



market competition. The ultimate goal is two-fold, continue to stimulate local business and to maximize use of public funding by ensuring the best value of acquired goods is achieved.

**Background:**

Beginning in 1994, the County's Purchasing Division of General Services implemented an informal 1.5% preference for local vendors applied to bids on tangible goods. In 2005, the Board of Supervisors (Board) formalized the definition of a local vendor and also provided a directive authorizing the Purchasing Manager to provide a 6% local vendor preference. At that time, input from a committee of local businesses was for a 5% preference, but the Board chose a 6% preference for increased support to local businesses.

The "Local Vendor" definition criteria is as follows:

1. Occupy an actual business facility whose address is within the County.
2. Hold a valid business license as issued within the County and the address matches that of their local facility.
3. Hold a valid resale license (where sales tax will be applied to the purchase) as issued from the State Franchise Tax Board and the address matches that of their local facility.
4. They staff their local facility with employees during normal business hours, they have standard business utility services and the office is fully operational.

Over the years, there has been feedback received from external vendors notifying the County that they did not submit quotes based on the 6% requirement because their profit margin was less than 6%. Quantifying how many times a bid was not received due to the preference is not possible since there is no way to track businesses that did not submit bids or quotes. The number of times the preference is used will be tracked subsequent to the policy modification. The most likely area of impact will be in bids involving such goods as vehicles and heavy equipment where margins are small and no external bids have historically been received.

The recommended change will allow for more competition and the potential for savings to the County. Furthermore, there is the possibility for acquisition of higher quality products and goods due to a larger pool of providers and products being bid. It is anticipated that there will be an increase in bid replies but it is not clear what the ultimate volume will be. The policy change should have minimal impact on the Purchasing Division and outlying departments since there is already a practice in place.

The County also has a performance goal that 60% of funds spent annually in the County be with local vendors for services and supplies. The County has attained that goal for the past six years. In FY 2017-18, an estimated \$87 million of \$146 million, or 60%, was the total spend in these categories. Of the \$146 million, an estimated \$40 million is spent on tangible goods, of which an estimated \$13 million is local. The Local Vendor Preference policy modification is not anticipated to significantly impact the local spend, thus still maintaining support for local businesses.

**Updated Process:**

On any bid for a tangible good, if the lowest bid is non-local and a local vendor's bid is within 6%, then the lowest local vendor bid will be given the opportunity to match the lowest overall bid. Once this scenario has been identified, both the lowest non-local and local bidders will be notified. The local bidder will be given 72 business hours to match. If the local vendor is able to match the lowest bid then that local business will be awarded the contract.

This is the same policy used in Solano and Kern counties. This change will ensure the County is receiving the lowest cost whereas the current policy is conceivably costing the county an additional 6% on tangible items.

**Fiscal and Facilities Impacts:**

Budgeted: Yes

**Fiscal Analysis:**

Narrative: There will be no incremental costs associated with the policy change. Current operations will not change, only the application of how the policy is administered.

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