

# Santa Barbara County

## Adopted Operational Plan Schedules Fiscal Year 2017-18



ONE COUNTY. ONE FUTURE.

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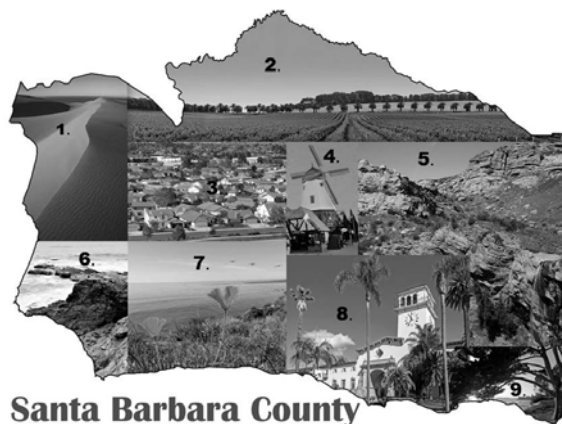
## Front Cover

With this coming year's budget, the County has the opportunity to address financial challenges and make decisions that will position the County for success in the future. For this year's budget, our theme is "One County. One Future." We recognize that to successfully serve our communities and manage our fiscal and operational challenges we will need to do so as a coordinated and interconnected organization building upon the strengths of individual departments and staff that comprise our County organization. We have started a rebalancing process to reshape the organization and strategically realign services and costs to provide those services. There will be difficult choices in the coming months and years for the County, but we will continue to look to make the right decisions today to position ourselves for success in the future.

The Santa Barbara County landscape is as diverse as its people. The cover photo was created using images that capture that cultural and geographic diversity, from our early Spanish roots to mountain ranges, lush agriculture, and some of the most picturesque beaches in the world. All together, we are one County, with one future.

### Key to Images:

1. Guadalupe Dunes
2. Agriculture of North County
3. Santa Maria neighborhood
4. Danish Village of Solvang
5. Alcove Falls, San Rafael Wilderness
6. Rocky Point, Vandenberg Air Force Base
7. More Mesa Bluffs in Goleta
8. Santa Barbara Courthouse
9. Butterfly Beach, Montecito



# Adopted Operational Plan Schedules

## Fiscal Year 2017-18

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# COUNTY OF SANTA BARBARA

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## OFFICE OF THE AUDITOR-CONTROLLER

### INTRODUCTION

July 1, 2017

To the County Board of Supervisors and the Citizens of Santa Barbara County:

The Adopted Operational Plan Schedules for Fiscal Year 2017-18 of the County of Santa Barbara (County), is hereby submitted as part of the compliance effort with the County Budget Act. The County is legally required to adopt an annual budget and adhere to the provisions of the California Government Code (Sections 29000 – 29144 and 30200), commonly known as the County Budget Act.

Budgets are adopted for the General, special revenue, debt service, and capital projects funds that are considered governmental funds. Budgets are also adopted for internal service funds and enterprise funds that are considered proprietary funds. Budgets are prepared consistent with Generally Accepted Accounting Principles (GAAP).

The Board of Supervisors (Board) annually conducts budget hearings for the discussion of a Recommended budget in the month of June. At the conclusion of the hearing, generally prior to June 30, the Board adopts the final budget, including revisions, by resolution. The Board also adopts subsequent revisions that occur throughout the year. All annual unspent appropriations lapse at year-end.

The final budget document, by Statute, must be prepared in a format required by the State Controller (SCO) for conformity with Statewide reporting practices; and the County will continue to complete and submit that separate document to the State Controller by December 1.

The Recommended budget document preparation starts early in the year with Strategic Planning, Capital Planning, Five-Year forecasting, setting of Budget principles, and setting initial allocation targets for General Fund contributions to departments. The Recommended budget document is scheduled for completion in early May. After completion of the Recommended budget document, it is not unusual that supplemental appropriation requests are proposed for the final budget hearings. The State budget process frequently influences these changes, along with program expansion or program restoration requests proposed by departments. In addition, since the County budget is adopted prior to year-end, the County by resolution authorizes the Auditor-Controller to adjust the budget document for the final actual year-end fund balances.

## MANAGEMENT DISCUSSION AND ANALYSIS

The following management discussion and analysis is intended to briefly describe the approved final budget revisions from the FY 17-18 Recommended Budget to the FY 17-18 Adopted Budget. The Final Budget Expansions and Adjustments Summaries on pages 53-57 provide the detail for each approved revision.

### Financial Adjustments

The following table shows the changes for operating expenditures only from the FY 2017-18 Recommended Budget to the Adopted Budget for all County funds, by function.

Function	A FY 2017-18 Recommended Operating Budget (Per Book)	B Pre-Hearing Adjustments	C Hearing Adjustments	D FY Close-out Adjustments	E Total Adjustments B+C+D	F FY 2017-18 Adopted Budget A+E
Policy & Executive	\$ 47,830,710	\$ -	\$ 85,000	\$ -	\$ 85,000	\$ 47,915,710
Public Safety	315,473,218	653,959	1,034,075	-	1,688,034	317,161,252
Health & Human Services	382,709,020	(440,439)	763,233	-	322,794	383,031,814
Community Res & Public Facilities	159,607,550	28,000	927,000	-	955,000	160,562,550
General Gov & Support Services	166,105,809	-	9,000	-	9,000	166,114,809
General County Programs	1,998,595	-	-	-	-	1,998,595
	<u>\$ 1,073,724,902</u>	<u>\$ 241,520</u>	<u>\$ 2,818,308</u>	<u>\$ -</u>	<u>\$ 3,059,828</u>	<u>\$ 1,076,784,730</u>

This next table shows the changes for all expenditures from the FY 2017-18 Recommended Budget to the Adopted Budget for all County funds, by object level.

Budget By Categories of Expenditures	A FY 2017-18 Recommended Operating Budget (Per Book)	B Pre-Hearing Adjustments	C Hearing Adjustments	D FY Close-out Adjustments	E Total Adjustments B+C+D	F FY 2017-18 Adopted Budget A+E
Salaries and Employee Benefits	\$ 588,501,623	\$ 33,951	\$ 1,797,308	\$ -	\$ 1,831,259	\$ 590,332,882
Services and Supplies	359,988,586	195,627	1,021,000	-	1,216,627	361,205,213
Other Charges	125,234,693	11,942	-	-	11,942	125,246,635
Total Operating Expenditures	<u>1,073,724,902</u>	<u>241,520</u>	<u>2,818,308</u>	<u>-</u>	<u>3,059,828</u>	<u>1,076,784,730</u>
Capital Assets	49,875,429	36,500	-	-	36,500	49,911,929
Other Financing Uses	74,826,984	(1,712,770)	531,480	-	(1,181,290)	73,645,694
Intrafund Expenditure Transfers (+)	224,327,883	275,000	698,255	-	973,255	225,301,138
Increases to Fund Balances	59,431,195	705,000	1,498,444	7,005,908	9,209,352	68,640,547
Total Non-Operating Expenditures	<u>408,461,491</u>	<u>(696,270)</u>	<u>2,728,179</u>	<u>7,005,908</u>	<u>9,037,817</u>	<u>417,499,308</u>
Total	<u>\$ 1,482,186,393</u>	<u>\$ (454,750)</u>	<u>\$ 5,546,487</u>	<u>\$ 7,005,908</u>	<u>\$ 12,097,645</u>	<u>\$ 1,494,284,038</u>
Refer to pages 1-50 for Department detail						

There are three types of adjustments (columns B, C & D in the above tables) that convert the Recommended amounts into the Adopted amounts. These adjustments totaled \$12.1 million and include:

1. Pre-Hearing adjustments (-\$0.5 million) – prior to the start of budget hearings, certain administrative adjustments were made to the Recommended budget amounts, but were not able to be part of the Recommended book due to print-timing constraints. However, these adjustments were detailed as an attachment to the budget hearing materials provided to the Board of Supervisors. These adjustments are identified with an ‘A-2’ in the description in the Final Budget Expansion and Adjustment summaries on pages 53-57.
2. Hearing adjustments (\$5.6 million) – during the Budget Hearings, several adjustments were made amending the original Recommended budget. These adjustments are identified with an ‘E’ in the description in the Final Budget Expansion and Adjustment summaries on pages 53-57.
3. Close-out adjustments (\$7.0 million) – when the FY 2016-17 Recommended budget was being prepared, General Fund departments estimated a fund balance amount to either be released or increased in order to balance their budgets. However, when the fiscal year ended, the actual fund balance was different than what was estimated during the budget preparation process. This difference between what was budgeted and actual requires an adjustment so that Adopted budget amounts can remain balanced as they were in the Recommended budget. The final close-out adjustment for the General fund was \$7.0 million.

#### Staffing Adjustments

FY 2017-18 Adopted countywide full-time equivalents (FTEs) are 4,224, up by 11, from the Recommended budget of 4,213. Social Services’ FTEs increased by 8 from the Recommended budget, and Public Health’s FTEs increased by 2 from the Recommended budget, and the Sheriff’s FTEs increased by 1 from the Recommended budget.

Sincerely,



Theodore A. Fallati, CPA  
Auditor-Controller

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# Countywide Summary

## All Funds

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY 17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Policy & Executive	93.31	95.50	91.90	-	91.90	91.40
Public Safety	1,449.00	1,487.39	1,477.62	3.42	1,481.05	1,479.93
Health & Human Services	1,854.65	1,960.47	1,789.27	7.77	1,797.04	1,732.10
Community Resources & Public Fac.	495.85	514.89	517.11	-	517.11	517.11
General Government & Support Services	340.46	341.63	336.25	-	336.25	335.25
General County Programs	1.00	1.00	1.00	-	1.00	1.00
<b>Total</b>	<b>4,234.27</b>	<b>4,400.87</b>	<b>4,213.16</b>	<b>11.19</b>	<b>4,224.35</b>	<b>4,156.80</b>
<b>Operating Budget By Budget Function</b>						
Policy & Executive	\$ 42,247,880	\$ 48,987,021	\$ 47,830,710	\$ 85,000	\$ 47,915,710	\$ 49,563,273
Public Safety	301,537,111	301,666,658	315,473,218	1,688,034	317,161,252	327,855,294
Health & Human Services	373,329,254	389,794,102	382,709,020	322,794	383,031,814	386,010,211
Community Resources & Public Fac.	136,058,106	153,321,168	159,607,550	955,000	160,562,550	156,401,914
General Government & Support Services	107,347,306	123,631,556	166,105,809	9,000	166,114,809	101,777,463
General County Programs	2,036,723	2,075,442	1,998,595	-	1,998,595	1,580,805
<b>Total Operating Budget</b>	<b>\$ 962,556,379</b>	<b>\$ 1,019,475,947</b>	<b>\$ 1,073,724,902</b>	<b>\$ 3,059,828</b>	<b>\$ 1,076,784,730</b>	<b>\$ 1,023,188,960</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 553,670,647	\$ 578,881,563	\$ 588,501,623	\$ 1,831,259	\$ 590,332,882	\$ 608,696,336
Services and Supplies	288,226,064	314,282,618	359,988,586	1,216,627	361,205,213	282,024,141
Other Charges	120,659,668	126,311,766	125,234,693	11,942	125,246,635	132,468,483
<b>Total Operating Expenditures</b>	<b>962,556,379</b>	<b>1,019,475,947</b>	<b>1,073,724,902</b>	<b>3,059,828</b>	<b>1,076,784,730</b>	<b>1,023,188,960</b>
Capital Assets	26,726,844	41,812,487	49,875,429	36,500	49,911,929	36,670,924
Other Financing Uses	84,537,050	90,944,284	74,826,984	(1,181,290)	73,645,694	55,653,963
Intrafund Expenditure Transfers (+)	218,908,075	217,598,451	224,327,883	973,255	225,301,138	215,529,273
Increases to Fund Balances	93,906,920	81,070,415	59,431,195	9,209,352	68,640,547	49,780,803
Fund Balance Impact (+)	15,965,787	-	-	-	-	21,368,168
<b>Total Expenditures</b>	<b>\$ 1,402,601,056</b>	<b>\$ 1,450,901,584</b>	<b>\$ 1,482,186,393</b>	<b>\$ 12,097,645</b>	<b>\$ 1,494,284,038</b>	<b>\$ 1,402,192,091</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 295,066,487	\$ 292,322,108	\$ 303,397,152	\$ 1,462,000	\$ 304,859,152	\$ 315,837,352
Licenses, Permits and Franchises	17,338,237	18,612,318	20,183,685	300,000	20,483,685	20,478,472
Fines, Forfeitures, and Penalties	9,141,318	7,930,817	8,030,474	275,000	8,305,474	8,044,013
Use of Money and Property	4,316,232	4,033,323	4,068,829	-	4,068,829	4,854,850
Intergovernmental Revenue	369,890,395	387,607,803	423,778,455	1,670,892	425,449,347	358,659,382
Charges for Services	265,141,042	263,221,268	273,165,060	141,603	273,306,663	281,450,494
Miscellaneous Revenue	49,992,831	45,948,761	46,477,484	-	46,477,484	47,182,550
<b>Total Operating Revenues</b>	<b>1,010,886,542</b>	<b>1,019,676,398</b>	<b>1,079,101,139</b>	<b>3,849,495</b>	<b>1,082,950,634</b>	<b>1,036,507,113</b>
Other Financing Sources	49,088,306	55,284,717	36,703,284	(1,945,035)	34,758,249	19,839,976
Intrafund Expenditure Transfers (-)	7,000,169	7,769,651	8,722,883	-	8,722,883	8,361,373
Decreases to Fund Balances	85,616,935	128,310,818	109,786,087	8,456,185	118,242,272	67,274,173
General Fund Contribution	241,939,106	239,860,000	247,873,000	1,737,000	249,610,000	236,304,300
Fund Balance Impact (-)	8,069,997	-	-	-	-	33,905,156
<b>Total Revenues</b>	<b>\$ 1,402,601,056</b>	<b>\$ 1,450,901,584</b>	<b>\$ 1,482,186,393</b>	<b>\$ 12,097,645</b>	<b>\$ 1,494,284,038</b>	<b>\$ 1,402,192,091</b>
Beginning Fund Balance	\$ 448,832,223	\$ 448,832,223	\$ 479,406,203	\$ -	\$ 479,406,203	\$ 429,804,478
Net Change in Sources Over Uses	16,185,775	(47,240,403)	(50,354,892)	753,167	(49,601,725)	(30,030,358)
Accounting Basis and Other Entries	14,388,206	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 479,406,203</b>	<b>\$ 401,591,820</b>	<b>\$ 429,051,311</b>	<b>\$ 753,167</b>	<b>\$ 429,804,478</b>	<b>\$ 399,774,120</b>

# Countywide Summary

## General Fund

Staffing By Budget Function	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
Policy & Executive	87.14	89.50	85.90	-	85.90	85.40
Public Safety	1,175.06	1,199.78	1,184.51	3.42	1,187.93	1,186.81
Health & Human Services	80.98	81.50	80.22	-	80.22	79.55
Community Resources & Public Fac.	238.89	247.64	249.86	-	249.86	249.86
General Government & Support Services	284.74	284.63	280.25	-	280.25	279.25
General County Programs	1.00	1.00	1.00	-	1.00	1.00
<b>Total</b>	<b>1,867.79</b>	<b>1,904.04</b>	<b>1,881.74</b>	<b>3.42</b>	<b>1,885.16</b>	<b>1,881.88</b>
<b>Operating Budget By Budget Function</b>						
Policy & Executive	\$ 16,670,690	\$ 18,034,784	\$ 17,976,137	\$ 85,000	\$ 18,061,137	\$ 18,545,712
Public Safety	217,605,839	218,282,667	226,288,735	1,688,034	227,976,769	235,399,313
Health & Human Services	10,966,326	11,539,529	11,816,663	25,890	11,842,553	12,302,266
Community Resources & Public Fac.	44,005,557	47,601,623	49,526,579	955,000	50,481,579	49,363,290
General Government & Support Services	51,248,649	54,630,457	55,095,164	9,000	55,104,164	55,096,736
General County Programs	2,030,263	2,067,412	1,990,565	-	1,990,565	1,572,775
<b>Total Operating Budget</b>	<b>\$ 342,527,325</b>	<b>\$ 352,156,472</b>	<b>\$ 362,693,843</b>	<b>\$ 2,762,924</b>	<b>\$ 365,456,767</b>	<b>\$ 372,280,092</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 268,470,586	\$ 277,587,702	\$ 284,541,881	\$ 1,068,026	\$ 285,609,907	\$ 297,475,297
Services and Supplies	53,161,837	53,025,439	55,303,501	1,682,956	56,986,457	51,598,202
Other Charges	20,894,901	21,543,331	22,848,461	11,942	22,860,403	23,206,593
<b>Total Operating Expenditures</b>	<b>342,527,325</b>	<b>352,156,472</b>	<b>362,693,843</b>	<b>2,762,924</b>	<b>365,456,767</b>	<b>372,280,092</b>
Capital Assets	1,455,421	1,134,477	4,148,587	30,000	4,178,587	586,943
Other Financing Uses	59,150,072	55,142,181	45,815,876	(1,193,490)	44,622,386	34,643,253
Intrafund Expenditure Transfers (+)	214,616,064	212,524,368	218,948,106	973,255	219,921,361	210,219,532
Increases to Fund Balances	46,665,450	36,577,231	34,846,133	9,049,352	43,895,485	22,826,512
Fund Balance Impact (+)	9,184,735	-	-	-	-	21,178,200
<b>Total Expenditures</b>	<b>\$ 673,599,065</b>	<b>\$ 657,534,729</b>	<b>\$ 666,452,545</b>	<b>\$ 11,622,041</b>	<b>\$ 678,074,586</b>	<b>\$ 661,734,532</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 222,635,627	\$ 220,331,000	\$ 229,489,000	\$ 1,462,000	\$ 230,951,000	\$ 238,033,000
Licenses, Permits and Franchises	13,677,606	14,871,519	15,825,363	300,000	16,125,363	16,614,202
Fines, Forfeitures, and Penalties	5,755,099	3,971,121	4,073,665	275,000	4,348,665	4,097,233
Use of Money and Property	1,775,488	2,014,627	1,425,900	-	1,425,900	1,442,360
Intergovernmental Revenue	78,223,615	72,883,133	79,593,637	653,959	80,247,596	77,153,379
Charges for Services	69,588,721	69,000,643	71,424,347	-	71,424,347	74,291,753
Miscellaneous Revenue	4,034,951	2,887,552	2,610,817	-	2,610,817	2,648,395
<b>Total Operating Revenues</b>	<b>395,691,108</b>	<b>385,959,595</b>	<b>404,442,729</b>	<b>2,690,959</b>	<b>407,133,688</b>	<b>414,280,322</b>
Other Financing Sources	5,467,224	6,420,006	7,334,582	12,200	7,346,782	4,034,696
Intrafund Expenditure Transfers (-)	2,708,158	2,695,568	3,343,106	-	3,343,106	3,051,632
Decreases to Fund Balances	55,645,843	52,630,760	35,727,128	7,945,627	43,672,755	14,120,330
General Fund Contribution	211,907,906	209,828,800	215,605,000	973,255	216,578,255	206,466,400
Fund Balance Impact (-)	2,178,827	-	-	-	-	19,781,152
<b>Total Revenues</b>	<b>\$ 673,599,065</b>	<b>\$ 657,534,729</b>	<b>\$ 666,452,545</b>	<b>\$ 11,622,041</b>	<b>\$ 678,074,586</b>	<b>\$ 661,734,532</b>
Beginning Fund Balance	\$ 115,044,499	\$ 115,044,499	\$ 113,070,013	\$ -	\$ 113,070,013	\$ 113,292,743
Net Change in Sources Over Uses	(1,974,486)	(16,053,529)	(880,995)	1,103,725	222,730	10,103,230
<b>Ending Fund Balance</b>	<b>\$ 113,070,013</b>	<b>\$ 98,990,970</b>	<b>\$ 112,189,018</b>	<b>\$ 1,103,725</b>	<b>\$ 113,292,743</b>	<b>\$ 123,395,973</b>

# Countywide Summary

## Flood Control Districts Major Fund Summary

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Community Resources & Public Fac.	36.02	39.00	39.00	-	39.00	39.00
<b>Total</b>	<b>36.02</b>	<b>39.00</b>	<b>39.00</b>	<b>-</b>	<b>39.00</b>	<b>39.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 11,365,714	\$ 14,187,751	\$ 14,045,387	\$ -	\$ 14,045,387	\$ 13,340,809
<b>Total Operating Budget</b>	<b>\$ 11,365,714</b>	<b>\$ 14,187,751</b>	<b>\$ 14,045,387</b>	<b>\$ -</b>	<b>\$ 14,045,387</b>	<b>\$ 13,340,809</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 4,731,025	\$ 5,217,839	\$ 5,514,034	\$ -	\$ 5,514,034	\$ 5,782,087
Services and Supplies	6,174,519	8,570,440	8,169,322	-	8,169,322	7,184,474
Other Charges	460,170	399,472	362,031	-	362,031	374,248
<b>Total Operating Expenditures</b>	<b>11,365,714</b>	<b>14,187,751</b>	<b>14,045,387</b>	<b>-</b>	<b>14,045,387</b>	<b>13,340,809</b>
Capital Assets	6,311,482	9,727,000	17,351,000	-	17,351,000	5,771,000
Other Financing Uses	95,794	550,000	1,900,000	-	1,900,000	-
Increases to Fund Balances	2,369,653	4,264,434	2,721,807	-	2,721,807	2,927,202
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 20,142,643</b>	<b>\$ 28,729,185</b>	<b>\$ 36,018,194</b>	<b>\$ -</b>	<b>\$ 36,018,194</b>	<b>\$ 22,039,011</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 10,827,568	\$ 10,244,595	\$ 10,092,805	\$ -	\$ 10,092,805	\$ 10,350,168
Use of Money and Property	279,693	158,114	251,557	-	251,557	236,516
Intergovernmental Revenue	5,117,069	5,366,809	5,872,457	-	5,872,457	5,541,789
Charges for Services	3,424,031	3,562,907	3,543,234	-	3,543,234	3,596,734
Miscellaneous Revenue	188,630	2,500	2,500	-	2,500	3,000
<b>Total Operating Revenues</b>	<b>19,836,991</b>	<b>19,334,925</b>	<b>19,762,553</b>	<b>-</b>	<b>19,762,553</b>	<b>19,728,207</b>
Other Financing Sources	39,600	639,600	1,940,500	-	1,940,500	40,899
Decreases to Fund Balances	266,052	8,754,660	14,315,141	-	14,315,141	2,269,905
<b>Total Revenues</b>	<b>\$ 20,142,643</b>	<b>\$ 28,729,185</b>	<b>\$ 36,018,194</b>	<b>\$ -</b>	<b>\$ 36,018,194</b>	<b>\$ 22,039,011</b>
Beginning Fund Balance	\$ 66,119,378	\$ 66,119,378	\$ 68,222,979	\$ -	\$ 68,222,979	\$ 56,629,645
Net Change in Sources Over Uses	2,103,601	(4,490,226)	(11,593,334)	-	(11,593,334)	657,297
<b>Ending Fund Balance</b>	<b>\$ 68,222,979</b>	<b>\$ 61,629,152</b>	<b>\$ 56,629,645</b>	<b>\$ -</b>	<b>\$ 56,629,645</b>	<b>\$ 57,286,942</b>

# Countywide Summary

## Laguna Sanitation Major Fund Summary

Staffing By Budget Function	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
Community Resources & Public Fac.	16.27	16.00	18.00	-	18.00	18.00
<b>Total</b>	<b>16.27</b>	<b>16.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>18.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 6,809,334	\$ 7,165,911	\$ 7,231,264	\$ -	\$ 7,231,264	\$ 7,251,108
<b>Total Operating Budget</b>	<b>\$ 6,809,334</b>	<b>\$ 7,165,911</b>	<b>\$ 7,231,264</b>	<b>\$ -</b>	<b>\$ 7,231,264</b>	<b>\$ 7,251,108</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 2,198,531	\$ 2,138,755	\$ 2,422,974	\$ -	\$ 2,422,974	\$ 2,543,445
Services and Supplies	2,681,260	3,096,700	2,902,080	-	2,902,080	2,720,214
Other Charges	1,929,542	1,930,456	1,906,210	-	1,906,210	1,987,449
<b>Total Operating Expenditures</b>	<b>6,809,334</b>	<b>7,165,911</b>	<b>7,231,264</b>	<b>-</b>	<b>7,231,264</b>	<b>7,251,108</b>
Capital Assets	2,691,507	3,705,000	5,010,000	-	5,010,000	15,800,000
Other Financing Uses	774,304	774,305	791,410	-	791,410	803,800
Increases to Fund Balances	-	2,675,391	1,004,337	-	1,004,337	1,000,352
Fund Balance Impact (+)	2,714,585	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 12,989,729</b>	<b>\$ 14,320,607</b>	<b>\$ 14,037,011</b>	<b>\$ -</b>	<b>\$ 14,037,011</b>	<b>\$ 24,855,260</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 221,427	\$ 72,344	\$ 72,344	\$ -	\$ 72,344	\$ 77,344
Intergovernmental Revenue	92,063	90,613	82,817	-	82,817	74,036
Charges for Services	12,644,026	12,751,930	12,876,850	-	12,876,850	13,249,550
Miscellaneous Revenue	33,689	5,000	5,000	-	5,000	5,000
<b>Total Operating Revenues</b>	<b>12,991,204</b>	<b>12,919,887</b>	<b>13,037,011</b>	<b>-</b>	<b>13,037,011</b>	<b>13,405,930</b>
Other Financing Sources	(1,475)	-	-	-	-	-
Decreases to Fund Balances	-	1,400,720	1,000,000	-	1,000,000	11,449,330
<b>Total Revenues</b>	<b>\$ 12,989,729</b>	<b>\$ 14,320,607</b>	<b>\$ 14,037,011</b>	<b>\$ -</b>	<b>\$ 14,037,011</b>	<b>\$ 24,855,260</b>
Beginning Fund Balance	\$ 49,214,979	\$ 49,214,979	\$ 55,395,375	\$ -	\$ 55,395,375	\$ 55,399,712
Net Change in Sources Over Uses	2,714,585	1,274,671	4,337	-	4,337	(10,448,978)
Accounting Basis and Other Entries	3,465,811	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 55,395,375</b>	<b>\$ 50,489,650</b>	<b>\$ 55,399,712</b>	<b>\$ -</b>	<b>\$ 55,399,712</b>	<b>\$ 44,950,734</b>

# Countywide Summary

## Resource Recovery Major Fund Summary

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Community Resources & Public Fac.	76.30	79.25	77.25	-	77.25	77.25
<b>Total</b>	<b>76.30</b>	<b>79.25</b>	<b>77.25</b>	<b>-</b>	<b>77.25</b>	<b>77.25</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 29,232,542	\$ 30,940,204	\$ 26,891,183	\$ -	\$ 26,891,183	\$ 25,652,726
<b>Total Operating Budget</b>	<b>\$ 29,232,542</b>	<b>\$ 30,940,204</b>	<b>\$ 26,891,183</b>	<b>\$ -</b>	<b>\$ 26,891,183</b>	<b>\$ 25,652,726</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 8,462,344	\$ 9,277,740	\$ 9,378,394	\$ -	\$ 9,378,394	\$ 9,796,451
Services and Supplies	15,197,339	17,240,367	12,969,515	-	12,969,515	11,383,136
Other Charges	5,572,859	4,422,097	4,543,274	-	4,543,274	4,473,139
<b>Total Operating Expenditures</b>	<b>29,232,542</b>	<b>30,940,204</b>	<b>26,891,183</b>	<b>-</b>	<b>26,891,183</b>	<b>25,652,726</b>
Capital Assets	2,330,485	3,467,000	2,835,000	-	2,835,000	3,530,000
Other Financing Uses	752,350	752,350	774,963	-	774,963	806,382
Increases to Fund Balances	-	1,078,097	2,351,605	-	2,351,605	7,108,501
<b>Total Expenditures</b>	<b>\$ 32,315,377</b>	<b>\$ 36,237,651</b>	<b>\$ 32,852,751</b>	<b>\$ -</b>	<b>\$ 32,852,751</b>	<b>\$ 37,097,609</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 3,116,468	\$ 3,220,340	\$ 3,830,342	\$ -	\$ 3,830,342	\$ 3,336,290
Use of Money and Property	512,192	469,800	470,800	-	470,800	470,800
Intergovernmental Revenue	293,076	267,047	297,555	-	297,555	237,500
Charges for Services	21,082,817	18,148,419	25,573,098	-	25,573,098	30,372,063
Miscellaneous Revenue	2,120,777	2,133,820	1,680,956	-	1,680,956	1,680,956
<b>Total Operating Revenues</b>	<b>27,125,330</b>	<b>24,239,426</b>	<b>31,852,751</b>	<b>-</b>	<b>31,852,751</b>	<b>36,097,609</b>
Other Financing Sources	4,579	-	-	-	-	-
Decreases to Fund Balances	-	11,998,225	1,000,000	-	1,000,000	1,000,000
Fund Balance Impact (-)	5,185,468	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 32,315,377</b>	<b>\$ 36,237,651</b>	<b>\$ 32,852,751</b>	<b>\$ -</b>	<b>\$ 32,852,751</b>	<b>\$ 37,097,609</b>
Beginning Fund Balance	\$ 49,470,097	\$ 49,470,097	\$ 47,214,684	\$ -	\$ 47,214,684	\$ 48,566,289
Net Change in Sources Over Uses	(5,185,468)	(10,920,128)	1,351,605	-	1,351,605	6,108,501
Accounting Basis and Other Entries	2,930,056	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 47,214,684</b>	<b>\$ 38,549,969</b>	<b>\$ 48,566,289</b>	<b>\$ -</b>	<b>\$ 48,566,289</b>	<b>\$ 54,674,790</b>

# Countywide Summary

## Public Health Major Fund Summary

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Health & Human Services	455.28	458.79	460.98	-	460.98	460.98
<b>Total</b>	<b>455.28</b>	<b>458.79</b>	<b>460.98</b>	<b>-</b>	<b>460.98</b>	<b>460.98</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 76,687,188	\$ 78,839,588	\$ 76,715,287	\$ -	\$ 76,715,287	\$ 78,831,584
<b>Total Operating Budget</b>	<b>\$ 76,687,188</b>	<b>\$ 78,839,588</b>	<b>\$ 76,715,287</b>	<b>\$ -</b>	<b>\$ 76,715,287</b>	<b>\$ 78,831,584</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 54,599,500	\$ 56,127,759	\$ 57,780,922	\$ -	\$ 57,780,922	\$ 60,756,374
Services and Supplies	19,312,591	20,000,093	16,114,892	-	16,114,892	15,177,636
Other Charges	2,775,097	2,711,736	2,819,473	-	2,819,473	2,897,574
<b>Total Operating Expenditures</b>	<b>76,687,188</b>	<b>78,839,588</b>	<b>76,715,287</b>	<b>-</b>	<b>76,715,287</b>	<b>78,831,584</b>
Capital Assets	1,096,860	232,000	300,819	6,500	307,319	-
Other Financing Uses	2,901,997	5,439,464	7,916,746	12,200	7,928,946	3,820,203
Intrafund Expenditure Transfers (+)	53,299	53,299	123,331	-	123,331	53,295
Increases to Fund Balances	5,037,447	4,253,470	4,258,960	-	4,258,960	4,248,931
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 85,776,791</b>	<b>\$ 88,817,821</b>	<b>\$ 89,315,143</b>	<b>\$ 18,700</b>	<b>\$ 89,333,843</b>	<b>\$ 86,954,013</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 65,761	\$ 56,959	\$ 56,980	\$ -	\$ 56,980	\$ 56,980
Fines, Forfeitures, and Penalties	478,901	543,296	530,109	-	530,109	520,080
Use of Money and Property	130,427	102,192	191,823	-	191,823	191,823
Intergovernmental Revenue	21,101,849	19,779,827	20,447,907	-	20,447,907	20,660,614
Charges for Services	47,108,410	46,394,994	42,240,308	-	42,240,308	43,314,999
Miscellaneous Revenue	3,883,055	3,767,073	3,734,768	-	3,734,768	3,734,768
<b>Total Operating Revenues</b>	<b>72,768,404</b>	<b>70,644,341</b>	<b>67,201,895</b>	<b>-</b>	<b>67,201,895</b>	<b>68,479,264</b>
Other Financing Sources	920,487	2,970,924	2,965,284	-	2,965,284	2,966,574
Intrafund Expenditure Transfers (-)	53,299	53,299	123,331	-	123,331	53,295
Decreases to Fund Balances	4,654,901	7,769,557	11,836,633	18,700	11,855,333	6,468,082
General Fund Contribution	7,379,700	7,379,700	7,188,000	-	7,188,000	7,056,000
Fund Balance Impact (-)	-	-	-	-	-	1,930,798
<b>Total Revenues</b>	<b>\$ 85,776,791</b>	<b>\$ 88,817,821</b>	<b>\$ 89,315,143</b>	<b>\$ 18,700</b>	<b>\$ 89,333,843</b>	<b>\$ 86,954,013</b>
Beginning Fund Balance	\$ 30,595,100	\$ 30,595,100	\$ 30,977,646	\$ -	\$ 30,977,646	\$ 23,381,273
Net Change in Sources Over Uses	382,546	(3,516,087)	(7,577,673)	(18,700)	(7,596,373)	(4,149,949)
<b>Ending Fund Balance</b>	<b>\$ 30,977,646</b>	<b>\$ 27,079,013</b>	<b>\$ 23,399,973</b>	<b>\$ (18,700)</b>	<b>\$ 23,381,273</b>	<b>\$ 19,231,324</b>

# Countywide Summary

## Roads Major Fund Summary

Staffing By Budget Function	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
Community Resources & Public Fac.	113.05	117.00	117.00	-	117.00	117.00
<b>Total</b>	<b>113.05</b>	<b>117.00</b>	<b>117.00</b>	<b>-</b>	<b>117.00</b>	<b>117.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 34,365,049	\$ 38,034,121	\$ 46,803,894	\$ -	\$ 46,803,894	\$ 42,879,516
<b>Total Operating Budget</b>	<b>\$ 34,365,049</b>	<b>\$ 38,034,121</b>	<b>\$ 46,803,894</b>	<b>\$ -</b>	<b>\$ 46,803,894</b>	<b>\$ 42,879,516</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 12,995,814	\$ 14,809,192	\$ 15,223,184	\$ -	\$ 15,223,184	\$ 15,974,053
Services and Supplies	19,026,345	21,165,344	29,491,129	-	29,491,129	25,006,084
Other Charges	2,342,890	2,059,585	2,089,581	-	2,089,581	1,899,379
<b>Total Operating Expenditures</b>	<b>34,365,049</b>	<b>38,034,121</b>	<b>46,803,894</b>	<b>-</b>	<b>46,803,894</b>	<b>42,879,516</b>
Capital Assets	997,802	3,266,243	1,770,000	-	1,770,000	796,000
Other Financing Uses	3,271,134	4,585,263	1,112,000	-	1,112,000	600,000
Intrafund Expenditure Transfers (+)	29,976	370,000	370,000	-	370,000	370,000
Overhead Transfers	-	-	-	-	-	-
Increases to Fund Balances	7,352,755	11,754,532	9,279,059	-	9,279,059	7,263,949
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 46,016,716</b>	<b>\$ 58,010,159</b>	<b>\$ 59,334,953</b>	<b>\$ -</b>	<b>\$ 59,334,953</b>	<b>\$ 51,909,465</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 7,728,832	\$ 7,455,000	\$ 7,523,002	\$ -	\$ 7,523,002	\$ 7,851,641
Licenses, Permits and Franchises	374,105	327,500	335,000	-	335,000	335,000
Use of Money and Property	94,938	89,050	116,830	-	116,830	96,629
Intergovernmental Revenue	17,408,832	21,195,132	27,551,533	-	27,551,533	25,173,164
Charges for Services	4,444,765	5,463,063	4,914,400	-	4,914,400	4,082,100
Miscellaneous Revenue	681,093	70,000	95,000	-	95,000	70,000
<b>Total Operating Revenues</b>	<b>30,732,565</b>	<b>34,599,745</b>	<b>40,535,765</b>	<b>-</b>	<b>40,535,765</b>	<b>37,608,534</b>
Other Financing Sources	6,788,131	7,714,263	5,812,000	-	5,812,000	2,350,000
Intrafund Expenditure Transfers (-)	29,976	370,000	370,000	-	370,000	370,000
Decreases to Fund Balances	6,604,044	13,464,151	10,820,388	-	10,820,388	9,354,131
General Fund Contribution	1,862,000	1,862,000	1,796,800	-	1,796,800	1,744,800
Fund Balance Impact (-)	-	-	-	-	-	482,000
<b>Total Revenues</b>	<b>\$ 46,016,716</b>	<b>\$ 58,010,159</b>	<b>\$ 59,334,953</b>	<b>\$ -</b>	<b>\$ 59,334,953</b>	<b>\$ 51,909,465</b>
Beginning Fund Balance	\$ 18,151,149	\$ 18,151,149	\$ 18,899,861	\$ -	\$ 18,899,861	\$ 17,358,532
Net Change in Sources Over Uses	748,712	(1,709,619)	(1,541,329)	-	(1,541,329)	(2,572,182)
<b>Ending Fund Balance</b>	<b>\$ 18,899,861</b>	<b>\$ 16,441,530</b>	<b>\$ 17,358,532</b>	<b>\$ -</b>	<b>\$ 17,358,532</b>	<b>\$ 14,786,350</b>

# Countywide Summary

## Fire Protection District Major Fund Summary

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Public Safety	267.60	279.62	285.12	-	285.12	285.12
<b>Total</b>	<b>267.60</b>	<b>279.62</b>	<b>285.12</b>	<b>-</b>	<b>285.12</b>	<b>285.12</b>
<b>Operating Budget By Budget Function</b>						
Public Safety	\$ 67,477,246	\$ 66,918,589	\$ 71,818,400	\$ -	\$ 71,818,400	\$ 75,146,114
<b>Total Operating Budget</b>	<b>\$ 67,477,246</b>	<b>\$ 66,918,589</b>	<b>\$ 71,818,400</b>	<b>\$ -</b>	<b>\$ 71,818,400</b>	<b>\$ 75,146,114</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 56,924,323	\$ 55,516,178	\$ 59,693,827	\$ -	\$ 59,693,827	\$ 62,254,991
Services and Supplies	6,180,839	5,995,672	6,458,707	-	6,458,707	7,775,630
Other Charges	4,372,084	5,406,739	5,665,866	-	5,665,866	5,115,493
<b>Total Operating Expenditures</b>	<b>67,477,246</b>	<b>66,918,589</b>	<b>71,818,400</b>	<b>-</b>	<b>71,818,400</b>	<b>75,146,114</b>
Capital Assets	907,671	1,242,450	437,461	-	437,461	300,000
Other Financing Uses	3,029,918	11,824,431	6,436,561	-	6,436,561	4,901,207
Increases to Fund Balances	7,462,611	20,000	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 78,877,446</b>	<b>\$ 80,005,470</b>	<b>\$ 78,692,422</b>	<b>\$ -</b>	<b>\$ 78,692,422</b>	<b>\$ 80,347,321</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 48,644,953	\$ 49,273,000	\$ 51,108,000	\$ -	\$ 51,108,000	\$ 54,231,000
Licenses, Permits and Franchises	18,420	20,000	20,000	-	20,000	20,000
Use of Money and Property	29,865	-	-	-	-	-
Intergovernmental Revenue	2,952,145	2,844,388	1,329,352	-	1,329,352	2,208,988
Charges for Services	26,165,732	20,133,624	21,020,196	-	21,020,196	20,619,063
Miscellaneous Revenue	63,163	13,400	74,000	-	74,000	74,000
<b>Total Operating Revenues</b>	<b>77,874,277</b>	<b>72,284,412</b>	<b>73,551,548</b>	<b>-</b>	<b>73,551,548</b>	<b>77,153,051</b>
Other Financing Sources	934,925	1,211,010	550,264	-	550,264	192,320
Decreases to Fund Balances	68,244	6,510,048	4,590,610	-	4,590,610	3,001,950
<b>Total Revenues</b>	<b>\$ 78,877,446</b>	<b>\$ 80,005,470</b>	<b>\$ 78,692,422</b>	<b>\$ -</b>	<b>\$ 78,692,422</b>	<b>\$ 80,347,321</b>
Beginning Fund Balance	\$ 17,024,781	\$ 17,024,781	\$ 24,419,148	\$ -	\$ 24,419,148	\$ 19,828,538
Net Change in Sources Over Uses	7,394,367	(6,490,048)	(4,590,610)	-	(4,590,610)	(3,001,950)
<b>Ending Fund Balance</b>	<b>\$ 24,419,148</b>	<b>\$ 10,534,733</b>	<b>\$ 19,828,538</b>	<b>\$ -</b>	<b>\$ 19,828,538</b>	<b>\$ 16,826,588</b>

# Countywide Summary

## Capital Projects Major Fund Summary

Staffing By Budget Function	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Total</b>	-	-	-	-	-	-
<b>Operating Budget By Budget Function</b>						
Public Safety	71,770	35,000	200,000	-	200,000	100,000
General Government & Support Services	23,050,318	32,389,202	73,849,605	-	73,849,605	9,453,142
<b>Total Operating Budget</b>	<b>\$ 23,122,088</b>	<b>\$ 32,424,202</b>	<b>\$ 74,049,605</b>	<b>\$ -</b>	<b>\$ 74,049,605</b>	<b>\$ 9,553,142</b>
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 23,122,088	\$ 32,424,202	\$ 74,049,605	\$ -	\$ 74,049,605	\$ 9,553,142
Other Charges	-	-	-	-	-	-
<b>Total Operating Expenditures</b>	<b>23,122,088</b>	<b>32,424,202</b>	<b>74,049,605</b>	<b>-</b>	<b>74,049,605</b>	<b>9,553,142</b>
Capital Assets	2,445,216	8,071,000	7,399,000	-	7,399,000	3,535,000
Other Financing Uses	2,807,191	2,151,298	-	-	-	-
Intrafund Expenditure Transfers (+)	-	14,744	-	-	-	-
Increases to Fund Balances	15,043,666	15,048,853	312,700	-	312,700	305,154
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 43,418,160</b>	<b>\$ 57,710,097</b>	<b>\$ 81,761,305</b>	<b>\$ -</b>	<b>\$ 81,761,305</b>	<b>\$ 13,393,296</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 25,854	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 800,000
Intergovernmental Revenue	21,913,756	30,626,083	64,727,995	-	64,727,995	4,180,000
Charges for Services	535,627	35,000	10,000	-	10,000	-
Miscellaneous Revenue	(79,523)	105,000	155,000	-	155,000	-
<b>Total Operating Revenues</b>	<b>22,395,714</b>	<b>30,766,083</b>	<b>64,897,995</b>	<b>-</b>	<b>64,897,995</b>	<b>4,980,000</b>
Other Financing Sources	17,114,345	22,081,674	6,062,305	-	6,062,305	2,958,854
Intrafund Expenditure Transfers (-)	-	14,744	-	-	-	-
Decreases to Fund Balances	3,908,102	4,847,596	10,801,005	-	10,801,005	5,454,442
<b>Total Revenues</b>	<b>\$ 43,418,160</b>	<b>\$ 57,710,097</b>	<b>\$ 81,761,305</b>	<b>\$ -</b>	<b>\$ 81,761,305</b>	<b>\$ 13,393,296</b>
Beginning Fund Balance	\$ 10,504,022	\$ 10,504,022	\$ 21,639,587	\$ -	\$ 21,639,587	\$ 11,151,282
Net Change in Sources Over Uses	11,135,564	10,201,257	(10,488,305)	-	(10,488,305)	(5,149,288)
<b>Ending Fund Balance</b>	<b>\$ 21,639,587</b>	<b>\$ 20,705,279</b>	<b>\$ 11,151,282</b>	<b>\$ -</b>	<b>\$ 11,151,282</b>	<b>\$ 6,001,994</b>

# Countywide Summary

## Affordable Housing Major Fund Summary

Staffing By Budget Function	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
Community Resources & Public Fac.	4.09	4.00	4.00	-	4.00	4.00
<b>Total</b>	<b>4.09</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>4.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 3,965,755	\$ 5,783,174	\$ 6,069,284	\$ -	\$ 6,069,284	\$ 3,940,629
<b>Total Operating Budget</b>	<b>\$ 3,965,755</b>	<b>\$ 5,783,174</b>	<b>\$ 6,069,284</b>	<b>\$ -</b>	<b>\$ 6,069,284</b>	<b>\$ 3,940,629</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 521,716	\$ 632,367	\$ 670,472	\$ -	\$ 670,472	\$ 700,389
Services and Supplies	3,054,333	4,344,407	4,717,393	-	4,717,393	3,158,672
Other Charges	389,705	806,400	681,419	-	681,419	81,568
<b>Total Operating Expenditures</b>	<b>3,965,755</b>	<b>5,783,174</b>	<b>6,069,284</b>	<b>-</b>	<b>6,069,284</b>	<b>3,940,629</b>
Other Financing Uses	1,658,323	604,510	692,590	-	692,590	646,450
Intrafund Expenditure Transfers (+)	98,334	98,859	113,200	-	113,200	113,200
Increases to Fund Balances	1,753,655	533,450	474,202	-	474,202	407,472
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,476,066</b>	<b>\$ 7,019,993</b>	<b>\$ 7,349,276</b>	<b>\$ -</b>	<b>\$ 7,349,276</b>	<b>\$ 5,107,751</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 37,839	\$ 13,700	\$ 34,850	\$ -	\$ 34,850	\$ 35,700
Intergovernmental Revenue	2,825,579	2,713,602	3,227,957	-	3,227,957	2,680,687
Charges for Services	372,805	103,000	50,000	-	50,000	50,000
Miscellaneous Revenue	2,283,316	2,122,431	2,064,572	-	2,064,572	1,442,267
<b>Total Operating Revenues</b>	<b>5,519,540</b>	<b>4,952,733</b>	<b>5,377,379</b>	<b>-</b>	<b>5,377,379</b>	<b>4,208,654</b>
Other Financing Sources	605,469	-	-	-	-	-
Intrafund Expenditure Transfers (-)	98,334	98,859	113,200	-	113,200	113,200
Decreases to Fund Balances	1,252,724	1,968,401	1,858,697	-	1,858,697	785,897
<b>Total Revenues</b>	<b>\$ 7,476,066</b>	<b>\$ 7,019,993</b>	<b>\$ 7,349,276</b>	<b>\$ -</b>	<b>\$ 7,349,276</b>	<b>\$ 5,107,751</b>
Beginning Fund Balance	\$ 6,864,699	\$ 6,864,699	\$ 7,365,630	\$ -	\$ 7,365,630	\$ 5,981,135
Net Change in Sources Over Uses	500,931	(1,434,951)	(1,384,495)	-	(1,384,495)	(378,425)
<b>Ending Fund Balance</b>	<b>\$ 7,365,630</b>	<b>\$ 5,429,748</b>	<b>\$ 5,981,135</b>	<b>\$ -</b>	<b>\$ 5,981,135</b>	<b>\$ 5,602,710</b>

# Countywide Summary

## Behavioral Wellness Major Fund Summary

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Health & Human Services	370.38	434.10	431.58	-	431.58	431.58
<b>Total</b>	<b>370.38</b>	<b>434.10</b>	<b>431.58</b>	<b>-</b>	<b>431.58</b>	<b>431.58</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 106,511,124	\$ 111,642,814	\$ 112,651,280	\$ 748,491	\$ 113,399,771	\$ 109,943,130
<b>Total Operating Budget</b>	<b>\$ 106,511,124</b>	<b>\$ 111,642,814</b>	<b>\$ 112,651,280</b>	<b>\$ 748,491</b>	<b>\$ 113,399,771</b>	<b>\$ 109,943,130</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 42,599,151	\$ 52,338,357	\$ 54,340,406	\$ -	\$ 54,340,406	\$ 54,537,340
Services and Supplies	61,190,544	56,931,654	55,843,419	748,491	56,591,910	52,878,362
Other Charges	2,721,429	2,372,803	2,467,455	-	2,467,455	2,527,428
<b>Total Operating Expenditures</b>	<b>106,511,124</b>	<b>111,642,814</b>	<b>112,651,280</b>	<b>748,491</b>	<b>113,399,771</b>	<b>109,943,130</b>
Capital Assets	-	289,000	1,110,000	-	1,110,000	10,000
Other Financing Uses	3,309,494	2,313,902	2,540,835	-	2,540,835	2,503,919
Intrafund Expenditure Transfers (+)	4,072,749	4,507,181	4,735,246	-	4,735,246	4,735,246
Increases to Fund Balances	2,895,221	102,414	26,150	-	26,150	26,150
Fund Balance Impact (+)	-	-	-	-	-	185,245
<b>Total Expenditures</b>	<b>\$ 116,788,588</b>	<b>\$ 118,855,311</b>	<b>\$ 121,063,511</b>	<b>\$ 748,491</b>	<b>\$ 121,812,002</b>	<b>\$ 117,403,690</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 7,972	\$ 3,500	\$ 3,500	\$ -	\$ 3,500	\$ 3,500
Use of Money and Property	178,030	232,427	218,900	-	218,900	218,900
Intergovernmental Revenue	49,570,716	50,540,576	49,974,775	-	49,974,775	45,911,340
Charges for Services	46,700,078	52,696,452	55,519,429	141,603	55,661,032	56,254,377
Miscellaneous Revenue	1,096,589	352,414	105,630	-	105,630	105,630
<b>Total Operating Revenues</b>	<b>97,553,385</b>	<b>103,825,369</b>	<b>105,822,234</b>	<b>141,603</b>	<b>105,963,837</b>	<b>102,493,747</b>
Other Financing Sources	9,251,121	4,575,569	3,381,474	275,030	3,656,504	2,181,474
Intrafund Expenditure Transfers (-)	4,072,749	4,507,181	4,735,246	-	4,735,246	4,735,246
Decreases to Fund Balances	1,744,433	1,780,292	1,594,957	331,858	1,926,815	1,716,121
General Fund Contribution	4,166,900	4,166,900	5,529,600	-	5,529,600	3,921,900
Fund Balance Impact (-)	-	-	-	-	-	2,355,202
<b>Total Revenues</b>	<b>\$ 116,788,588</b>	<b>\$ 118,855,311</b>	<b>\$ 121,063,511</b>	<b>\$ 748,491</b>	<b>\$ 121,812,002</b>	<b>\$ 117,403,690</b>
Beginning Fund Balance	\$ 7,965,424	\$ 7,965,424	\$ 9,116,212	\$ -	\$ 9,116,212	\$ 7,215,547
Net Change in Sources Over Uses	1,150,788	(1,677,878)	(1,568,807)	(331,858)	(1,900,665)	(3,859,928)
<b>Ending Fund Balance</b>	<b>\$ 9,116,212</b>	<b>\$ 6,287,546</b>	<b>\$ 7,547,405</b>	<b>\$ (331,858)</b>	<b>\$ 7,215,547</b>	<b>\$ 3,355,619</b>

# Countywide Summary

## Social Services Major Fund Summary

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Health & Human Services	850.93	886.75	728.00	7.77	735.77	672.00
<b>Total</b>	<b>850.93</b>	<b>886.75</b>	<b>728.00</b>	<b>7.77</b>	<b>735.77</b>	<b>672.00</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 157,396,205	\$ 166,147,354	\$ 158,205,380	\$ 763,233	\$ 158,968,613	\$ 160,889,602
<b>Total Operating Budget</b>	<b>\$ 157,396,205</b>	<b>\$ 166,147,354</b>	<b>\$ 158,205,380</b>	<b>\$ 763,233</b>	<b>\$ 158,968,613</b>	<b>\$ 160,889,602</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 80,639,220	\$ 82,246,188	\$ 76,534,969	\$ 763,233	\$ 77,298,202	\$ 75,741,846
Services and Supplies	20,939,374	24,487,059	23,862,077	-	23,862,077	25,017,976
Other Charges	55,817,611	59,414,107	57,808,334	-	57,808,334	60,129,780
<b>Total Operating Expenditures</b>	<b>157,396,205</b>	<b>166,147,354</b>	<b>158,205,380</b>	<b>763,233</b>	<b>158,968,613</b>	<b>160,889,602</b>
Capital Assets	468,385	1,232,500	1,577,500	-	1,577,500	402,500
Other Financing Uses	75,666	134,500	92,000	-	92,000	92,000
Increases to Fund Balances	2,577,527	1,995,902	1,884,346	-	1,884,346	1,884,346
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 160,517,783</b>	<b>\$ 169,510,256</b>	<b>\$ 161,759,226</b>	<b>\$ 763,233</b>	<b>\$ 162,522,459</b>	<b>\$ 163,268,448</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 85,529	\$ 66,000	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	8,515	13,200	13,200	-	13,200	13,200
Use of Money and Property	219,929	267,587	270,888	-	270,888	276,123
Intergovernmental Revenue	147,512,910	156,211,264	148,211,419	889,621	149,101,040	146,978,409
Charges for Services	71,782	-	-	-	-	-
Miscellaneous Revenue	1,200,723	488,048	477,878	-	477,878	477,878
<b>Total Operating Revenues</b>	<b>149,099,387</b>	<b>157,046,099</b>	<b>149,039,385</b>	<b>889,621</b>	<b>149,929,006</b>	<b>147,811,610</b>
Other Financing Sources	1,354,324	1,339,910	1,239,268	(890,133)	349,135	89,400
Intrafund Expenditure Transfers (-)	-	-	-	-	-	-
Decreases to Fund Balances	2,924,549	3,984,724	4,111,173	-	4,111,173	2,019,905
General Fund Contribution	7,139,523	7,139,523	7,369,400	763,745	8,133,145	7,218,600
Fund Balance Impact (-)	-	-	-	-	-	6,128,933
<b>Total Revenues</b>	<b>\$ 160,517,783</b>	<b>\$ 169,510,256</b>	<b>\$ 161,759,226</b>	<b>\$ 763,233</b>	<b>\$ 162,522,459</b>	<b>\$ 163,268,448</b>
Beginning Fund Balance	\$ 4,478,199	\$ 4,478,199	\$ 4,131,178	\$ -	\$ 4,131,178	\$ 1,904,351
Net Change in Sources Over Uses	(347,022)	(1,988,822)	(2,226,827)	-	(2,226,827)	(6,264,492)
<b>Ending Fund Balance</b>	<b>\$ 4,131,178</b>	<b>\$ 2,489,377</b>	<b>\$ 1,904,351</b>	<b>\$ -</b>	<b>\$ 1,904,351</b>	<b>\$ (4,360,141)</b>

# Countywide Summary

## Non-Major Funds Summary

	FY 16-17 Actual	FY 16-17 Adopted	FY 17-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	FY 17-18 Adopted	FY 18-19 Proposed
<b>Staffing By Budget Function</b>						
Policy & Executive	6.17	6.00	6.00	-	6.00	6.00
Public Safety	6.34	8.00	8.00	-	8.00	8.00
Health & Human Services	97.09	99.33	88.50	-	88.50	88.00
Community Resources & Public Fac.	11.24	12.00	12.00	-	12.00	12.00
General Government & Support Services	55.72	57.00	56.00	-	56.00	56.00
<b>Total</b>	<b>176.56</b>	<b>182.33</b>	<b>170.50</b>	<b>-</b>	<b>170.50</b>	<b>170.00</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 21,768,410	\$ 21,624,817	\$ 23,320,410	\$ (1,214,820)	\$ 22,105,590	\$ 24,043,629
Public Safety	16,382,255	16,430,402	17,166,083	-	17,166,083	17,209,867
Policy & Executive	25,577,191	30,952,237	29,854,573	-	29,854,573	31,017,561
Community Resources & Public Fac.	6,314,154	9,608,384	9,039,959	-	9,039,959	13,973,836
General Government & Support Services	33,048,338	36,611,897	37,161,040	-	37,161,040	37,227,585
General County Programs	6,460	8,030	8,030	-	8,030	8,030
<b>Total Operating Budget</b>	<b>\$ 103,096,809</b>	<b>\$ 115,235,767</b>	<b>\$ 116,550,095</b>	<b>\$ (1,214,820)</b>	<b>\$ 115,335,275</b>	<b>\$ 123,480,508</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 21,528,436	\$ 22,989,486	\$ 22,400,560	\$ -	\$ 22,400,560	\$ 23,134,063
Services and Supplies	58,184,993	67,001,241	70,106,946	(1,214,820)	68,892,126	70,570,613
Other Charges	23,383,381	25,245,040	24,042,589	-	24,042,589	29,775,832
<b>Total Operating Expenditures</b>	<b>103,096,809</b>	<b>115,235,767</b>	<b>116,550,095</b>	<b>(1,214,820)</b>	<b>115,335,275</b>	<b>123,480,508</b>
Capital Assets	8,022,017	9,445,817	7,936,062	-	7,936,062	5,939,481
Other Financing Uses	6,710,809	6,672,080	6,754,003	-	6,754,003	6,836,749
Intrafund Expenditure Transfers (+)	37,654	30,000	38,000	-	38,000	38,000
Increases to Fund Balances	2,748,935	2,766,641	2,271,896	160,000	2,431,896	1,782,234
Fund Balance Impact (+)	4,066,467	-	-	-	-	4,723
<b>Total Expenditures</b>	<b>\$ 124,682,691</b>	<b>\$ 134,150,305</b>	<b>\$ 133,550,056</b>	<b>\$ (1,054,820)</b>	<b>\$ 132,495,236</b>	<b>\$ 138,081,695</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 5,229,507	\$ 5,018,513	\$ 5,184,345	\$ -	\$ 5,184,345	\$ 5,371,543
Licenses, Permits and Franchises	350	50,000	50,000	-	50,000	50,000
Fines, Forfeitures, and Penalties	2,890,831	3,399,700	3,410,000	-	3,410,000	3,410,000
Use of Money and Property	810,549	613,482	1,009,937	-	1,009,937	1,008,655
Intergovernmental Revenue	22,878,785	25,089,329	22,461,051	127,312	22,588,363	27,859,476
Charges for Services	33,002,247	34,931,236	35,993,198	-	35,993,198	35,619,855
Miscellaneous Revenue	34,486,367	34,001,523	35,471,363	-	35,471,363	36,940,656
<b>Total Operating Revenues</b>	<b>99,298,637</b>	<b>103,103,783</b>	<b>103,579,894</b>	<b>127,312</b>	<b>103,707,206</b>	<b>110,260,185</b>
Other Financing Sources	6,609,577	8,331,761	7,417,607	(1,342,132)	6,075,475	5,025,759
Intrafund Expenditure Transfers (-)	37,654	30,000	38,000	-	38,000	38,000
Decreases to Fund Balances	8,548,044	13,201,684	12,130,355	160,000	12,290,355	9,634,080
General Fund Contribution	9,483,077	9,483,077	10,384,200	-	10,384,200	9,896,600
Fund Balance Impact (-)	705,702	-	-	-	-	3,227,071
<b>Total Revenues</b>	<b>\$ 124,682,691</b>	<b>\$ 134,150,305</b>	<b>\$ 133,550,056</b>	<b>\$ (1,054,820)</b>	<b>\$ 132,495,236</b>	<b>\$ 138,081,695</b>
Beginning Fund Balance	\$ 73,399,896	\$ 73,399,896	\$ 78,953,891	\$ -	\$ 78,953,891	\$ 69,095,432
Net Change in Sources Over Uses	(2,438,344)	(10,435,043)	(9,858,459)	-	(9,858,459)	(11,074,194)
Accounting Basis and Other Entries	7,992,339	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 78,953,891</b>	<b>\$ 62,964,853</b>	<b>\$ 69,095,432</b>	<b>\$ -</b>	<b>\$ 69,095,432</b>	<b>\$ 58,021,238</b>

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# Policy & Executive

## Functional Summary

	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
<b>Staffing By Budget Department</b>						
Board of Supervisors	21.24	20.00	20.25	-	20.25	20.25
County Executive Office	33.19	36.00	33.00	-	33.00	33.00
County Counsel	38.88	39.50	38.65	-	38.65	38.15
<b>Total</b>	<b>93.31</b>	<b>95.50</b>	<b>91.90</b>	<b>-</b>	<b>91.90</b>	<b>91.40</b>
<b>Budget By Budget Department</b>						
Board of Supervisors	\$ 2,961,068	\$ 3,038,300	\$ 3,101,472	\$ -	\$ 3,101,472	\$ 3,186,892
County Executive Office	31,591,957	37,960,917	36,385,371	85,000	36,470,371	37,661,659
County Counsel	7,694,856	7,987,804	8,343,867	-	8,343,867	8,714,722
<b>Total Operating Budget</b>	<b>\$ 42,247,880</b>	<b>\$ 48,987,021</b>	<b>\$ 47,830,710</b>	<b>\$ 85,000</b>	<b>\$ 47,915,710</b>	<b>\$ 49,563,273</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 14,910,888	\$ 16,385,977	\$ 16,463,072	\$ -	\$ 16,463,072	\$ 17,058,813
Services and Supplies	25,337,439	31,016,125	29,442,768	85,000	29,527,768	30,764,698
Other Charges	1,999,553	1,584,919	1,924,870	-	1,924,870	1,739,762
<b>Total Operating Expenditures</b>	<b>42,247,880</b>	<b>48,987,021</b>	<b>47,830,710</b>	<b>85,000</b>	<b>47,915,710</b>	<b>49,563,273</b>
Capital Assets	38,182	155,000	155,000	30,000	185,000	155,000
Other Financing Uses	-	-	-	-	-	-
Intrafund Expenditure Transfers (+)	126,184	40,000	50,128	-	50,128	50,128
Increases to Fund Balances	997,915	382,258	243,728	270,000	513,728	-
Fund Balance Impact (+)	3,079,074	-	-	-	-	-
<b>Total</b>	<b>\$ 46,489,236</b>	<b>\$ 49,564,279</b>	<b>\$ 48,279,566</b>	<b>\$ 385,000</b>	<b>\$ 48,664,566</b>	<b>\$ 49,768,401</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 222,912	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -
Use of Money and Property	28,514	38,000	89,000	-	89,000	89,000
Intergovernmental Revenue	468,538	600,000	761,000	-	761,000	761,000
Charges for Services	4,924,739	4,583,387	4,939,769	-	4,939,769	4,941,521
Miscellaneous Revenue	27,635,709	27,821,688	28,290,680	-	28,290,680	29,778,468
<b>Total Operating Revenues</b>	<b>33,280,412</b>	<b>33,043,075</b>	<b>34,080,449</b>	<b>300,000</b>	<b>34,380,449</b>	<b>35,569,989</b>
Other Financing Sources	-	-	-	-	-	-
Intrafund Expenditure Transfers (-)	248,315	43,000	53,128	-	53,128	53,128
Decreases to Fund Balances	673,723	4,299,888	2,087,082	85,000	2,172,082	1,343,677
General Fund Contribution	12,052,270	12,178,316	12,058,907	-	12,058,907	11,815,300
Fund Balance Impact (-)	234,515	-	-	-	-	986,307
<b>Total</b>	<b>\$ 46,489,236</b>	<b>\$ 49,564,279</b>	<b>\$ 48,279,566</b>	<b>\$ 385,000</b>	<b>\$ 48,664,566</b>	<b>\$ 49,768,401</b>

# Board of Supervisors

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
First District	4.26	4.00	4.00	-	4.00	4.00
Second District	3.49	3.50	3.50	-	3.50	3.50
Third District	4.61	4.50	4.75	-	4.75	4.75
Fourth District	4.57	4.00	4.00	-	4.00	4.00
Fifth District	2.92	2.75	2.75	-	2.75	2.75
Board Support	1.39	1.25	1.25	-	1.25	1.25
<b>Total</b>	<b>21.24</b>	<b>20.00</b>	<b>20.25</b>	<b>-</b>	<b>20.25</b>	<b>20.25</b>
<hr/>						
<b>Budget By Budget Program</b>						
First District	\$ 591,862	\$ 598,944	\$ 582,900	\$ -	\$ 582,900	\$ 572,985
Second District	494,368	512,977	528,828	-	528,828	549,655
Third District	636,994	660,369	670,615	-	670,615	701,145
Fourth District	526,888	538,385	542,819	-	542,819	561,110
Fifth District	449,719	448,541	465,348	-	465,348	481,453
Board Support	261,237	279,084	310,962	-	310,962	320,544
<b>Total</b>	<b>\$ 2,961,068</b>	<b>\$ 3,038,300</b>	<b>\$ 3,101,472</b>	<b>\$ -</b>	<b>\$ 3,101,472</b>	<b>\$ 3,186,892</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 2,642,999	\$ 2,697,501	\$ 2,725,358	\$ -	\$ 2,725,358	\$ 2,802,027
Services and Supplies	115,183	133,369	139,723	-	139,723	139,723
Other Charges	202,885	207,430	236,391	-	236,391	245,142
<b>Total Operating Expenditures</b>	<b>2,961,068</b>	<b>3,038,300</b>	<b>3,101,472</b>	<b>-</b>	<b>3,101,472</b>	<b>3,186,892</b>
Other Financing Uses	-	-	-	-	-	-
Intrafund Expenditure Transfers (+)	32,315	40,000	50,128	-	50,128	50,128
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	85,047	-	-	-	-	-
<b>Total</b>	<b>\$ 3,078,430</b>	<b>\$ 3,078,300</b>	<b>\$ 3,151,600</b>	<b>\$ -</b>	<b>\$ 3,151,600</b>	<b>\$ 3,237,020</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Miscellaneous Revenue	\$ 130	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Operating Revenues</b>	<b>130</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
General Fund Contribution	3,078,300	3,078,300	3,151,600	-	3,151,600	3,086,100
Fund Balance Impact (-)	-	-	-	-	-	150,920
<b>Total</b>	<b>\$ 3,078,430</b>	<b>\$ 3,078,300</b>	<b>\$ 3,151,600</b>	<b>\$ -</b>	<b>\$ 3,151,600</b>	<b>\$ 3,237,020</b>

# County Executive Office

## Department Detail

	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
<b>Staffing By Budget Program</b>						
County Management	19.90	23.00	20.95	-	20.95	20.95
Emergency Management	7.13	7.00	6.05	-	6.05	6.05
Risk Management	6.17	6.00	6.00	-	6.00	6.00
<b>Total</b>	<b>33.19</b>	<b>36.00</b>	<b>33.00</b>	<b>-</b>	<b>33.00</b>	<b>33.00</b>
<b>Budget By Budget Program</b>						
County Management	\$ 4,317,905	\$ 5,231,321	\$ 4,751,662	\$ 85,000	\$ 4,836,662	\$ 4,922,155
Emergency Management	1,697,291	1,777,359	1,779,136	-	1,779,136	1,721,943
Risk Management	25,577,006	30,952,237	29,854,573	-	29,854,573	31,017,561
Unallocated	(245)	-	-	-	-	-
<b>Total</b>	<b>\$ 31,591,957</b>	<b>\$ 37,960,917</b>	<b>\$ 36,385,371</b>	<b>\$ 85,000</b>	<b>\$ 36,470,371</b>	<b>\$ 37,661,659</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 5,172,606	\$ 6,383,718	\$ 6,096,623	\$ -	\$ 6,096,623	\$ 6,248,429
Services and Supplies	24,796,467	30,382,976	28,795,288	85,000	28,880,288	30,121,665
Other Charges	1,622,884	1,194,223	1,493,460	-	1,493,460	1,291,565
<b>Total Operating Expenditures</b>	<b>31,591,957</b>	<b>37,960,917</b>	<b>36,385,371</b>	<b>85,000</b>	<b>36,470,371</b>	<b>37,661,659</b>
Capital Assets	38,182	155,000	155,000	30,000	185,000	155,000
Other Financing Uses	-	-	-	-	-	-
Intrafund Expenditure Transfers (+)	93,869	-	-	-	-	-
Increases to Fund Balances	997,915	382,258	243,728	270,000	513,728	-
Fund Balance Impact (+)	2,339,778	-	-	-	-	-
<b>Total</b>	<b>\$ 35,061,702</b>	<b>\$ 38,498,175</b>	<b>\$ 36,784,099</b>	<b>\$ 385,000</b>	<b>\$ 37,169,099</b>	<b>\$ 37,816,659</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 222,912	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -
Use of Money and Property	28,514	38,000	89,000	-	89,000	89,000
Intergovernmental Revenue	468,538	600,000	761,000	-	761,000	761,000
Charges for Services	515,393	599,464	589,309	-	589,309	591,061
Miscellaneous Revenue	27,634,886	27,821,188	28,290,180	-	28,290,180	29,777,968
<b>Total Operating Revenues</b>	<b>28,870,244</b>	<b>29,058,652</b>	<b>29,729,489</b>	<b>300,000</b>	<b>30,029,489</b>	<b>31,219,029</b>
Other Financing Sources	-	-	-	-	-	-
Intrafund Expenditure Transfers (-)	248,315	43,000	53,128	-	53,128	53,128
Decreases to Fund Balances	395,573	3,957,423	1,837,082	85,000	1,922,082	1,093,677
General Fund Contribution	5,313,054	5,439,100	5,164,400	-	5,164,400	5,066,300
Fund Balance Impact (-)	234,515	-	-	-	-	384,525
<b>Total</b>	<b>\$ 35,061,702</b>	<b>\$ 38,498,175</b>	<b>\$ 36,784,099</b>	<b>\$ 385,000</b>	<b>\$ 37,169,099</b>	<b>\$ 37,816,659</b>

# County Counsel

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Legal Services	38.88	39.50	38.65	-	38.65	38.15
<b>Total</b>	<b>38.88</b>	<b>39.50</b>	<b>38.65</b>	<b>-</b>	<b>38.65</b>	<b>38.15</b>
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Budget By Budget Program						
Legal Services	\$ 7,694,856	\$ 7,987,804	\$ 8,343,867	\$ -	\$ 8,343,867	\$ 8,714,722
<b>Total</b>	<b>\$ 7,694,856</b>	<b>\$ 7,987,804</b>	<b>\$ 8,343,867</b>	<b>\$ -</b>	<b>\$ 8,343,867</b>	<b>\$ 8,714,722</b>
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Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 7,095,283	\$ 7,304,758	\$ 7,641,091	\$ -	\$ 7,641,091	\$ 8,008,357
Services and Supplies	425,789	499,780	507,757	-	507,757	503,310
Other Charges	173,784	183,266	195,019	-	195,019	203,055
<b>Total Operating Expenditures</b>	<b>7,694,856</b>	<b>7,987,804</b>	<b>8,343,867</b>	<b>-</b>	<b>8,343,867</b>	<b>8,714,722</b>
Fund Balance Impact (+)	654,249	-	-	-	-	-
<b>Total</b>	<b>\$ 8,349,105</b>	<b>\$ 7,987,804</b>	<b>\$ 8,343,867</b>	<b>\$ -</b>	<b>\$ 8,343,867</b>	<b>\$ 8,714,722</b>
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Budget By Categories of Revenues						
Charges for Services	\$ 4,409,346	\$ 3,983,923	\$ 4,350,460	\$ -	\$ 4,350,460	\$ 4,350,460
Miscellaneous Revenue	693	500	500	-	500	500
<b>Total Operating Revenues</b>	<b>4,410,039</b>	<b>3,984,423</b>	<b>4,350,960</b>	<b>-</b>	<b>4,350,960</b>	<b>4,350,960</b>
Decreases to Fund Balances	278,150	342,465	250,000	-	250,000	250,000
General Fund Contribution	3,660,916	3,660,916	3,742,907	-	3,742,907	3,662,900
Fund Balance Impact (-)	-	-	-	-	-	450,862
<b>Total</b>	<b>\$ 8,349,105</b>	<b>\$ 7,987,804</b>	<b>\$ 8,343,867</b>	<b>\$ -</b>	<b>\$ 8,343,867</b>	<b>\$ 8,714,722</b>

# Public Safety

## Functional Summary

Staffing By Budget Department	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
District Attorney	139.23	135.20	131.20	-	131.20	131.20
Probation	329.30	335.00	330.00	2.00	332.00	330.00
Public Defender	70.88	68.50	68.50	-	68.50	68.50
Fire	267.60	279.62	285.12	-	285.12	285.12
Sheriff	641.98	669.08	662.81	1.42	664.23	665.11
<b>Total</b>	<b>1,449.00</b>	<b>1,487.39</b>	<b>1,477.62</b>	<b>3.42</b>	<b>1,481.05</b>	<b>1,479.93</b>
Budget By Budget Department						
District Attorney	\$ 23,138,501	\$ 24,042,118	\$ 24,352,408	\$ -	\$ 24,352,408	\$ 25,459,696
Probation	52,681,593	54,000,348	55,797,732	259,075	56,056,807	57,994,848
Public Defender	10,922,651	11,590,494	11,493,606	-	11,493,606	12,127,187
Court Special Services	14,829,360	15,248,900	15,256,900	-	15,256,900	15,256,900
Fire	67,477,246	66,918,589	71,818,400	-	71,818,400	75,146,114
Sheriff	132,487,759	129,866,209	136,754,172	1,428,959	138,183,131	141,870,549
<b>Total Operating Budget</b>	<b>\$ 301,537,111</b>	<b>\$ 301,666,658</b>	<b>\$ 315,473,218</b>	<b>\$ 1,688,034</b>	<b>\$ 317,161,252</b>	<b>\$ 327,855,294</b>
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 239,629,580	\$ 240,472,797	\$ 249,500,885	\$ 1,059,026	\$ 250,559,911	\$ 260,880,186
Services and Supplies	36,383,724	34,084,952	37,797,207	617,066	38,414,273	38,892,527
Other Charges	25,523,807	27,108,909	28,175,126	11,942	28,187,068	28,082,581
<b>Total Operating Expenditures</b>	<b>301,537,111</b>	<b>301,666,658</b>	<b>315,473,218</b>	<b>1,688,034</b>	<b>317,161,252</b>	<b>327,855,294</b>
Capital Assets	2,082,479	2,180,450	1,414,461	-	1,414,461	363,000
Other Financing Uses	4,685,511	12,884,611	7,207,411	-	7,207,411	5,672,261
Intrafund Expenditure Transfers (+)	571,049	686,095	708,921	-	708,921	708,921
Increases to Fund Balances	12,649,037	1,100,979	835,828	-	835,828	810,720
Fund Balance Impact (+)	623,284	-	-	-	-	-
<b>Total</b>	<b>\$ 322,148,470</b>	<b>\$ 318,518,793</b>	<b>\$ 325,639,839</b>	<b>\$ 1,688,034</b>	<b>\$ 327,327,873</b>	<b>\$ 335,410,196</b>
Budget By Categories of Revenues						
Taxes	\$ 48,644,953	\$ 49,273,000	\$ 51,108,000	\$ -	\$ 51,108,000	\$ 54,231,000
Licenses, Permits and Franchises	18,420	20,000	20,000	-	20,000	20,000
Fines, Forfeitures, and Penalties	1,876,720	2,175,621	2,283,665	-	2,283,665	2,151,673
Use of Money and Property	530,392	233,700	529,571	-	529,571	529,571
Intergovernmental Revenue	73,978,151	70,445,176	71,934,953	653,959	72,588,912	73,473,255
Charges for Services	50,681,734	44,970,301	47,292,573	-	47,292,573	47,428,609
Miscellaneous Revenue	4,833,170	4,142,571	4,733,067	-	4,733,067	4,764,667
<b>Total Operating Revenues</b>	<b>180,563,540</b>	<b>171,260,369</b>	<b>177,901,829</b>	<b>653,959</b>	<b>178,555,788</b>	<b>182,598,775</b>
Other Financing Sources	3,110,883	3,993,485	2,563,963	-	2,563,963	2,209,186
Intrafund Expenditure Transfers (-)	607,152	715,395	738,256	-	738,256	738,256
Decreases to Fund Balances	7,023,302	13,884,778	13,566,603	1,034,075	14,600,678	9,587,277
General Fund Contribution	128,664,766	128,664,766	130,869,188	-	130,869,188	127,522,100
Fund Balance Impact (-)	2,178,827	-	-	-	-	12,754,602
<b>Total</b>	<b>\$ 322,148,470</b>	<b>\$ 318,518,793</b>	<b>\$ 325,639,839</b>	<b>\$ 1,688,034</b>	<b>\$ 327,327,873</b>	<b>\$ 335,410,196</b>

# District Attorney

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	10.00	9.00	9.00	-	9.00	8.00
Criminal Prosecution	128.46	124.20	120.05	-	120.05	121.60
Civil Prosecution	0.77	2.00	2.15	-	2.15	1.60
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>139.23</b>	<b>135.20</b>	<b>131.20</b>	<b>-</b>	<b>131.20</b>	<b>131.20</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,818,361	\$ 1,656,530	\$ 1,725,968	\$ -	\$ 1,725,968	\$ 1,665,034
Criminal Prosecution	21,188,568	22,040,572	22,259,621	-	22,259,621	23,518,409
Civil Prosecution	131,572	345,016	366,819	-	366,819	276,253
<b>Total</b>	<b>\$ 23,138,501</b>	<b>\$ 24,042,118</b>	<b>\$ 24,352,408</b>	<b>\$ -</b>	<b>\$ 24,352,408</b>	<b>\$ 25,459,696</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 20,993,222	\$ 21,951,077	\$ 22,433,302	\$ -	\$ 22,433,302	\$ 23,510,180
Services and Supplies	1,202,783	1,147,864	1,177,558	-	1,177,558	1,178,438
Other Charges	942,496	943,177	741,548	-	741,548	771,078
<b>Total Operating Expenditures</b>	<b>23,138,501</b>	<b>24,042,118</b>	<b>24,352,408</b>	<b>-</b>	<b>24,352,408</b>	<b>25,459,696</b>
Capital Assets	84,260	-	550,000	-	550,000	-
Intrafund Expenditure Transfers (+)	-	2,000	-	-	-	-
Increases to Fund Balances	391,881	-	-	-	-	-
Fund Balance Impact (+)	122,964	-	-	-	-	-
<b>Total</b>	<b>\$ 23,737,605</b>	<b>\$ 24,044,118</b>	<b>\$ 24,902,408</b>	<b>\$ -</b>	<b>\$ 24,902,408</b>	<b>\$ 25,459,696</b>
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<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 92,439	\$ 225,100	\$ 325,100	\$ -	\$ 325,100	\$ 193,108
Intergovernmental Revenue	6,887,904	6,389,265	7,317,006	-	7,317,006	7,458,006
Charges for Services	1,631,147	1,760,595	1,707,427	-	1,707,427	1,707,427
Miscellaneous Revenue	50,350	95,000	85,000	-	85,000	85,000
<b>Total Operating Revenues</b>	<b>8,661,840</b>	<b>8,469,960</b>	<b>9,434,533</b>	<b>-</b>	<b>9,434,533</b>	<b>9,443,541</b>
Other Financing Sources	52,300	52,300	52,615	-	52,615	52,615
Intrafund Expenditure Transfers (-)	319,965	319,965	341,065	-	341,065	341,065
Decreases to Fund Balances	731,500	1,229,893	1,253,695	-	1,253,695	418,535
General Fund Contribution	13,972,000	13,972,000	13,820,500	-	13,820,500	13,738,200
Fund Balance Impact (-)	-	-	-	-	-	1,465,740
<b>Total</b>	<b>\$ 23,737,605</b>	<b>\$ 24,044,118</b>	<b>\$ 24,902,408</b>	<b>\$ -</b>	<b>\$ 24,902,408</b>	<b>\$ 25,459,696</b>

# Probation

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	32.01	33.50	34.00	-	34.00	34.00
Institutions	108.22	108.00	109.00	-	109.00	109.00
Juvenile Services	58.12	61.00	56.50	2.00	58.50	56.50
Adult Services	128.83	132.50	130.50	-	130.50	130.50
Unallocated	2.12	-	-	-	-	-
<b>Total</b>	<b>329.30</b>	<b>335.00</b>	<b>330.00</b>	<b>2.00</b>	<b>332.00</b>	<b>330.00</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 5,934,947	\$ 5,975,050	\$ 6,191,996	\$ -	\$ 6,191,996	\$ 6,382,250
Institutions	17,661,413	17,553,763	18,421,248	-	18,421,248	19,163,302
Juvenile Services	9,066,177	9,586,800	9,346,762	259,075	9,605,837	9,648,649
Adult Services	20,019,056	20,884,735	21,837,726	-	21,837,726	22,800,647
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 52,681,593</b>	<b>\$ 54,000,348</b>	<b>\$ 55,797,732</b>	<b>\$ 259,075</b>	<b>\$ 56,056,807</b>	<b>\$ 57,994,848</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 43,284,918	\$ 44,086,036	\$ 45,525,922	\$ 259,075	\$ 45,784,997	\$ 47,763,452
Services and Supplies	7,330,225	7,837,926	8,155,937	-	8,155,937	8,020,527
Other Charges	2,066,450	2,076,386	2,115,873	-	2,115,873	2,210,869
<b>Total Operating Expenditures</b>	<b>52,681,593</b>	<b>54,000,348</b>	<b>55,797,732</b>	<b>259,075</b>	<b>56,056,807</b>	<b>57,994,848</b>
Capital Assets	166,385	-	144,000	-	144,000	-
Other Financing Uses	797,767	-	-	-	-	-
Intrafund Expenditure Transfers (+)	568,506	660,395	705,256	-	705,256	705,256
Increases to Fund Balances	3,586,257	327,250	63,455	-	63,455	37,000
Fund Balance Impact (+)	112,164	-	-	-	-	-
<b>Total</b>	<b>\$ 57,912,673</b>	<b>\$ 54,987,993</b>	<b>\$ 56,710,443</b>	<b>\$ 259,075</b>	<b>\$ 56,969,518</b>	<b>\$ 58,737,104</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 129,802	\$ 68,000	\$ 81,565	\$ -	\$ 81,565	\$ 81,565
Use of Money and Property	4,116	-	-	-	-	-
Intergovernmental Revenue	27,672,331	24,904,140	26,268,262	-	26,268,262	26,303,804
Charges for Services	2,158,691	2,141,458	2,163,919	-	2,163,919	2,163,919
Miscellaneous Revenue	40,567	37,500	37,750	-	37,750	37,750
<b>Total Operating Revenues</b>	<b>30,005,508</b>	<b>27,151,098</b>	<b>28,551,496</b>	<b>-</b>	<b>28,551,496</b>	<b>28,587,038</b>
Other Financing Sources	208,187	232,000	92,000	-	92,000	92,000
Intrafund Expenditure Transfers (-)	-	20,000	-	-	-	-
Decreases to Fund Balances	1,068,012	953,929	1,041,234	259,075	1,300,309	1,051,763
General Fund Contribution	26,630,966	26,630,966	27,025,713	-	27,025,713	26,674,100
Fund Balance Impact (-)	-	-	-	-	-	2,332,203
<b>Total</b>	<b>\$ 57,912,673</b>	<b>\$ 54,987,993</b>	<b>\$ 56,710,443</b>	<b>\$ 259,075</b>	<b>\$ 56,969,518</b>	<b>\$ 58,737,104</b>

# Public Defender

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	22.10	21.00	6.00	-	6.00	6.00
Adult Legal Services	46.33	45.50	57.50	-	57.50	57.50
Juvenile Legal Services	2.18	2.00	5.00	-	5.00	5.00
Unallocated	0.27	-	-	-	-	-
<b>Total</b>	<b>70.88</b>	<b>68.50</b>	<b>68.50</b>	<b>-</b>	<b>68.50</b>	<b>68.50</b>
<hr/>						
<b>Budget By Budget Program</b>						
Administration & Support	\$ 2,528,247	\$ 2,868,913	\$ 997,356	\$ -	\$ 997,356	\$ 1,037,682
Adult Legal Services	7,869,042	8,312,979	9,621,123	-	9,621,123	10,172,563
Juvenile Legal Services	525,361	408,602	875,127	-	875,127	916,942
<b>Total</b>	<b>\$ 10,922,651</b>	<b>\$ 11,590,494</b>	<b>\$ 11,493,606</b>	<b>\$ -</b>	<b>\$ 11,493,606</b>	<b>\$ 12,127,187</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 10,028,845	\$ 10,736,676	\$ 10,446,562	\$ -	\$ 10,446,562	\$ 11,043,343
Services and Supplies	514,341	474,341	463,230	-	463,230	479,970
Other Charges	379,465	379,477	583,814	-	583,814	603,874
<b>Total Operating Expenditures</b>	<b>10,922,651</b>	<b>11,590,494</b>	<b>11,493,606</b>	<b>-</b>	<b>11,493,606</b>	<b>12,127,187</b>
Capital Assets	185,580	-	-	-	-	-
Fund Balance Impact (+)	388,156	-	-	-	-	-
<b>Total</b>	<b>\$ 11,496,387</b>	<b>\$ 11,590,494</b>	<b>\$ 11,493,606</b>	<b>\$ -</b>	<b>\$ 11,493,606</b>	<b>\$ 12,127,187</b>
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<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ 3,435,292	\$ 3,412,200	\$ 3,563,651	\$ -	\$ 3,563,651	\$ 3,670,906
Charges for Services	164,569	190,000	200,000	-	200,000	204,000
<b>Total Operating Revenues</b>	<b>3,599,861</b>	<b>3,602,200</b>	<b>3,763,651</b>	<b>-</b>	<b>3,763,651</b>	<b>3,874,906</b>
Intrafund Expenditure Transfers (-)	202,326	294,094	309,855	-	309,855	309,855
Decreases to Fund Balances	80,000	80,000	-	-	-	-
General Fund Contribution	7,614,200	7,614,200	7,420,100	-	7,420,100	7,383,100
Fund Balance Impact (-)	-	-	-	-	-	559,326
<b>Total</b>	<b>\$ 11,496,387</b>	<b>\$ 11,590,494</b>	<b>\$ 11,493,606</b>	<b>\$ -</b>	<b>\$ 11,493,606</b>	<b>\$ 12,127,187</b>

# Court Special Services

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Total	-	-	-	-	-	-
<b>Budget By Budget Program</b>						
Grand Jury	\$ 248,624	\$ 211,548	\$ 211,548	\$ -	\$ 211,548	\$ 211,548
Court Special Services	12,088,444	12,728,649	12,728,649	-	12,728,649	12,728,649
Conflict Defense Representation	2,492,293	2,308,703	2,316,703	-	2,316,703	2,316,703
Total	\$ 14,829,360	\$ 15,248,900	\$ 15,256,900	\$ -	\$ 15,256,900	\$ 15,256,900
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 4,872,453	\$ 5,046,240	\$ 5,054,240	\$ -	\$ 5,054,240	\$ 5,054,240
Other Charges	9,956,907	10,202,660	10,202,660	-	10,202,660	10,202,660
Total Operating Expenditures	14,829,360	15,248,900	15,256,900	-	15,256,900	15,256,900
Increases to Fund Balances	67,423	76,600	77,538	-	77,538	77,538
Fund Balance Impact (+)	-	-	-	-	-	-
Total	\$ 14,896,784	\$ 15,325,500	\$ 15,334,438	\$ -	\$ 15,334,438	\$ 15,334,438
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 1,446,869	\$ 1,662,500	\$ 1,662,500	\$ -	\$ 1,662,500	\$ 1,662,500
Use of Money and Property	11,451	3,700	1,571	-	1,571	1,571
Charges for Services	3,185,368	3,544,100	3,544,100	-	3,544,100	3,544,100
Miscellaneous Revenue	1,240,226	1,410,400	1,410,400	-	1,410,400	1,410,400
Total Operating Revenues	5,883,914	6,620,700	6,618,571	-	6,618,571	6,618,571
Other Financing Sources	-	-	-	-	-	-
Intrafund Expenditure Transfers (-)	37,654	30,000	38,000	-	38,000	38,000
Decreases to Fund Balances	388,416	88,000	91,067	-	91,067	91,067
General Fund Contribution	8,586,800	8,586,800	8,586,800	-	8,586,800	8,586,800
Total	\$ 14,896,784	\$ 15,325,500	\$ 15,334,438	\$ -	\$ 15,334,438	\$ 15,334,438

# Fire

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	34.79	33.45	34.45	-	34.45	34.45
Fire Prevention	13.95	15.05	16.05	-	16.05	16.05
Emergency Operations	218.87	231.12	234.62	-	234.62	234.62
<b>Total</b>	<b>267.60</b>	<b>279.62</b>	<b>285.12</b>	<b>-</b>	<b>285.12</b>	<b>285.12</b>
Budget By Budget Program						
Administration & Support	\$ 9,782,568	\$ 9,225,781	\$ 12,749,891	\$ -	\$ 12,749,891	\$ 12,230,470
Fire Prevention	2,681,718	2,764,289	3,019,594	-	3,019,594	3,149,440
Emergency Operations	55,012,961	54,928,519	56,048,915	-	56,048,915	59,766,204
<b>Total</b>	<b>\$ 67,477,246</b>	<b>\$ 66,918,589</b>	<b>\$ 71,818,400</b>	<b>\$ -</b>	<b>\$ 71,818,400</b>	<b>\$ 75,146,114</b>
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 56,924,323	\$ 55,516,178	\$ 59,693,827	\$ -	\$ 59,693,827	\$ 62,254,991
Services and Supplies	6,180,839	5,995,672	6,458,707	-	6,458,707	7,775,630
Other Charges	4,372,084	5,406,739	5,665,866	-	5,665,866	5,115,493
<b>Total Operating Expenditures</b>	<b>67,477,246</b>	<b>66,918,589</b>	<b>71,818,400</b>	<b>-</b>	<b>71,818,400</b>	<b>75,146,114</b>
Capital Assets	907,671	1,242,450	437,461	-	437,461	300,000
Other Financing Uses	3,029,918	11,824,431	6,436,561	-	6,436,561	4,901,207
Increases to Fund Balances	7,462,611	20,000	-	-	-	-
<b>Total</b>	<b>\$ 78,877,446</b>	<b>\$ 80,005,470</b>	<b>\$ 78,692,422</b>	<b>\$ -</b>	<b>\$ 78,692,422</b>	<b>\$ 80,347,321</b>
Budget By Categories of Revenues						
Taxes	\$ 48,644,953	\$ 49,273,000	\$ 51,108,000	\$ -	\$ 51,108,000	\$ 54,231,000
Licenses, Permits and Franchises	18,420	20,000	20,000	-	20,000	20,000
Use of Money and Property	29,865	-	-	-	-	-
Intergovernmental Revenue	2,952,145	2,844,388	1,329,352	-	1,329,352	2,208,988
Charges for Services	26,165,732	20,133,624	21,020,196	-	21,020,196	20,619,063
Miscellaneous Revenue	63,163	13,400	74,000	-	74,000	74,000
<b>Total Operating Revenues</b>	<b>77,874,277</b>	<b>72,284,412</b>	<b>73,551,548</b>	<b>-</b>	<b>73,551,548</b>	<b>77,153,051</b>
Other Financing Sources	934,925	1,211,010	550,264	-	550,264	192,320
Decreases to Fund Balances	68,244	6,510,048	4,590,610	-	4,590,610	3,001,950
<b>Total</b>	<b>\$ 78,877,446</b>	<b>\$ 80,005,470</b>	<b>\$ 78,692,422</b>	<b>\$ -</b>	<b>\$ 78,692,422</b>	<b>\$ 80,347,321</b>

# Sheriff

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	54.58	45.75	46.75	-	46.75	46.75
Custody Operations	244.87	267.60	266.75	(1.00)	265.75	269.06
Countywide Law Enforcement	280.31	311.85	312.42	2.42	314.85	312.42
Court Security Services	48.79	43.88	36.88	-	36.88	36.88
Unallocated	13.42	-	-	-	-	-
<b>Total</b>	<b>641.98</b>	<b>669.08</b>	<b>662.81</b>	<b>1.42</b>	<b>664.23</b>	<b>665.11</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 11,082,119	\$ 10,152,944	\$ 10,931,135	\$ -	\$ 10,931,135	\$ 11,237,133
Custody Operations	53,068,053	49,703,366	53,713,454	625,392	54,338,846	56,206,397
Countywide Law Enforcement	60,697,423	61,977,205	64,099,813	503,567	64,603,380	66,787,658
Court Security Services	7,650,733	8,032,694	8,009,770	300,000	8,309,770	7,639,361
Unallocated	(10,569)	-	-	-	-	-
<b>Total</b>	<b>\$ 132,487,759</b>	<b>\$ 129,866,209</b>	<b>\$ 136,754,172</b>	<b>\$ 1,428,959</b>	<b>\$ 138,183,131</b>	<b>\$ 141,870,549</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 108,398,272	\$ 108,182,830	\$ 111,401,272	\$ 799,951	\$ 112,201,223	\$ 116,308,220
Services and Supplies	16,283,083	13,582,909	16,487,535	617,066	17,104,601	16,383,722
Other Charges	7,806,405	8,100,470	8,865,365	11,942	8,877,307	9,178,607
<b>Total Operating Expenditures</b>	<b>132,487,759</b>	<b>129,866,209</b>	<b>136,754,172</b>	<b>1,428,959</b>	<b>138,183,131</b>	<b>141,870,549</b>
Capital Assets	738,583	938,000	283,000	-	283,000	63,000
Other Financing Uses	857,826	1,060,180	770,850	-	770,850	771,054
Intrafund Expenditure Transfers (+)	2,543	23,700	3,665	-	3,665	3,665
Increases to Fund Balances	1,140,864	677,129	694,835	-	694,835	696,182
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 135,227,575</b>	<b>\$ 132,565,218</b>	<b>\$ 138,506,522</b>	<b>\$ 1,428,959</b>	<b>\$ 139,935,481</b>	<b>\$ 143,404,450</b>
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<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 207,609	\$ 220,021	\$ 214,500	\$ -	\$ 214,500	\$ 214,500
Use of Money and Property	484,960	230,000	528,000	-	528,000	528,000
Intergovernmental Revenue	33,030,479	32,895,183	33,456,682	653,959	34,110,641	33,831,551
Charges for Services	17,376,228	17,200,524	18,656,931	-	18,656,931	19,190,100
Miscellaneous Revenue	3,438,864	2,586,271	3,125,917	-	3,125,917	3,157,517
<b>Total Operating Revenues</b>	<b>54,538,140</b>	<b>53,131,999</b>	<b>55,982,030</b>	<b>653,959</b>	<b>56,635,989</b>	<b>56,921,668</b>
Other Financing Sources	1,915,471	2,498,175	1,869,084	-	1,869,084	1,872,251
Intrafund Expenditure Transfers (-)	47,207	51,336	49,336	-	49,336	49,336
Decreases to Fund Balances	4,687,130	5,022,908	6,589,997	775,000	7,364,997	5,023,962
General Fund Contribution	71,860,800	71,860,800	74,016,075	-	74,016,075	71,139,900
Fund Balance Impact (-)	2,178,827	-	-	-	-	8,397,333
<b>Total</b>	<b>\$ 135,227,575</b>	<b>\$ 132,565,218</b>	<b>\$ 138,506,522</b>	<b>\$ 1,428,959</b>	<b>\$ 139,935,481</b>	<b>\$ 143,404,450</b>

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# Health & Human Services

## Functional Summary

Staffing By Budget Department	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Public Health	536.26	540.29	541.20	-	541.20	540.53
Behavioral Wellness	370.38	434.10	431.58	-	431.58	431.58
Social Services	865.10	899.75	735.00	7.77	742.77	679.00
Child Support Services	71.85	75.33	71.50	-	71.50	71.00
First 5, Children & Families	11.07	11.00	10.00	-	10.00	10.00
<b>Total</b>	<b>1,854.65</b>	<b>1,960.47</b>	<b>1,789.27</b>	<b>7.77</b>	<b>1,797.04</b>	<b>1,732.10</b>
Budget By Budget Department						
Public Health	\$ 87,653,514	\$ 90,379,117	\$ 88,531,950	\$ 25,890	\$ 88,557,840	\$ 91,133,850
Behavioral Wellness	106,511,124	111,642,814	112,651,280	748,491	113,399,771	109,943,130
Social Services	165,530,838	174,239,198	167,706,391	(451,587)	167,254,804	170,553,654
Child Support Services	9,386,120	9,582,883	9,583,883	-	9,583,883	9,907,831
First 5, Children & Families	4,247,658	3,950,090	4,235,516	-	4,235,516	4,471,746
<b>Total Operating Budget</b>	<b>\$ 373,329,254</b>	<b>\$ 389,794,102</b>	<b>\$ 382,709,020</b>	<b>\$ 322,794</b>	<b>\$ 383,031,814</b>	<b>\$ 386,010,211</b>
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 196,801,693	\$ 210,475,499	\$ 208,230,466	\$ 772,233	\$ 209,002,699	\$ 211,410,459
Services and Supplies	113,975,903	113,515,972	110,154,360	(449,439)	109,704,921	107,778,567
Other Charges	62,551,658	65,802,631	64,324,194	-	64,324,194	66,821,185
<b>Total Operating Expenditures</b>	<b>373,329,254</b>	<b>389,794,102</b>	<b>382,709,020</b>	<b>322,794</b>	<b>383,031,814</b>	<b>386,010,211</b>
Capital Assets	1,579,054	1,792,500	2,988,319	6,500	2,994,819	412,500
Other Financing Uses	6,320,503	7,921,946	10,579,581	12,200	10,591,781	6,446,122
Intrafund Expenditure Transfers (+)	4,142,349	4,560,480	4,858,577	-	4,858,577	4,788,541
Increases to Fund Balances	11,405,968	6,745,459	7,012,646	-	7,012,646	6,247,067
Fund Balance Impact (+)	-	-	-	-	-	185,245
<b>Total</b>	<b>\$ 396,777,127</b>	<b>\$ 410,814,487</b>	<b>\$ 408,148,143</b>	<b>\$ 341,494</b>	<b>\$ 408,489,637</b>	<b>\$ 404,089,686</b>
Budget By Categories of Revenues						
Licenses, Permits and Franchises	\$ 1,417,780	\$ 1,570,990	\$ 1,460,290	\$ -	\$ 1,460,290	\$ 1,551,950
Fines, Forfeitures, and Penalties	495,869	559,996	546,809	-	546,809	536,780
Use of Money and Property	553,886	614,206	689,611	-	689,611	694,846
Intergovernmental Revenue	239,415,239	247,352,238	238,341,193	1,016,933	239,358,126	233,798,399
Charges for Services	100,599,685	105,863,316	104,645,738	141,603	104,787,341	107,473,413
Miscellaneous Revenue	6,548,960	4,654,345	4,711,305	-	4,711,305	4,711,305
<b>Total Operating Revenues</b>	<b>349,031,419</b>	<b>360,615,091</b>	<b>350,394,946</b>	<b>1,158,536</b>	<b>351,553,482</b>	<b>348,766,693</b>
Other Financing Sources	12,641,954	10,064,210	10,715,151	(1,945,035)	8,770,116	5,642,898
Intrafund Expenditure Transfers (-)	4,137,308	4,575,208	4,873,726	-	4,873,726	4,803,690
Decreases to Fund Balances	10,072,441	14,665,973	18,988,320	364,248	19,352,568	10,602,338
General Fund Contribution	20,894,005	20,894,005	23,176,000	763,745	23,939,745	20,783,400
Fund Balance Impact (-)	-	-	-	-	-	13,490,667
<b>Total</b>	<b>\$ 396,777,127</b>	<b>\$ 410,814,487</b>	<b>\$ 408,148,143</b>	<b>\$ 341,494</b>	<b>\$ 408,489,637</b>	<b>\$ 404,089,686</b>

# Public Health

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	59.77	62.68	60.30	-	60.30	60.30
Health Care Centers	250.27	250.10	253.88	-	253.88	253.88
Indigent Health Programs	35.46	37.73	36.99	-	36.99	36.99
Disease Prevention & Health Promotion	93.06	95.68	97.56	-	97.56	97.56
Regulatory Programs & Emergency Prepa	51.50	55.94	54.33	-	54.33	53.66
Animal Services	40.90	38.17	38.14	-	38.14	38.14
<b>Total</b>	<b>530.97</b>	<b>540.29</b>	<b>541.20</b>	<b>-</b>	<b>541.20</b>	<b>540.53</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 9,118,247	\$ 9,280,610	\$ 9,363,237	\$ -	\$ 9,363,237	\$ 9,450,081
Health Care Centers	46,692,827	47,288,921	44,990,478	-	44,990,478	46,209,763
Indigent Health Programs	5,369,569	6,066,585	5,842,498	-	5,842,498	5,992,360
Disease Prevention & Health Promotion	13,316,728	13,874,173	14,105,871	-	14,105,871	14,747,964
Regulatory Programs & Emergency Prepa	7,851,797	8,504,009	8,740,152	13,690	8,753,842	9,062,291
Animal Services	5,304,347	5,364,819	5,489,714	12,200	5,501,914	5,671,391
<b>Total</b>	<b>\$ 87,653,514</b>	<b>\$ 90,379,117</b>	<b>\$ 88,531,950</b>	<b>\$ 25,890</b>	<b>\$ 88,557,840</b>	<b>\$ 91,133,850</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 63,029,211	\$ 65,085,485	\$ 67,119,267	\$ 9,000	\$ 67,128,267	\$ 70,519,824
Services and Supplies	21,047,843	21,712,332	17,748,613	16,890	17,765,503	16,848,255
Other Charges	3,576,459	3,581,300	3,664,070	-	3,664,070	3,765,771
<b>Total Operating Expenditures</b>	<b>87,653,514</b>	<b>90,379,117</b>	<b>88,531,950</b>	<b>25,890</b>	<b>88,557,840</b>	<b>91,133,850</b>
Capital Assets	1,110,669	271,000	300,819	6,500	307,319	-
Other Financing Uses	2,901,997	5,445,104	7,916,746	12,200	7,928,946	3,820,203
Intrafund Expenditure Transfers (+)	69,600	53,299	123,331	-	123,331	53,295
Increases to Fund Balances	5,521,888	4,494,285	5,102,150	-	5,102,150	4,336,571
<b>Total</b>	<b>\$ 97,257,669</b>	<b>\$ 100,642,805</b>	<b>\$ 101,974,996</b>	<b>\$ 44,590</b>	<b>\$ 102,019,586</b>	<b>\$ 99,343,919</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 1,332,251	\$ 1,504,990	\$ 1,394,290	\$ -	\$ 1,394,290	\$ 1,485,950
Fines, Forfeitures, and Penalties	479,381	543,296	530,109	-	530,109	520,080
Use of Money and Property	131,673	102,192	191,823	-	191,823	191,823
Intergovernmental Revenue	21,732,059	20,458,641	21,112,310	-	21,112,310	21,344,716
Charges for Services	53,827,824	53,166,864	49,126,309	-	49,126,309	51,219,036
Miscellaneous Revenue	3,933,797	3,773,883	3,749,211	-	3,749,211	3,749,211
<b>Total Operating Revenues</b>	<b>81,436,986</b>	<b>79,549,866</b>	<b>76,104,052</b>	<b>-</b>	<b>76,104,052</b>	<b>78,510,816</b>
Other Financing Sources	1,748,728	3,860,950	4,702,277	12,200	4,714,477	3,372,024
Intrafund Expenditure Transfers (-)	64,559	68,027	138,480	-	138,480	68,444
Decreases to Fund Balances	4,699,290	7,855,857	11,954,487	32,390	11,986,877	6,528,865
General Fund Contribution	9,308,105	9,308,105	9,075,700	-	9,075,700	8,911,500
Fund Balance Impact (-)	-	-	-	-	-	1,952,270
<b>Total</b>	<b>\$ 97,257,669</b>	<b>\$ 100,642,805</b>	<b>\$ 101,974,996</b>	<b>\$ 44,590</b>	<b>\$ 102,019,586</b>	<b>\$ 99,343,919</b>

# Behavioral Wellness

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	64.22	67.85	71.25	-	71.25	71.25
Mental Health Inpatient Services	42.66	44.50	44.80	-	44.80	44.80
Quality Care Management	21.41	19.00	19.75	-	19.75	19.75
Mental Health Outpatient & Community	229.17	290.50	284.77	-	284.77	284.77
Alcohol & Drug Programs	11.53	12.25	11.00	-	11.00	11.00
Unallocated	1.38	-	-	-	-	-
<b>Total</b>	<b>370.38</b>	<b>434.10</b>	<b>431.58</b>	<b>-</b>	<b>431.58</b>	<b>431.58</b>
<hr/>						
<b>Budget By Budget Program</b>						
Administration & Support	\$ 10,043,958	\$ 10,817,653	\$ 11,497,188	\$ -	\$ 11,497,188	\$ 11,198,232
Mental Health Inpatient Services	16,238,559	13,307,883	14,597,723	-	14,597,723	12,067,119
Quality Care Management	3,419,660	2,907,619	3,436,938	-	3,436,938	3,619,425
Mental Health Outpatient & Community	64,347,158	71,715,268	70,340,179	748,491	71,088,670	70,523,140
Alcohol & Drug Programs	12,461,787	12,894,391	12,779,252	-	12,779,252	12,535,214
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 106,511,124</b>	<b>\$ 111,642,814</b>	<b>\$ 112,651,280</b>	<b>\$ 748,491</b>	<b>\$ 113,399,771</b>	<b>\$ 109,943,130</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 42,599,151	\$ 52,338,357	\$ 54,340,406	\$ -	\$ 54,340,406	\$ 54,537,340
Services and Supplies	61,190,544	56,931,654	55,843,419	748,491	56,591,910	52,878,362
Other Charges	2,721,429	2,372,803	2,467,455	-	2,467,455	2,527,428
<b>Total Operating Expenditures</b>	<b>106,511,124</b>	<b>111,642,814</b>	<b>112,651,280</b>	<b>748,491</b>	<b>113,399,771</b>	<b>109,943,130</b>
Capital Assets	-	289,000	1,110,000	-	1,110,000	10,000
Other Financing Uses	3,309,494	2,313,902	2,540,835	-	2,540,835	2,503,919
Intrafund Expenditure Transfers (+)	4,072,749	4,507,181	4,735,246	-	4,735,246	4,735,246
Increases to Fund Balances	2,895,221	102,414	26,150	-	26,150	26,150
Fund Balance Impact (+)	-	-	-	-	-	185,245
<b>Total</b>	<b>\$ 116,788,588</b>	<b>\$ 118,855,311</b>	<b>\$ 121,063,511</b>	<b>\$ 748,491</b>	<b>\$ 121,812,002</b>	<b>\$ 117,403,690</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 7,972	\$ 3,500	\$ 3,500	\$ -	\$ 3,500	\$ 3,500
Use of Money and Property	178,030	232,427	218,900	-	218,900	218,900
Intergovernmental Revenue	49,570,716	50,540,576	49,974,775	-	49,974,775	45,911,340
Charges for Services	46,700,078	52,696,452	55,519,429	141,603	55,661,032	56,254,377
Miscellaneous Revenue	1,096,589	352,414	105,630	-	105,630	105,630
<b>Total Operating Revenues</b>	<b>97,553,385</b>	<b>103,825,369</b>	<b>105,822,234</b>	<b>141,603</b>	<b>105,963,837</b>	<b>102,493,747</b>
Other Financing Sources	9,251,121	4,575,569	3,381,474	275,030	3,656,504	2,181,474
Intrafund Expenditure Transfers (-)	4,072,749	4,507,181	4,735,246	-	4,735,246	4,735,246
Decreases to Fund Balances	1,744,433	1,780,292	1,594,957	331,858	1,926,815	1,716,121
General Fund Contribution	4,166,900	4,166,900	5,529,600	-	5,529,600	3,921,900
Fund Balance Impact (-)	-	-	-	-	-	2,355,202
<b>Total</b>	<b>\$ 116,788,588</b>	<b>\$ 118,855,311</b>	<b>\$ 121,063,511</b>	<b>\$ 748,491</b>	<b>\$ 121,812,002</b>	<b>\$ 117,403,690</b>

# Social Services

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	148.74	158.32	140.19	-	140.19	140.19
Public Assistance and Welfare to Work Ac	309.81	272.27	222.57	-	222.57	171.89
Medi-Cal Eligibility	211.56	257.51	200.53	-	200.53	195.21
Protective Services for Children, Adults, D	194.53	211.65	171.71	7.77	179.48	171.71
Unallocated	0.46	-	-	-	-	-
<b>Total</b>	<b>865.10</b>	<b>899.75</b>	<b>735.00</b>	<b>7.77</b>	<b>742.77</b>	<b>679.00</b>

Budget By Budget Program						
Administration & Support	\$ 20,677,144	\$ 21,102,787	\$ 19,784,264	\$ -	\$ 19,784,264	\$ 20,666,951
Public Assistance and Welfare to Work Ac	65,124,879	68,099,347	65,613,670	-	65,613,670	63,511,637
Medi-Cal Eligibility	22,411,505	24,811,996	21,820,366	-	21,820,366	23,029,223
Protective Services for Children, Adults, D	57,317,309	60,225,068	60,488,091	(451,587)	60,036,504	63,345,843
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 165,530,838</b>	<b>\$ 174,239,198</b>	<b>\$ 167,706,391</b>	<b>\$ (451,587)</b>	<b>\$ 167,254,804</b>	<b>\$ 170,553,654</b>

Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 81,803,460	\$ 83,360,833	\$ 77,175,987	\$ 763,233	\$ 77,939,220	\$ 76,424,226
Services and Supplies	27,858,808	31,413,049	32,718,054	(1,214,820)	31,503,234	33,995,552
Other Charges	55,868,570	59,465,316	57,812,350	-	57,812,350	60,133,876
<b>Total Operating Expenditures</b>	<b>165,530,838</b>	<b>174,239,198</b>	<b>167,706,391</b>	<b>(451,587)</b>	<b>167,254,804</b>	<b>170,553,654</b>
Capital Assets	468,385	1,232,500	1,577,500	-	1,577,500	402,500
Other Financing Uses	75,666	134,500	92,000	-	92,000	92,000
Increases to Fund Balances	2,577,527	1,995,902	1,884,346	-	1,884,346	1,884,346
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 168,652,415</b>	<b>\$ 177,602,100</b>	<b>\$ 171,260,237</b>	<b>\$ (451,587)</b>	<b>\$ 170,808,650</b>	<b>\$ 172,932,500</b>

Budget By Categories of Revenues						
Licenses, Permits and Franchises	\$ 85,529	\$ 66,000	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	8,515	13,200	13,200	-	13,200	13,200
Use of Money and Property	216,900	267,587	270,888	-	270,888	276,123
Intergovernmental Revenue	154,626,802	163,273,588	154,405,862	1,016,933	155,422,795	153,171,747
Charges for Services	71,782	-	-	-	-	-
Miscellaneous Revenue	1,200,753	488,048	477,878	-	477,878	477,878
<b>Total Operating Revenues</b>	<b>156,210,280</b>	<b>164,108,423</b>	<b>155,233,828</b>	<b>1,016,933</b>	<b>156,250,761</b>	<b>154,004,948</b>
Other Financing Sources	1,592,105	1,577,691	2,581,400	(2,232,265)	349,135	89,400
Intrafund Expenditure Transfers (-)	-	-	-	-	-	-
Decreases to Fund Balances	3,431,030	4,496,986	4,874,309	-	4,874,309	2,019,905
General Fund Contribution	7,419,000	7,419,000	8,570,700	763,745	9,334,445	7,950,000
Fund Balance Impact (-)	-	-	-	-	-	8,868,247
<b>Total</b>	<b>\$ 168,652,415</b>	<b>\$ 177,602,100</b>	<b>\$ 171,260,237</b>	<b>\$ (451,587)</b>	<b>\$ 170,808,650</b>	<b>\$ 172,932,500</b>

# Child Support Services

## Department Detail

	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
<b>Staffing By Budget Program</b>						
Case Management & Collections	71.62	75.33	71.50	-	71.50	71.00
<b>Total</b>	<b>71.62</b>	<b>75.33</b>	<b>71.50</b>	<b>-</b>	<b>71.50</b>	<b>71.00</b>
<b>Budget By Budget Program</b>						
Case Management & Collections	\$ 9,386,120	\$ 9,582,883	\$ 9,583,883	\$ -	\$ 9,583,883	\$ 9,907,831
<b>Total</b>	<b>\$ 9,386,120</b>	<b>\$ 9,582,883</b>	<b>\$ 9,583,883</b>	<b>\$ -</b>	<b>\$ 9,583,883</b>	<b>\$ 9,907,831</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 7,876,211	\$ 8,160,297	\$ 8,139,651	\$ -	\$ 8,139,651	\$ 8,427,063
Services and Supplies	1,189,491	1,111,682	1,118,040	-	1,118,040	1,141,689
Other Charges	320,419	310,904	326,192	-	326,192	339,079
<b>Total Operating Expenditures</b>	<b>9,386,120</b>	<b>9,582,883</b>	<b>9,583,883</b>	<b>-</b>	<b>9,583,883</b>	<b>9,907,831</b>
Capital Assets	-	-	-	-	-	-
Other Financing Uses	4,906	-	-	-	-	-
Increases to Fund Balances	258,473	-	-	-	-	-
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 9,649,499</b>	<b>\$ 9,582,883</b>	<b>\$ 9,583,883</b>	<b>\$ -</b>	<b>\$ 9,583,883</b>	<b>\$ 9,907,831</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 5,579	\$ 2,000	\$ 3,000	\$ -	\$ 3,000	\$ 3,000
Intergovernmental Revenue	9,591,750	9,530,883	9,530,883	-	9,530,883	9,536,883
Miscellaneous Revenue	219	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>9,597,548</b>	<b>9,532,883</b>	<b>9,533,883</b>	<b>-</b>	<b>9,533,883</b>	<b>9,539,883</b>
Other Financing Sources	50,000	50,000	50,000	-	50,000	-
Decreases to Fund Balances	1,951	-	-	-	-	53,000
Fund Balance Impact (-)	-	-	-	-	-	314,948
<b>Total</b>	<b>\$ 9,649,499</b>	<b>\$ 9,582,883</b>	<b>\$ 9,583,883</b>	<b>\$ -</b>	<b>\$ 9,583,883</b>	<b>\$ 9,907,831</b>

# First Five, Children & Families

## Department Detail

	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	2.71	2.99	2.53	-	2.53	2.53
Program Evaluation and Research	0.50	0.50	0.50	-	0.50	0.50
Children's Wellness and Support	7.85	7.51	6.97	-	6.97	6.97
<b>Total</b>	<b>11.07</b>	<b>11.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>10.00</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 621,119	\$ 656,876	\$ 648,537	\$ -	\$ 648,537	\$ 648,939
Program Evaluation and Research	245,715	218,450	242,101	-	242,101	245,381
Children's Wellness and Support	3,380,824	3,074,764	3,344,878	-	3,344,878	3,577,426
Unallocated	-	-	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 4,247,658</b>	<b>\$ 3,950,090</b>	<b>\$ 4,235,516</b>	<b>\$ -</b>	<b>\$ 4,235,516</b>	<b>\$ 4,471,746</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 1,493,661	\$ 1,530,527	\$ 1,455,155	\$ -	\$ 1,455,155	\$ 1,502,006
Services and Supplies	2,689,216	2,347,255	2,726,234	-	2,726,234	2,914,709
Other Charges	64,781	72,308	54,127	-	54,127	55,031
<b>Total Operating Expenditures</b>	<b>4,247,658</b>	<b>3,950,090</b>	<b>4,235,516</b>	<b>-</b>	<b>4,235,516</b>	<b>4,471,746</b>
Other Financing Uses	28,440	28,440	30,000	-	30,000	30,000
Increases to Fund Balances	152,858	152,858	-	-	-	-
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 4,428,956</b>	<b>\$ 4,131,388</b>	<b>\$ 4,265,516</b>	<b>\$ -</b>	<b>\$ 4,265,516</b>	<b>\$ 4,501,746</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 21,704	\$ 10,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000
Intergovernmental Revenue	3,893,912	3,548,550	3,317,363	-	3,317,363	3,833,713
Miscellaneous Revenue	317,602	40,000	378,586	-	378,586	378,586
<b>Total Operating Revenues</b>	<b>4,233,218</b>	<b>3,598,550</b>	<b>3,700,949</b>	<b>-</b>	<b>3,700,949</b>	<b>4,217,299</b>
Decreases to Fund Balances	195,738	532,838	564,567	-	564,567	284,447
<b>Total</b>	<b>\$ 4,428,956</b>	<b>\$ 4,131,388</b>	<b>\$ 4,265,516</b>	<b>\$ -</b>	<b>\$ 4,265,516</b>	<b>\$ 4,501,746</b>

# Community Resources & Public Facilities

## Functional Summary

Staffing By Budget Department	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Agricultural Commissioner/W&M	33.09	33.00	33.00	-	33.00	33.00
Planning & Development	85.48	91.63	91.84	-	91.84	91.84
Public Works	270.38	281.25	281.25	-	281.25	281.25
Community Services	106.91	109.01	111.02	-	111.02	111.02
<b>Total</b>	<b>495.85</b>	<b>514.89</b>	<b>517.11</b>	<b>-</b>	<b>517.11</b>	<b>517.11</b>
<b>Budget By Budget Department</b>						
Agricultural Commissioner/W&M	\$ 4,690,290	\$ 5,145,771	\$ 5,208,991	\$ -	\$ 5,208,991	\$ 5,469,256
Planning & Development	14,900,355	19,305,807	20,337,455	28,000	20,365,455	20,144,197
Public Works	90,878,688	101,817,413	106,165,964	-	106,165,964	105,617,957
Community Services	25,588,773	27,052,177	27,895,140	927,000	28,822,140	25,170,504
<b>Total Operating Budget</b>	<b>\$ 136,058,106</b>	<b>\$ 153,321,168</b>	<b>\$ 159,607,550</b>	<b>\$ 955,000</b>	<b>\$ 160,562,550</b>	<b>\$ 156,401,914</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 58,237,662	\$ 63,762,372	\$ 66,126,722	\$ -	\$ 66,126,722	\$ 69,221,932
Services and Supplies	63,177,659	74,001,193	78,956,800	955,000	79,911,800	67,558,085
Other Charges	14,642,785	15,557,603	14,524,028	-	14,524,028	19,621,897
<b>Total Operating Expenditures</b>	<b>136,058,106</b>	<b>153,321,168</b>	<b>159,607,550</b>	<b>955,000</b>	<b>160,562,550</b>	<b>156,401,914</b>
Capital Assets	13,493,657	21,390,743	28,323,600	-	28,323,600	26,776,443
Other Financing Uses	10,404,144	10,858,723	11,984,163	-	11,984,163	5,878,089
Intrafund Expenditure Transfers (+)	436,581	875,379	787,072	-	787,072	758,139
Increases to Fund Balances	14,441,689	22,776,310	17,660,712	160,000	17,820,712	20,262,251
Fund Balance Impact (+)	2,733,897	-	-	-	-	-
<b>Total</b>	<b>\$ 177,568,073</b>	<b>\$ 209,222,323</b>	<b>\$ 218,363,097</b>	<b>\$ 1,115,000</b>	<b>\$ 219,478,097</b>	<b>\$ 210,076,836</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 23,785,907	\$ 22,718,108	\$ 22,800,152	\$ -	\$ 22,800,152	\$ 23,573,352
Licenses, Permits and Franchises	12,436,525	13,345,328	15,364,895	-	15,364,895	15,201,522
Fines, Forfeitures, and Penalties	32,296	8,200	63,000	-	63,000	64,560
Use of Money and Property	1,415,579	1,343,741	1,229,854	-	1,229,854	1,994,640
Intergovernmental Revenue	28,792,758	34,889,678	40,768,650	-	40,768,650	43,440,182
Charges for Services	55,373,003	53,940,997	62,426,167	-	62,426,167	66,685,661
Miscellaneous Revenue	6,111,039	5,505,057	4,790,878	-	4,790,878	3,998,728
<b>Total Operating Revenues</b>	<b>127,947,107</b>	<b>131,751,109</b>	<b>147,443,596</b>	<b>-</b>	<b>147,443,596</b>	<b>154,958,645</b>
Other Financing Sources	9,880,011	10,376,368	10,109,090	-	10,109,090	3,953,433
Intrafund Expenditure Transfers (-)	400,673	749,502	702,904	-	702,904	621,250
Decreases to Fund Balances	14,213,879	46,404,409	41,502,368	1,115,000	42,617,368	29,894,902
General Fund Contribution	19,940,935	19,940,935	18,605,139	-	18,605,139	17,765,400
Fund Balance Impact (-)	5,185,468	-	-	-	-	2,883,206
<b>Total</b>	<b>\$ 177,568,073</b>	<b>\$ 209,222,323</b>	<b>\$ 218,363,097</b>	<b>\$ 1,115,000</b>	<b>\$ 219,478,097</b>	<b>\$ 210,076,836</b>

# Agricultural Commissioner

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	2.00	2.02	1.62	-	1.62	1.62
Agriculture	25.80	25.35	26.23	-	26.23	26.23
Weights & Measures	5.29	5.63	5.15	-	5.15	5.15
<b>Total</b>	<b>33.09</b>	<b>33.00</b>	<b>33.00</b>	<b>-</b>	<b>33.00</b>	<b>33.00</b>
<hr/>						
<b>Budget By Budget Program</b>						
Administration & Support	\$ 416,544	\$ 467,921	\$ 434,627	\$ -	\$ 434,627	\$ 449,322
Agriculture	3,572,117	3,902,791	4,002,447	-	4,002,447	4,201,323
Weights & Measures	701,629	775,059	771,917	-	771,917	818,611
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 4,690,290</b>	<b>\$ 5,145,771</b>	<b>\$ 5,208,991</b>	<b>\$ -</b>	<b>\$ 5,208,991</b>	<b>\$ 5,469,256</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 3,645,060	\$ 4,075,696	\$ 4,257,358	\$ -	\$ 4,257,358	\$ 4,493,384
Services and Supplies	651,410	658,900	518,871	-	518,871	516,500
Other Charges	393,821	411,175	432,762	-	432,762	459,372
<b>Total Operating Expenditures</b>	<b>4,690,290</b>	<b>5,145,771</b>	<b>5,208,991</b>	<b>-</b>	<b>5,208,991</b>	<b>5,469,256</b>
Capital Assets	89,648	60,000	-	-	-	-
Other Financing Uses	-	-	25,000	-	25,000	25,000
Fund Balance Impact (+)	1,389	-	-	-	-	-
<b>Total</b>	<b>\$ 4,781,327</b>	<b>\$ 5,205,771</b>	<b>\$ 5,233,991</b>	<b>\$ -</b>	<b>\$ 5,233,991</b>	<b>\$ 5,494,256</b>
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<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 450,784	\$ 441,200	\$ 466,000	\$ -	\$ 466,000	\$ 501,000
Intergovernmental Revenue	2,095,220	2,338,971	2,708,791	-	2,708,791	2,955,356
Charges for Services	442,363	607,100	417,000	-	417,000	447,000
Miscellaneous Revenue	34,513	13,100	13,100	-	13,100	13,100
<b>Total Operating Revenues</b>	<b>3,022,881</b>	<b>3,400,371</b>	<b>3,604,891</b>	<b>-</b>	<b>3,604,891</b>	<b>3,916,456</b>
Other Financing Sources	10,445	5,000	1,750	-	1,750	-
Intrafund Expenditure Transfers (-)	46,500	66,700	23,250	-	23,250	-
Decreases to Fund Balances	67,802	100,000	9,000	-	9,000	9,000
General Fund Contribution	1,633,700	1,633,700	1,595,100	-	1,595,100	1,568,800
<b>Total</b>	<b>\$ 4,781,327</b>	<b>\$ 5,205,771</b>	<b>\$ 5,233,991</b>	<b>\$ -</b>	<b>\$ 5,233,991</b>	<b>\$ 5,494,256</b>

# Planning & Development

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	14.93	15.47	15.74	-	15.74	15.74
Permitting	56.50	60.58	60.52	-	60.52	60.52
Coastal Mitigation	0.17	0.17	0.17	-	0.17	0.17
Code Enforcement	3.23	3.86	3.89	-	3.89	3.89
Long Range Planning	10.65	11.56	11.53	-	11.53	11.53
<b>Total</b>	<b>85.48</b>	<b>91.63</b>	<b>91.84</b>	<b>-</b>	<b>91.84</b>	<b>91.84</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 2,619,562	\$ 2,753,003	\$ 2,872,154	\$ -	\$ 2,872,154	\$ 2,869,279
Permitting	9,753,280	12,606,657	13,207,273	-	13,207,273	13,735,408
Coastal Mitigation	211,769	1,040,668	1,288,812	-	1,288,812	716,825
Code Enforcement	468,430	555,318	598,000	-	598,000	619,634
Long Range Planning	1,847,314	2,350,161	2,371,216	28,000	2,399,216	2,203,051
<b>Total</b>	<b>\$ 14,900,355</b>	<b>\$ 19,305,807</b>	<b>\$ 20,337,455</b>	<b>\$ 28,000</b>	<b>\$ 20,365,455</b>	<b>\$ 20,144,197</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 11,681,260	\$ 12,730,505	\$ 13,236,233	\$ -	\$ 13,236,233	\$ 13,848,307
Services and Supplies	2,430,076	4,948,618	5,295,126	28,000	5,323,126	5,032,710
Other Charges	789,019	1,626,684	1,806,096	-	1,806,096	1,263,180
<b>Total Operating Expenditures</b>	<b>14,900,355</b>	<b>19,305,807</b>	<b>20,337,455</b>	<b>28,000</b>	<b>20,365,455</b>	<b>20,144,197</b>
Capital Assets	-	17,000	28,600	-	28,600	29,443
Other Financing Uses	387,116	411,000	750,000	-	750,000	-
Increases to Fund Balances	1,424,474	254,000	311,200	160,000	471,200	315,325
Fund Balance Impact (+)	15,374	-	-	-	-	-
<b>Total</b>	<b>\$ 16,727,319</b>	<b>\$ 19,987,807</b>	<b>\$ 21,427,255</b>	<b>\$ 188,000</b>	<b>\$ 21,615,255</b>	<b>\$ 20,488,965</b>
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<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 8,493,465	\$ 9,354,616	\$ 10,732,703	\$ -	\$ 10,732,703	\$ 11,028,382
Fines, Forfeitures, and Penalties	32,296	8,200	63,000	-	63,000	64,560
Use of Money and Property	19,162	13,200	24,100	-	24,100	24,560
Intergovernmental Revenue	32,482	158,000	-	-	-	-
Charges for Services	1,270,378	3,222,827	3,968,050	-	3,968,050	3,979,415
Miscellaneous Revenue	654,686	1,007,306	731,450	-	731,450	741,105
<b>Total Operating Revenues</b>	<b>10,502,469</b>	<b>13,764,149</b>	<b>15,519,303</b>	<b>-</b>	<b>15,519,303</b>	<b>15,838,022</b>
Other Financing Sources	310,926	49,822	-	-	-	-
Decreases to Fund Balances	1,194,123	1,454,036	2,318,452	188,000	2,506,452	546,250
General Fund Contribution	4,719,800	4,719,800	3,589,500	-	3,589,500	3,494,400
Fund Balance Impact (-)	-	-	-	-	-	610,293
<b>Total</b>	<b>\$ 16,727,319</b>	<b>\$ 19,987,807</b>	<b>\$ 21,427,255</b>	<b>\$ 188,000</b>	<b>\$ 21,615,255</b>	<b>\$ 20,488,965</b>

# Public Works

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	15.59	16.00	16.00	-	16.00	16.00
Transportation	112.03	117.00	117.00	-	117.00	117.00
Surveyor	4.80	5.00	5.00	-	5.00	5.00
Water Resources/Flood Control	44.24	48.00	48.00	-	48.00	48.00
Resource Recovery & Waste Management	91.22	95.25	95.25	-	95.25	95.25
Unallocated	2.50	-	-	-	-	-
<b>Total</b>	<b>270.38</b>	<b>281.25</b>	<b>281.25</b>	<b>-</b>	<b>281.25</b>	<b>281.25</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 4,353,482	\$ 4,194,136	\$ 4,491,007	\$ -	\$ 4,491,007	\$ 4,628,537
Transportation	34,373,490	38,079,621	47,279,394	-	47,279,394	43,055,016
Surveyor	899,583	908,963	944,061	-	944,061	981,500
Water Resources/Flood Control	15,216,291	20,528,578	19,313,055	-	19,313,055	24,033,070
Resource Recovery & Waste Management	36,035,843	38,106,115	34,138,447	-	34,138,447	32,919,834
Unallocated	0	-	-	-	-	-
<b>Total</b>	<b>\$ 90,878,688</b>	<b>\$ 101,817,413</b>	<b>\$ 106,165,964</b>	<b>\$ -</b>	<b>\$ 106,165,964</b>	<b>\$ 105,617,957</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 32,709,910	\$ 35,916,777	\$ 37,358,968	\$ -	\$ 37,358,968	\$ 39,102,348
Services and Supplies	47,287,630	55,342,722	59,490,768	-	59,490,768	51,051,905
Other Charges	10,881,149	10,557,914	9,316,228	-	9,316,228	15,463,704
<b>Total Operating Expenditures</b>	<b>90,878,688</b>	<b>101,817,413</b>	<b>106,165,964</b>	<b>-</b>	<b>106,165,964</b>	<b>105,617,957</b>
Capital Assets	12,365,737	20,182,743	26,966,000	-	26,966,000	25,897,000
Other Financing Uses	7,420,114	9,139,641	9,972,123	-	9,972,123	4,654,932
Intrafund Expenditure Transfers (+)	97,855	463,262	439,650	-	439,650	441,350
Increases to Fund Balances	10,023,634	21,187,091	16,148,000	-	16,148,000	18,816,434
Fund Balance Impact (+)	2,714,585	-	-	-	-	-
<b>Total</b>	<b>\$ 123,500,613</b>	<b>\$ 152,790,150</b>	<b>\$ 159,691,737</b>	<b>\$ -</b>	<b>\$ 159,691,737</b>	<b>\$ 155,427,673</b>
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<b>Budget By Categories of Revenues</b>						
Taxes	\$ 23,071,604	\$ 22,034,305	\$ 22,079,132	\$ -	\$ 22,079,132	\$ 22,837,987
Licenses, Permits and Franchises	3,492,277	3,549,512	4,166,192	-	4,166,192	3,672,140
Use of Money and Property	1,176,154	846,311	965,374	-	965,374	933,850
Intergovernmental Revenue	23,335,114	29,075,927	34,589,002	-	34,589,002	37,664,339
Charges for Services	45,150,474	43,569,651	51,153,097	-	51,153,097	55,381,226
Miscellaneous Revenue	3,031,043	2,211,420	1,783,756	-	1,783,756	1,759,256
<b>Total Operating Revenues</b>	<b>99,256,664</b>	<b>101,287,126</b>	<b>114,736,553</b>	<b>-</b>	<b>114,736,553</b>	<b>122,248,798</b>
Other Financing Sources	6,830,835	8,353,863	7,752,500	-	7,752,500	2,390,899
Intrafund Expenditure Transfers (-)	97,855	463,262	439,650	-	439,650	441,350
Decreases to Fund Balances	9,000,891	39,556,999	33,739,334	-	33,739,334	26,926,026
General Fund Contribution	3,128,900	3,128,900	3,023,700	-	3,023,700	2,938,600
Fund Balance Impact (-)	5,185,468	-	-	-	-	482,000
<b>Total</b>	<b>\$ 123,500,613</b>	<b>\$ 152,790,150</b>	<b>\$ 159,691,737</b>	<b>\$ -</b>	<b>\$ 159,691,737</b>	<b>\$ 155,427,673</b>

# Community Services

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	5.08	6.00	5.00	-	5.00	5.00
Parks & Open Spaces	81.82	81.71	85.22	-	85.22	85.22
Housing & Community Development	10.80	12.50	12.00	-	12.00	12.00
Community Support (Arts & Libraries)	3.36	2.80	2.80	-	2.80	2.80
Energy and Sustainability Initiatives	5.86	6.00	6.00	-	6.00	6.00
<b>Total</b>	<b>106.91</b>	<b>109.01</b>	<b>111.02</b>	<b>-</b>	<b>111.02</b>	<b>111.02</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 896,937	\$ 929,434	\$ 978,155	\$ -	\$ 978,155	\$ 1,017,784
Parks & Open Spaces	13,208,969	12,597,614	12,882,668	567,000	13,449,668	12,720,605
Housing & Community Development	4,499,879	5,378,317	5,883,866	-	5,883,866	4,420,345
Community Support (Arts & Libraries)	5,197,815	5,110,252	4,884,013	360,000	5,244,013	4,642,716
Energy and Sustainability Initiatives	1,783,816	3,036,560	3,266,438	-	3,266,438	2,369,054
Unallocated	1,357	-	-	-	-	-
<b>Total</b>	<b>\$ 25,588,773</b>	<b>\$ 27,052,177</b>	<b>\$ 27,895,140</b>	<b>\$ 927,000</b>	<b>\$ 28,822,140</b>	<b>\$ 25,170,504</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 10,201,433	\$ 11,039,394	\$ 11,274,163	\$ -	\$ 11,274,163	\$ 11,777,893
Services and Supplies	12,808,543	13,050,953	13,652,035	927,000	14,579,035	10,956,970
Other Charges	2,578,797	2,961,830	2,968,942	-	2,968,942	2,435,641
<b>Total Operating Expenditures</b>	<b>25,588,773</b>	<b>27,052,177</b>	<b>27,895,140</b>	<b>927,000</b>	<b>28,822,140</b>	<b>25,170,504</b>
Capital Assets	1,038,272	1,131,000	1,329,000	-	1,329,000	850,000
Other Financing Uses	2,596,914	1,308,082	1,237,040	-	1,237,040	1,198,157
Intrafund Expenditure Transfers (+)	338,726	412,117	347,422	-	347,422	316,789
Increases to Fund Balances	2,993,580	1,335,219	1,201,512	-	1,201,512	1,130,492
Fund Balance Impact (+)	2,549	-	-	-	-	-
<b>Total</b>	<b>\$ 32,558,813</b>	<b>\$ 31,238,595</b>	<b>\$ 32,010,114</b>	<b>\$ 927,000</b>	<b>\$ 32,937,114</b>	<b>\$ 28,665,942</b>
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<b>Budget By Categories of Revenues</b>						
Taxes	\$ 714,303	\$ 683,803	\$ 721,020	\$ -	\$ 721,020	\$ 735,365
Use of Money and Property	220,263	484,230	240,380	-	240,380	1,036,230
Intergovernmental Revenue	3,329,941	3,316,780	3,470,857	-	3,470,857	2,820,487
Charges for Services	8,509,787	6,541,419	6,888,020	-	6,888,020	6,878,020
Miscellaneous Revenue	2,390,798	2,273,231	2,262,572	-	2,262,572	1,485,267
<b>Total Operating Revenues</b>	<b>15,165,093</b>	<b>13,299,463</b>	<b>13,582,849</b>	<b>-</b>	<b>13,582,849</b>	<b>12,955,369</b>
Other Financing Sources	2,727,804	1,967,683	2,354,840	-	2,354,840	1,562,534
Intrafund Expenditure Transfers (-)	256,318	219,540	240,004	-	240,004	179,900
Decreases to Fund Balances	3,951,064	5,293,374	5,435,582	927,000	6,362,582	2,413,626
General Fund Contribution	10,458,535	10,458,535	10,396,839	-	10,396,839	9,763,600
Fund Balance Impact (-)	-	-	-	-	-	1,790,913
<b>Total</b>	<b>\$ 32,558,813</b>	<b>\$ 31,238,595</b>	<b>\$ 32,010,114</b>	<b>\$ 927,000</b>	<b>\$ 32,937,114</b>	<b>\$ 28,665,942</b>

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# General Government & Support Services

## Functional Summary

Staffing By Budget Department	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Auditor-Controller	48.89	50.25	49.00	-	49.00	49.00
Clerk-Recorder-Assessor	105.35	99.13	98.50	-	98.50	98.50
General Services	114.44	119.00	115.50	-	115.50	114.50
Human Resources	30.36	28.25	29.25	-	29.25	29.25
Treasurer-Tax Collector-Public	41.42	45.00	44.00	-	44.00	44.00
<b>Total</b>	<b>340.46</b>	<b>341.63</b>	<b>336.25</b>	<b>-</b>	<b>336.25</b>	<b>335.25</b>
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Budget By Budget Department						
Auditor-Controller	\$ 7,880,813	\$ 9,001,000	\$ 8,929,000	\$ -	\$ 8,929,000	\$ 9,288,000
Clerk-Recorder-Assessor	15,625,220	17,030,195	17,487,118	-	17,487,118	18,060,460
General Services	43,888,048	47,195,093	47,549,580	9,000	47,558,580	46,839,497
Human Resources	8,069,634	8,472,435	8,664,661	-	8,664,661	8,357,131
Treasurer-Tax Collector-Public	6,824,801	7,528,001	7,723,199	-	7,723,199	7,990,637
North County Jail	23,050,318	32,389,202	73,849,605	-	73,849,605	9,453,142
Debt Service	2,008,470	2,015,630	1,902,646	-	1,902,646	1,788,596
<b>Total Operating Budget</b>	<b>\$ 107,347,306</b>	<b>\$ 123,631,556</b>	<b>\$ 166,105,809</b>	<b>\$ 9,000</b>	<b>\$ 166,114,809</b>	<b>\$ 101,777,463</b>
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Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 43,905,376	\$ 47,572,596	\$ 47,962,810	\$ -	\$ 47,962,810	\$ 49,901,950
Services and Supplies	48,628,936	60,978,485	103,023,701	9,000	103,032,701	36,834,514
Other Charges	14,812,994	15,080,475	15,119,298	-	15,119,298	15,040,999
<b>Total Operating Expenditures</b>	<b>107,347,306</b>	<b>123,631,556</b>	<b>166,105,809</b>	<b>9,000</b>	<b>166,114,809</b>	<b>101,777,463</b>
Capital Assets	9,533,472	16,293,794	16,994,049	-	16,994,049	8,963,981
Other Financing Uses	7,379,423	6,729,331	4,940,149	-	4,940,149	4,916,968
Intrafund Expenditure Transfers (+)	1,508,006	1,604,697	2,315,185	-	2,315,185	2,052,644
Increases to Fund Balances	17,438,943	15,370,969	348,972	-	348,972	364,497
Fund Balance Impact (+)	3,921,636	-	-	-	-	4,723
<b>Total</b>	<b>\$ 147,128,786</b>	<b>\$ 163,630,347</b>	<b>\$ 190,704,164</b>	<b>\$ 9,000</b>	<b>\$ 190,713,164</b>	<b>\$ 118,080,276</b>
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Budget By Categories of Revenues						
Taxes	\$ 273,373	\$ 255,000	\$ 225,000	\$ -	\$ 225,000	\$ 225,000
Licenses, Permits and Franchises	361,531	325,000	322,500	-	322,500	323,000
Fines, Forfeitures, and Penalties	8,257	5,000	6,000	-	6,000	6,000
Use of Money and Property	1,063,082	1,090,877	1,099,994	-	1,099,994	1,099,994
Intergovernmental Revenue	23,997,650	33,032,711	69,506,259	-	69,506,259	5,887,546
Charges for Services	42,409,387	42,710,774	43,175,237	-	43,175,237	43,061,290
Miscellaneous Revenue	4,076,013	3,640,080	3,768,197	-	3,768,197	3,749,227
<b>Total Operating Revenues</b>	<b>72,189,295</b>	<b>81,059,442</b>	<b>118,103,187</b>	<b>-</b>	<b>118,103,187</b>	<b>54,352,057</b>
Other Financing Sources	22,634,709	30,182,279	11,146,522	-	11,146,522	7,864,464
Intrafund Expenditure Transfers (-)	1,514,733	1,594,558	2,304,590	-	2,304,590	2,042,049
Decreases to Fund Balances	14,422,151	15,023,403	24,074,865	9,000	24,083,865	15,666,232
General Fund Contribution	35,896,711	35,770,665	35,075,000	-	35,075,000	34,365,100
Fund Balance Impact (-)	471,187	-	-	-	-	3,790,374
<b>Total</b>	<b>\$ 147,128,786</b>	<b>\$ 163,630,347</b>	<b>\$ 190,704,164</b>	<b>\$ 9,000</b>	<b>\$ 190,713,164</b>	<b>\$ 118,080,276</b>

# Auditor-Controller

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	3.78	3.43	3.00	-	3.00	3.00
Audit Services	4.29	4.01	5.00	-	5.00	5.00
Accounting Services	35.26	36.60	35.00	-	35.00	35.00
Financial Reporting	5.56	6.20	6.00	-	6.00	6.00
<b>Total</b>	<b>48.89</b>	<b>50.25</b>	<b>49.00</b>	<b>-</b>	<b>49.00</b>	<b>49.00</b>
<hr/>						
<b>Budget By Budget Program</b>						
Administration & Support	\$ 832,355	\$ 880,496	\$ 705,356	\$ -	\$ 705,356	\$ 728,539
Audit Services	523,007	792,223	824,279	-	824,279	873,559
Accounting Services	5,609,684	6,198,931	6,346,730	-	6,346,730	6,590,070
Financial Reporting	915,767	1,129,350	1,052,635	-	1,052,635	1,095,832
<b>Total</b>	<b>\$ 7,880,813</b>	<b>\$ 9,001,000</b>	<b>\$ 8,929,000</b>	<b>\$ -</b>	<b>\$ 8,929,000</b>	<b>\$ 9,288,000</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 7,058,946	\$ 8,086,000	\$ 8,001,000	\$ -	\$ 8,001,000	\$ 8,348,000
Services and Supplies	582,868	642,000	669,000	-	669,000	669,000
Other Charges	239,000	273,000	259,000	-	259,000	271,000
<b>Total Operating Expenditures</b>	<b>7,880,813</b>	<b>9,001,000</b>	<b>8,929,000</b>	<b>-</b>	<b>8,929,000</b>	<b>9,288,000</b>
Capital Assets	13,970	15,000	15,000	-	15,000	15,000
Increases to Fund Balances	200,000	-	-	-	-	-
Fund Balance Impact (+)	722,925	-	-	-	-	-
<b>Total</b>	<b>\$ 8,817,708</b>	<b>\$ 9,016,000</b>	<b>\$ 8,944,000</b>	<b>\$ -</b>	<b>\$ 8,944,000</b>	<b>\$ 9,303,000</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ 48,470	\$ 50,000	\$ 56,110	\$ -	\$ 56,110	\$ 56,110
Charges for Services	986,594	930,400	899,300	-	899,300	912,300
Miscellaneous Revenue	115,245	30,000	30,000	-	30,000	30,000
<b>Total Operating Revenues</b>	<b>1,150,308</b>	<b>1,010,400</b>	<b>985,410</b>	<b>-</b>	<b>985,410</b>	<b>998,410</b>
Intrafund Expenditure Transfers (-)	-	-	-	-	-	-
Decreases to Fund Balances	-	338,200	379,490	-	379,490	294,215
General Fund Contribution	7,667,400	7,667,400	7,579,100	-	7,579,100	7,482,200
Fund Balance Impact (-)	-	-	-	-	-	528,175
<b>Total</b>	<b>\$ 8,817,708</b>	<b>\$ 9,016,000</b>	<b>\$ 8,944,000</b>	<b>\$ -</b>	<b>\$ 8,944,000</b>	<b>\$ 9,303,000</b>

# Clerk-Recorder-Assessor

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	5.34	5.80	5.32	-	5.32	5.32
Elections	17.16	12.50	12.30	-	12.30	12.50
Clerk-Recorder	19.87	17.40	18.99	-	18.99	18.79
Assessor	62.99	63.43	61.90	-	61.90	61.90
<b>Total</b>	<b>105.35</b>	<b>99.13</b>	<b>98.50</b>	<b>-</b>	<b>98.50</b>	<b>98.50</b>
<hr/>						
<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,102,281	\$ 1,148,034	\$ 1,113,195	\$ -	\$ 1,113,195	\$ 1,149,391
Elections	3,874,271	4,216,383	4,330,024	-	4,330,024	4,346,664
Clerk-Recorder	2,343,839	2,796,307	3,012,684	-	3,012,684	3,079,116
Assessor	8,304,829	8,869,471	9,031,215	-	9,031,215	9,485,289
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 15,625,220</b>	<b>\$ 17,030,195</b>	<b>\$ 17,487,118</b>	<b>\$ -</b>	<b>\$ 17,487,118</b>	<b>\$ 18,060,460</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 12,149,907	\$ 12,874,661	\$ 13,080,759	\$ -	\$ 13,080,759	\$ 13,738,843
Services and Supplies	2,828,688	3,435,422	3,611,019	-	3,611,019	3,493,768
Other Charges	646,625	720,112	795,340	-	795,340	827,849
<b>Total Operating Expenditures</b>	<b>15,625,220</b>	<b>17,030,195</b>	<b>17,487,118</b>	<b>-</b>	<b>17,487,118</b>	<b>18,060,460</b>
Capital Assets	-	125,000	2,725,000	-	2,725,000	125,000
Other Financing Uses	207,966	207,968	207,968	-	207,968	207,968
Intrafund Expenditure Transfers (+)	10,964	20,000	350,280	-	350,280	350,280
Increases to Fund Balances	2,193,725	472,734	68,836	-	68,836	80,180
Fund Balance Impact (+)	515,344	-	-	-	-	-
<b>Total</b>	<b>\$ 18,553,219</b>	<b>\$ 17,855,897</b>	<b>\$ 20,839,202</b>	<b>\$ -</b>	<b>\$ 20,839,202</b>	<b>\$ 18,823,888</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 269,000	\$ 235,000	\$ 241,500	\$ -	\$ 241,500	\$ 242,000
Fines, Forfeitures, and Penalties	8,257	5,000	6,000	-	6,000	6,000
Use of Money and Property	-	-	-	-	-	-
Intergovernmental Revenue	457,505	10,000	2,090,313	-	2,090,313	10,000
Charges for Services	6,714,645	5,800,721	5,165,500	-	5,165,500	5,645,500
Miscellaneous Revenue	22,665	3,000	3,000	-	3,000	3,000
<b>Total Operating Revenues</b>	<b>7,472,072</b>	<b>6,053,721</b>	<b>7,506,313</b>	<b>-</b>	<b>7,506,313</b>	<b>5,906,500</b>
Intrafund Expenditure Transfers (-)	-	-	330,280	-	330,280	330,280
Decreases to Fund Balances	281,646	1,002,676	2,470,409	-	2,470,409	1,074,445
General Fund Contribution	10,799,500	10,799,500	10,532,200	-	10,532,200	10,326,100
Fund Balance Impact (-)	-	-	-	-	-	1,186,563
<b>Total</b>	<b>\$ 18,553,219</b>	<b>\$ 17,855,897</b>	<b>\$ 20,839,202</b>	<b>\$ -</b>	<b>\$ 20,839,202</b>	<b>\$ 18,823,888</b>

# General Services

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration and Finance	10.16	11.00	12.00	-	12.00	12.00
Capital Projects	5.89	8.00	7.00	-	7.00	7.00
Facilities and Real Estate Management	35.12	36.80	34.50	-	34.50	33.50
Fleet Operations	20.19	21.20	20.00	-	20.00	20.00
Information and Communications Techno	33.57	34.00	34.00	-	34.00	34.00
Purchasing, Surplus and Mail	8.90	8.00	8.00	-	8.00	8.00
Unallocated	0.62	-	-	-	-	-
<b>Total</b>	<b>114.44</b>	<b>119.00</b>	<b>115.50</b>	<b>-</b>	<b>115.50</b>	<b>114.50</b>
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<b>Budget By Budget Program</b>						
Administration and Finance	\$ 1,757,970	\$ 1,951,329	\$ 2,347,690	\$ -	\$ 2,347,690	\$ 2,398,314
Capital Projects	1,103,317	1,396,936	1,263,194	-	1,263,194	1,280,642
Facilities and Real Estate Management	17,769,635	17,941,166	17,525,956	9,000	17,534,956	16,363,064
Fleet Operations	10,489,536	12,525,880	12,576,298	-	12,576,298	12,705,389
Information and Communications Techno	11,652,339	12,379,805	12,751,387	-	12,751,387	12,920,106
Purchasing, Surplus and Mail	1,115,251	999,977	1,085,055	-	1,085,055	1,171,982
<b>Total</b>	<b>\$ 43,888,048</b>	<b>\$ 47,195,093</b>	<b>\$ 47,549,580</b>	<b>\$ 9,000</b>	<b>\$ 47,558,580</b>	<b>\$ 46,839,497</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 15,084,764	\$ 16,425,530	\$ 16,171,954	\$ -	\$ 16,171,954	\$ 16,843,450
Services and Supplies	20,098,750	22,118,317	22,472,423	9,000	22,481,423	21,104,937
Other Charges	8,704,534	8,651,246	8,905,203	-	8,905,203	8,891,110
<b>Total Operating Expenditures</b>	<b>43,888,048</b>	<b>47,195,093</b>	<b>47,549,580</b>	<b>9,000</b>	<b>47,558,580</b>	<b>46,839,497</b>
Capital Assets	9,519,502	15,685,307	13,585,562	-	13,585,562	8,448,981
Other Financing Uses	1,322,277	677,175	682,854	-	682,854	683,095
Intrafund Expenditure Transfers (+)	921,462	922,201	1,146,333	-	1,146,333	1,146,333
Increases to Fund Balances	1,220,018	44,000	44,000	-	44,000	44,000
Fund Balance Impact (+)	2,265,131	-	-	-	-	4,723
<b>Total</b>	<b>\$ 59,136,438</b>	<b>\$ 64,523,776</b>	<b>\$ 63,008,329</b>	<b>\$ 9,000</b>	<b>\$ 63,017,329</b>	<b>\$ 57,166,629</b>
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<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 50,571	\$ 40,000	\$ 38,000	\$ -	\$ 38,000	\$ 38,000
Use of Money and Property	1,052,308	1,052,877	1,060,994	-	1,060,994	1,060,994
Intergovernmental Revenue	552,224	1,405,959	1,297,035	-	1,297,035	319,905
Charges for Services	31,527,291	32,544,932	33,359,237	-	33,359,237	32,893,413
Miscellaneous Revenue	1,064,582	809,488	570,193	-	570,193	551,223
<b>Total Operating Revenues</b>	<b>34,246,976</b>	<b>35,853,256</b>	<b>36,325,459</b>	<b>-</b>	<b>36,325,459</b>	<b>34,863,535</b>
Other Financing Sources	2,615,080	10,151,500	6,337,581	-	6,337,581	3,010,000
Intrafund Expenditure Transfers (-)	939,573	933,062	1,156,738	-	1,156,738	1,156,738
Decreases to Fund Balances	12,095,900	8,666,558	10,566,751	9,000	10,575,751	8,568,761
General Fund Contribution	8,919,400	8,919,400	8,621,800	-	8,621,800	8,360,900
Fund Balance Impact (-)	319,509	-	-	-	-	1,206,695
<b>Total</b>	<b>\$ 59,136,438</b>	<b>\$ 64,523,776</b>	<b>\$ 63,008,329</b>	<b>\$ 9,000</b>	<b>\$ 63,017,329</b>	<b>\$ 57,166,629</b>

# Human Resources

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration	7.14	8.00	6.00	-	6.00	7.00
Employee Relations/Benefits	12.06	9.25	10.25	-	10.25	9.25
Recruiting and Classification	5.68	6.00	7.00	-	7.00	6.00
Employees' University	2.32	3.00	3.00	-	3.00	3.00
Shared Services	3.16	2.00	3.00	-	3.00	4.00
<b>Total</b>	<b>30.36</b>	<b>28.25</b>	<b>29.25</b>	<b>-</b>	<b>29.25</b>	<b>29.25</b>
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<b>Budget By Budget Program</b>						
Administration	\$ 1,861,612	\$ 1,998,970	\$ 1,777,614	\$ -	\$ 1,777,614	\$ 1,694,252
Employee Relations/Benefits	1,481,328	1,412,027	1,655,251	-	1,655,251	1,412,745
Recruiting and Classification	844,927	988,511	1,089,825	-	1,089,825	988,988
Employees' University	439,127	600,699	617,673	-	617,673	576,709
Shared Services	505,613	295,789	498,905	-	498,905	663,225
Employee Insurance	2,936,275	3,176,439	3,025,393	-	3,025,393	3,021,212
Unallocated	753	-	-	-	-	-
<b>Total</b>	<b>\$ 8,069,634</b>	<b>\$ 8,472,435</b>	<b>\$ 8,664,661</b>	<b>\$ -</b>	<b>\$ 8,664,661</b>	<b>\$ 8,357,131</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 4,217,225	\$ 4,361,169	\$ 4,743,610	\$ -	\$ 4,743,610	\$ 4,706,521
Services and Supplies	864,421	924,417	885,846	-	885,846	611,654
Other Charges	2,987,989	3,186,849	3,035,205	-	3,035,205	3,038,956
<b>Total Operating Expenditures</b>	<b>8,069,634</b>	<b>8,472,435</b>	<b>8,664,661</b>	<b>-</b>	<b>8,664,661</b>	<b>8,357,131</b>
Increases to Fund Balances	-	-	206,886	-	206,886	211,067
Fund Balance Impact (+)	60,153	-	-	-	-	-
<b>Total</b>	<b>\$ 8,129,788</b>	<b>\$ 8,472,435</b>	<b>\$ 8,871,547</b>	<b>\$ -</b>	<b>\$ 8,871,547</b>	<b>\$ 8,568,198</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 8,215	\$ 8,000	\$ 9,000	\$ -	\$ 9,000	\$ 9,000
Intergovernmental Revenue	5,939	-	57,375	-	57,375	-
Charges for Services	132,841	120,000	166,000	-	166,000	170,000
Miscellaneous Revenue	2,847,885	2,782,592	3,150,004	-	3,150,004	3,150,004
<b>Total Operating Revenues</b>	<b>2,994,880</b>	<b>2,910,592</b>	<b>3,382,379</b>	<b>-</b>	<b>3,382,379</b>	<b>3,329,004</b>
Decreases to Fund Balances	58,919	763,578	647,968	-	647,968	146,775
General Fund Contribution	4,924,311	4,798,265	4,841,200	-	4,841,200	4,766,400
Fund Balance Impact (-)	151,677	-	-	-	-	326,019
<b>Total</b>	<b>\$ 8,129,788</b>	<b>\$ 8,472,435</b>	<b>\$ 8,871,547</b>	<b>\$ -</b>	<b>\$ 8,871,547</b>	<b>\$ 8,568,198</b>

# Treasurer-Tax Collector-Public Administrator

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Administration & Support	6.19	9.06	7.40	-	7.40	7.40
Treasury	8.09	8.75	8.11	-	8.11	8.53
Tax & Collections	11.16	10.07	11.36	-	11.36	10.94
Public Assistance	15.97	17.11	17.13	-	17.13	17.13
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>41.42</b>	<b>45.00</b>	<b>44.00</b>	<b>-</b>	<b>44.00</b>	<b>44.00</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,632,276	\$ 1,794,390	\$ 1,567,600	\$ -	\$ 1,567,600	\$ 1,672,489
Treasury	1,535,219	1,899,929	1,916,355	-	1,916,355	1,963,582
Tax & Collections	1,900,112	1,848,433	2,130,316	-	2,130,316	2,157,669
Public Assistance	1,757,194	1,985,249	2,108,928	-	2,108,928	2,196,897
<b>Total</b>	<b>\$ 6,824,801</b>	<b>\$ 7,528,001</b>	<b>\$ 7,723,199</b>	<b>\$ -</b>	<b>\$ 7,723,199</b>	<b>\$ 7,990,637</b>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 5,394,534	\$ 5,825,236	\$ 5,965,487	\$ -	\$ 5,965,487	\$ 6,265,136
Services and Supplies	1,197,138	1,455,239	1,521,920	-	1,521,920	1,488,125
Other Charges	233,129	247,526	235,792	-	235,792	237,376
<b>Total Operating Expenditures</b>	<b>6,824,801</b>	<b>7,528,001</b>	<b>7,723,199</b>	<b>-</b>	<b>7,723,199</b>	<b>7,990,637</b>
Capital Assets	-	468,487	468,487	-	468,487	200,000
Other Financing Uses	-	-	100,000	-	100,000	-
Intrafund Expenditure Transfers (+)	575,580	662,496	818,572	-	818,572	556,031
Increases to Fund Balances	68,132	68,132	-	-	-	-
Fund Balance Impact (+)	358,083	-	-	-	-	-
<b>Total</b>	<b>\$ 7,826,597</b>	<b>\$ 8,727,116</b>	<b>\$ 9,110,258</b>	<b>\$ -</b>	<b>\$ 9,110,258</b>	<b>\$ 8,746,668</b>
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<b>Budget By Categories of Revenues</b>						
Taxes	\$ 273,373	\$ 255,000	\$ 225,000	\$ -	\$ 225,000	\$ 225,000
Licenses, Permits and Franchises	41,960	50,000	43,000	-	43,000	43,000
Intergovernmental Revenue	126,351	140,260	118,544	-	118,544	118,544
Charges for Services	3,048,017	3,314,721	3,585,200	-	3,585,200	3,440,077
Miscellaneous Revenue	25,635	15,000	15,000	-	15,000	15,000
<b>Total Operating Revenues</b>	<b>3,515,336</b>	<b>3,774,981</b>	<b>3,986,744</b>	<b>-</b>	<b>3,986,744</b>	<b>3,841,621</b>
Other Financing Sources	150,000	150,000	150,000	-	150,000	150,000
Intrafund Expenditure Transfers (-)	575,160	661,496	817,572	-	817,572	555,031
Decreases to Fund Balances	-	554,539	655,242	-	655,242	227,594
General Fund Contribution	3,586,100	3,586,100	3,500,700	-	3,500,700	3,429,500
Fund Balance Impact (-)	-	-	-	-	-	542,922
<b>Total</b>	<b>\$ 7,826,597</b>	<b>\$ 8,727,116</b>	<b>\$ 9,110,258</b>	<b>\$ -</b>	<b>\$ 9,110,258</b>	<b>\$ 8,746,668</b>

# North County Jail

## Department Detail

	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
<b>Staffing By Budget Program</b>						
North County Jail	-	-	-	-	-	-
<b>Total</b>	-	-	-	-	-	-
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<b>Budget By Budget Program</b>						
North Branch Main Jail Project	\$ 23,050,318	\$ 32,389,202	\$ 73,849,605	\$ -	\$ 73,849,605	\$ 9,453,142
North Branch STAR Project	-	-	-	-	-	-
<b>Total</b>	<b>\$ 23,050,318</b>	<b>\$ 32,389,202</b>	<b>\$ 73,849,605</b>	<b>\$ -</b>	<b>\$ 73,849,605</b>	<b>\$ 9,453,142</b>
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<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 23,050,318	\$ 32,389,202	\$ 73,849,605	\$ -	\$ 73,849,605	\$ 9,453,142
<b>Total Operating Expenditures</b>	<b>23,050,318</b>	<b>32,389,202</b>	<b>73,849,605</b>	-	<b>73,849,605</b>	<b>9,453,142</b>
Capital Assets	-	-	200,000	-	200,000	175,000
Other Financing Uses	1,977,477	1,972,476	-	-	-	-
Increases to Fund Balances	13,757,068	14,756,853	-	-	-	-
<b>Total</b>	<b>\$ 38,784,863</b>	<b>\$ 49,118,531</b>	<b>\$ 74,049,605</b>	<b>\$ -</b>	<b>\$ 74,049,605</b>	<b>\$ 9,628,142</b>
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<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ 21,423,712	\$ 30,042,005	\$ 64,504,995	\$ -	\$ 64,504,995	\$ 4,000,000
<b>Total Operating Revenues</b>	<b>21,423,712</b>	<b>30,042,005</b>	<b>64,504,995</b>	-	<b>64,504,995</b>	<b>4,000,000</b>
Other Financing Sources	15,383,675	15,378,674	189,605	-	189,605	273,700
Decreases to Fund Balances	1,977,477	3,697,852	9,355,005	-	9,355,005	5,354,442
<b>Total</b>	<b>\$ 38,784,863</b>	<b>\$ 49,118,531</b>	<b>\$ 74,049,605</b>	<b>\$ -</b>	<b>\$ 74,049,605</b>	<b>\$ 9,628,142</b>

# Debt Service

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Total	-	-	-	-	-	-
<hr/>						
<b>Budget By Budget Program</b>						
Long Term Debt	\$ 2,008,470	\$ 2,015,630	\$ 1,902,646	\$ -	\$ 1,902,646	\$ 1,788,596
Total	<u>\$ 2,008,470</u>	<u>\$ 2,015,630</u>	<u>\$ 1,902,646</u>	<u>\$ -</u>	<u>\$ 1,902,646</u>	<u>\$ 1,788,596</u>
<hr/>						
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 6,752	\$ 13,888	\$ 13,888	\$ -	\$ 13,888	\$ 13,888
Other Charges	2,001,718	2,001,742	1,888,758	-	1,888,758	1,774,708
Total Operating Expenditures	<u>2,008,470</u>	<u>2,015,630</u>	<u>1,902,646</u>	<u>-</u>	<u>1,902,646</u>	<u>1,788,596</u>
Other Financing Uses	3,871,703	3,871,712	3,949,327	-	3,949,327	4,025,905
Increases to Fund Balances	-	29,250	29,250	-	29,250	29,250
Total	<u>\$ 5,880,174</u>	<u>\$ 5,916,592</u>	<u>\$ 5,881,223</u>	<u>\$ -</u>	<u>\$ 5,881,223</u>	<u>\$ 5,843,751</u>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 2,559	\$ 30,000	\$ 30,000	\$ -	\$ 30,000	\$ 30,000
Intergovernmental Revenue	1,383,451	1,384,487	1,381,887	-	1,381,887	1,382,987
Total Operating Revenues	<u>1,386,010</u>	<u>1,414,487</u>	<u>1,411,887</u>	<u>-</u>	<u>1,411,887</u>	<u>1,412,987</u>
Other Financing Sources	4,485,955	4,502,105	4,469,336	-	4,469,336	4,430,764
Decreases to Fund Balances	8,209	-	-	-	-	-
Total	<u>\$ 5,880,174</u>	<u>\$ 5,916,592</u>	<u>\$ 5,881,223</u>	<u>\$ -</u>	<u>\$ 5,881,223</u>	<u>\$ 5,843,751</u>

# General County Programs

## Functional Summary

Staffing By Budget Department	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
General County Programs	1.00	1.00	1.00	-	1.00	1.00
General Revenues	-	-	-	-	-	-
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<hr/>						
Budget By Budget Department						
General County Programs	\$ 2,036,723	\$ 2,075,442	\$ 1,998,595	\$ -	\$ 1,998,595	\$ 1,580,805
General Revenues	-	-	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 2,036,723</b>	<b>\$ 2,075,442</b>	<b>\$ 1,998,595</b>	<b>\$ -</b>	<b>\$ 1,998,595</b>	<b>\$ 1,580,805</b>
<hr/>						
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 185,448	\$ 212,322	\$ 217,668	\$ -	\$ 217,668	\$ 222,996
Services and Supplies	722,403	685,891	613,750	-	613,750	195,750
Other Charges	1,128,872	1,177,229	1,167,177	-	1,167,177	1,162,059
<b>Total Operating Expenditures</b>	<b>2,036,723</b>	<b>2,075,442</b>	<b>1,998,595</b>	<b>-</b>	<b>1,998,595</b>	<b>1,580,805</b>
Other Financing Uses	55,747,470	52,549,673	40,115,680	(1,193,490)	38,922,190	32,740,523
Intrafund Expenditure Transfers (+)	212,123,906	209,831,800	215,608,000	973,255	216,581,255	207,170,900
Increases to Fund Balances	36,973,369	34,694,440	33,329,309	8,779,352	42,108,661	22,096,268
Fund Balance Impact (+)	5,607,896	-	-	-	-	21,178,200
<b>Total</b>	<b>\$ 312,489,364</b>	<b>\$ 299,151,355</b>	<b>\$ 291,051,584</b>	<b>\$ 8,559,117</b>	<b>\$ 299,610,701</b>	<b>\$ 284,766,696</b>
<hr/>						
Budget By Categories of Revenues						
Taxes	\$ 222,362,254	\$ 220,076,000	\$ 229,264,000	\$ 1,462,000	\$ 230,726,000	\$ 237,808,000
Licenses, Permits and Franchises	2,881,069	3,351,000	3,016,000	-	3,016,000	3,382,000
Fines, Forfeitures, and Penalties	6,728,177	5,182,000	5,131,000	275,000	5,406,000	5,285,000
Use of Money and Property	724,778	712,799	430,799	-	430,799	446,799
Intergovernmental Revenue	3,238,058	1,288,000	2,466,400	-	2,466,400	1,299,000
Charges for Services	11,152,493	11,152,493	10,685,576	-	10,685,576	11,860,000
Miscellaneous Revenue	787,939	185,020	183,357	-	183,357	180,155
<b>Total Operating Revenues</b>	<b>247,874,769</b>	<b>241,947,312</b>	<b>251,177,132</b>	<b>1,737,000</b>	<b>252,914,132</b>	<b>260,260,954</b>
Other Financing Sources	820,750	668,375	2,168,558	-	2,168,558	169,995
Intrafund Expenditure Transfers (-)	91,988	91,988	50,279	-	50,279	103,000
Decreases to Fund Balances	39,211,439	34,032,367	9,566,849	5,848,862	15,415,711	179,747
General Fund Contribution	24,490,419	22,411,313	28,088,766	973,255	29,062,021	24,053,000
<b>Total</b>	<b>\$ 312,489,364</b>	<b>\$ 299,151,355</b>	<b>\$ 291,051,584</b>	<b>\$ 8,559,117</b>	<b>\$ 299,610,701</b>	<b>\$ 284,766,696</b>

# General County Programs

## Department Detail

	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
<b>Staffing By Budget Program</b>						
Support to Other Governments & Organizations	0.88	1.00	1.00	-	1.00	1.00
Reserved & Committed Funds	0.12	-	-	-	-	-
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Budget By Budget Program</b>						
Support to Other Governments & Organizations	\$ 1,305,489	\$ 1,543,912	\$ 1,308,065	\$ -	\$ 1,308,065	\$ 1,308,275
Reserved & Committed Funds	43	-	-	-	-	-
Ancillary Services	731,191	531,530	690,530	-	690,530	272,530
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 2,036,723</b>	<b>\$ 2,075,442</b>	<b>\$ 1,998,595</b>	<b>\$ -</b>	<b>\$ 1,998,595</b>	<b>\$ 1,580,805</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 185,448	\$ 212,322	\$ 217,668	\$ -	\$ 217,668	\$ 222,996
Services and Supplies	722,403	685,891	613,750	-	613,750	195,750
Other Charges	1,128,872	1,177,229	1,167,177	-	1,167,177	1,162,059
<b>Total Operating Expenditures</b>	<b>2,036,723</b>	<b>2,075,442</b>	<b>1,998,595</b>	<b>-</b>	<b>1,998,595</b>	<b>1,580,805</b>
Other Financing Uses	25,716,270	22,518,473	7,847,680	(1,957,235)	5,890,445	2,902,623
Intrafund Expenditure Transfers (+)	216,000	3,000	3,000	-	3,000	3,000
Increases to Fund Balances	36,973,369	34,694,440	33,329,309	8,779,352	42,108,661	22,096,268
Fund Balance Impact (+)	1,365,742	-	-	-	-	-
<b>Total</b>	<b>\$ 66,308,104</b>	<b>\$ 59,291,355</b>	<b>\$ 43,178,584</b>	<b>\$ 6,822,117</b>	<b>\$ 50,000,701</b>	<b>\$ 26,582,696</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 1,397,203	\$ 1,700,000	\$ 1,700,000	\$ -	\$ 1,700,000	\$ 1,700,000
Use of Money and Property	10,996	6,799	8,799	-	8,799	8,799
Intergovernmental Revenue	466,978	386,000	1,560,400	-	1,560,400	390,000
Charges for Services	-	-	-	-	-	-
Miscellaneous Revenue	312,477	86,501	85,212	-	85,212	81,155
<b>Total Operating Revenues</b>	<b>2,187,654</b>	<b>2,179,300</b>	<b>3,354,411</b>	<b>-</b>	<b>3,354,411</b>	<b>2,179,954</b>
Other Financing Sources	820,750	668,375	2,168,558	-	2,168,558	169,995
Decreases to Fund Balances	38,809,282	34,032,367	9,566,849	5,848,862	15,415,711	179,747
General Fund Contribution	24,490,419	22,411,313	28,088,766	973,255	29,062,021	24,053,000
<b>Total</b>	<b>\$ 66,308,104</b>	<b>\$ 59,291,355</b>	<b>\$ 43,178,584</b>	<b>\$ 6,822,117</b>	<b>\$ 50,000,701</b>	<b>\$ 26,582,696</b>

# General Revenues

## Department Detail

Staffing By Budget Program	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
Total	-	-	-	-	-	-
<hr/>						
Budget By Budget Program						
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<hr/>						
Budget By Categories of Expenditures						
Total Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Financing Uses	30,031,200	30,031,200	32,268,000	763,745	33,031,745	29,837,900
Intrafund Expenditure Transfers (+)	211,907,906	209,828,800	215,605,000	973,255	216,578,255	207,167,900
Fund Balance Impact (+)	4,242,154	-	-	-	-	21,178,200
Total	<u>\$ 246,181,260</u>	<u>\$ 239,860,000</u>	<u>\$ 247,873,000</u>	<u>\$ 1,737,000</u>	<u>\$ 249,610,000</u>	<u>\$ 258,184,000</u>
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Budget By Categories of Revenues						
Taxes	\$ 222,362,254	\$ 220,076,000	\$ 229,264,000	\$ 1,462,000	\$ 230,726,000	\$ 237,808,000
Licenses, Permits and Franchises	2,881,069	3,351,000	3,016,000	-	3,016,000	3,382,000
Fines, Forfeitures, and Penalties	5,330,973	3,482,000	3,431,000	275,000	3,706,000	3,585,000
Use of Money and Property	713,783	706,000	422,000	-	422,000	438,000
Intergovernmental Revenue	2,771,080	902,000	906,000	-	906,000	909,000
Charges for Services	11,152,493	11,152,493	10,685,576	-	10,685,576	11,860,000
Miscellaneous Revenue	475,463	98,519	98,145	-	98,145	99,000
Total Operating Revenues	<u>245,687,116</u>	<u>239,768,012</u>	<u>247,822,721</u>	<u>1,737,000</u>	<u>249,559,721</u>	<u>258,081,000</u>
Intrafund Expenditure Transfers (-)	91,988	91,988	50,279	-	50,279	103,000
Decreases to Fund Balances	402,157	-	-	-	-	-
Total	<u>\$ 246,181,260</u>	<u>\$ 239,860,000</u>	<u>\$ 247,873,000</u>	<u>\$ 1,737,000</u>	<u>\$ 249,610,000</u>	<u>\$ 258,184,000</u>

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**County of Santa Barbara**  
**FY 2017-18**

# Fund Balance Summary

## Governmental Funds

Major Funds	7/1/17 Actual Beginning Fund Balances	2017-18 Adopted Sources	2017-18 Adopted Uses	6/30/18 Estimated Ending Fund Balances
General Fund	\$ 113,070,013	\$ 634,401,831	\$ 634,179,101	\$ 113,292,743
6/30/17 General Fund Balance Changes		43,672,755	43,895,485	
		<u>\$ 678,074,586</u>	<u>\$ 678,074,586</u>	
Flood Control Districts	68,222,979	21,703,053	33,296,387	56,629,645
Public Health	30,977,646	77,478,510	85,074,883	23,381,273
Roads Fund	18,899,861	48,514,565	50,055,894	17,358,532
Fire Protection District	24,419,148	74,101,812	78,692,422	19,828,538
Capital Projects	21,639,587	70,960,300	81,448,605	11,151,282
Affordable Housing	7,365,630	5,490,579	6,875,074	5,981,135
Behavioral Wellness	9,116,212	119,885,187	121,785,852	7,215,547
Social Services	4,131,178	158,411,286	160,638,113	1,904,351
<b>Other Governmental Funds</b>				
First 5 Children and Families Commission	5,023,142	3,700,949	4,265,516	4,458,575
Water Agencies	7,645,513	4,242,942	5,338,218	6,550,237
County Service Areas	3,659,494	1,936,617	1,747,237	3,848,874
Muni Finance - Debt Service	1,311,682	5,881,223	5,851,973	1,340,932
Courthouse Construction	2,259,128	856,000	222,918	2,892,210
Inmate Welfare	2,036,067	1,818,000	1,909,183	1,944,884
Public and Educational Access	1,015,538	2,799	8,030	1,010,307
Coastal Resources Enhancement	1,622,857	420,000	868,186	1,174,671
Community Facilities District	672,100	561,980	581,765	652,315
IHSS Public Authority	774,462	7,523,055	8,286,191	11,326
Lighting Districts	393,876	496,373	529,920	360,329
Fishermen Assistance	417,107	12,550	29,826	399,831
Petroleum	246,200	656,500	656,500	246,200
Special Aviation	305,371	1,152,505	1,220,120	237,756
Child Support Services	421,633	9,583,883	9,583,883	421,633
Court Operations	319,809	15,281,371	15,294,900	306,280
Fish and Game	91,604	11,500	27,007	76,097
Seawalls	15,734	303,000	450,000	(131,266)
Criminal Justice Construction	-	1,018,558	1,018,558	-
<b>Total Governmental Funds</b>	<b>\$ 326,073,570</b>	<b>\$ 1,266,406,928</b>	<b>\$ 1,309,936,262</b>	<b>\$ 282,544,236</b>

## Proprietary Funds

Major Funds	7/1/17 Actual Beginning Fund Balances	2017-18 Adopted Sources	2017-18 Adopted Uses	6/30/18 Estimated Ending Fund Balances
Laguna Sanitation Enterprise	\$ 55,395,375	\$ 13,037,011	\$ 13,032,674	\$ 55,399,712
Resource Recovery Enterprise	47,214,684	31,852,751	30,501,146	48,566,289
<b>Other Proprietary Funds</b>				
Vehicle Operations ISF	34,728,572	12,738,879	15,089,879	32,377,572
Communications ISF	10,285,972	5,382,509	6,017,509	9,650,972
Data Processing ISF	4,305,406	8,313,878	10,946,859	1,672,425
Utilities ISF	450,485	6,745,462	7,239,196	(43,249)
Risk Management	952,138	31,564,348	32,879,966	(363,480)
<b>Total Proprietary Funds</b>	<b>\$ 153,332,633</b>	<b>\$ 109,634,838</b>	<b>\$ 115,707,229</b>	<b>\$ 147,260,242</b>
<b>Total All Funds</b>	<b>\$ 479,406,203</b>	<b>\$ 1,376,041,766</b>	<b>\$ 1,425,643,491</b>	<b>\$ 429,804,478</b>
6/30/17 General Fund Balance Changes (GF)		43,672,755	43,895,485	
6/30/17 Other Funds Fund Balance Changes (GF)		74,569,517	24,745,062	
<b>Report Total All Funds Including GF &amp; OF</b>		<u><b>\$ 1,494,284,038</b></u>	<u><b>\$ 1,494,284,038</b></u>	

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# Recommended to Adopted Reconciliation

Dept	Department	CEO Recommended Expansions		BOS Hearing Adjustments		Estimated FBA Residual	Total Adjustments	Adopted	FIN
		Budget Attachment A-2		Budget Attachment E					
061	Auditor-Controller	\$ 8,944,000	-	\$ -	-	\$ -	-	\$ 8,944,000	\$ 8,944,000
051	Agricultural Commn.	5,233,991	-	-	-	-	-	5,233,991	5,233,991
011	Board of Supervisors	3,151,600	-	-	-	-	-	3,151,600	3,151,600
043	Behavioral Wellness	121,063,511	748,491	-	-	-	748,491	121,812,002	121,812,002
062	Clerk-Recorder-Assessor	20,839,202	-	-	-	-	-	20,839,202	20,839,202
045	Child Support	9,583,883	-	-	-	-	-	9,583,883	9,583,883
057	Community Svcs.	4,463,493	-	360,000	-	-	360,000	4,823,493	4,823,493
012	County Executive Office	36,784,099	300,000	85,000	-	-	385,000	37,169,099	37,169,099
013	County Counsel	8,343,867	-	-	-	-	-	8,343,867	8,343,867
025	Court Special Services	15,334,438	-	-	-	-	-	15,334,438	15,334,438
992	Debt Service	5,881,223	-	-	-	-	-	5,881,223	5,881,223
021	District Attorney	24,902,408	-	-	-	-	-	24,902,408	24,902,408
031	Fire	78,692,422	-	-	-	-	-	78,692,422	78,692,422
994	First 5	4,265,516	-	-	-	-	-	4,265,516	4,265,516
990	General County Programs	43,178,584	(1,449,970)	1,266,179	-	7,005,908	6,822,117	50,000,701	50,000,701
991	General Revenues	247,873,000	275,000	1,462,000	-	-	1,737,000	249,610,000	249,610,000
063	General Services	63,008,329	-	9,000	-	-	9,000	63,017,329	63,017,329
055	Housing	11,422,846	-	-	-	-	-	11,422,846	11,422,846
064	Human Resources	8,871,547	-	-	-	-	-	8,871,547	8,871,547
980	North County Jail	74,049,605	-	-	-	-	-	74,049,605	74,049,605
052	Parks	16,123,775	-	567,000	-	-	567,000	16,690,775	16,690,775
053	Planning & Development	21,427,255	188,000	-	-	-	188,000	21,615,255	21,615,255
022	Probation	56,710,443	-	259,075	-	-	259,075	56,969,518	56,969,518
023	Public Defender	11,493,606	-	-	-	-	-	11,493,606	11,493,606
041	Public Health	101,974,996	44,590	-	-	-	44,590	102,019,586	102,019,586
054	Public Works	159,691,737	-	-	-	-	-	159,691,737	159,691,737
032	Sheriff	138,506,522	653,959	775,000	-	-	1,428,959	139,935,481	139,935,481
044	Social Services	171,260,237	(1,214,820)	763,233	-	-	(451,587)	170,808,650	170,808,650
065	Treasurer	9,110,258	-	-	-	-	-	9,110,258	9,110,258
		\$ 1,482,186,393	(454,750)	\$ 5,546,487	-	\$ 7,005,908	\$ 12,097,645	\$ 1,494,284,038	\$ 1,494,284,038

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# Final Budget Expansions Summary-All Depts (2017-18)

Dept / Adj. #	Sources	Uses	GFC	One-Time GFC	FTEs	Positions	Purpose
<b>Sheriff</b>							
17	300,000	300,000	0	0	0.00	0.00	(Attch E) This budget expansion creates an additional \$300,000 pool available to staff civil courtrooms with security on an as-needed basis, as requested by the presiding judge.
18	475,000	475,000	0	0	2.42	0.00	(Attch E) This budget expansion restores, for 25% of the year, the reduction of 3 Sheriff Seargeants, 2 Special Duty Deputy Sheriff's and 4 Sheriff Deputies and increases overtime for the Isla Vista Patrol Station
Dept Totals	775,000	775,000	0	0	2.42	0.00	
<b>Parks</b>							
8	567,000	567,000	0	0	0.00	0.00	[E]This adjustment is necessary to set aside for Coastal Commission Compliance and Permitting - Goleta Beach per Board Direction during June Budget Hearings.
<b>Community Services</b>							
2	360,000	360,000	0	0	0.00	0.00	[E] This adjustment is necessary to add \$360,000 in one time funding for Countywide Library Services per Board of Supervisors during Budget Hearing deliberations.
<b>General County Programs</b>							
14	698,255	698,255	698,255	698,255	0.00	0.00	(Attch E) An expansion for 18% maintenance reclassification (260,000) and IHSS set-aside projected 18-19 local match increase (625,000). Funded by a transfer from 991 (698,255) and allocating ongoing funds temporarily held in Contingencies (186,745)
15	567,924	567,924	0	0	0.00	0.00	(Attch E) Adjustments to General County Programs to comply with Board direction at the June 2017 Budget Hearings
Dept Totals	1,266,179	1,266,179	698,255	698,255	0.00	0.00	
Grand Total	2,968,179	2,968,179	698,255	698,255	2.42	0.00	

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# Final Budget Adjustments Summary-All Depts (2017-18)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>County Executive Office</b>						
2	300,000	300,000	0	0.00	0.00	(A-2) This adjustment recognizes anticipated cable franchise fee revenue, in the County Executive Office, of which \$30,000 will be used for CSBTV capital equipment enhancements and the remaining balance will be set aside for future capital projects.
3	85,000	85,000	0	0.00	0.00	(Attch E) Adjustments to County Executive Office to comply with Board direction for research related to Economic Development at the June 2017 Budget Hearings
Dept Totals	385,000	385,000	0	0.00	0.00	
<b>Probation</b>						
3	259,075	259,075	0	2.00	0.00	(Attachment E) This adjustment will restore two Deputy Probation Officers to juvenile field supervision.
<b>Sheriff</b>						
15	653,959	653,959	0	(1.00)	0.00	(A-2) This adjustment reconciles the loaded Sheriff's budget to the recently adopted CCP budget, including expansion of the Sheriff's Treatment Program, with a new curriculum, extra contracted positions, and educational tablets.
<b>Public Health</b>						
1	6,500	6,500	0	0.00	0.00	(A-2) This adjustment will rebudget the final component of the Public Health Laboratory LIS system. The CalREDIE interface into the McKesson Horizon Practice Plus Billing System and GE Centricity EMR will not be completed until July 2017.
2	13,690	13,690	0	0.00	0.00	(A-2) This adjustment will rebudget \$13,690 of the MGT board contract for continued consulting services to provide a user fee study for the Public Health Department's Environmental Health Services.
4	24,400	24,400	0	0.00	0.00	(A-2) This adjustment will rebudget \$12,200 for the re-launching of the Chameleon animal shelter software system per the progress report on implementing the American Humane Association's recommendations presented to the BOS on April 4, 2017.
Dept Totals	44,590	44,590	0	0.00	0.00	

# Final Budget Adjustments Summary-All Depts (2017-18)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Behavioral Wellness</b>						
5	748,491	748,491	0	0.00	0.00	(A-2) On 5/16/17, the BOS directed the Department to continue the 2nd year pilot of AB1421 Assisted Outpatient Treatment Services Pilot Project for 12 months (to serve approximately 10 persons at a time). \$275,030 will come from the General Fund, with the remaining funds come from Departmental sources.
<b>Social Services</b>						
11	(1,214,820)	(1,214,820)	0	0.00	0.00	(A-2) This adjustment will decrease the transfer of One-Time GFC by \$2,000,000 for In-Home Supportive Services. It assumes that a Maintenance of Effort is reinstated, which will negate, for FY 17-18, the additional County cost proposed in the January budget for Individual Providers (\$1,214,820), and reduce the cut to State funding that was projected for administration costs (\$785,180). These adjustments are made per the Governor's May Budget Revision.
12	418,666	418,666	175,667	4.00	0.00	(Attch E) This adjustment will provide an additional \$175,667 ongoing and \$175,667 one-time GFC, which would draw down an additional \$67,332 in Federal funds to fund the restoration of approximately 4 FTEs which provide critical functions in the Child Welfare program.
13	344,567	344,567	96,078	3.75	0.00	(Attch E) This adjustment will provide \$96,078 of ongoing and \$84,068 one-time GFC matching funds to restore 3.75 FTEs to Foster Care Administration. The adjustment will draw down additional Federal funding of \$164,421.
14	0	0	492,000	0.00	0.00	(Attch E) This adjustment is to reclass the GFC matching funds from one-time to on-going revenue source for the CalFresh program.
Dept Totals	(451,587)	(451,587)	763,745	7.75	0.00	
<b>Parks</b>						
7	0	0	0	0.00	0.00	(E) This adjustment is necessary to adjust Parks FY2017-18 deferred maintenance funding sources per Board adjustments.

# Final Budget Adjustments Summary-All Depts (2017-18)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Planning &amp; Development</b>						
7	28,000	28,000	0	0.00	0.00	(A-2) This adjustment increases the budget for consultant services for the Santa Claus Lane project, funded by a release of fund balance set aside in prior years for this project, which will allow completion of a necessary traffic study.
8	160,000	160,000	0	0.00	0.00	(A-2) This adjustment sets aside \$160,000 of CREF fees into a restricted fund balance account for the future development of a public access program for the Hollister Ranch, per the California Coastal Commission special conditions added to the Point Arguello oil and gas project's Coastal Development Permit approved in 1985.
Dept Totals	188,000	188,000	0	0.00	0.00	
<b>Public Works</b>						
5	0	0	0	0.00	0.00	(A-2) This adjustment transfers Prop 1 Storm Water grant (\$462.8k) from Project Clean Water fund 3060 to Water Agency fund 3050 (nets to zero).
8	0	0	0	0.00	0.00	(E) This adjustment reclassifies \$130,000 of the 18% Policy Maintenance Funding from one-time to on-going. (Sources net to zero)
Dept Totals	0	0	0	0.00	0.00	
<b>General Services</b>						
10	9,000	9,000	0	0.00	0.00	(Attachment E) This adjustment will add \$9,000 for office space rent for the IV CSD that was approved by the BOS on 6/14/17.
11	0	0	0	0.00	0.00	(Attachment E) This adjustment will reclassify funding from one-time to ongoing as part of the 18% Maintenance Policy.
Dept Totals	9,000	9,000	0	0.00	0.00	
<b>General County Programs</b>						
11	(2,000,000)	(2,000,000)	0	0.00	0.00	(A-2) This adjustment will decrease the transfer of One-Time GFC by \$2,000,000 for In-Home Supportive Services, due to the Governor's May Budget Revision. See Department of Social Services Adjustment #11.

# Final Budget Adjustments Summary-All Depts (2017-18)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>General County Programs</b>						
12	275,030	275,030	0	0.00	0.00	(A-2) On 5/16/17, the BOS directed Behavioral Wellness to continue the 2nd year pilot of AB1421 Assisted Outpatient Treatment Services Pilot Project for 12 months (to serve approximately 10 persons at a time). This adjustment transfers the necessary general fund portion of funding (\$275,030) to continue the program.
13	275,000	275,000	275,000	0.00	0.00	(A-2) This budget adjustment increases appropriations of \$275,000 in General County Programs (990) General Fund to increase Nonspendable Teeter Tax Losses fund balance to be funded by an intrafund expenditure transfer from General Revenues.
Dept Totals	(1,449,970)	(1,449,970)	275,000	0.00	0.00	
<b>General Revenues</b>						
3	275,000	275,000	(275,000)	0.00	0.00	(A-2) This adjustment establishes appropriation of \$275,000 in General Revenues (991) General Fund for Intrafund Expenditure Transfers (Out) funded by revenue from Property Tax Penalties. A second budget adjustment increases appropriations of \$275,000 in General County Programs (990) General Fund to increase Nonspendable Teeter Tax Losses fund balance to be funded by this intrafund expenditure transfer (In).
4	1,462,000	1,462,000	(1,462,000)	0.00	0.00	(Attch E) This adjustment is to recognize and allocate additional property tax revenues anticipated from the increase in final assessed value growth provided by the Assessor at the Final Budget Hearing.
Dept Totals	1,737,000	1,737,000	(1,737,000)	0.00	0.00	
Grand Total	2,123,558	2,123,558	(698,255)	8.75	0.00	

# Full-Time Equivalents

	2016-17 Actual	2016-17 Adopted	2017-18 Recommended	Change from FY17-18 Rec to FY17-18 Ado	2017-18 Adopted	2018-19 Proposed
<b>Policy &amp; Executive</b>						
Board of Supervisors	21.24	20.00	20.25	-	20.25	20.25
County Executive Office	33.19	36.00	33.00	-	33.00	33.00
County Counsel	38.88	39.50	38.65	-	38.65	38.15
<b>Subtotal</b>	<b>93.31</b>	<b>95.50</b>	<b>91.90</b>	<b>-</b>	<b>91.90</b>	<b>91.40</b>
<b>Public Safety</b>						
Court Special Operations	-	-	-	-	-	-
District Attorney	139.23	135.20	131.20	-	131.20	131.20
Fire	267.60	279.62	285.12	-	285.12	285.12
Probation	329.30	335.00	330.00	2.00	332.00	330.00
Public Defender	70.88	68.50	68.50	-	68.50	68.50
Sheriff	641.98	669.08	662.81	1.42	664.23	665.11
<b>Subtotal</b>	<b>1,449.00</b>	<b>1,487.39</b>	<b>1,477.62</b>	<b>3.42</b>	<b>1,481.05</b>	<b>1,479.93</b>
<b>Health &amp; Public Assistance</b>						
Behavioral Wellness	370.38	434.10	431.58	-	431.58	431.58
Child Support Services	71.85	75.33	71.50	-	71.50	71.00
First 5, Children & Families	11.07	11.00	10.00	-	10.00	10.00
Public Health	536.26	540.29	541.20	-	541.20	540.53
Social Services	865.10	899.75	735.00	7.77	742.77	679.00
<b>Subtotal</b>	<b>1,854.65</b>	<b>1,960.47</b>	<b>1,789.27</b>	<b>7.77</b>	<b>1,797.04</b>	<b>1,732.10</b>
<b>Community Resources &amp; Public Facilities</b>						
Agricultural Commissioner/W&M	33.09	33.00	33.00	-	33.00	33.00
Community Services	106.91	109.01	111.02	-	111.02	111.02
Planning & Development	85.48	91.63	91.84	-	91.84	91.84
Public Works	270.38	281.25	281.25	-	281.25	281.25
<b>Subtotal</b>	<b>495.85</b>	<b>514.89</b>	<b>517.11</b>	<b>-</b>	<b>517.11</b>	<b>517.11</b>
<b>Support Services</b>						
Auditor-Controller	48.89	50.25	49.00	-	49.00	49.00
Clerk-Recorder-Assessor	105.35	99.13	98.50	-	98.50	98.50
General Services	114.44	119.00	115.50	-	115.50	114.50
Human Resources	30.36	28.25	29.25	-	29.25	29.25
Treasurer-Tax Collector-Public	41.42	45.00	44.00	-	44.00	44.00
<b>Subtotal</b>	<b>340.46</b>	<b>341.63</b>	<b>336.25</b>	<b>-</b>	<b>336.25</b>	<b>335.25</b>
<b>General County Programs</b>						
General County Programs	1.00	1.00	1.00	-	1.00	1.00
<b>Subtotal</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Total Full-Time Equivalents</b>	<b>4,234.27</b>	<b>4,400.87</b>	<b>4,213.16</b>	<b>11.19</b>	<b>4,224.35</b>	<b>4,156.80</b>

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