,288	1,364,800	-	1,364,800	17,494,741
Charges for Services	7,296,535	7,296,408	9,386,671	1	9,386,672	8,448,005
Miscellaneous Revenue	792,597	1,124,306	557,609	-	557,609	230,371
<b>Total Operating Revenues</b>	<b>224,414,479</b>	<b>208,994,005</b>	<b>220,219,080</b>	<b>74,701</b>	<b>220,293,781</b>	<b>241,401,117</b>
Other Financing Sources	486,920	370,518	689,627	-	689,627	211,200
Intrafund Expenditure Transfers (-)	194,111	194,111	179,684	(1)	179,683	154,683
Decreases to Fund Balances	14,864,696	8,762,626	5,546,133	3,788,207	9,334,340	2,067,974
General Fund Contribution	25,011,493	18,791,370	15,443,200	(516,000)	14,927,200	14,274,189
Fund Balance Impact (-)	5,829,381	8,081,744	-	-	-	-
<b>Total</b>	<b>\$ 270,801,079</b>	<b>\$ 245,194,374</b>	<b>\$ 242,077,724</b>	<b>\$ 3,346,907</b>	<b>\$ 245,424,631</b>	<b>\$ 258,109,163</b>

# General County Programs

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
Support to Other Governments & Organiz.	-	-	-	1.00	1.00	-
Ancillary Services	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<hr/>						
<b>Budget By Budget Program</b>						
Support to Other Governments & Organiz.	\$ 1,121,647	\$ 1,115,100	\$ 2,325,424	\$ (1)	\$ 2,325,423	\$ 2,326,344
Reserved & Committed Funds	-	-	-	(0)	(0)	-
Ancillary Services	377,046	267,550	269,932	364,700	634,632	210,500
Northern Branch Jail Project	4,111,448	2,544,000	2,653,675	-	2,653,675	18,137,290
<b>Total</b>	<b>\$ 5,610,141</b>	<b>\$ 3,926,650</b>	<b>\$ 5,249,031</b>	<b>\$ 364,699</b>	<b>\$ 5,613,730</b>	<b>\$ 20,674,134</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 49,343	\$ 61,500	\$ 70,000	\$ 129,999	\$ 199,999	\$ 70,000
Services and Supplies	5,382,151	3,693,050	3,937,225	316,700	4,253,925	19,395,790
Other Charges	178,647	172,100	1,241,806	(82,000)	1,159,806	1,208,344
<b>Total Operating Expenditures</b>	<b>5,610,141</b>	<b>3,926,650</b>	<b>5,249,031</b>	<b>364,699</b>	<b>5,613,730</b>	<b>20,674,134</b>
Capital Assets	6,815,063	-	-	-	-	-
Other Financing Uses	13,687,190	10,392,130	3,400,083	40,000	3,440,083	2,992,504
Increases to Fund Balances	23,929,309	16,452,742	15,748,610	2,867,508	18,616,118	11,395,058
Fund Balance Impact (+)	256	256	-	-	-	-
<b>Total</b>	<b>\$ 50,041,958</b>	<b>\$ 30,771,778</b>	<b>\$ 24,397,724</b>	<b>\$ 3,272,207</b>	<b>\$ 27,669,931</b>	<b>\$ 35,061,696</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 1,721,427	\$ 1,900,003	\$ 1,900,000	\$ -	\$ 1,900,000	\$ 1,900,000
Use of Money and Property	14,017	4,000	4,000	-	4,000	4,000
Intergovernmental Revenue	7,440,145	419,288	382,800	-	382,800	16,524,741
Miscellaneous Revenue	480,015	512,925	406,964	-	406,964	79,592
<b>Total Operating Revenues</b>	<b>9,655,604</b>	<b>2,836,216</b>	<b>2,693,764</b>	<b>-</b>	<b>2,693,764</b>	<b>18,508,333</b>
Other Financing Sources	486,920	370,518	689,627	-	689,627	211,200
Intrafund Expenditure Transfers (-)	-	-	25,000	-	25,000	-
Decreases to Fund Balances	14,864,696	8,762,626	5,546,133	3,788,207	9,334,340	2,067,974
General Fund Contribution	25,011,493	18,791,370	15,443,200	(516,000)	14,927,200	14,274,189
Fund Balance Impact (-)	23,246	11,048	-	-	-	-
<b>Total</b>	<b>\$ 50,041,958</b>	<b>\$ 30,771,778</b>	<b>\$ 24,397,724</b>	<b>\$ 3,272,207</b>	<b>\$ 27,669,931</b>	<b>\$ 35,061,696</b>

# General Revenues

## Department Detail

<b>Staffing By Budget Program</b>	<b>2013-14 Actual</b>	<b>2013-14 Adopted</b>	<b>2014-15 Recommended</b>	<b>Change from FY14-15 Rec to FY14-15 Ado</b>	<b>2014-15 Adopted</b>	<b>2015-16 Proposed</b>
<b>Total</b>	-	-	-	-	-	-
<b>Budget By Budget Program</b>						
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Budget By Categories of Expenditures</b>						
<b>Total Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Financing Uses	22,670,978	22,554,576	27,747,300	-	27,747,300	28,145,089
Intrafund Expenditure Transfers (+)	198,088,143	191,868,020	189,932,700	74,700	190,007,400	189,209,000
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	-	-	-	-	-	5,693,378
<b>Total</b>	<b>\$ 220,759,121</b>	<b>\$ 214,422,596</b>	<b>\$ 217,680,000</b>	<b>\$ 74,700</b>	<b>\$ 217,754,700</b>	<b>\$ 223,047,467</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 194,027,853	\$ 188,451,000	\$ 198,672,000	\$ 621,700	\$ 199,293,700	\$ 205,315,000
Licenses, Permits and Franchises	3,269,495	3,039,000	3,115,000	-	3,115,000	3,177,000
Fines, Forfeitures, and Penalties	5,367,802	4,009,000	3,698,000	-	3,698,000	3,253,000
Use of Money and Property	1,702,432	1,384,000	1,521,000	(547,000)	974,000	1,579,000
Intergovernmental Revenue	2,782,176	1,367,000	982,000	-	982,000	970,000
Charges for Services	7,296,535	7,296,408	9,386,671	1	9,386,672	8,448,005
Miscellaneous Revenue	312,583	611,381	150,645	-	150,645	150,779
<b>Total Operating Revenues</b>	<b>214,758,875</b>	<b>206,157,789</b>	<b>217,525,316</b>	<b>74,701</b>	<b>217,600,017</b>	<b>222,892,784</b>
Other Financing Sources	-	-	-	-	-	-
Intrafund Expenditure Transfers (-)	194,111	194,111	154,684	(1)	154,683	154,683
Decreases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (-)	5,806,135	8,070,696	-	-	-	-
<b>Total</b>	<b>\$ 220,759,121</b>	<b>\$ 214,422,596</b>	<b>\$ 217,680,000</b>	<b>\$ 74,700</b>	<b>\$ 217,754,700</b>	<b>\$ 223,047,467</b>

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# Fund Balance Summary

## Governmental Funds

Major Funds	7/1/14 Actual Beginning Fund Balances	2014-15 Adopted Sources	2014-15 Adopted Uses	6/30/15 Estimated Ending Fund Balances
General Fund	\$ 92,805,935	\$ 550,902,508	\$ 552,562,537	\$ 91,145,906
<i>6/30/14 General Fund Residual Balance</i>		22,457,502	20,797,473	
		<u>\$ 573,360,010</u>	<u>\$ 573,360,010</u>	
Flood Control Districts	62,475,695	17,851,367	25,047,225	55,279,837
Public Health Fund	22,909,109	68,375,207	71,204,979	20,079,337
Roads Fund	21,590,493	39,407,786	45,154,289	15,843,990
Fire Protection District	8,239,108	60,124,803	60,559,385	7,804,526
Capital Projects	11,092,588	6,387,038	10,519,544	6,960,082
Affordable Housing	4,810,175	6,012,712	5,892,476	4,930,411
Alcohol Drug & Mental Health Services	7,351,826	101,098,168	106,254,193	2,195,801
Social Services Fund	3,451,546	157,470,714	159,164,875	1,757,385
<b>Other Governmental Funds</b>				
First 5 Children and Families	4,831,468	4,751,791	4,953,556	4,629,703
Water Agencies	6,624,530	6,672,308	9,023,017	4,273,821
County Service Areas	3,123,497	2,140,834	2,125,578	3,138,753
Muni Finance - Debt Service	2,886,215	6,467,628	6,573,992	2,779,851
IHSS Public Authority	2,927,774	5,876,823	7,485,290	1,319,307
Courthouse Construction	995,574	954,000	747,050	1,202,524
Court Operations	1,168,846	15,262,200	15,273,600	1,157,446
Inmate Welfare	1,151,747	1,129,040	1,129,040	1,151,747
Public and Educational Access	1,029,880	-	34,432	995,448
Coastal Resources Enhancement	1,121,912	678,500	1,178,510	621,902
Community Facilities District	570,927	416,627	413,671	573,883
Lighting Districts	511,582	421,979	360,689	572,872
Petroleum	494,505	446,000	529,749	410,756
Fishermen Assistance	410,175	11,450	30,000	391,625
Special Aviation	353,692	680,696	680,696	353,692
Child Support Services	227,388	9,445,660	9,445,660	227,388
Criminal Justice Construction	27,862	950,000	883,675	94,187
Seawalls	30,564	125	5,000	25,689
Fish and Game	34,373	6,200	19,250	21,323
<b>Total Governmental Funds</b>	<b>\$ 263,248,986</b>	<b>\$ 1,063,942,164</b>	<b>\$ 1,097,251,958</b>	<b>\$ 229,939,192</b>

## Proprietary Funds

Major Funds	7/1/14 Actual Beginning Fund Balances	2014-15 Adopted Sources	2014-15 Adopted Uses	6/30/15 Estimated Ending Fund Balances
Resource Recovery Enterprise	\$ 57,160,876	\$ 25,355,876	\$ 34,161,295	\$ 48,355,457
Laguna Sanitation Enterprise	39,033,003	12,228,415	12,735,635	38,525,783
<b>Other Proprietary Funds</b>				
Vehicle Operations ISF	31,201,113	11,557,474	13,747,718	29,010,869
Communications ISF	9,727,913	3,631,429	5,660,514	7,698,828
Data Processing ISF	6,714,245	6,917,617	8,656,533	4,975,329
Utilities ISF	584,018	7,052,722	7,353,999	282,741
Risk Management	3,940,721	27,499,350	32,724,470	(1,284,399)
<b>Total Proprietary Funds</b>	<b>\$ 148,361,889</b>	<b>\$ 94,242,883</b>	<b>\$ 115,040,164</b>	<b>\$ 127,564,608</b>
<b>Total All Funds</b>	<b>\$ 411,610,875</b>	<b>\$ 1,158,185,047</b>	<b>\$ 1,212,292,122</b>	<b>\$ 357,503,800</b>

6/30/13 General Fund Residual Balance (GF)

6/30/13 Other Funds Fund Balance (GF)

Report Total All Funds Including GF & OF

22,457,502	20,797,473
77,948,499	25,501,453
<u>\$ 1,258,591,048</u>	<u>\$ 1,258,591,048</u>

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# Recommended to Adopted Reconciliation

Dept	Recommended	CEO Rec Exp	CEO Rec Exp 2	Other	BOS Hearing Adjustments	FBA Residual	Total Adjusments	Adopted	FIN
		Budget Attachment	Budget Attachment						
		A-1	A-2		E				
011	\$ 2,943,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,943,328	\$ 2,943,328
012	34,684,354	-	427,439	-	74,100	-	501,539	35,185,893	35,185,893
013	7,121,749	130,000	30,000	-	44,000	-	204,000	7,325,749	7,325,749
021	20,983,997	-	39,841	-	100,000	-	139,841	21,123,838	21,123,838
022	52,524,479	-	(739,317)	-	119,000	-	(620,317)	51,904,162	51,904,162
023	10,383,100	-	-	(7,999)	75,400	-	67,401	10,450,501	10,450,501
025	15,320,200	-	-	-	-	-	-	15,320,200	15,320,200
031	59,944,803	1,443,000	368,000	-	-	-	1,811,000	61,755,803	61,755,803
032	125,306,285	904,000	(286,324)	(452,000)	a	-	165,676	125,471,961	125,471,961
041	85,132,953	62,000	473,502	31,000	b	-	566,502	85,699,455	85,699,455
043	95,277,397	10,994,000	100,794	3	-	-	11,094,797	106,372,194	106,372,194
044	167,280,470	1,271,000	-	-	-	-	1,271,000	168,551,470	168,551,470
045	9,445,660	-	-	-	-	-	-	9,445,660	9,445,660
051	4,708,364	-	-	-	9,000	-	9,000	4,717,364	4,717,364
052	14,546,692	53,000	-	-	360,000	-	413,000	14,959,692	14,959,692
053	18,171,490	-	615,081	(60,038)	c,e	541,000	1,096,043	19,267,533	19,267,533
054	147,099,818	1,234,000	175,000	1,185,000	f	85,000	2,679,000	149,778,818	149,778,818
055	8,511,366	538,000	-	73,000	b	2,500	613,500	9,124,866	9,124,866
057	3,873,230	-	-	-	-	-	-	3,873,230	3,873,230
061	8,224,412	180,000	-	(79,800)	a,h	-	100,200	8,324,612	8,324,612
062	16,330,007	-	-	-	-	-	-	16,330,007	16,330,007
063	54,858,542	2,030,000	-	(18,750)	a,f,g,l	373,200	2,384,450	57,242,992	57,242,992
064	7,924,132	-	-	-	-	-	12,600	7,936,732	7,936,732
065	8,208,832	-	229,050	-	-	-	229,050	8,437,882	8,437,882
980	2,653,675	-	-	-	-	-	-	2,653,675	2,653,675
990	21,744,049	1,190,000	337,000	(1,853,000)	l,j,k	214,700	3,383,507	25,016,256	25,016,256
991	217,680,000	-	(547,000)	621,700	d,i	-	74,700	217,754,700	217,754,700
992	7,482,244	-	(884,000)	-	-	-	(884,000)	6,598,244	6,598,244
994	5,024,231	-	-	-	-	-	-	5,024,231	5,024,231
	<u>\$ 1,233,389,859</u>	<u>\$ 20,029,000</u>	<u>\$ 339,066</u>	<u>\$ (560,884)</u>	<u>\$ 2,010,500</u>	<u>\$ 3,383,507</u>	<u>\$ 25,201,189</u>	<u>\$ 1,258,591,048</u>	<u>\$ 1,258,591,048</u>
		A	B	C					
	<b>A+B+C</b>	<b>Pre-Hearing Adjustments:</b>		<b>\$ 19,807,182</b>					

- a Part of the approved funding is for future fiscal year(s).
- b Department's fund(s) being used as the 'Non GFC' funding source.
- c Attachment E item resolved with attachment A-2 item.
- d Recognize additional property tax revenues.
- e Attachment A-2 item that didn't list the dollar amount.
- f Transferring money to department's other fund.
- g Recognize costs, for an item listed on A-1, that are being self funded.
- h Recognize asset budgeted in 13-14 but not being received until 14-15.
- i Recognize funding source for program restorations.
- j Reduce fund balance increase in order to fund attachment A-1 items.
- k Transfer of balance from Program Restoration to Strategic Reserve.
- l Funding for a Board Approved A-2 / A-1 item.

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CEO Recommended Expansions					
Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
County Counsel	*Restore one position which will provide legal support to General Fund departments, and Public Health with their implementation of the Affordable Care Act.	1.0	\$ 130,000		
Fire	Expansions for i) Safety & Standards Coordinator/Nurse for Training/EMS Section, ii)the Fire Crew Program by funding 17 FTEs: 15 Extra Help crew members, 1 Captain & 1 Battalion Chief (BC). The BC replaces the former Safety & Standards Coordinator position and will also have collateral duties iii) Extra Help Dozer Operator Assistant 0.50 FTE. iv) EDP Systems & Programming Analyst Sr (1.0 FTE) to the IT Section.	19.5			1,443,000
Sheriff	Expansion for the Santa Maria Branch Jail to a 24/7 facility with the ability to handle bookings of prisoners and house 28 inmates. The Board approved the first phase in December 2013; this is the second phase of implementation. One-time funding for two years ( <del>\$552,000</del> \$452,000 each year).	3.00		904,000	
Public Health	Expansion to add position to cover kennel activities and front desk in Santa Barbara to serve public customers and animals in care. Position is 50% covered by existing department funds.	1.00	31,000		31,000
ADMHS	Expansion all funded by MHSAs Grants, Medi-Cal, and/or 1991 Realignment: i) Crisis System of Care adding 29.5 clinical staff, ii) Temporary Homeless Housing: double board and care beds, and homeless shelter beds dedicated to homeless clients with severe mental illness, iii) Minimum Resources for Outpatient Clinics Transformation, iv) Direct specialty mental health services provided to the homeless with 0.75 extra-help and increased CBO contract amounts, v) create an adequate mental health Forensic System of Care for the County, vi) Administrative Support Costs (9.0 FTE) to support the Department's financial, Quality Assurance operations per the Tri-West report, vii) 18.5 Extra Help for Outpatient Clinics System Change Transformation for the regional teams. <b>vii) Services for children in the foster care system (Katie A.)</b>	<del>71.70</del> 71.06			<del>40,478,000</del> 10,994,000
Social Services	Expansion to increase staffing by 11.5 FTEs to ensure the safety net for vulnerable children and adults, 2.0 FTE for specialized training with Welfare to Work, and 0.5 FTE for community outreach and enrollment efforts. Does not require local county match.	13.50			1,271,000
Planning & Development	*Restore Long Range Planning staffing. As a result of lost grant revenue and other one-time funding sources, staffing reductions would be necessary to meet the GFC budget target. (Funded with departmental FY 2013-14 savings). Restoration of One-time funds will allow resumption of projects in process and some new projects.	2.30	<del>311,000</del>	Funded on Attachment E	<del>311,000</del>
Public Works	Expansion will provide one-time funds to augment Road maintenance funds.			1,100,000	
Public Works	*Restore a Survey Specialist and allow Surveyor's Office to meet mandates to return reviews of Records of Survey and Corner Records within 20 business days. Will also improve timing of developments which generate additional tax revenues.	1.00	134,000		

\*Service Level Reduction restoration

CEO Recommended Expansions					
Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
Community Services	*Restore 1.6 extra help Ranger positions. These positions will serve the public in our Day Use Parks, and will attend to customer service and maintenance needs.	1.60	53,000		
	Expansion will add funding for a Cost Analyst. This position will assist in maintaining appropriate financial records as required by HUD and will be key to reducing risk to the County. 50% funded by Low/Moderate Income Housing Fund.	1.00	73,000		73,000
	Expansion for Consulting Services to assist the Housing & Community Development Division in development of the 5 Year Consolidated plan for HOME, CDBG, ESG,CoC as well as Point in Time Count for the Homeless Program.			90,000	
	Expansion for a Housing Specialist that will assist in the Continuum of Care program and assist agencies with HMIS software program implementation.	1.00	137,000		
	*Restore \$165,000 for homeless shelter operations and services, for a total budget of \$345,000. Department to apply for Human Services grant funding in FY 2015-16.			165,000	
Auditor - Controller	Expansion provides one-time funding (\$90,000) for two years to hire one entry-level Accountant to enter into Auditor Training and Development program.	1.00		180,000	
General Services	Expansion provides additional one-time funding for maintenance of facilities in Parks and General Services. Half funded with unallocated General Fund (\$700,000) and half (\$700,000) release from Maintenance GF Fund balance account, for a total of \$1,400,000.			700,000	700,000
	Expansion to provide accounting services for the North Branch Jail project to ensure payment of timely invoices, provide monthly project expenditure reports and assist in assuring compliance with state grant requirements; one-time funds (\$128,834) will be allocated for 4 years.	1.00		515,000	
	Expansion request provides for event coordination/management for the SB Vets, Lompoc Vets and SB Courthouse locations. CEO Recommends should the BOS approve the coordinator.		115,000		
Outside Agencies	Request by local regional chambers for Economic Development will use \$150,000 to start an Economic Vitality Team (EVT).			150,000	
	Request by the Courthouse Legacy Foundation to fund the 2014 restoration plan of the Mural Room. Agency needs \$250,000 remaining on a \$600,000 project, will leverage the \$40,000 and raise additional \$210,000.			40,000	
Strategic Reserve	Additional \$1M to the \$1M already appropriated for FY 2014-15. This would provide a total of \$26,500,000 (\$28,300,000 would be fully funded).			\$ 1,000,000	
<b>Total</b>		<b>117.96</b>	<del>\$ 673,000</del> <b>\$984,000</b>	<del>\$ 4,844,000</del> <b>\$ 14,823,000</b>	<del>\$14,307,000</del> <b>\$ 14,823,000</b>

\*Service Level Reduction restoration

\$673,000

\$14,512,000

**Grand Total For All Columns \$20,029,000**

Budget Hearings Attachment A-2  
**09 Final Budget Adjustments Summary-All Depts (2014-15)**

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>County Executive Office</b>						
2	427,439	427,439	0	0.00	0.00	This adjustment establishes the budget for the Homeland Security grant purchases/trainings for the FY 12 and FY 13 remaining grant balances, offset by Homeland Security revenue
<b>County Counsel</b>						
5	30,000	30,000	0	0.00	0.00	This adjustment releases \$30,000 from Committed Fund Balance for County Counsel office renovation begun in FY 13-14. The project is anticipated to be completed in July 2014.
<b>District Attorney</b>						
4	39,841	39,841	0	0.50	0.50	This adjustment recognizes a .50 Victim Witness Advocate funded by the CCP that will address expanded victim services workloads and responsibilities associated with the AB109 Realignment offender population.
<b>Probation</b>						
7	(141,851)	(141,851)	0	(1.00)	0.00	This adjustment changes the Juvenile Justice Crime Prevention Act program budget to reflect the budget approved by the Juvenile Justice Coordinating Council on 4/4/14.
8	(125,000)	(125,000)	0	(1.00)	(1.00)	This adjustment unfunds one Senior Deputy Probation Officer (DPO Sr) in the YOBG grant program.
9	(472,466)	(472,466)	0	(2.00)	0.00	This adjustment amends the AB109 budget to reflect the budget approved by the Community Corrections Partnership on 4/4/14.
Dept Totals	(739,317)	(739,317)	0	(4.00)	(1.00)	
<b>Fire</b>						
6	368,000	368,000	0	0.00	0.00	This adjustment re-budgets the appropriation for a replacement Fire Department water tender. The water tender was ordered in August 2013 but will not arrive until after July 1, 2014.
<b>Sheriff</b>						
9	(286,324)	(286,324)	0	0.00	1.00	This adjustment modifies the Recommended budget for AB109 revenues & expenditures to match the CCP approved budget.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Public Health</b>						
10	257,976	257,976	0	0.00	0.00	This adjustment will update the FY 14-15 budget for an action taken on April 22, 2014 by the Board of Supervisors to receive a grant from the State Department of Health Care Services for Medi-Cal Outreach and Enrollment (O&E).
11	215,526	215,526	0	0.00	0.00	This adjustment will move \$215,526 of the previously Board-approved Agreement (2/18/14) with ImageTrend, Inc. to provide an electronic patient care reporting system for Emergency Medical Services to FY 14-15.
Dept Totals	473,502	473,502	0	0.00	0.00	
<b>Alcohol, Drug, &amp; Mental Hlth Svcs</b>						
10	100,794	100,794	0	1.00	1.00	This adjustment changes the ADMHS Juvenile Justice Crime Prevention Act (JJCPA) and Juvenile Justice Mental Health Services (JJMHS) programs' budgets to reflect restoring an ADMHS practitioner position.
12	0	0	0	0.00	0.00	This adjustment reduces realignment revenue (\$1,533,319) in Fund 0044, offset by an increase in Medi-Cal revenue (\$1,533,319).
Dept Totals	100,794	100,794	0	1.00	1.00	
<b>Planning &amp; Development</b>						
5	48,000	48,000	0	0.00	0.00	This adjustment will carry forward Coastal Resource Enhancement Funds (CREF) awarded to the Gaviota Coast Plan that were not expended this fiscal year. The funds will be used for EIR contract work in FY 14-15 on the Gaviota Coast Plan.
6	64,990	64,990	0	0.00	0.00	This adjustment will carry forward funding from a Cal Trans grant for consultant design work on the Los Alamos Pedestrian and Parking Plan.
7	21,446	21,446	0	0.00	0.00	This adjustment will carry forward funding from a Cal Trans grant for the Mission Canyon Multi-Modal Improvement Plan. The funds will be used for consultant design work and final report production in FY 14-15.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Planning &amp; Development</b>						
8	0	0	0	0.00	0.00	This adjustment will carry forward to FY 14/15, \$31,000 of Coastal Resource Enhancement (CREF) funds and \$27,962 of general funds not expended this fiscal year for the Santa Claus Lane project. Funds will be used for consultant work on design, permitting, and engineering plans.
9	34,395	34,395	0	0.00	0.00	This adjustment will carry forward to FY 14/15 unexpended funds for the Hollister Avenue Streetscape Project. Funding will be used for consultant to prepare design concepts for street improvements.
10	19,500	19,500	0	0.00	0.00	This adjustment will carry forward funds for the Goleta Valley Community Plan. These funds were designated to this project last fiscal year from departmental savings. In FY 14/15 the funds will be used to complete EIR contract work.
11	53,300	53,300	0	0.00	0.00	This adjustment will carry forward funds for the Climate Action Strategy Project. These funds were designated to this project last fiscal year from departmental savings. In FY 14/15 the funds will be used to complete EIR and technical consultant contract work.
12	120,000	120,000	0	0.00	0.00	This adjustment will provide funding for a comprehensive fee study of Planning, Building, Grading, Energy and Minerals and Film permit fees. These funds were designated for this purpose in FY 12/13 from departmental savings.
13	61,250	61,250	0	0.00	0.00	This adjustment will carry forward \$21,250 not spent this FY, and allocate an additional \$40,000 for the consultant Winery Ordinance Project EIR. The \$40,000 were designated for this purpose in FY 12/13 from departmental savings.
14	31,500	31,500	0	0.00	0.00	This adjustment will allocate funds for the recruitment of the Long Range Planning Deputy Director. These funds were designated from departmental savings (FY 12/13) for the recruitment of the Energy and Minerals Deputy Director and not used.
15	150,000	150,000	0	0.00	0.00	This adjustment will allocate departmental savings in the current fiscal year to provide funding for additional consultant work on the Gaviota Coast Plan Environmental Impact Report.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Planning &amp; Development</b>						
16	3,200	3,200	0	0.00	0.00	This adjustment for the Historic Landmarks Advisory Commission will carry forward unexpended funds to complete the Historic Architectural/Landscape Montecito Area 4a & 4b Survey. Consultant work is expected to be complete in August 2014.
17	7,500	7,500	0	0.00	0.00	This adjustment will increase the Fish and Game Commission budget in anticipation of additional grants. At their May 29, 2014 meeting, the Commission recommended four grant proposals be funded. The funds come from Fish and Game Fine revenue, no general funds are used.
Dept Totals	615,081	615,081	0	0.00	0.00	
<b>Public Works</b>						
3	100,000	100,000	0	0.00	0.00	This adjustment increases Capital Improvement Project Mud Lakes Basin by \$100,000 to allow for a more fully developed estimated cost.
4	75,000	75,000	0	0.00	0.00	This adjustment increases Capital Improvement Project Unit II Channel by \$ 75,000 due to timing issues.
Dept Totals	175,000	175,000	0	0.00	0.00	
<b>Treasurer-Tax Collector-Public</b>						
1	229,050	229,050	0	0.00	0.00	This adjustment increases Capital Assets for the property tax conversion project. Remaining unspent FY 2013-14 appropriations will be carried over to FY 2014-15 for ifor the project.
<b>General County Programs</b>						
1	0	0	0	1.00	0.00	This adjustment moves \$130,000 of funding to salaries and employee benefits in the Human Services Comm budget for the transfer of one Departmental Business Specialist from Housing & Community Development to Gen County Programs to support the HSC.
3	337,000	337,000	337,000	0.00	0.00	This adjustment allocates redirected GFC from General Revenues of \$337,000 and increases Committed Program Restoration Fund Balance Components.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>General County Programs</b>						
Dept Totals	337,000	337,000	337,000	1.00	0.00	
<b>General Revenues</b>						
1	(547,000)	(547,000)	547,000	0.00	0.00	This adjustment reduces General Fund revenues and General Fund Contribution related to Tax And Revenue Anticipation Notes (TRAN) for FY 2014-15 and redirects \$337,000 to GCP Prgm Restoration.
<b>Debt Service</b>						
1	(884,000)	(884,000)	(884,000)	0.00	0.00	This adjustment reduces general fund contribution and expenses related to Tax and Revenue Anticipation Notes (TRAN) for fiscal year 2014-15.
Grand Total	339,066	339,066	0	(1.50)	1.50	

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## Attachment E

## Budget Hearings Attachment E - Board Adjustments to FY 2014-15 Recommended Budget - FINAL

Dept	Description	Ongoing Amount	One-Time Amount	Total
	<b>Funding Sources:</b>			
	Program Restoration	180,000	1,119,000	1,299,000
	P&D Projects Existing Fund Balance		150,000	
	Increase Prop Tax Rev Est (3010)	310,700		
	Increase Prop Tax Rev Est (3010)	311,000		
	<b>Total Sources:</b>	<b>801,700</b>	<b>1,269,000</b>	<b>1,299,000</b>
	<b>Remaining Funding Sources</b>	<b>\$ -</b>	<b>60,200</b>	<b>\$ (711,500)</b>
	<b>Board Recommended FY</b>			
P&D	LRP Ongoing (Attach A-1)	311,000		
CC	Paralegal	44,000		
CEO	Software	9,100		
CEO	PIO		40,000	
CEO	COB Records		25,000	
CSD	Cabins		160,000	
	Renewal			
CSD	Maintenance		200,000	
DA	Victim Witness	100,000		
GCP	211		49,700	
GS	LED		130,000	
GS	Purchasing	143,200		
GS	Software		100,000	
Outside	RHMTF		2,500	
Outside	Social Justice		10,000	
Outside	Coastal Housing		12,600	
Outside	Legal Aid		35,000	
Outside	Casa Esperanza		120,000	
Outside	UC Coop Extension		9,000	
P&D	Study GHG		50,000	
P&D	Montecito		30,000	
P&D	Gaviota		150,000	
PD	LOP	75,400		
Prob	Field Training	119,000		
PW	IV Lights		85,000	
	<b>Total Uses</b>	<b>\$ 801,700</b>	<b>1,208,800</b>	<b>\$ 2,010,500</b>

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## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>County Executive Office</b>						
2	427,439	427,439	0	0.00	0.00	(A-2) This adjustment establishes the budget for the Homeland Security grant purchases/trainings for the FY 12 and FY 13 remaining grant balances, offset by Homeland Security revenue
3	9,100	9,100	9,100	0.00	0.00	(E) This adjustment funds the annual ongoing cost of program software to assist with Boards and Commission applications and database.
4	25,000	25,000	0	0.00	0.00	(E) This adjustment establishes an initial budget to digitize and archive legislative records of the Santa Barbara County Board of Supervisors. UCSB will be writing a grant to seek funding for this project. It is unknown what the total cost will be.
5	40,000	40,000	0	0.00	0.00	(E) This adjustment provides additional one-time funding of \$40,000 to contract with a public affairs and communications firm on a part-time basis to provide Public Information Officer (PIO) services to the County.
<b>Dept Totals</b>	<b>501,539</b>	<b>501,539</b>	<b>9,100</b>	<b>0.00</b>	<b>0.00</b>	
<b>County Counsel</b>						
1	130,000	130,000	130,000	1.00	0.00	(A-1) This adjustment restores one position which will provide legal support to General Fund departments, and Public Health with their implementation of the Affordable Care Act.
2	44,000	44,000	44,000	0.40	0.00	(E) Expand 0.6 FTE paralegal to 1.0 FTE. This would free 7 attorneys to economically perform more attorney work instead of their own paralegal work, since this 0.6 FTE paralegal is the only support for those 7 attorneys.
5	30,000	30,000	0	0.00	0.00	(A-2) This adjustment releases \$30,000 from Committed Fund Balance for County Counsel office renovation begun in FY 13-14. The project is anticipated to be completed in July 2014.
<b>Dept Totals</b>	<b>204,000</b>	<b>204,000</b>	<b>174,000</b>	<b>1.40</b>	<b>0.00</b>	

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>District Attorney</b>						
2	100,000	100,000	100,000	1.00	1.00	(E) This adjustment restores 1.0 FTE Victim Witness Program Supervisor position. This position was eliminated due to budget cuts in 2008. This position is necessary to provide oversight of daily operations in Santa Barbara and Lompoc offices.
4	39,841	39,841	0	0.50	0.50	(A-2) This adjustment recognizes a .50 Victim Witness Advocate funded by the CCP that will address expanded victim services workloads and responsibilities associated with the AB109 Realignment offender population.
<b>Dept Totals</b>	<b>139,841</b>	<b>139,841</b>	<b>100,000</b>	<b>1.50</b>	<b>1.50</b>	
<b>Probation</b>						
5	119,000	119,000	119,000	1.00	0.00	(E) This adjustment funds three Senior Deputy Probation Officers in the Adult Division for Field Training Officers.
7	(141,851)	(141,851)	0	(1.00)	0.00	(A-2) This adjustment changes the Juvenile Justice Crime Prevention Act program budget to reflect the budget approved by the Juvenile Justice Coordinating Council on 4/4/14.
8	(125,000)	(125,000)	0	(1.00)	0.00	(A-2) This adjustment unfunds one Senior Deputy Probation Officer (DPO Sr) in the YOBG grant program.
9	(472,466)	(472,466)	0	(2.00)	0.00	(A-2) This adjustment amends the AB109 budget to reflect the budget approved by the Community Corrections Partnership on 4/4/14.
<b>Dept Totals</b>	<b>(620,317)</b>	<b>(620,317)</b>	<b>119,000</b>	<b>(3.00)</b>	<b>0.00</b>	
<b>Public Defender</b>						
2	75,400	75,400	75,400	1.00	0.00	(E) This adjustment restores 1 Legal Office Professional (LOP) position that will allow the Public Defender's Office to continue to provide cost effective, efficient, and customer focused constitutionally mandated legal services.
4	(7,999)	(7,999)	0	0.00	0.00	(A-2) This adjustment adjusts the FY 14-15 Public Defender budget to reflect the budget approved by the Community Corrections Partnership on 4/4/14.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Public Defender</b>						
Dept Totals	67,401	67,401	75,400	1.00	0.00	
<b>Fire</b>						
1	132,131	132,131	0	1.00	0.00	(A-1) This adjustment restores the Safety & Standards Coordinator/Nurse 1.0 FTE to the Training/EMS Section. This position ensures Fed/State/Local medical compliancy, ensures CQI monitoring, oversees EMT & paramedic education & skills development, etc.
2	130,407	130,407	0	1.00	0.00	(A-1) This adjustment restores the EDP Systems & Programming Analyst Sr 1.0 FTE to the IT Section. The position is needed to develop, maintain & troubleshoot problems with data, software programs & applications that are specific to the Fire Department.
3	1,164,380	1,164,380	0	17.00	0.00	(A-1) This adjustment restores the Fire Crew Program by funding 17 FTEs: 15 Extra Help crew members, 1 Captain & 1 Battalion Chief (BC). The BC replaces the former Safety & Standards Coordinator position and will also have collateral duties.
5	16,082	16,082	0	0.50	0.00	(A-1) This adjustment restores the Extra Help Dozer Operator Assistant 0.50 FTE. This position is needed to comply with the laws & permit restrictions when transporting dozers to projects & fires, in addition to scouting roads, locating fireline etc.
6	368,000	368,000	0	0.00	0.00	(A-2) This adjustment re-budgets the appropriation for a replacement Fire Department water tender. The water tender was ordered in August 2013 but will not arrive until after July 1, 2014.
Dept Totals	1,811,000	1,811,000	0	19.50	0.00	
<b>Sheriff</b>						
1	452,000	452,000	0	3.00	3.00	(A-1) This adjustment expands the Santa Maria Branch Jail to a 24/7 facility with the ability to handle bookings of prisoners and house 28 inmates.
9	(286,324)	(286,324)	0	0.00	1.00	(A-2) This adjustment modifies the Recommended budget for AB109 revenues & expenditures to match the CCP approved budget.
Dept Totals	165,676	165,676	0	3.00	4.00	

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Public Health</b>						
8	93,000	93,000	31,000	0.00	0.00	(A-1) This adjustment is needed to meet high workload demands. The position will cover kennel activities and front desk in Santa Barbara to serve public customers and animals in care.
10	257,976	257,976	0	0.00	0.00	(A-2) This adjustment will update the FY 14-15 budget for an action taken on April 22, 2014 by the Board of Supervisors to receive a grant from the State Department of Health Care Services for Medi-Cal Outreach and Enrollment (O&E).
11	215,526	215,526	0	0.00	0.00	(A-2) This adjustment will move \$215,526 of the previously Board-approved Agreement (2/18/14) with ImageTrend, Inc. to provide an electronic patient care reporting system for Emergency Medical Services to FY 14-15.
Dept Totals	566,502	566,502	31,000	0.00	0.00	
<b>Alcohol, Drug, &amp; Mental Hlth Svcs</b>						
1	1,264,598	1,264,598	0	9.43	13.00	(A-1 vii) Minimum Resources for Outpatient Clinics Transformation: Necessary to implement the transformation of the County-operated Outpatient clinics (Adults and Children).
2	662,267	662,267	0	13.50	14.00	(A-1 iii) Additional Resources for Outpatient Clinics System Change Transformation: Resources required to meet the residents' demand for services.
3	5,784,018	5,784,018	0	29.50	42.00	(A-1 i) Crisis System of Care Expansion: Necessary to fill critical gaps in the County's Crisis System of Care.
4	1,051,982	1,051,982	0	4.38	5.00	(A-1 viii) Services for Children in the Foster Care System (Katie A.): Necessary to provide State-mandated expanded specialty mental health services to children in the foster care system. The dept. will evaluate the scope of the program and if alternative funding sources other than GFC are available.
5	733,315	733,315	0	4.50	8.00	(A-1 v) Expanded Forensic Services: This expansion request is for resources to create an adequate mental health Forensic System of Care for the County.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Alcohol, Drug, &amp; Mental Hlth Svcs</b>						
6	332,388	332,388	0	0.75	3.00	(A-1 iv) Expanded Services to the Homeless: This expansion request is for resources to expand the amount of direct specialty mental health services provided to the homeless.
8	1,064,192	1,064,192	0	9.00	10.00	(A-1 vi) Administrative Support Costs: Replaces admin resources that were eliminated in FY 11-12 and FY 12-13, as well as additional admin resources to support the Department's Quality Assurance operations.
9	101,240	101,240	0	0.00	0.00	(A-1 ii) Temporary Homeless Housing: This request will double the amount of board and care beds, as well as homeless shelter beds dedicated to homeless clients with severe mental illness.
10	100,794	100,794	0	1.00	1.00	(A-2) This adjustment changes the ADMHS Juvenile Justice Crime Prevention Act (JJCPA) and Juvenile Justice Mental Health Services (JMMHS) programs' budgets to reflect restoring an ADMHS practitioner position.
12	0	0	0	0.00	0.00	(A-2) This adjustment reduces realignment revenue (\$1,533,319) in Fund 0044, offset by an increase in Medi-Cal revenue (\$1,533,319).
<b>Dept Totals</b>	<b>11,094,794</b>	<b>11,094,794</b>	<b>0</b>	<b>72.06</b>	<b>96.00</b>	
<b>Social Services</b>						
1	1,271,000	1,271,000	0	0.00	0.00	(A-1) This adjustment will increase staffing by 11.5 FTEs to ensure the safety net for vulnerable children and adults, 2.0 FTE for specialized training associated with Welfare to Work, and 0.5 FTE for community outreach and enrollment efforts. This request does not require local county match.
<b>Agricultural Commissioner/W&amp;M</b>						
2	9,000	9,000	0	0.00	0.00	(E) This adjustment increases appropriation for the UC Cooperative Extension contract from Attachment E approved by the Board of Supervisors at the June Budget Hearings.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Parks</b>						
4	53,000	53,000	53,000	0.00	0.00	(A-1) This adjustment is necessary for the Parks Division to restore funding of 1.6 extra help Ranger positions. These position will serve the public in our Day Use Parks, and will attend to customer service and maintenance needs.
5	200,000	200,000	0	0.00	0.00	(E) This adjustment is necessary for Parks Division to annually maintain existing facilities, also known as the annual renewal maintenance funding.
6	160,000	160,000	0	0.00	0.00	(E) This adjustment is to add 4 cabins at Lake Cachuma in order to improve revenue generating opportunities. Currently, Cabin occupancy is roughly 85% and expanding this will improve our options for visitors as well as improve revenue.
Dept Totals	413,000	413,000	53,000	0.00	0.00	
<b>Planning &amp; Development</b>						
4	311,000	311,000	311,000	3.00	0.00	(E) This adjustment will restore Long Range Planning staffing to the FY 2013-14 level. As a result of lost CREF grant revenue and other one-time funding sources, staffing reductions would be necessary to meet the GFC budget target.
5	48,000	48,000	0	0.00	0.00	(A-2) This adjustment will carry forward Coastal Resource Enhancement Funds (CREF) awarded to the Gaviota Coast Plan that were not expended this fiscal year. The funds will be used for EIR contract work in FY 14-15 on the Gaviota Coast Plan.
6	64,990	64,990	0	0.00	0.00	(A-2) This adjustment will carry forward funding from a Cal Trans grant for consultant design work on the Los Alamos Pedestrian and Parking Plan.
7	21,446	21,446	0	0.00	0.00	(A-2) This adjustment will carry forward funding from a Cal Trans grant for the Mission Canyon Multi-Modal Improvement Plan. The funds will be used for consultant design work and final report production in FY 14-15.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Planning &amp; Development</b>						
8	89,962	89,962	0	0.00	0.00	(A-2) This adjustment will carry forward to FY 14/15, \$31,000 of Coastal Resource Enhancement (CREF) funds and \$27,962 of general funds not expended this fiscal year for the Santa Claus Lane project. Funds will be used for consultant work on design, permitting, and engineering plans.basis to provide Public Information Officer (PIO) services to the County.
9	34,395	34,395	0	0.00	0.00	(A-2) This adjustment will carry forward to FY 14/15 unexpended funds for the Hollister Avenue Streetscape Project. Funding will be used for consultant to prepare design concepts for street improvements.
10	19,500	19,500	0	0.00	0.00	(A-2) This adjustment will carry forward funds for the Goleta Valley Community Plan. These funds were designated to this project last fiscal year from departmental savings. In FY 14/15 the funds will be used to complete EIR contract work.
11	53,300	53,300	0	0.00	0.00	(A-2) This adjustment will carry forward funds for the Climate Action Strategy Project. These funds were designated to this project last fiscal year from departmental savings. In FY 14/15 the funds will be used to complete EIR and technical consultant contract work.
12	120,000	120,000	0	0.00	0.00	(A-2) This adjustment will provide funding for a comprehensive fee study of Planning, Building, Grading, Energy and Minerals and Film permit fees. These funds were designated for this purpose in FY 12/13 from departmental savings.
13	61,250	61,250	0	0.00	0.00	(A-2) This adjustment will carry forward \$21,250 not spent this FY, and allocate an additional \$40,000 for the consultant Winery Ordinance Project EIR. The \$40,000 were designated for this purpose in FY 12/13 from departmental savings.
14	31,500	31,500	0	0.00	0.00	(A-2) This adjustment will allocate funds for the recruitment of the Long Range Planning Deputy Director. These funds were designated from departmental savings (FY 12/13) for the recruitment of the Energy and Minerals Deputy Director and not used.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Planning &amp; Development</b>						
15	150,000	150,000	0	0.00	0.00	(A-2 -> E) This adjustment will allocate departmental savings in the current fiscal year to provide funding for additional consultant work on the Gaviota Coast Plan Environmental Impact Report.
16	3,200	3,200	0	0.00	0.00	(A-2) This adjustment for the Historic Landmarks Advisory Commission will carry forward unexpended funds to complete the Historic Architectural/Landscape Montecito Area 4a & 4b Survey. Consultant work is expected to be complete in August 2014.
17	7,500	7,500	0	0.00	0.00	(A-2) This adjustment will increase the Fish and Game Commission budget in anticipation of additional grants. At their May 29, 2014 meeting, the Commission recommended four grant proposals be funded. The funds come from Fish and Game Fine revenue, no general funds are used.
18	50,000	50,000	0	0.00	0.00	(E) This adjustment will fund the Greenhouse Gas CEQA Thresholds project per Attachment E.
19	30,000	30,000	0	0.00	0.00	(E) This adjustment will fund the Montecito Design Guidelines Update project per Attachment E.
<b>Dept Totals</b>	<b>1,096,043</b>	<b>1,096,043</b>	<b>311,000</b>	<b>3.00</b>	<b>0.00</b>	
<b>Public Works</b>						
1	134,000	134,000	134,000	1.00	0.00	(A-1) This adjustment will restore a Survey Specialist and would allow the Surveyor's Office to meet mandates to return reviews of Records of Survey and Corner Records within 20 business days. As well as improving timing of developments which generate additional tax revenues.
3	100,000	100,000	0	0.00	0.00	(A-2) This adjustment increases Capital Improvement Project Mud Lakes Basin by \$100,000 to allow for a more fully developed estimated cost.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Public Works</b>						
4	75,000	75,000	0	0.00	0.00	(A-2) This adjustment increases Capital Improvement Project Unit II Channel by \$ 75,000 due to timing issues.
5	2,200,000	2,200,000	0	0.00	0.00	(A-1) This adjustment will appropriate funding for pavement preservation, allowing the County to reduce its liability exposure and provides for safer streets and ensures a conduit for economic development.
6	170,000	170,000	0	0.00	0.00	(E ) This adjustment will provide funding for additional street lights in Isla Vista along Camino Corto Road and Estero Road.
<b>Dept Totals</b>	<b>2,679,000</b>	<b>2,679,000</b>	<b>134,000</b>	<b>1.00</b>	<b>0.00</b>	
<b>Housing/Community Development</b>						
1	165,000	165,000	0	0.00	0.00	(A-1) This adjustment will restore \$165,000 for homeless shelter operations and services, for a total budget of \$345,000.
2	219,000	219,000	73,000	0.00	0.00	(A-1) This adjustment is for the Housing and Community Development Division and will add funding for a Cost Analyst. This position will assist in maintaining appropriate financial records as required by HUD and will be key to reducing risk to the County.
3	137,000	137,000	137,000	1.00	0.00	(A-1) This adjustment from the Housing and Community Development Division will add funding for a Housing Specialist. This position will assist in the Continuum of Care program and assist agencies.
5	90,000	90,000	0	0.00	0.00	(A-1) This adjustment is requested for Consulting Services to assist the Housing & Community Development Division in development of the 5 Year Consolidated plan for HOME, CDBG, ESG,CoC as well as Point in Time Count for the Homeless Program.
6	2,500	2,500	0	0.00	0.00	(E) This adjustment funds the City of Santa Barbara Rental Housing Mediation Task Force (RHMTF).
<b>Dept Totals</b>	<b>613,500</b>	<b>613,500</b>	<b>210,000</b>	<b>1.00</b>	<b>0.00</b>	

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Auditor-Controller</b>						
2	90,000	90,000	0	1.00	1.00	(A-1) This adjustment funds one AA-I for two years. Expansion provides one time funding (\$90,000) for two years to hire one entry level accountant to enter into Auditor Training and Development Program.
3	10,200	10,200	0	0.00	0.00	(OTH)This adjustment is for a \$10,200 security installation fixed asset which was ordered but not yet received. Per budget resolution, this amount will be rebudgeted through fund balance for FY 2014-15.
Dept Totals	100,200	100,200	0	1.00	1.00	
<b>General Services</b>						
1	1,400,000	1,400,000	0	0.00	0.00	(A-1) This adjustment will cover an increase in preventative maintenance costs.
5	143,200	143,200	143,200	1.00	0.00	(E) This adjustment will fill the Purchasing Manager on a permanent basis. GS has been without since April 2010 and this position is critical to achieving certain County objectives.
6	128,750	128,750	0	1.00	0.00	(A-1) This adjustment will provide accounting support for the North Branch Jail project. This position is responsible for payment of invoices timely from the appropriate funding sources and providing monthly project expenditure reports.
8	100,000	100,000	0	0.00	0.00	(E) This adjustment will allow General Services to replace outdated purchasing system software in an effort to improve County-wide operational efficiencies.
13	257,500	257,500	115,000	2.50	2.00	(A-1) This adjustment provides for event coordination/management for the SB Vets, Lompoc Vets and SB Courthouse locations.
14	260,000	260,000	0	0.00	0.00	(E) This adjustment will draw one-time general fund balance to fund the SCE On Bill Financing Program replacement of exterior lighting fixtures with LED replacements, as recommended by the Debt Advisory Committee.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>General Services</b>						
15	40,000	40,000	0	0.00	0.00	(A-1) This adjustment funds the request by the Courthouse Legacy Foundation to fund the 2014 restoration plan of the Mural Room. Agency needs \$250,000 remaining on a \$600,000 project, will leverage the \$40,000 and raise additional \$210,000) per Attachment A-1.
16	55,000	55,000	0	0.00	0.00	(A-1) This adjustment establishes the transfer accounts to comply with the Fire Department's restoration of the Fire Crew Program (via their FBA #3)
Dept Totals	2,384,450	2,384,450	258,200	4.50	2.00	
<b>Human Resources</b>						
1	12,600	12,600	0	0.00	0.00	(E) This adjustment restores 12,600 in one-time funding to participate in the Coastal Housing Partnership which will provide County employees with assistance and discounts when purchasing homes.
<b>Treasurer-Tax Collector-Public</b>						
1	229,050	229,050	0	0.00	0.00	(A-2) This adjustment increases Capital Assets for the property tax conversion project. Remaining unspent FY 2013-14 appropriations will be carried over to FY 2014-15 for ifor the project.
<b>General County Programs</b>						
1	0	0	0	1.00	0.00	(A-2) This adjustment moves \$130,000 of funding to salaries and employee benefits in the Human Services Comm budget for the transfer of one Departmental Business Specialist from Housing & Community Development to Gen County Programs to support the HSC.
2	49,700	49,700	0	0.00	0.00	(E) This adjustment provides one-time funding for the 2-1-1 program. Updated amount (decrease of \$4,000) on 6/9/14 based on new information from the City of Santa Barbara.
3	337,000	337,000	337,000	0.00	0.00	(A-2) This adjustment allocates redirected GFC from General Revenues of \$337,000 and increases Committed Program Restoration Fund Balance Components.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>General County Programs</b>						
4	0	0	0	0.00	0.00	(A1) This adjustment transfers fund balance increases of \$1.8m from Program Restoration Committed Fund Balance to Road Projects Committed Fund Balance (\$1.1m) and Facilities Maintenance Committed Fund Balance (\$0.7m) in General Fund per Attchmnt A-1.
6	(180,000)	(180,000)	(180,000)	0.00	0.00	(E) This adjustment reduces fund balance increase of \$180,000 from Program Restoration Committed Fund Balance to ongoing General Fund Contribution for allocation to various departments and programs per Attachment E.
7	35,000	35,000	0	0.00	0.00	(E) This adjustment funds the Legal Aid Foundation of Santa Barbara County) per Attachment E.
8	120,000	120,000	0	0.00	0.00	(E) This adjustment funds Casa Esperanza per Attachment E.
9	10,000	10,000	0	0.00	0.00	(E) This adjustment funds the Jail Ride Program presently run by the Committee for Social Justice per Attachment E.
10	150,000	150,000	0	0.00	0.00	(A-1) This adjustment funds the request by local regional chambers for Economic Development will use \$150,000 to start an Economic Vitality Team (EVT) per Attachment A-1.
11	40,000	40,000	0	0.00	0.00	(A-1) This adjustment funds the request by the Courthouse Legacy Foundation to fund the 2014 restoration plan of the Mural Room. Agency needs \$250,000 remaining on a \$600,000 project, will leverage the \$40,000 and raise additional \$210,000) per Attachment A-1.
12	0	0	0	0.00	0.00	(A-1) This adjustment transfers fund balance increase of \$1m from Program Restoration Committed Fund Balance to Strategic Reserve Committed Fund Balance in General Fund per Attachment A-1.
13	(673,000)	(673,000)	(673,000)	0.00	0.00	(A-1) This adjustment reduces fund balance increase of \$673,000 from Program Restoration Committed Fund Balance to ongoing General Fund Contribution for allocation to various departments and programs per Attachment A-1.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>General County Programs</b>						
14	3,383,507	3,383,518	11	0.00	0.00	To correct rounding issues caused by salary load.
15	0	(3,383,507)	0	0.00	0.00	Management wanted to eliminate NFI showing up in department 991 by reversing transfer from 991 to 990 and release unassigned fund balance (9601) to cover the NFI in 990. This is a budgetary entry that will never be actualized with a JE.
16	0	0	0	0.00	0.00	This adjustments cleans up a rounding variance in the Budget Development table.
<b>Dept Totals</b>	<b>3,272,207</b>	<b>(111,289)</b>	<b>(515,989)</b>	<b>1.00</b>	<b>0.00</b>	
<b>General Revenues</b>						
1	(547,000)	(547,000)	547,000	0.00	0.00	(A-2) This adjustment reduces General Fund revenues and General Fund Contribution related to Tax And Revenue Anticipation Notes (TRAN) for FY 2014-15 and redirects \$337,000 to GCP Prgm Restoration.
2	621,700	621,700	(621,700)	0.00	0.00	(E) This adjustment increases Prop Tax Rev Est (3010) (\$621,700) and allocates GFC to departments (\$801,700) per Attachment E.
3	0	0	0	0.00	0.00	(A-1) This adjustment re- allocates GFC from GCP (990) to departments (\$673,000) per Attachment A-1.
4	0	0	0	0.00	0.00	This adjustment corrects the transfer total between Dept 991 (account 9199 and Dept 052 (account 9399). We are decreasing 9199 total by \$1.
<b>Dept Totals</b>	<b>74,700</b>	<b>74,700</b>	<b>(74,700)</b>	<b>0.00</b>	<b>0.00</b>	
<b>Debt Service</b>						
1	(884,000)	(884,000)	(884,000)	0.00	0.00	(A-2) This adjustment reduces general fund contribution and expenses related to Tax and Revenue Anticipation Notes (TRAN) for fiscal year 2014-15.

## 09 Final Budget Adjustments Summary-All Depts (2014-15)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Grand Total	25,201,186	21,817,690	11	106.96	104.50	

# Full-Time Equivalents

	2013-14 Actual	2013-14 Adopted	2014-15 Recommended	Change from FY14-15 Rec to FY14-15 Ado	2014-15 Adopted	2015-16 Proposed
<b>Policy &amp; Executive</b>						
Board of Supervisors	19.93	21.00	21.00	-	21.00	21.00
County Executive Office	56.01	56.00	57.88	-	57.88	57.88
County Counsel	36.37	37.80	37.20	1.40	38.60	37.20
<b>Subtotal</b>	<b>112.31</b>	<b>114.80</b>	<b>116.08</b>	<b>1.40</b>	<b>117.48</b>	<b>116.08</b>
<b>Public Safety</b>						
Court Special Operations	-	-	-	-	-	-
District Attorney	127.81	123.00	126.00	1.50	127.50	126.00
Fire	225.46	239.00	239.00	19.50	258.50	239.00
Probation	343.69	356.50	347.00	(3.00)	344.00	347.00
Public Defender	68.70	65.00	64.25	1.00	65.25	64.25
Sheriff	628.57	643.54	643.54	3.00	646.54	643.54
<b>Subtotal</b>	<b>1,394.23</b>	<b>1,427.04</b>	<b>1,419.79</b>	<b>22.00</b>	<b>1,441.79</b>	<b>1,419.79</b>
<b>Health &amp; Public Assistance</b>						
Alcohol, Drug, & Mental Hlth Svcs	291.59	281.24	338.13	72.06	410.19	338.13
Child Support Services	80.25	80.75	78.56	-	78.56	76.25
First 5, Children & Families	14.53	14.00	14.00	-	14.00	13.00
Public Health	487.61	486.43	489.16	1.00	490.16	475.66
Social Services	813.55	803.94	869.25	13.50	882.75	869.25
<b>Subtotal</b>	<b>1,687.53</b>	<b>1,666.36</b>	<b>1,789.10</b>	<b>86.56</b>	<b>1,875.66</b>	<b>1,772.29</b>
<b>Community Resources &amp; Public Facilities</b>						
Agricultural Commissioner/W&M	31.04	32.00	33.00	-	33.00	33.00
Community Services	91.73	96.71	95.98	3.67	99.66	95.98
Planning & Development	83.31	85.01	86.49	3.00	89.49	86.49
Public Works	283.40	282.95	279.25	1.00	280.25	279.25
<b>Subtotal</b>	<b>489.48</b>	<b>496.67</b>	<b>494.72</b>	<b>7.67</b>	<b>502.40</b>	<b>494.72</b>
<b>Support Services</b>						
Auditor-Controller	48.41	48.15	48.15	1.00	49.15	48.15
Clerk-Recorder-Assessor	93.46	95.38	95.38	-	95.38	95.38
General Services	109.99	113.00	113.00	4.50	117.50	113.00
Treasurer-Tax Collector-Public	38.92	42.50	43.00	-	43.00	43.00
<b>Subtotal</b>	<b>290.79</b>	<b>299.02</b>	<b>299.53</b>	<b>5.50</b>	<b>305.03</b>	<b>299.53</b>
<b>General County Programs</b>						
General County Programs	-	-	-	1.00	1.00	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Total Full-Time Equivalents</b>	<b>3,974.34</b>	<b>4,003.89</b>	<b>4,119.21</b>	<b>124.13</b>	<b>4,243.34</b>	<b>4,102.40</b>