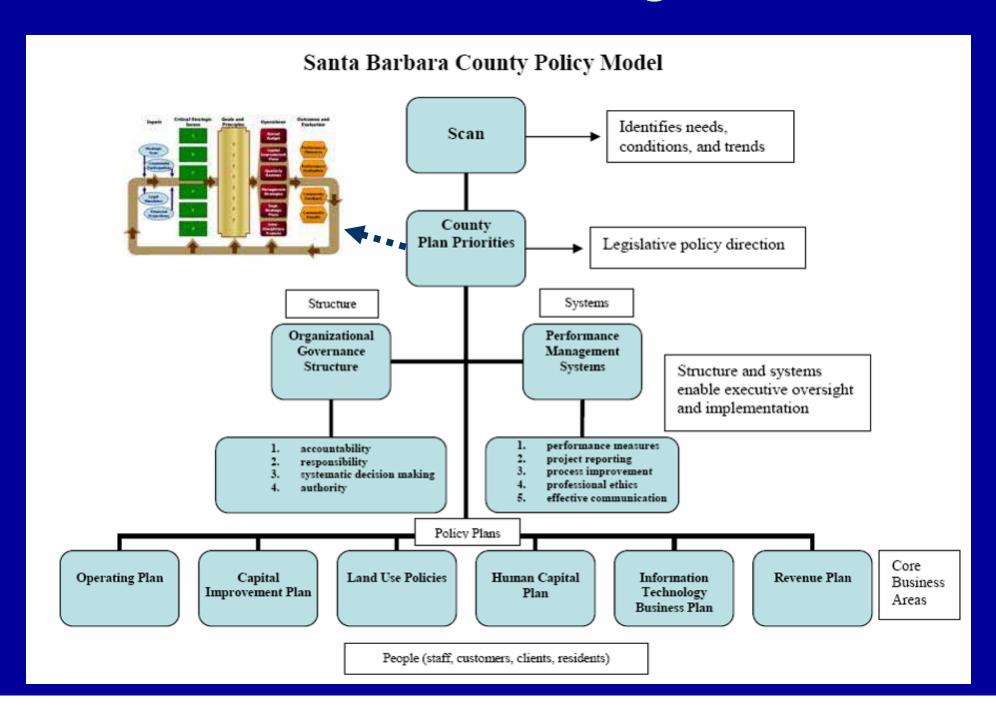


Santa Barbara Strategic Scan Creating a Desired Future

Board of Supervisors May 2, 2006



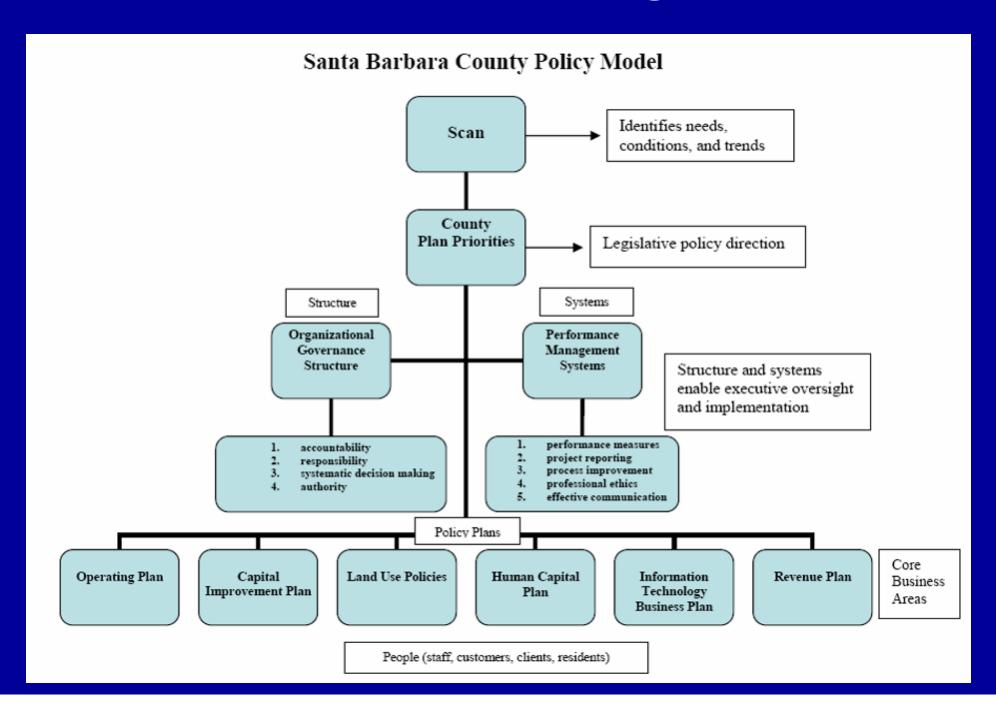
Santa Barbara Strategic Scan



Strategic Planning System

Critical Strategic Goals and Outcomes and Operations Inputs Issues Principles Evaluation Financial Stability Operating Plan Accountability Performance Strategic Sustainable **Capital** Measures Scan Ag/Open **Improvement Plans Space** Community Customer Performance **Participation Focus Efficient Land Use Evaluation** Transportation 🕟 **Policies Housing for Efficiency** Human all segments Capital Plan Community of population Legal **Feedback Mandates** Service **Information** Delivery/ **Technology Financial** Community **Business Plan** Social Services **Projections Results Accommodate** Revenue **Demographic** Plan Changes

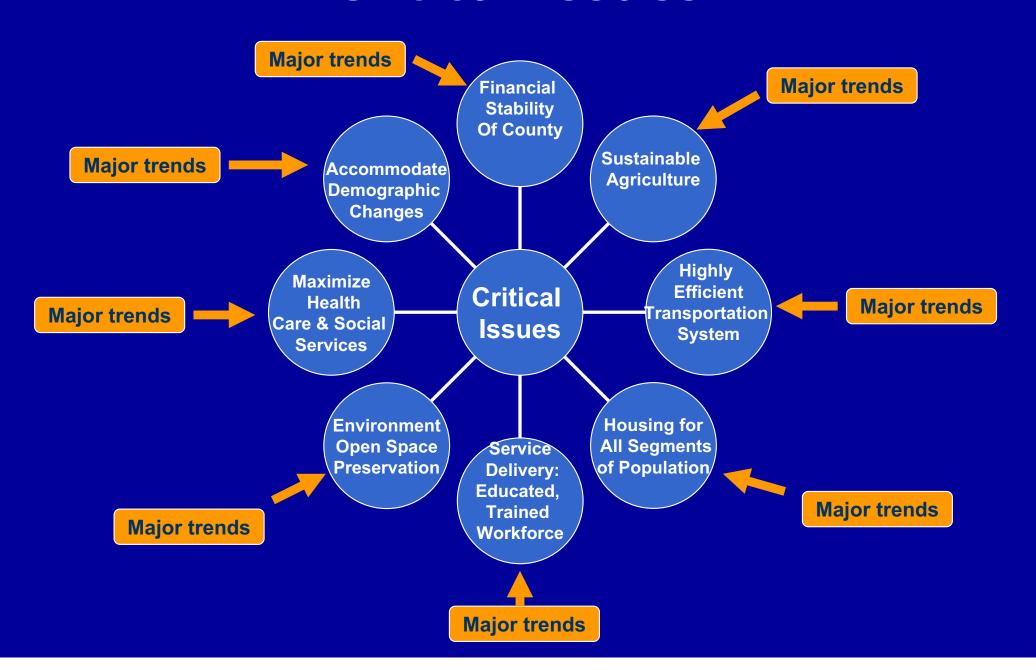
Santa Barbara Strategic Scan



Recap of Strategic Scan Major Trends

- 1. Population
- 2. Land Use/ Housing/ Agriculture
- 3. Employment
- 4. Transportation
- 5. Poverty
- 6. Education
- 7. Health
- 8. Crime/Public Safety
- 9. Economy

Major Trends Leading To Critical Issues



Recap of Scenarios

- Incremental Approach (Status Quo)
- Resource Preservation (Eco/Zone)
- Capital Investment
- Village Centers (Rural Retreat)

Scenario #1 Incremental (Status Quo)

- Current level of services/programs provided
- Incremental increase/decrease to budgets given conservative increases in revenues
- Land use values preserve slow growth patterns,

Policy

reliance on spot zoning

- Moderate transition to ranchettes in North County
- Infill South County
- Moderate expansion into North County agricultural areas

Scenario #2 Resource Preservation (Eco Zone)

- Promote/Preserve unique environment
- Preserve/Restore habitats
- Restrictions on increase in residential, commercial, agricultural expansions
- Strict growth boundaries
- Attempt to maintain socio-economic characteristics
 - Affordable housing
 - Moderate job growth
 - Economy/markets respond to changing demographics hourglass economy



Scenario #3 Capital Investment

- Preserve Open Space
- Accommodate increased population and job growth via capital intensive programs
- Establish mechanisms to build housing, infrastructure, education systems, open space, economic development,

transportation on transportation nodes

- Pay to Play
- Promote large home 'high tax' opportunities



Scenario #4 Village Centers (Rural Retreat)

- Preservation of agriculture in rural area
- Emergence of village centers (density and key services) with hard urban growth boundary
- Policy support for agriculture outside boundaries
- Limited tax increase for moderate service/program expansion
- Reduces pressure on existing urban areas for housing and transportation



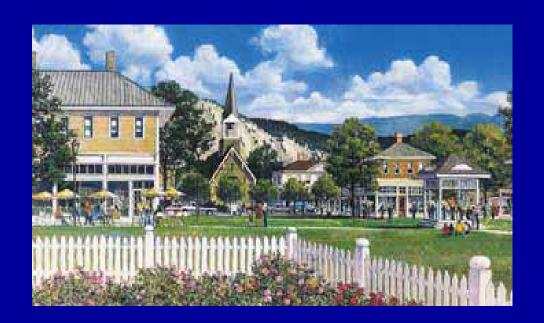
Results of Scenarios Does The Scenario Address the Critical Issue (Yes or No)

Critical Issues	Incremental	Resource Preservation	Capital Investment	Village Center
Will it support the financial stability of the County	No	No	No	Yes
Will is support sustainable agriculture	No	Yes	No	Yes
Will it provide a highly efficient transportation system	No	No	Yes	No
Will it provide housing for all segments of population	No	No	No	Yes
Will it provide an educated, trained workforce	No	No	Yes	Yes
Will it support our values of environmental/open space preservation	No	Yes	No	Yes
Will it maximize the health & human service needs of population	No	No	Yes	Yes
Will it accommodate demographic changes	No	No	No	Yes

Components of a Village Center

Compact Development

- Central public spaces and facilities
- Mix of land uses –
 integrate commercial
 uses, eliminate trips
- Range of housing opportunities
- Walkable communities
- Surrounded by open space and/or agriculture



Components of a Village Center



Compact Development Lessons from the Past





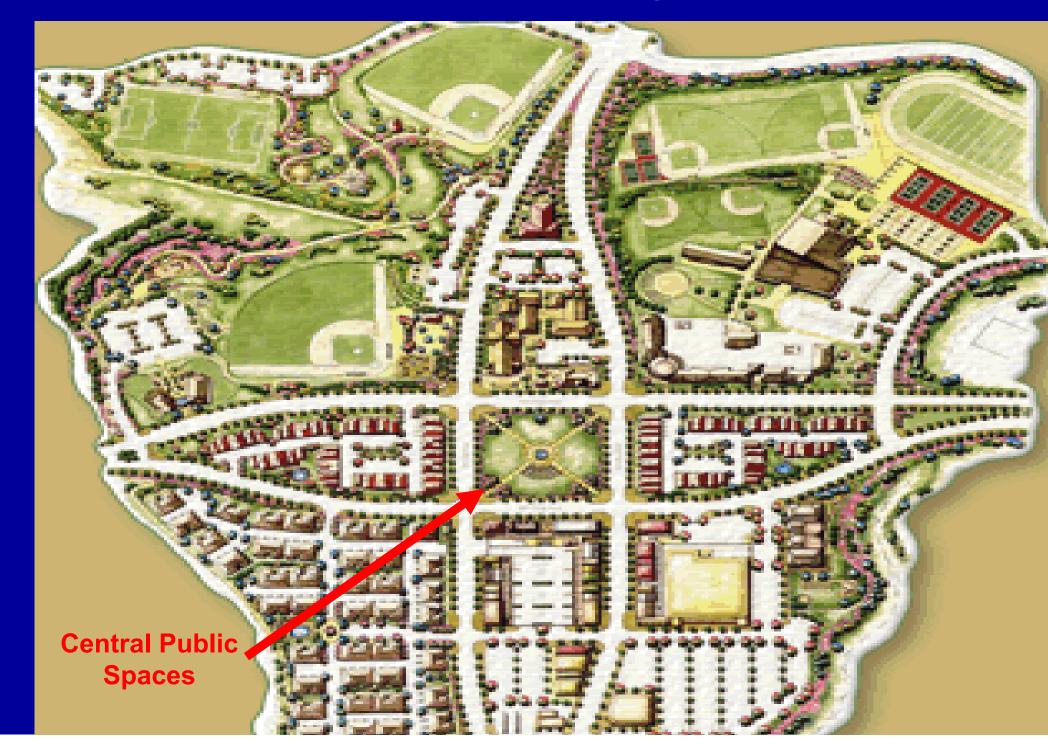
Compact Development



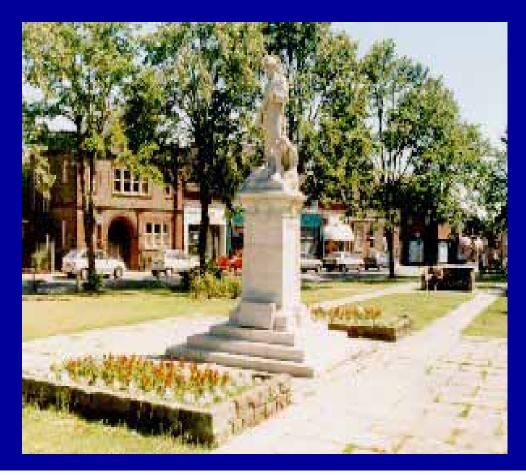
Compact Development



Components of a Village Center



Central Public Spaces



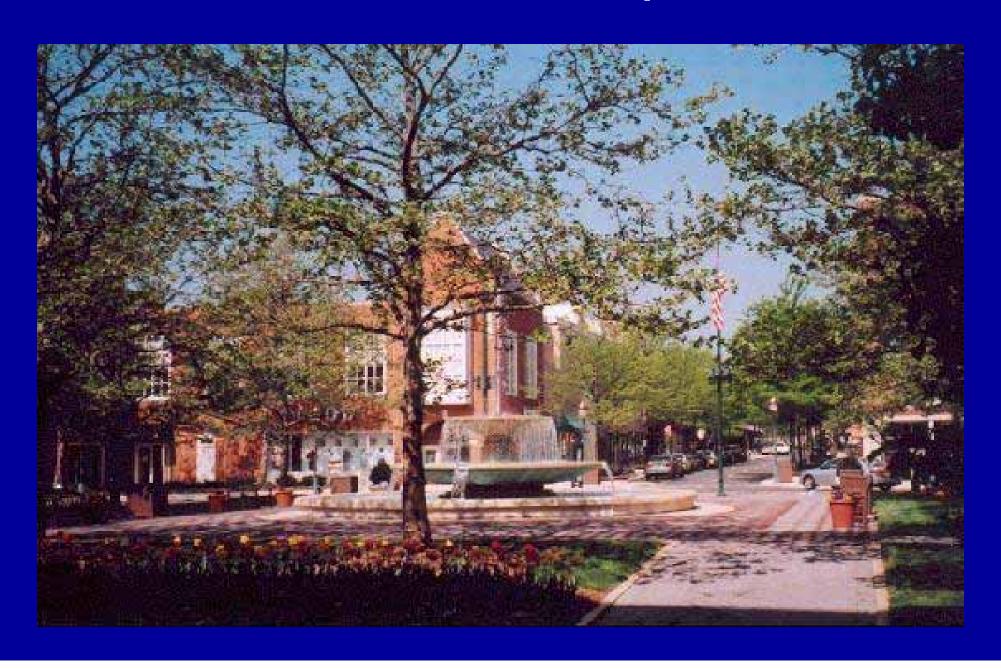


Central Public Spaces





Central Public Spaces



Components of a Village Center

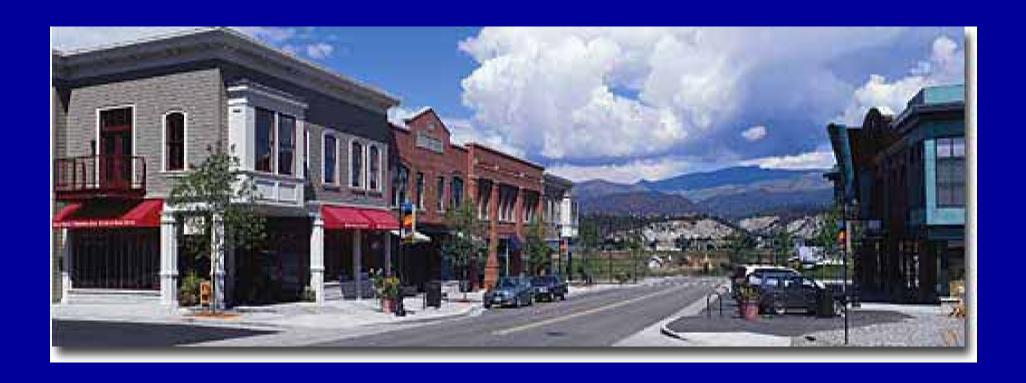


Mix of Land Uses Commercial Integrated with Residential





Mix of Land Uses Commercial Integrated with Residential



Mix of Land Uses Commercial Integrated with Residential

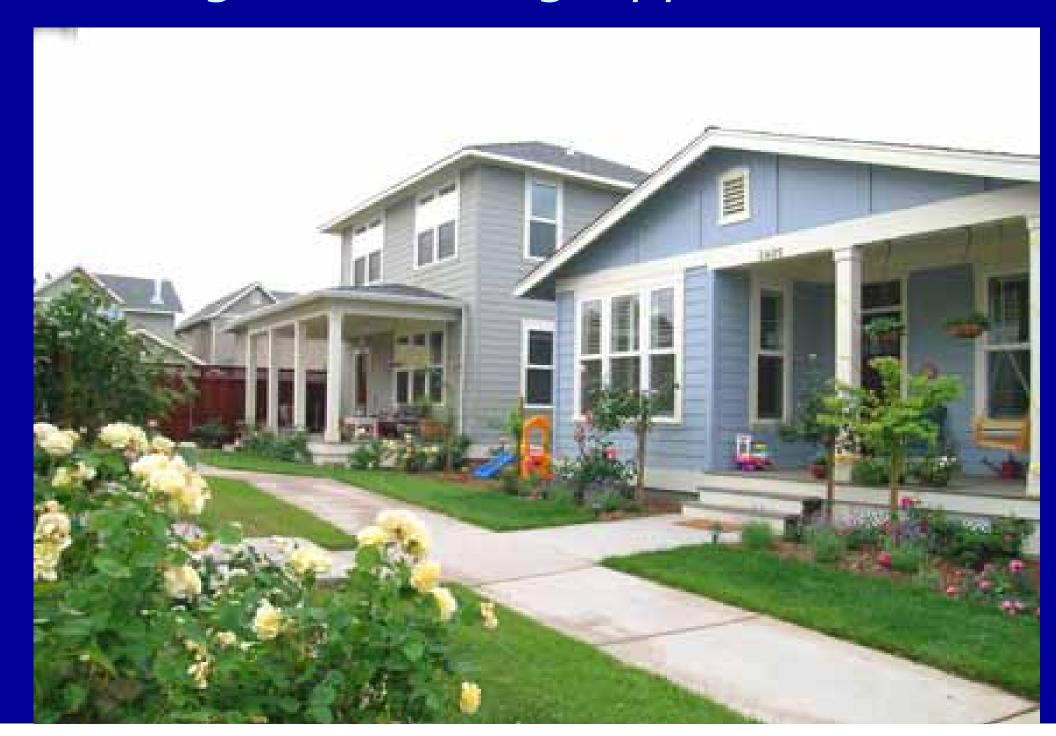


Components of a Village Center



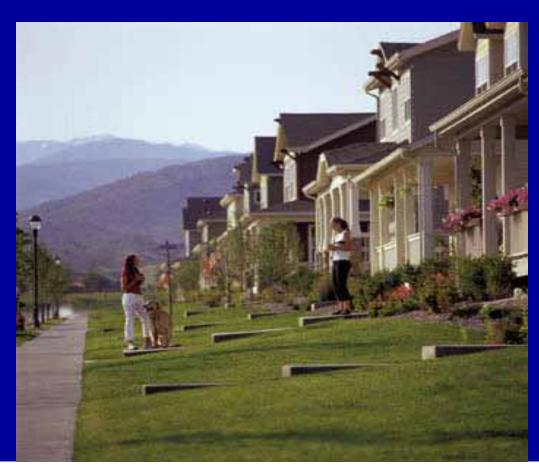






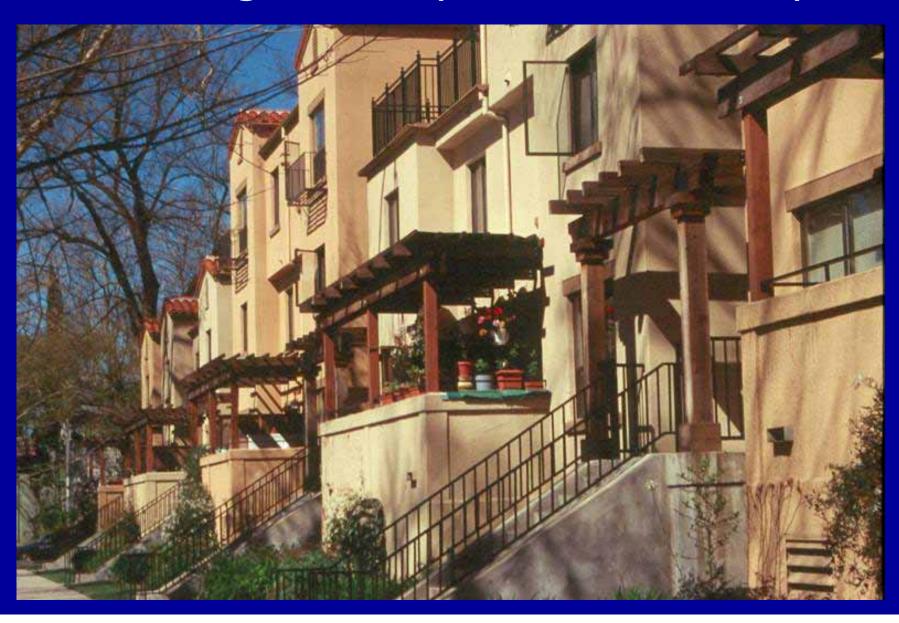




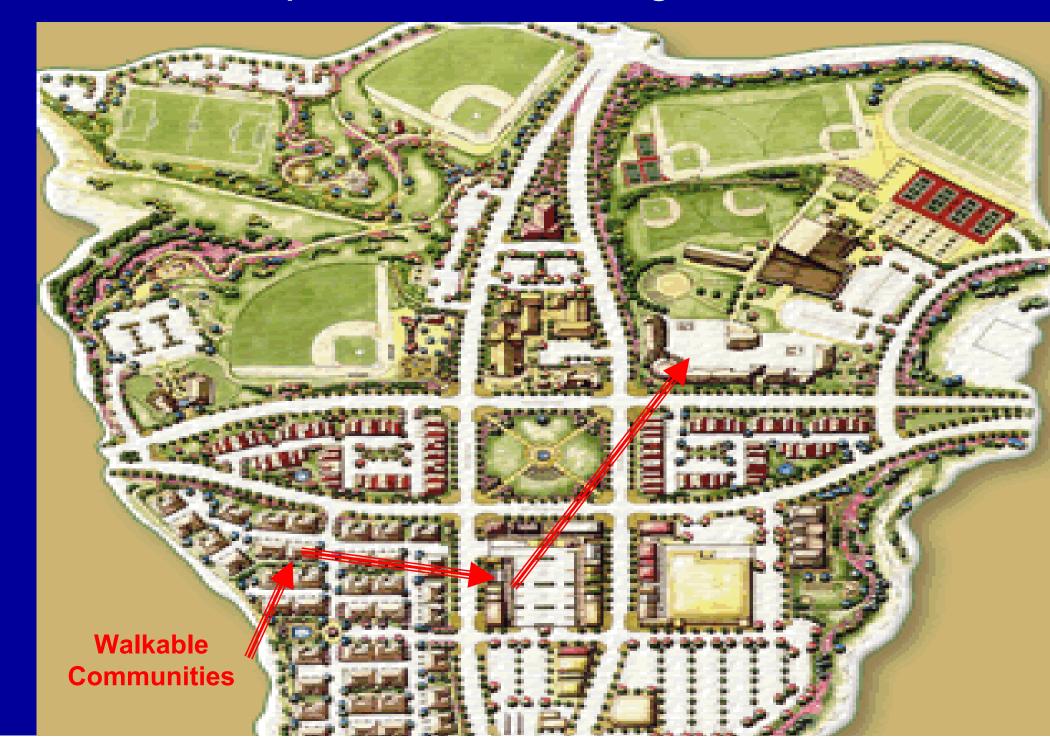




Range of Housing Opportunities High Density Residential To Promote Housing Diversity and Affordability



Components of a Village Center

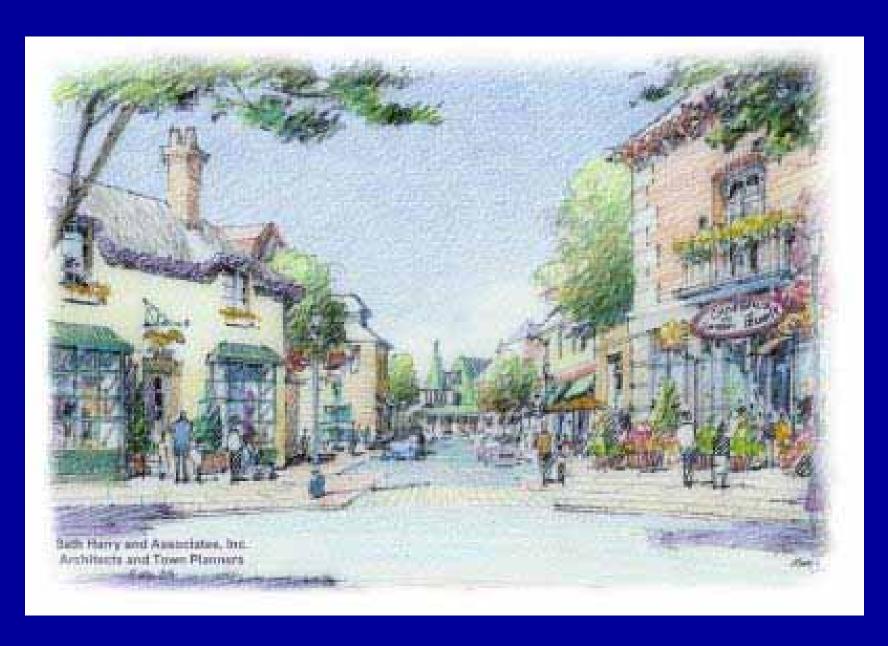


Create Walkable Communities

Mix land uses, build compactly, and provide safe and inviting pedestrian corridors



Create Walkable Communities

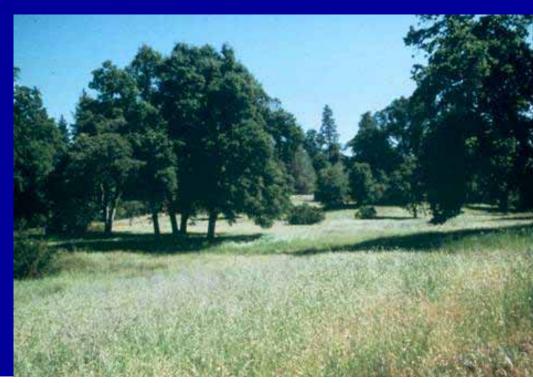


Components of a Village Center



Surrounded by Open Space and/or Agriculture





Surrounded by Open Space and/or Agriculture





Next Steps

- 1. Develop and analyze conceptual site plans for 2-3 pilot Village Center scenarios (with alternative mixes of housing, jobs, infrastructure)
- 2. Confirm assumptions regarding ability of Village Centers to address critical issues
- 3. Return to Board with findings

Village Centers Creating a Desired Future

