Report to the Board of Supervisors



Gap Fire After Action Report Status & Operational Area Crisis Communications
September 16, 2008



After Action Reports

Emergency Services Act (CA), Section
 2450 (a) requires an After Action Report

Organizational Practice

Internal Versus External Feedback

Internal Review

 Survey of Approximately 100 EOC Personnel

Section Interviews (5 Sections)

Gathering Data/Information

External

- Discussions with Community Leaders
- Meetings with Community Members
- Two Major Community Forums
- Multiple Meetings/Conversations with Partnering Agencies

Preliminary Findings

- Training Needs
- EOC Readiness
- Increased Teamwork Across Disciplines
- Timely Information Distribution
 - Media
 - Internet
 - Call Center

Emergency Public Information

- County Produced, Broadcast & Posted 30
 Press Releases—In English & Spanish
- Conducted Daily News Briefings at EOC
- Translated & Distributed about 15 USFS press releases into Spanish
- Worked 24/7 in EOC, Ch. 20, Web Site
- Responded to Hundreds of Media Calls
 From Around the World
- Operated Call Center & Kiosks

Emergency Public Information

- Since 2007, County has MOU with Local Radio Stations, including:
 - Rincon Broadcasting
 - Knight Broadcasting
 - KZSB/News-Press Radio
 - UCSB
- Stations cover County's populated areas north, central and south; AM & FM bands, English & Spanish

Emergency Public Information

- The "Stations of Choice" for Countywide Emergency Information are:
- AM stations KTMS—990; KZSB—1290;
 KUHL—1410 and KINF—1440.
- FM stations KCSB—91.9; KSYV—96.7;
 KTYD—99.9; KSBL—101.7; KRAZ—105.9
- Spanish Stations KSPE—94.5 FM and KIST—107.7

Hundreds of Hours of Emergency News and Information Produced by Local MOU Radio Stations About Gap Fire

- KZSB broadcast 1,300 reports
- Rincon stations aired 172 hours of coverage (English and Spanish), including 43 hours during critical time July 3 - July 4
- Rincon's other stations aired additional 774 updates
- Knight Broadcasting took live feed from Rincon directly to its listeners on KUHL 1410 and KINF 1440 AM
- UCSB radio produced about 300 news reports

Television Coverage

- More than 2,500 news reports aired on national, statewide and local TV stations from July 1-14
- Up to 200 reports daily (total) on major network news stations, national cable channels and local television stations
- Tens of millions of people watched TV news reports, peaked with Nielsen TV household of more than 50 million people on July 5 for ABC Network News

Preliminary Findings

- Faster & More Frequent Updates
- Improve Dates & Times on Press Releases, Ch. 20 & Web Site Info
- Create 24/7 Live Broadcasting as Needed By Ch. 20 at EOC
- Designate PIO for Radio Stations
- Telephone Conference Call Bridge For Press Conferences
- People Love Maps
- Electronic Bulletin Boards / Kiosks



County Radio Station?

- Must Reach Throughout All Santa Barbara County, Not Just One Area
- Physical Size, Mountains Means County Needs Two or Three Licenses
- License Sold for 1340-AM at \$1.44 Million
- Licenses, Staff, Annual Operating Costs, Transmission Towers, Operational Readiness Runs Into Millions of Dollars

County Radio Station?

- Low Powered "Government" Stations Have Very Limited Broadcast Reach
- Maybe 12 20 Square Miles Each
- County Would Need Up To 50 Low Powered Stations to Most Reach Populated Areas
- Up to \$40,000 per Station, Plus Annual Operating Costs
- Need New On-going Marketing & Public Awareness Campaigns

MOU "Stations of Choice"

- Provides County With Access to 10 Radio Stations
- AM & FM Bands, English & Spanish
- No Direct Cost to Taxpayers or County
- Avoids Strategic Mistake of "Single Station" Concept: One Station vs. Ten
- What Happens When "The One" Goes Down?