

# Memorandum

**Date:** June 10, 2022  
**To:** Supervisor Steve Lavagnino  
**From:** Undersheriff Sol Linver  
**Subject:** Budget Workshop follow-up information,  
Mental Health Co-Response expansion  
**CC:** Sheriff Bill Brown  
ACEO Nancy Anderson



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During the 2022 budget workshops, Board members spoke of desiring further information and metrics relating to the need or value in expanding the availability of mental health co-response services beyond the existing three teams. In the interim, the Sheriff's Office have worked to develop and refine expansion options for your consideration.

As you and your fellow Board members are aware, our SBC co-response teams have a clear track record of diverting persons experiencing mental health or substance use disorders from the criminal justice system and connecting them with appropriate services. Additionally, the availability of co-response teams has proven to be a valuable tool in avoiding the need to tie up scarce law enforcement patrol resources. The availability of co-response services is a clear win for our communities, connecting those in need with the right services, while allowing traditional law enforcement resources to focus on addressing and preventing crime and disorder.

In short, each additional co-response team would cost approximately \$411k to add to the existing services. The attached document outlines the basis of this cost estimate, along with the anticipated return on investment. The document also provides details relating to hours and areas of coverage, based upon the degree of expansion.

Our County's co-response teams deliver the right service at the right time. We greatly appreciate your consideration in this matter.

Respectfully,

# SBC Mental Health Co-Response

Cost and service estimates for additional teams

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## Status quo (3 CIT teams) \$1.13m

### Sheriff:

Personnel:  
\$597,600 (3 special duty deputies)  
Training, Services and Supplies:  
\$9,600  
Ongoing vehicle cost: \$75,000

### Bwell:

Personnel: \$450,000 (3 Clinicians)

**Total for both departments combined at Status Quo: \$1,132,200**

## Adding teams (per team) \$411k

### Sheriff:

Personnel: \$199,200 (Special Duty Deputy)  
Equipment: \$32,158 (Body worn cameras, uniforms, portable radio, cell phone, safety gear, taser, training AHC academy, laptop, gun / magazines)  
Annual: \$3,200 (training, services and supplies)  
Vehicle cost:  
Initial \$75,000  
Ongoing \$25,000

### Bwell:

Personnel: \$150,000 (per clinician, per team)

**Total ongoing cost for both departments per team: \$411,338**

*Additional one-time cost \$75,000 per vehicle added*

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**Proposed schedule changes if adding teams**

- a. CIT1: South County Wednesday – Saturday 0700-1700
- b. CIT2: South County Sunday-- Wednesday 0700 – 1700
- c. CIT3: North/West County; Sunday – Wednesday 0700-1700
- d. CIT4: North/West County: Wednesday – Saturday- 1200-2200
- e. CIT5: South County Sunday – Wednesday 1500-0100
- f. CIT6: South County Wednesday-Saturday 1500-0100

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Anticipated service levels and accomplishments:

**CIT1**

- a. Services to be provided
  - a. 40 hours of total Co-Response service per week total (minus lost time)
  - b. Tasks:
    - a. Calls for service, proactive engagements, follow ups
    - b. Assist with de-escalation trainings and CIT trainings
- b. 25% of countywide mental health calls would be handled by the Co-Response team.

**CIT2**

- a. Services to be provided
  - a. 80 hours of total Co-Response service per week total (minus lost time)
  - b. Tasks:
    - c. Calls for service, proactive engagements, follow ups
    - d. Assist with de-escalation trainings and CIT trainings
- b. 38% of countywide mental health calls would be handled by the Co-Response teams. 13% increase over a single Co-Response team.

**CIT3**

- a. Services to be provided
  - a. 120 hours of total Co-Response service per week total (minus lost time)
  - b. Tasks:
    - e. Calls for service, proactive engagements, follow ups
    - f. Assist with de-escalation trainings and CIT trainings
- b. 49% of countywide mental health calls would be handled by the Co-Response teams. 11% increase over two Co-Response teams.

**CIT4**

- a. Services to be provided
  - a. 160 hours of total Co-Response service per week total (minus lost time)
  - b. Tasks:
    - g. Calls for service, proactive engagements, follow ups
    - h. Assist with de-escalation trainings and CIT trainings
- b. 59% of countywide mental health calls would be handled by the Co-Response teams. 10% increase over three Co-Response teams.

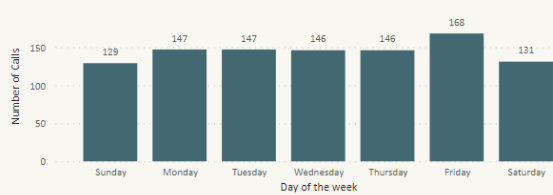
**CIT5**

- c. Services to be provided
  - a. 200 hours of total Co-Response service per week total (minus lost time)
  - b. Tasks:
    - i. Calls for service, proactive engagements, follow ups
    - j. Assist with de-escalation trainings and CIT trainings
- d. 73% of countywide mental health calls would be handled by the Co-Response teams. 14% increase over four Co-Response teams.

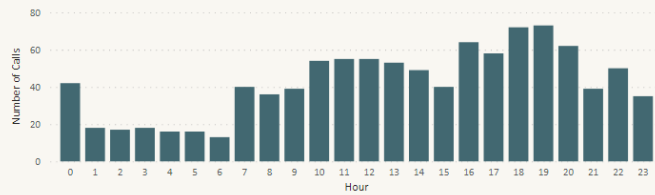
**CIT6**

- e. Services to be provided
  - a. 240 hours of total Co-Response service per week total (minus lost time)
  - b. Tasks:
    - k. Calls for service, proactive engagements, follow ups
    - l. Assist with de-escalation trainings and CIT trainings
- f. 85% of countywide mental health calls would be handled by the Co-Response teams. 12% increase over five Co-Response teams.

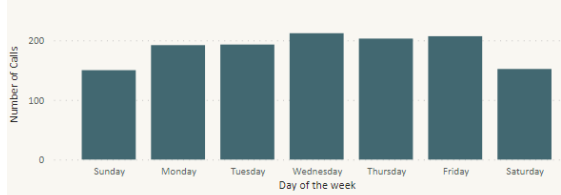
Patrol Only Mental Health Calls by Day of Week



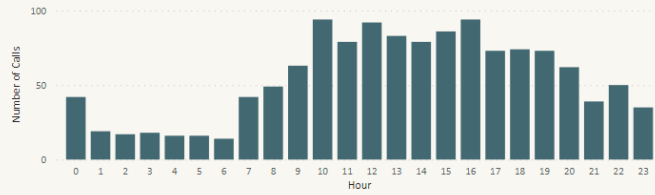
Patrol Only Mental Health Calls By Hour of the day



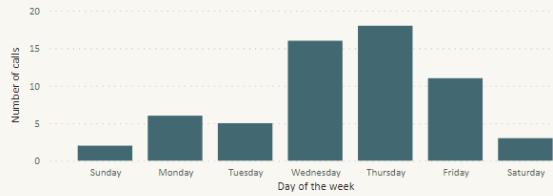
All Mental Health Calls by Day of Week



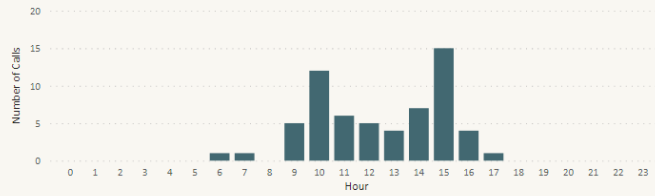
All Mental Health Calls by Hour of the day



COR Only Mental Health Calls by Day of Week



COR Only Mental Health Calls by Hour of the day



**1. Qualitative and quantitative outcomes**

- a. Treatment engagement 6 months post COR encounter increase for individuals served
- b. Jail bookings in the 6 months post COR encounter decrease for individuals served
- c. Persons engaged in proactive visits had less bookings 6 months post COR encounter

- d. Co-Response is on scene faster than Mobile Crisis. Quicker response equates to an increased likelihood of diversion as there is less time for individual to escalate waiting for a crisis evaluation.
- e. Co-Response is shown to reduce likelihood of a crisis response turning into an arrest. Increased teams means more crisis evaluations are handled by a Co-Response team so therefor there will be less arrests.
- f. Increasing coverage of Crisis calls by Co-Response frees up existing Mobile Crisis teams to focus on crisis response to hospital ED's leading to quicker responses to ED crisis calls and more availability to do in-depth de-escalation and safety planning which leads to less likelihood of LPS hospitalization.
- g. Increasing CO-Response would equal reduced burden on hospital ED's as more MH crisis situations would be handled in the field versus the individual going to the ED.

**1. Volume of crisis calls and proactive engagements for Sheriff**

- i. Average of 13 of crisis calls per 40-hour work week per COR deputy
- ii. Average of 9 of proactive engagements per 40-hour work week per COR deputy
- iii. Average of 14 follow ups per 40-hour work week per COR deputy

Service estimations based upon evaluation of 3-month period:

<b>All Teams Countywide Coverage</b>	<b>895</b>	<b>% of Total Mental Health Calls Picked-up by CIT Team</b>
CIT 1 S. County Wed - Sat 0700-1700	225	25%
CIT 2 S. County Sun - Wed 0700-1700	120	13%
CIT 3 N/W County Sun-Wed 0700-1700	98	11%
CIT 4 N/W County Wed-Sat 1200-2200	87	10%
CIT 5 S. County Sun - Wed 1500-0100	122	14%
CIT 6 S. County Wed-Sat 1500-0100	103	12%
No Coverage	140	16%

	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Grand Total
<b>North</b>	<b>37</b>	<b>50</b>	<b>48</b>	<b>44</b>	<b>52</b>	<b>38</b>	<b>37</b>	<b>306</b>
0	1		1	2			2	
1	1	2	2	2			1	
2		2	1	2	1	1	1	
3	1			1	2		1	
4		1		1			1	
5	1	1				1		
6					2		1	
7	2	2			2		1	
8	1			2		1		
9	3	2	3	4	2	3	2	
10	5	2	3	5	1	2	1	
11	2	4	5		3	4		
12	2	7	4	2	2	4	2	
13	1	5	1	4	5	2	3	
14	1	3	2	1	3	2	2	
15	1	4	1	1	2	1	1	
16	1	3	6	3	2	3	3	
17	1	2	1	1	4	2	1	
18	1	1	3	2	1	2		
19	1	4	2	4	8	2	3	
20	6	3	6	4	2		2	
21	3	1	1	2	3	3	4	
22	2	1	3	1	4	3	3	
23			3		3	2	2	
<b>South</b>	<b>65</b>	<b>92</b>	<b>73</b>	<b>98</b>	<b>99</b>	<b>91</b>	<b>71</b>	<b>589</b>
0	2	2	3	2	1	1	1	4
1	1	1		1	1	2	1	2
2			3	1	2	2	1	2
3	2			1	2	5		4
4	1	2	2		1		2	4
5	2	1		1	1	1		2
6			3	1	2		2	3
7	1	2	1	1	3	2	1	6
8	2	3	2	3	7	6	2	12
9	1	4	3	7	9	3	6	20
10	4	7	6	11	8	5	6	23
11	5	5	6	6	4	9	6	21
12	3	4	6	5	6	7	8	13
13	4	5	4	5	9	4	2	14
14	5	9	8	11	9	5	3	18
15	2	4	2	5	6	6	2	12
16	6	5	1	7	6	11	3	18
17	3	7	1	4	2	5	5	11
18	5	4	4	4	5	5	2	12
19	3	6	4	1	1	3	8	10
20	4	6	5	3	3	3	4	11
21	1	4	3	4	8	4	1	12
22	4	6	1	5	1		3	10
23	4	5	5	9	2	2	2	5
<b>Grand Tot</b>	<b>102</b>	<b>142</b>	<b>121</b>	<b>142</b>	<b>151</b>	<b>129</b>	<b>108</b>	<b>895</b>