

# Santa Barbara County

## Adopted Operational Plan Schedules Fiscal Year 2015-16



*Foundations for the Future*

*This art work was chosen for the 2015/16 County of Santa Barbra Budget cover as the boulders represent the enduring foundation of excellence in budgeting, fiscal responsibility and service established over many years. This foundation has allowed the County to remain highly responsive to the many diverse needs of our residents during the recession. Built upon a tradition of sound fiscal stewardship by the County Board of Supervisors, the foundation continues to provide the stability for the organization to effectively emerge from the recession and build upon existing programs and services to continue to deliver the high quality services Santa Barbara County is known for.*

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## Front Cover:

**San Marcos Foothills:** No matter which path you take to get here, these inviting boulders offer a welcoming seat to view our magnificent foothills and Santa Ynez mountain range. In the spring, there is the mustard and wildflowers, in the late summer, the golden hills. In the winter, the sunsets are out of this world. This special place is an inspiration in every season.

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Her art can be found at <http://territaber.com/>

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# Adopted Operational Plan Schedules Fiscal Year 2015-16

## Table of Contents

Introduction.....	iii
Countywide Summary .....	1
Countywide Summary – General Fund.....	2
Countywide Summary – Flood Control Districts Major Fund.....	3
Countywide Summary – Laguna Sanitation Major Fund.....	4
Countywide Summary – Resource Recovery Major Fund.....	5
Countywide Summary – Public Health Major Fund.....	6
Countywide Summary – Roads Major Fund.....	7
Countywide Summary – Fire Protection District Major Fund.....	8
Countywide Summary – Capital Projects Major Fund.....	9
Countywide Summary – Affordable Housing Major Fund.....	10
Countywide Summary – Alcohol Drug & Mental Health Services Major Fund.....	11
Countywide Summary – Social Services Major Fund.....	12
Countywide Summary – Non-Major Funds.....	13
Functional Summary – <u>Policy &amp; Executive</u> .....	15
Board of Supervisors .....	16
County Executive Office .....	17
County Counsel .....	18
Functional Summary – <u>Public Safety</u> .....	19
District Attorney.....	20
Probation.....	21
Public Defender.....	22
Court Special Services.....	23
Fire.....	24
Sheriff.....	25
Functional Summary – <u>Health &amp; Human Services</u> .....	27
Public Health.....	28
Alcohol, Drug, & Mental Health Services.....	29
Social Services.....	30
Child Support Services.....	31
First Five, Children & Families.....	32
Functional Summary – <u>Community Resources &amp; Public Facilities</u> .....	33
Agriculture & Cooperative Extension.....	34
Planning & Development.....	35
Public Works.....	36
Community Services.....	37
Functional Summary – <u>General Government Support Services</u> .....	39
Auditor-Controller.....	40
Clerk-Recorder-Assessor.....	41
General Services.....	42
Treasurer-Tax Collector-Public Administrator.....	43
North County Jail.....	45
Debt Service.....	45
Functional Summary – <u>General County Programs</u> .....	47
General County Programs.....	48
General Revenues.....	49
Attachment A - Fund Balance Summary	
Attachment B - Recommended to Adopted Reconciliation	
Attachment C - Hearing Adjustments (A-1) - CEO Recommended Expansions	
Attachment D - Hearing Adjustments (A-2) - Adjustments to the Recommended Budget	
Attachment E - Hearing Adjustments (E) - Board Adjustments to the Recommended Budget	
Attachment F - Final Budget Adjustments	

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# COUNTY OF SANTA BARBARA

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## OFFICE OF THE AUDITOR-CONTROLLER

### INTRODUCTION

July 1, 2015

To the County Board of Supervisors and the Citizens of Santa Barbara County:

The Adopted Operational Plan Schedules for Fiscal Year 2015-16 of the County of Santa Barbara (County), is hereby submitted as part of the compliance effort with the County Budget Act. The County is legally required to adopt an annual budget and adhere to the provisions of the California Government Code (Sections 29000 – 29144 and 30200), commonly known as the County Budget Act.

Budgets are adopted for the General, special revenue, debt service, and capital projects funds that are considered governmental funds. Budgets are also adopted for internal service funds and enterprise funds that are considered proprietary funds. Budgets are prepared consistent with Generally Accepted Accounting Principles (GAAP).

The Board of Supervisors (Board) annually conducts budget hearings for the discussion of a Recommended budget in the month of June. At the conclusion of the hearing, generally prior to June 30, the Board adopts the final budget, including revisions, by resolution. The Board also adopts subsequent revisions that occur throughout the year. All annual unspent appropriations lapse at year-end.

The final budget document, by Statute, must be prepared in a format required by the State Controller (SCO) for conformity with Statewide reporting practices; and the County will continue to complete and submit that separate document to the State Controller by December 1.

The Recommended budget document preparation starts early in the year with Strategic Planning, Capital Planning, Five-Year forecasting, setting of Budget principles, and setting initial allocation targets for General Fund contributions to departments. The Recommended budget document is scheduled for completion in early May. After completion of the Recommended budget document, it is not unusual that supplemental appropriation requests are proposed for the final budget hearings. The State budget process frequently influences these changes, along with program expansion or program restoration requests proposed by departments. In addition, since the County budget is adopted prior to year-end, the County by resolution authorizes the Auditor-Controller to adjust the budget document for the final actual year-end fund balances.

## MANAGEMENT DISCUSSION AND ANALYSIS

The following management discussion and analysis is intended to briefly describe the approved final budget revisions from the FY 15-16 Recommended Budget to the FY 15-16 Adopted Budget. Attachment F to this report provides the detail for each approved revision.

### Financial Adjustments

The following table shows the changes for operating expenditures only from the FY 2015-16 Recommended Budget to the Adopted Budget for all County funds, by function.

Function	A FY 2015-16 Recommended Operating Budget <i>(Per Book)</i>	B Pre-Hearing Adjustments	C Hearing Adjustments	D FY Close-out Adjustments	E Total Adjustments B+C+D	F FY 2015-16 Adopted Budget A+E
Policy & Executive	\$ 53,099,492	\$ 608,870	\$ 145,000	\$ -	\$ 753,870	\$ 53,853,362
Public Safety	285,114,845	1,860,585	522,400	-	2,382,985	287,497,830
Health & Human Services	367,228,326	6,838,625	170,700	-	7,009,325	374,237,651
Community Res & Public Facilities	154,762,441	1,161,502	1,525,000	-	2,686,502	157,448,943
General Gov & Support Services	102,351,235	697,799	50,000	-	747,799	103,099,034
General County Programs	2,548,048	-	471,000	-	471,000	3,019,048
	<u>\$ 965,104,387</u>	<u>\$ 11,167,381</u>	<u>\$ 2,884,100</u>	<u>\$ -</u>	<u>\$ 14,051,481</u>	<u>\$ 979,155,868</u>

This next table shows the changes for all expenditures from the FY 2015-16 Recommended Budget to the Adopted Budget for all County funds, by object level.

Budget By Categories of Expenditures	A FY 2015-16 Recommended Operating Budget <i>(Per Book)</i>	B Pre-Hearing Adjustments	C Hearing Adjustments	D FY Close-out Adjustments	E Total Adjustments B+C+D	F FY 2015-16 Adopted Budget A+E
Salaries and Employee Benefits	\$ 550,498,248	\$ 5,576,263	\$ 1,203,599	\$ -	\$ 6,779,862	\$ 557,278,110
Services and Supplies	292,718,229	5,421,338	1,680,501	-	7,101,839	299,820,068
Other Charges	121,887,910	169,780	-	-	169,780	122,057,690
Total Operating Expenditures	<u>965,104,387</u>	<u>11,167,381</u>	<u>2,884,100</u>	<u>-</u>	<u>14,051,481</u>	<u>979,155,868</u>
Capital Assets	37,394,129	1,745,500	483,000	-	2,228,500	39,622,629
Other Financing Uses	59,962,236	6,828,700	-	-	6,828,700	66,790,936
Intrafund Expenditure Transfers (+)	204,355,174	(323,700)	-	-	(323,700)	204,031,474
Increases to Fund Balances	40,068,934	(2,252,670)	-	3,185,879	933,209	41,002,143
Total Non-Operating Expenditures	<u>341,780,473</u>	<u>5,997,830</u>	<u>483,000</u>	<u>3,185,879</u>	<u>9,666,709</u>	<u>351,447,182</u>
Total	<u>\$ 1,306,884,860</u>	<u>\$ 17,165,211</u>	<u>\$ 3,367,100</u>	<u>\$ 3,185,879</u>	<u>\$ 23,718,190</u>	<u>\$ 1,330,603,050</u>

Refer to Attachment B for Department detail

There are three types of adjustments (columns B, C & D in the above tables) that convert the Recommended amounts into the Adopted amounts. These adjustments totaled \$23.7 million and include:

1. Pre-Hearing adjustments (\$17.2 million) – prior to the start of budget hearings, certain administrative adjustments were made to the Recommended budget amounts, but were not able to be part of the Recommended book due to print-timing constraints. However, these adjustments were detailed as an attachment to the budget hearing materials provided to the Board of Supervisors. These adjustments are included as Attachment F to the Adopted schedules. The following represent some of the higher dollar pre-hearing adjustments:

Public Safety

Fire:

- \$1.7 million to account for the agreement with the Santa Ynez Band of Chumash Indians.

Health & Human Services

Alcohol, Drug & Mental Health Services:

- \$1.5 million for inpatient beds.
- \$1.4 million for Crisis System of Care.
- \$1.0 million funding to provide ongoing step down placement options.
- \$0.8 million funding for Mental Health Services Acct innovations project funding.

Community Resources &  
Public Facilities

Public Works:

- \$1.4 million funding for road maintenance.

2. Hearing adjustments (\$3.4 million) – during the Budget Hearings, several adjustments were made amending the original Recommended budget. These adjustments are included as Attachment E to the Adopted schedules. The following represent some of the higher dollar hearing adjustments:

Community Resources &  
Public Facilities

Community Services District:

- \$0.4 million in library funding.
- \$0.3 million to add 2 park ranger positions.
- \$0.2 million funding for the Community Choice Aggregation feasibility evaluation.

General Government &  
Support Services

General Services:

- \$0.5 million funding for the Isla Vista Community Center.

3. Close-out adjustments (\$3.2 million) – when the FY 2014-15 Recommended budget was being prepared, General Fund departments estimated a fund balance amount to either be released or increased in order to balance their budgets. However, when the fiscal year ended, the actual fund balance was different than what was estimated during the budget preparation process. This difference between what was budgeted and actual requires an adjustment so that Adopted budget amounts can remain balanced as they were in the Recommended budget. The final close-out adjustment for the General fund was \$3.2 million.

Staffing Adjustments

FY 2015-16 Adopted countywide full-time equivalents (FTEs) are 4,341, up by 66, from the Recommended budget of 4,275. The majority of the FTE increase (27.4 FTEs) occurred in the Alcohol, Drug & Mental Health Services Department. Additionally, Fire's FTEs increased by 13 from the Recommended budget.

Sincerely,

A handwritten signature in black ink that reads "Robert W. Geis". The signature is written in a cursive, flowing style.

Robert W. Geis, CPA  
Auditor-Controller



# Countywide Summary

## All Funds

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Policy & Executive	115.28	117.48	117.00	3.00	120.00	117.00
Public Safety	1,419.51	1,441.79	1,446.24	16.42	1,462.66	1,446.24
Health & Human Services	1,826.53	1,875.66	1,899.13	37.14	1,936.27	1,923.07
Community Resources & Public Fac.	476.57	502.40	505.40	6.00	511.40	505.40
General Government & Support Services	302.63	305.03	306.08	3.50	309.58	306.08
General County Programs	0.92	1.00	1.00	-	1.00	1.00
<b>Total</b>	<b>4,141.44</b>	<b>4,243.34</b>	<b>4,274.85</b>	<b>66.06</b>	<b>4,340.91</b>	<b>4,298.78</b>
<b>Operating Budget By Budget Function</b>						
Policy & Executive	\$ 47,112,961	\$ 53,056,422	\$ 53,099,492	\$ 753,870	\$ 53,853,362	\$ 53,177,321
Public Safety	278,209,538	277,747,485	285,114,845	2,382,985	287,497,830	288,321,603
Health & Human Services	353,045,311	359,471,884	367,228,326	7,009,325	374,237,651	380,787,041
Community Resources & Public Fac.	128,833,557	148,162,425	154,762,441	2,686,502	157,448,943	139,730,197
General Government & Support Services	72,420,036	79,547,158	102,351,235	747,799	103,099,034	130,017,473
General County Programs	3,234,985	2,960,055	2,548,048	471,000	3,019,048	2,540,904
<b>Total Operating Budget</b>	<b>\$ 882,856,388</b>	<b>\$ 920,945,429</b>	<b>\$ 965,104,387</b>	<b>\$ 14,051,481</b>	<b>\$ 979,155,868</b>	<b>\$ 994,574,539</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 511,944,175	\$ 536,483,901	\$ 550,498,248	\$ 6,779,862	\$ 557,278,110	\$ 562,980,543
Services and Supplies	240,628,636	261,527,840	292,718,229	7,101,839	299,820,068	309,251,573
Other Charges	130,283,577	122,933,688	121,887,910	169,780	122,057,690	122,342,423
<b>Total Operating Expenditures</b>	<b>882,856,388</b>	<b>920,945,429</b>	<b>965,104,387</b>	<b>14,051,481</b>	<b>979,155,868</b>	<b>994,574,539</b>
Capital Assets	28,069,739	43,839,980	37,394,129	2,228,500	39,622,629	20,124,222
Other Financing Uses	84,847,347	54,611,957	59,962,236	6,828,700	66,790,936	56,587,786
Intrafund Expenditure Transfers (+)	208,747,093	192,894,756	204,355,174	(323,700)	204,031,474	204,955,022
Increases to Fund Balances	78,580,540	46,298,926	40,068,934	933,209	41,002,143	42,881,281
Fund Balance Impact (+)	8,723,766	-	-	-	-	6,869,641
<b>Total Expenditures</b>	<b>\$ 1,291,824,873</b>	<b>\$ 1,258,591,048</b>	<b>\$ 1,306,884,860</b>	<b>\$ 23,718,190</b>	<b>\$ 1,330,603,050</b>	<b>\$ 1,325,992,491</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 269,399,429	\$ 261,616,307	\$ 278,473,006	\$ 675,000	\$ 279,148,006	\$ 289,938,564
Licenses, Permits and Franchises	16,891,218	17,955,738	18,053,768	-	18,053,768	18,421,944
Fines, Forfeitures, and Penalties	9,579,252	8,846,948	7,960,844	-	7,960,844	7,637,684
Use of Money and Property	5,892,070	4,119,278	4,015,819	-	4,015,819	4,183,361
Intergovernmental Revenue	344,784,302	346,707,453	371,502,535	1,524,226	373,026,761	398,769,927
Charges for Services	229,964,379	230,428,080	241,826,952	3,777,709	245,604,661	246,485,172
Miscellaneous Revenue	48,364,904	46,692,871	43,785,647	-	43,785,647	44,171,785
<b>Total Operating Revenues</b>	<b>924,875,555</b>	<b>916,366,675</b>	<b>965,618,571</b>	<b>5,976,935</b>	<b>971,595,506</b>	<b>1,009,608,437</b>
Other Financing Sources	50,347,244	21,176,316	26,126,244	5,759,000	31,885,244	22,242,944
Intrafund Expenditure Transfers (-)	7,894,347	2,887,356	2,958,438	71,000	3,029,438	2,940,222
Decreases to Fund Balances	78,173,532	100,406,001	82,311,607	11,236,255	93,547,862	49,161,567
General Fund Contribution	228,600,046	217,754,700	229,870,000	675,000	230,545,000	230,831,275
Fund Balance Impact (-)	1,934,149	-	-	-	-	11,208,046
<b>Total Revenues</b>	<b>\$ 1,291,824,873</b>	<b>\$ 1,258,591,048</b>	<b>\$ 1,306,884,860</b>	<b>\$ 23,718,190</b>	<b>\$ 1,330,603,050</b>	<b>\$ 1,325,992,491</b>
Beginning Fund Balance	\$ 411,610,874	\$ 411,610,874	\$ 414,645,605	\$ -	\$ 414,645,605	\$ 362,099,886
Net Change in Sources Over Uses	7,196,624	(54,107,075)	(42,242,673)	(10,303,046)	(52,545,719)	(10,618,691)
Accounting Basis and Other Entries	(4,161,893)	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 414,645,605</b>	<b>\$ 357,503,799</b>	<b>\$ 372,402,932</b>	<b>\$ (10,303,046)</b>	<b>\$ 362,099,886</b>	<b>\$ 351,481,195</b>

# Countywide Summary

## General Fund

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Policy & Executive	109.18	111.23	111.00	3.00	114.00	111.00
Public Safety	1,169.36	1,175.29	1,178.24	3.00	1,181.24	1,178.24
Health & Human Services	76.58	74.31	77.50	2.00	79.50	77.50
Community Resources & Public Fac.	219.84	234.15	235.65	6.00	241.65	235.65
General Government & Support Services	249.16	250.53	251.08	1.50	252.58	251.08
General County Programs	0.92	1.00	1.00	-	1.00	1.00
<b>Total</b>	<b>1,825.05</b>	<b>1,846.49</b>	<b>1,854.46</b>	<b>15.50</b>	<b>1,869.96</b>	<b>1,854.46</b>
<b>Operating Budget By Budget Function</b>						
Policy & Executive	\$ 19,663,172	\$ 20,331,952	\$ 20,844,884	\$ 753,870	\$ 21,598,754	\$ 21,671,520
Public Safety	205,218,994	203,949,551	208,145,825	464,400	208,610,225	211,091,606
Health & Human Services	9,903,159	9,918,781	10,705,041	415,000	11,120,041	10,881,607
Community Resources & Public Fac.	38,986,110	42,488,973	42,846,049	2,686,502	45,532,551	42,783,745
General Government & Support Services	42,042,004	45,413,975	45,762,592	747,799	46,510,391	47,189,605
General County Programs	3,224,695	2,925,623	2,534,328	471,000	3,005,328	2,540,904
<b>Total Operating Budget</b>	<b>\$ 319,038,134</b>	<b>\$ 325,028,855</b>	<b>\$ 330,838,719</b>	<b>\$ 5,538,571</b>	<b>\$ 336,377,290</b>	<b>\$ 336,158,987</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 253,366,971	\$ 257,264,693	\$ 265,772,614	\$ 1,792,456	\$ 267,565,070	\$ 269,886,754
Services and Supplies	46,726,441	48,567,631	46,168,296	3,581,115	49,749,411	46,749,545
Other Charges	18,944,723	19,196,531	18,897,809	165,000	19,062,809	19,522,688
<b>Total Operating Expenditures</b>	<b>319,038,134</b>	<b>325,028,855</b>	<b>330,838,719</b>	<b>5,538,571</b>	<b>336,377,290</b>	<b>336,158,987</b>
Capital Assets	2,189,972	1,835,375	1,399,464	8,000	1,407,464	386,400
Other Financing Uses	49,567,340	33,675,744	34,931,894	5,198,700	40,130,594	33,948,190
Intrafund Expenditure Transfers (+)	203,240,344	192,022,563	203,555,689	(323,700)	203,231,989	204,110,242
Increases to Fund Balances	38,081,115	20,797,473	20,005,478	933,209	20,938,687	18,241,614
Fund Balance Impact (+)	4,733,404	-	-	-	-	6,869,641
<b>Total Expenditures</b>	<b>\$ 616,850,309</b>	<b>\$ 573,360,010</b>	<b>\$ 590,731,244</b>	<b>\$ 11,354,780</b>	<b>\$ 602,086,024</b>	<b>\$ 599,715,074</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 204,310,646	\$ 199,548,700	\$ 210,043,000	\$ 675,000	\$ 210,718,000	\$ 217,987,000
Licenses, Permits and Franchises	13,037,761	14,345,590	14,357,709	-	14,357,709	14,682,594
Fines, Forfeitures, and Penalties	5,576,611	4,425,591	3,624,100	-	3,624,100	3,331,100
Use of Money and Property	3,094,348	1,926,900	1,677,259	-	1,677,259	1,779,729
Intergovernmental Revenue	77,865,364	68,715,527	72,680,875	(30,931)	72,649,944	73,997,733
Charges for Services	61,626,132	61,800,024	67,581,820	82,000	67,663,820	67,789,707
Miscellaneous Revenue	4,546,995	3,319,866	2,793,373	-	2,793,373	2,771,378
<b>Total Operating Revenues</b>	<b>370,057,857</b>	<b>354,082,198</b>	<b>372,758,136</b>	<b>726,069</b>	<b>373,484,205</b>	<b>382,339,241</b>
Other Financing Sources	7,013,636	4,797,747	4,494,237	100,000	4,594,237	4,368,735
Intrafund Expenditure Transfers (-)	2,387,598	2,015,163	2,158,953	71,000	2,229,953	2,095,442
Decreases to Fund Balances	34,990,947	22,457,502	9,923,182	10,852,411	20,775,593	6,399,337
General Fund Contribution	200,852,746	190,007,400	201,396,736	(394,700)	201,002,036	202,014,800
Fund Balance Impact (-)	1,547,526	-	-	-	-	2,497,519
<b>Total Revenues</b>	<b>\$ 616,850,309</b>	<b>\$ 573,360,010</b>	<b>\$ 590,731,244</b>	<b>\$ 11,354,780</b>	<b>\$ 602,086,024</b>	<b>\$ 599,715,074</b>
Beginning Fund Balance	\$ 92,805,935	\$ 92,805,935	\$ 99,081,982	\$ -	\$ 99,081,982	\$ 99,245,076
Net Change in Sources Over Uses	6,276,047	(1,660,029)	10,082,296	(9,919,202)	163,094	16,214,399
<b>Ending Fund Balance</b>	<b>\$ 99,081,982</b>	<b>\$ 91,145,906</b>	<b>\$ 109,164,278</b>	<b>\$ (9,919,202)</b>	<b>\$ 99,245,076</b>	<b>\$ 115,459,475</b>

# Countywide Summary

## Flood Control Districts Major Fund Summary

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Community Resources & Public Fac.	38.09	39.00	39.00	-	39.00	39.00
<b>Total</b>	<b>38.09</b>	<b>39.00</b>	<b>39.00</b>	<b>-</b>	<b>39.00</b>	<b>39.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 10,068,622	\$ 13,428,625	\$ 12,267,315	\$ -	\$ 12,267,315	\$ 12,590,929
<b>Total Operating Budget</b>	<b>\$ 10,068,622</b>	<b>\$ 13,428,625</b>	<b>\$ 12,267,315</b>	<b>\$ -</b>	<b>\$ 12,267,315</b>	<b>\$ 12,590,929</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 4,504,996	\$ 4,842,533	\$ 5,032,152	\$ -	\$ 5,032,152	\$ 5,097,903
Services and Supplies	5,221,330	8,196,730	6,843,296	-	6,843,296	7,083,568
Other Charges	342,296	389,362	391,867	-	391,867	409,458
<b>Total Operating Expenditures</b>	<b>10,068,622</b>	<b>13,428,625</b>	<b>12,267,315</b>	<b>-</b>	<b>12,267,315</b>	<b>12,590,929</b>
Capital Assets	3,209,022	11,618,000	13,508,000	-	13,508,000	5,637,500
Other Financing Uses	36,747	600	1,070,000	-	1,070,000	-
Increases to Fund Balances	5,773,784	7,938,150	3,677,490	-	3,677,490	4,892,552
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 19,088,174</b>	<b>\$ 32,985,375</b>	<b>\$ 30,522,805</b>	<b>\$ -</b>	<b>\$ 30,522,805</b>	<b>\$ 23,120,981</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 9,678,628	\$ 8,918,400	\$ 9,802,234	\$ -	\$ 9,802,234	\$ 10,389,233
Use of Money and Property	319,002	185,100	123,850	-	123,850	192,200
Intergovernmental Revenue	4,818,989	5,257,067	4,693,075	-	4,693,075	4,805,100
Charges for Services	3,572,820	3,359,935	3,460,444	-	3,460,444	3,518,229
Miscellaneous Revenue	38,840	38,135	37,980	-	37,980	35,920
<b>Total Operating Revenues</b>	<b>18,428,279</b>	<b>17,758,637</b>	<b>18,117,583</b>	<b>-</b>	<b>18,117,583</b>	<b>18,940,682</b>
Other Financing Sources	198,837	92,730	1,205,650	-	1,205,650	136,460
Decreases to Fund Balances	461,058	15,134,008	11,199,572	-	11,199,572	4,043,839
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 19,088,174</b>	<b>\$ 32,985,375</b>	<b>\$ 30,522,805</b>	<b>\$ -</b>	<b>\$ 30,522,805</b>	<b>\$ 23,120,981</b>
Beginning Fund Balance	\$ 62,475,695	\$ 62,475,695	\$ 67,788,420	\$ -	\$ 67,788,420	\$ 60,266,338
Net Change in Sources Over Uses	5,312,725	(7,195,858)	(7,522,082)	-	(7,522,082)	848,713
<b>Ending Fund Balance</b>	<b>\$ 67,788,420</b>	<b>\$ 55,279,837</b>	<b>\$ 60,266,338</b>	<b>\$ -</b>	<b>\$ 60,266,338</b>	<b>\$ 61,115,051</b>

# Countywide Summary

## Laguna Sanitation Major Fund Summary

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Community Resources & Public Fac.	15.46	16.00	16.00	-	16.00	16.00
<b>Total</b>	<b>15.46</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>16.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 6,239,480	\$ 7,383,293	\$ 7,145,663	\$ -	\$ 7,145,663	\$ 6,426,525
<b>Total Operating Budget</b>	<b>\$ 6,239,480</b>	<b>\$ 7,383,293</b>	<b>\$ 7,145,663</b>	<b>\$ -</b>	<b>\$ 7,145,663</b>	<b>\$ 6,426,525</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 1,767,234	\$ 1,974,841	\$ 1,987,038	\$ -	\$ 1,987,038	\$ 2,017,738
Services and Supplies	2,954,991	3,808,396	3,499,259	-	3,499,259	2,769,263
Other Charges	1,517,254	1,600,056	1,659,366	-	1,659,366	1,639,524
<b>Total Operating Expenditures</b>	<b>6,239,480</b>	<b>7,383,293</b>	<b>7,145,663</b>	<b>-</b>	<b>7,145,663</b>	<b>6,426,525</b>
Capital Assets	664,881	4,611,400	2,580,000	-	2,580,000	900,000
Other Financing Uses	740,942	740,942	757,485	-	757,485	774,305
Increases to Fund Balances	3,633,373	500,000	1,613,757	-	1,613,757	4,758,302
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 11,278,675</b>	<b>\$ 13,235,635</b>	<b>\$ 12,096,905</b>	<b>\$ -</b>	<b>\$ 12,096,905</b>	<b>\$ 12,859,132</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 90,559	\$ 47,344	\$ 57,344	\$ -	\$ 57,344	\$ 57,344
Intergovernmental Revenue	103,256	1,616,771	99,061	-	99,061	90,613
Charges for Services	11,068,817	10,555,300	11,935,500	-	11,935,500	12,706,175
Miscellaneous Revenue	16,288	9,000	5,000	-	5,000	5,000
<b>Total Operating Revenues</b>	<b>11,278,921</b>	<b>12,228,415</b>	<b>12,096,905</b>	<b>-</b>	<b>12,096,905</b>	<b>12,859,132</b>
Other Financing Sources	(246)	-	-	-	-	-
Decreases to Fund Balances	-	1,007,220	-	-	-	-
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 11,278,675</b>	<b>\$ 13,235,635</b>	<b>\$ 12,096,905</b>	<b>\$ -</b>	<b>\$ 12,096,905</b>	<b>\$ 12,859,132</b>
Beginning Fund Balance	\$ 39,033,003	\$ 39,033,003	\$ 41,974,181	\$ -	\$ 41,974,181	\$ 43,587,938
Net Change in Sources Over Uses	3,633,373	(507,220)	1,613,757	-	1,613,757	4,758,302
Accounting Basis and Other Entries	(692,195)	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 41,974,181</b>	<b>\$ 38,525,783</b>	<b>\$ 43,587,938</b>	<b>\$ -</b>	<b>\$ 43,587,938</b>	<b>\$ 48,346,240</b>

# Countywide Summary

## Resource Recovery Major Fund Summary

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Community Resources & Public Fac.	76.68	78.25	78.25	-	78.25	78.25
<b>Total</b>	<b>76.68</b>	<b>78.25</b>	<b>78.25</b>	<b>-</b>	<b>78.25</b>	<b>78.25</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 26,253,881	\$ 25,064,183	\$ 29,135,900	\$ -	\$ 29,135,900	\$ 27,903,534
<b>Total Operating Budget</b>	<b>\$ 26,253,881</b>	<b>\$ 25,064,183</b>	<b>\$ 29,135,900</b>	<b>\$ -</b>	<b>\$ 29,135,900</b>	<b>\$ 27,903,534</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 7,870,209	\$ 8,773,769	\$ 9,064,543	\$ -	\$ 9,064,543	\$ 9,188,743
Services and Supplies	8,801,045	10,564,818	16,054,556	-	16,054,556	14,555,568
Other Charges	9,582,627	5,725,596	4,016,801	-	4,016,801	4,159,223
<b>Total Operating Expenditures</b>	<b>26,253,881</b>	<b>25,064,183</b>	<b>29,135,900</b>	<b>-</b>	<b>29,135,900</b>	<b>27,903,534</b>
Capital Assets	5,590,484	8,402,000	4,514,000	-	4,514,000	1,956,000
Other Financing Uses	694,495	695,112	717,125	-	717,125	752,350
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 32,538,859</b>	<b>\$ 34,161,295</b>	<b>\$ 34,367,025</b>	<b>\$ -</b>	<b>\$ 34,367,025</b>	<b>\$ 30,611,884</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 3,231,820	\$ 3,172,050	\$ 3,179,999	\$ -	\$ 3,179,999	\$ 3,221,590
Use of Money and Property	511,492	464,800	464,800	-	464,800	464,800
Intergovernmental Revenue	308,058	268,095	305,500	-	305,500	129,500
Charges for Services	17,479,281	18,609,606	17,579,972	-	17,579,972	17,573,260
Miscellaneous Revenue	2,685,080	2,841,325	2,717,230	-	2,717,230	2,717,130
<b>Total Operating Revenues</b>	<b>24,215,730</b>	<b>25,355,876</b>	<b>24,247,501</b>	<b>-</b>	<b>24,247,501</b>	<b>24,106,280</b>
Other Financing Sources	(37,274)	-	-	-	-	-
Decreases to Fund Balances	8,360,403	8,805,419	10,119,524	-	10,119,524	6,505,604
<b>Total Revenues</b>	<b>\$ 32,538,859</b>	<b>\$ 34,161,295</b>	<b>\$ 34,367,025</b>	<b>\$ -</b>	<b>\$ 34,367,025</b>	<b>\$ 30,611,884</b>
Beginning Fund Balance	\$ 57,160,876	\$ 57,160,876	\$ 46,544,888	\$ -	\$ 46,544,888	\$ 36,425,364
Net Change in Sources Over Uses	(8,360,403)	(8,805,419)	(10,119,524)	-	(10,119,524)	(6,505,604)
Accounting Basis and Other Entries	(2,255,586)	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 46,544,888</b>	<b>\$ 48,355,457</b>	<b>\$ 36,425,364</b>	<b>\$ -</b>	<b>\$ 36,425,364</b>	<b>\$ 29,919,760</b>

# Countywide Summary

## Public Health Major Fund Summary

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Health & Human Services	416.13	415.85	434.06	1.74	435.80	434.06
<b>Total</b>	<b>416.13</b>	<b>415.85</b>	<b>434.06</b>	<b>1.74</b>	<b>435.80</b>	<b>434.06</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 67,527,212	\$ 67,481,793	\$ 70,662,433	\$ 601,091	\$ 71,263,524	\$ 71,507,993
<b>Total Operating Budget</b>	<b>\$ 67,527,212</b>	<b>\$ 67,481,793</b>	<b>\$ 70,662,433</b>	<b>\$ 601,091</b>	<b>\$ 71,263,524</b>	<b>\$ 71,507,993</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 48,370,020	\$ 49,934,692	\$ 51,964,888	\$ 272,067	\$ 52,236,955	\$ 52,634,008
Services and Supplies	16,604,054	14,877,844	16,102,964	324,244	16,427,208	16,127,750
Other Charges	2,553,138	2,669,257	2,594,581	4,780	2,599,361	2,746,235
<b>Total Operating Expenditures</b>	<b>67,527,212</b>	<b>67,481,793</b>	<b>70,662,433</b>	<b>601,091</b>	<b>71,263,524</b>	<b>71,507,993</b>
Capital Assets	378,900	110,250	225,055	7,500	232,555	173,000
Other Financing Uses	3,247,003	3,600,132	3,707,772	100,000	3,807,772	3,702,761
Intrafund Expenditure Transfers (+)	12,804	12,804	10,184	-	10,184	10,184
Increases to Fund Balances	6,644,993	4,484,465	4,491,869	-	4,491,869	4,461,209
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 77,810,913</b>	<b>\$ 75,689,444</b>	<b>\$ 79,097,313</b>	<b>\$ 708,591</b>	<b>\$ 79,805,904</b>	<b>\$ 79,855,147</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 41,808	\$ 44,598	\$ 45,910	\$ -	\$ 45,910	\$ 45,910
Fines, Forfeitures, and Penalties	655,869	679,457	684,965	-	684,965	654,305
Use of Money and Property	110,899	51,794	85,797	-	85,797	85,797
Intergovernmental Revenue	19,984,575	18,897,694	19,027,702	-	19,027,702	19,020,682
Charges for Services	41,415,250	34,681,346	40,343,991	228,067	40,572,058	41,048,928
Miscellaneous Revenue	4,018,032	3,886,522	3,868,299	-	3,868,299	3,868,299
<b>Total Operating Revenues</b>	<b>66,226,434</b>	<b>58,241,411</b>	<b>64,056,664</b>	<b>228,067</b>	<b>64,284,731</b>	<b>64,723,921</b>
Other Financing Sources	449,190	3,092,292	3,009,203	-	3,009,203	3,009,203
Intrafund Expenditure Transfers (-)	12,804	12,804	10,184	-	10,184	10,184
Decreases to Fund Balances	4,093,785	7,314,237	4,887,362	480,524	5,367,886	4,879,339
General Fund Contribution	7,028,700	7,028,700	7,133,900	-	7,133,900	7,232,500
<b>Total Revenues</b>	<b>\$ 77,810,913</b>	<b>\$ 75,689,444</b>	<b>\$ 79,097,313</b>	<b>\$ 708,591</b>	<b>\$ 79,805,904</b>	<b>\$ 79,855,147</b>
Beginning Fund Balance	\$ 22,909,109	\$ 22,909,109	\$ 25,460,316	\$ -	\$ 25,460,316	\$ 24,584,299
Net Change in Sources Over Uses	2,551,207	(2,829,772)	(395,493)	(480,524)	(876,017)	(418,130)
<b>Ending Fund Balance</b>	<b>\$ 25,460,316</b>	<b>\$ 20,079,337</b>	<b>\$ 25,064,823</b>	<b>\$ (480,524)</b>	<b>\$ 24,584,299</b>	<b>\$ 24,166,169</b>

# Countywide Summary

## Roads Major Fund Summary

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Community Resources & Public Fac.	112.05	120.00	120.00	-	120.00	120.00
<b>Total</b>	<b>112.05</b>	<b>120.00</b>	<b>120.00</b>	<b>-</b>	<b>120.00</b>	<b>120.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 36,607,443	\$ 42,518,291	\$ 45,038,095	\$ -	\$ 45,038,095	\$ 36,938,141
<b>Total Operating Budget</b>	<b>\$ 36,607,443</b>	<b>\$ 42,518,291</b>	<b>\$ 45,038,095</b>	<b>\$ -</b>	<b>\$ 45,038,095</b>	<b>\$ 36,938,141</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 12,303,133	\$ 14,097,197	\$ 14,747,653	\$ -	\$ 14,747,653	\$ 14,900,096
Services and Supplies	21,215,897	26,277,996	28,310,465	-	28,310,465	19,899,733
Other Charges	3,088,413	2,143,098	1,979,977	-	1,979,977	2,138,312
<b>Total Operating Expenditures</b>	<b>36,607,443</b>	<b>42,518,291</b>	<b>45,038,095</b>	<b>-</b>	<b>45,038,095</b>	<b>36,938,141</b>
Capital Assets	687,282	1,047,600	1,235,000	-	1,235,000	1,025,500
Other Financing Uses	4,152,452	1,208,398	2,766,827	-	2,766,827	2,192,129
Intrafund Expenditure Transfers (+)	93,637	380,000	380,000	-	380,000	380,000
Increases to Fund Balances	5,723,532	7,233,200	4,406,000	-	4,406,000	4,630,000
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 47,264,347</b>	<b>\$ 52,387,489</b>	<b>\$ 53,825,922</b>	<b>\$ -</b>	<b>\$ 53,825,922</b>	<b>\$ 45,165,770</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 7,504,520	\$ 7,382,820	\$ 8,234,972	\$ -	\$ 8,234,972	\$ 8,056,430
Licenses, Permits and Franchises	453,292	252,500	327,500	-	327,500	327,500
Fines, Forfeitures, and Penalties	-	-	-	-	-	-
Use of Money and Property	116,446	60,385	55,000	-	55,000	50,000
Intergovernmental Revenue	19,525,455	22,614,066	19,825,917	-	19,825,917	17,797,497
Charges for Services	4,245,208	3,963,367	5,448,376	-	5,448,376	3,211,377
Miscellaneous Revenue	210,173	75,000	72,000	-	72,000	72,000
<b>Total Operating Revenues</b>	<b>32,055,093</b>	<b>34,348,138</b>	<b>33,963,765</b>	<b>-</b>	<b>33,963,765</b>	<b>29,514,804</b>
Other Financing Sources	7,387,257	2,844,048	3,266,827	2,000,000	5,266,827	2,692,129
Intrafund Expenditure Transfers (-)	93,637	380,000	380,000	-	380,000	380,000
Decreases to Fund Balances	5,892,760	12,979,703	14,367,630	(2,000,000)	12,367,630	10,721,337
General Fund Contribution	1,835,600	1,835,600	1,847,700	-	1,847,700	1,857,500
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 47,264,347</b>	<b>\$ 52,387,489</b>	<b>\$ 53,825,922</b>	<b>\$ -</b>	<b>\$ 53,825,922</b>	<b>\$ 45,165,770</b>
Beginning Fund Balance	\$ 21,590,493	\$ 21,590,493	\$ 21,421,265	\$ -	\$ 21,421,265	\$ 13,459,635
Net Change in Sources Over Uses	(169,228)	(5,746,503)	(9,961,630)	2,000,000	(7,961,630)	(6,091,337)
<b>Ending Fund Balance</b>	<b>\$ 21,421,265</b>	<b>\$ 15,843,990</b>	<b>\$ 11,459,635</b>	<b>\$ 2,000,000</b>	<b>\$ 13,459,635</b>	<b>\$ 7,368,298</b>

# Countywide Summary

## Fire Protection District Major Fund Summary

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Public Safety	243.45	258.50	260.00	13.42	273.42	260.00
<b>Total</b>	<b>243.45</b>	<b>258.50</b>	<b>260.00</b>	<b>13.42</b>	<b>273.42</b>	<b>260.00</b>
<b>Operating Budget By Budget Function</b>						
Public Safety	\$ 56,728,327	\$ 57,425,294	\$ 60,403,090	\$ 1,918,585	\$ 62,321,675	\$ 60,695,849
<b>Total Operating Budget</b>	<b>\$ 56,728,327</b>	<b>\$ 57,425,294</b>	<b>\$ 60,403,090</b>	<b>\$ 1,918,585</b>	<b>\$ 62,321,675</b>	<b>\$ 60,695,849</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 49,290,316	\$ 49,632,281	\$ 51,580,877	\$ 1,431,805	\$ 53,012,682	\$ 52,444,261
Services and Supplies	3,959,698	4,156,394	4,960,203	486,780	5,446,983	4,202,753
Other Charges	3,478,312	3,636,619	3,862,010	-	3,862,010	4,048,835
<b>Total Operating Expenditures</b>	<b>56,728,327</b>	<b>57,425,294</b>	<b>60,403,090</b>	<b>1,918,585</b>	<b>62,321,675</b>	<b>60,695,849</b>
Capital Assets	1,325,591	407,615	300,850	200,000	500,850	700,000
Other Financing Uses	3,258,173	2,726,476	6,642,180	1,530,000	8,172,180	5,780,636
Increases to Fund Balances	3,977,285	1,196,418	1,020,000	-	1,020,000	1,020,000
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 65,289,376</b>	<b>\$ 61,755,803</b>	<b>\$ 68,366,120</b>	<b>\$ 3,648,585</b>	<b>\$ 72,014,705</b>	<b>\$ 68,196,485</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 43,208,685	\$ 41,456,000	\$ 45,592,000	\$ -	\$ 45,592,000	\$ 48,452,000
Licenses, Permits and Franchises	19,700	20,000	20,000	-	20,000	20,000
Use of Money and Property	27,615	-	-	-	-	-
Intergovernmental Revenue	3,440,164	4,043,127	3,203,696	-	3,203,696	2,961,687
Charges for Services	16,210,348	13,722,417	14,765,150	1,745,265	16,510,415	15,234,259
Miscellaneous Revenue	410,310	54,398	22,603	-	22,603	22,818
<b>Total Operating Revenues</b>	<b>63,316,823</b>	<b>59,295,942</b>	<b>63,603,449</b>	<b>1,745,265</b>	<b>65,348,714</b>	<b>66,690,764</b>
Other Financing Sources	889,086	828,861	1,362,640	-	1,362,640	1,189,200
Decreases to Fund Balances	1,083,467	1,631,000	3,400,031	1,903,320	5,303,351	316,521
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 65,289,376</b>	<b>\$ 61,755,803</b>	<b>\$ 68,366,120</b>	<b>\$ 3,648,585</b>	<b>\$ 72,014,705</b>	<b>\$ 68,196,485</b>
Beginning Fund Balance	\$ 8,239,108	\$ 8,239,108	\$ 11,132,925	\$ -	\$ 11,132,925	\$ 6,849,574
Net Change in Sources Over Uses	2,893,817	(434,582)	(2,380,031)	(1,903,320)	(4,283,351)	703,479
<b>Ending Fund Balance</b>	<b>\$ 11,132,925</b>	<b>\$ 7,804,526</b>	<b>\$ 8,752,894</b>	<b>\$ (1,903,320)</b>	<b>\$ 6,849,574</b>	<b>\$ 7,553,053</b>



# Countywide Summary

## Capital Projects Major Fund Summary

Staffing By Budget Function	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Total</b>	-	-	-	-	-	-
<b>Operating Budget By Budget Function</b>						
Public Safety	6,780	-	-	-	-	-
Community Resources & Public Fac.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Government & Support Services	1,697,481	2,653,675	22,409,489	-	22,409,489	44,114,492
<b>Total Operating Budget</b>	<b>\$ 1,704,261</b>	<b>\$ 2,653,675</b>	<b>\$ 22,409,489</b>	<b>\$ -</b>	<b>\$ 22,409,489</b>	<b>\$ 44,114,492</b>
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 2,522,875	\$ 2,653,675	\$ 24,071,489	\$ -	\$ 24,071,489	\$ 49,788,766
Other Charges	-	-	-	-	-	-
<b>Total Operating Expenditures</b>	<b>2,522,875</b>	<b>2,653,675</b>	<b>24,071,489</b>	<b>-</b>	<b>24,071,489</b>	<b>49,788,766</b>
Capital Assets	6,793,020	6,602,777	5,121,044	483,000	5,604,044	3,760,000
Other Financing Uses	1,892,061	1,263,092	-	-	-	-
Intrafund Expenditure Transfers (+)	1,003,802	-	-	-	-	-
Increases to Fund Balances	6,640,147	256,869	278,400	-	278,400	280,700
Fund Balance Impact (+)	588	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 18,852,493</b>	<b>\$ 10,776,413</b>	<b>\$ 29,470,933</b>	<b>\$ 483,000</b>	<b>\$ 29,953,933</b>	<b>\$ 53,829,466</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 26,994	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenue	1,020,126	1,368,000	20,586,428	-	20,586,428	49,695,092
Charges for Services	192,954	803,200	193,411	-	193,411	-
Miscellaneous Revenue	2,005,631	1,912,500	534,533	-	534,533	-
<b>Total Operating Revenues</b>	<b>3,245,705</b>	<b>4,083,700</b>	<b>21,314,372</b>	<b>-</b>	<b>21,314,372</b>	<b>49,695,092</b>
Other Financing Sources	8,411,911	2,303,338	3,009,990	483,000	3,492,990	3,666,000
Intrafund Expenditure Transfers (-)	1,003,802	-	-	-	-	-
Decreases to Fund Balances	6,190,487	4,389,375	5,146,571	-	5,146,571	468,374
Fund Balance Impact (-)	588	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 18,852,493</b>	<b>\$ 10,776,413</b>	<b>\$ 29,470,933</b>	<b>\$ 483,000</b>	<b>\$ 29,953,933</b>	<b>\$ 53,829,466</b>
Beginning Fund Balance	\$ 11,092,588	\$ 11,092,588	\$ 11,542,249	\$ -	\$ 11,542,249	\$ 6,674,078
Net Change in Sources Over Uses	449,660	(4,132,506)	(4,868,171)	-	(4,868,171)	(187,674)
<b>Ending Fund Balance</b>	<b>\$ 11,542,249</b>	<b>\$ 6,960,082</b>	<b>\$ 6,674,078</b>	<b>\$ -</b>	<b>\$ 6,674,078</b>	<b>\$ 6,486,404</b>

# Countywide Summary

## Affordable Housing Major Fund Summary

	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
<b>Staffing By Budget Function</b>						
Community Resources & Public Fac.	3.95	4.00	4.00	-	4.00	4.00
<b>Total</b>	<b>3.95</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>4.00</b>
<b>Operating Budget By Budget Function</b>						
Community Resources & Public Fac.	\$ 3,740,461	\$ 5,037,128	\$ 5,281,649	\$ -	\$ 5,281,649	\$ 4,516,849
<b>Total Operating Budget</b>	<b>\$ 3,740,461</b>	<b>\$ 5,037,128</b>	<b>\$ 5,281,649</b>	<b>\$ -</b>	<b>\$ 5,281,649</b>	<b>\$ 4,516,849</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 489,383	\$ 574,440	\$ 571,226	\$ -	\$ 571,226	\$ 582,610
Services and Supplies	2,667,664	4,451,320	3,752,115	-	3,752,115	2,975,288
Other Charges	583,413	11,368	958,308	-	958,308	958,951
<b>Total Operating Expenditures</b>	<b>3,740,461</b>	<b>5,037,128</b>	<b>5,281,649</b>	<b>-</b>	<b>5,281,649</b>	<b>4,516,849</b>
Other Financing Uses	1,352,571	855,348	511,487	-	511,487	426,740
Intrafund Expenditure Transfers (+)	-	-	49,448	-	49,448	85,701
Increases to Fund Balances	2,443,379	558,590	487,293	-	487,293	510,877
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,536,410</b>	<b>\$ 6,451,066</b>	<b>\$ 6,329,877</b>	<b>\$ -</b>	<b>\$ 6,329,877</b>	<b>\$ 5,540,167</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 32,512	\$ 13,200	\$ 7,700	\$ -	\$ 7,700	\$ 7,700
Intergovernmental Revenue	2,878,470	3,930,173	3,620,921	-	3,620,921	2,768,300
Charges for Services	144,347	53,000	53,000	-	53,000	53,000
Miscellaneous Revenue	3,282,862	2,016,339	2,306,174	-	2,306,174	2,372,216
<b>Total Operating Revenues</b>	<b>6,338,192</b>	<b>6,012,712</b>	<b>5,987,795</b>	<b>-</b>	<b>5,987,795</b>	<b>5,201,216</b>
Other Financing Sources	-	-	-	-	-	-
Intrafund Expenditure Transfers (-)	-	-	49,448	-	49,448	85,701
Decreases to Fund Balances	1,198,219	438,354	292,634	-	292,634	253,250
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 7,536,410</b>	<b>\$ 6,451,066</b>	<b>\$ 6,329,877</b>	<b>\$ -</b>	<b>\$ 6,329,877</b>	<b>\$ 5,540,167</b>
Beginning Fund Balance	\$ 4,810,175	\$ 4,810,175	\$ 6,055,335	\$ -	\$ 6,055,335	\$ 6,249,994
Net Change in Sources Over Uses	1,245,160	120,236	194,659	-	194,659	257,627
<b>Ending Fund Balance</b>	<b>\$ 6,055,335</b>	<b>\$ 4,930,411</b>	<b>\$ 6,249,994</b>	<b>\$ -</b>	<b>\$ 6,249,994</b>	<b>\$ 6,507,621</b>

# Countywide Summary

## Alcohol, Drug, & Mental Health Services Major Fund Summary

Staffing By Budget Function	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
Health & Human Services	328.21	410.19	405.86	27.40	433.26	433.26
<b>Total</b>	<b>328.21</b>	<b>410.19</b>	<b>405.86</b>	<b>27.40</b>	<b>433.26</b>	<b>433.26</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 101,949,720	\$ 101,343,562	\$ 99,470,112	\$ 5,411,293	\$ 104,881,405	\$ 108,950,210
<b>Total Operating Budget</b>	<b>\$ 101,949,720</b>	<b>\$ 101,343,562</b>	<b>\$ 99,470,112</b>	<b>\$ 5,411,293</b>	<b>\$ 104,881,405</b>	<b>\$ 108,950,210</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 38,084,824	\$ 47,591,338	\$ 44,726,819	\$ 2,770,293	\$ 47,497,112	\$ 50,694,849
Services and Supplies	54,733,299	50,727,199	52,133,475	2,641,000	54,774,475	55,520,145
Other Charges	9,131,597	3,025,025	2,609,818	-	2,609,818	2,735,216
<b>Total Operating Expenditures</b>	<b>101,949,720</b>	<b>101,343,562</b>	<b>99,470,112</b>	<b>5,411,293</b>	<b>104,881,405</b>	<b>108,950,210</b>
Capital Assets (366)		2,273,908	1,154,994	-	1,154,994	16,000
Other Financing Uses	979,421	2,187,334	2,216,704	-	2,216,704	2,249,554
Intrafund Expenditure Transfers (+)	4,357,107	449,389	329,853	-	329,853	338,895
Increases to Fund Balances	1,923,365	118,001	88,648	-	88,648	88,648
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 109,209,248</b>	<b>\$ 106,372,194</b>	<b>\$ 103,260,311</b>	<b>\$ 5,411,293</b>	<b>\$ 108,671,604</b>	<b>\$ 111,643,307</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 3,439	\$ 4,300	\$ 2,679	\$ -	\$ 2,679	\$ 3,179
Use of Money and Property	163,939	52,758	230,945	-	230,945	230,945
Intergovernmental Revenue	48,231,721	45,353,096	46,655,019	1,047,916	47,702,935	49,055,445
Charges for Services	42,400,587	50,382,075	46,896,371	1,722,377	48,618,748	50,683,104
Miscellaneous Revenue	465,814	261,899	342,549	-	342,549	342,549
<b>Total Operating Revenues</b>	<b>91,265,499</b>	<b>96,054,128</b>	<b>94,127,563</b>	<b>2,770,293</b>	<b>96,897,856</b>	<b>100,315,222</b>
Other Financing Sources	9,393,504	1,528,551	2,643,681	1,621,000	4,264,681	1,714,041
Intrafund Expenditure Transfers (-)	4,357,107	449,389	329,853	-	329,853	338,895
Decreases to Fund Balances	1,127,039	5,274,026	3,053,514	-	3,053,514	1,508,538
General Fund Contribution	3,066,100	3,066,100	3,105,700	1,020,000	4,125,700	3,142,500
Fund Balance Impact (-)	-	-	-	-	-	4,624,111
<b>Total Revenues</b>	<b>\$ 109,209,248</b>	<b>\$ 106,372,194</b>	<b>\$ 103,260,311</b>	<b>\$ 5,411,293</b>	<b>\$ 108,671,604</b>	<b>\$ 111,643,307</b>
Beginning Fund Balance	\$ 7,351,826	\$ 7,351,826	\$ 8,148,153	\$ -	\$ 8,148,153	\$ 5,183,287
Net Change in Sources Over Uses	796,327	(5,156,025)	(2,964,866)	-	(2,964,866)	(6,044,001)
<b>Ending Fund Balance</b>	<b>\$ 8,148,153</b>	<b>\$ 2,195,801</b>	<b>\$ 5,183,287</b>	<b>\$ -</b>	<b>\$ 5,183,287</b>	<b>\$ (860,714)</b>

# Countywide Summary

## Social Services Major Fund Summary

Staffing By Budget Function	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
Health & Human Services	905.57	873.75	880.75	6.00	886.75	880.75
<b>Total</b>	<b>905.57</b>	<b>873.75</b>	<b>880.75</b>	<b>6.00</b>	<b>886.75</b>	<b>880.75</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 151,916,097	\$ 158,845,642	\$ 164,492,368	\$ 581,941	\$ 165,074,309	\$ 167,724,841
<b>Total Operating Budget</b>	<b>\$ 151,916,097</b>	<b>\$ 158,845,642</b>	<b>\$ 164,492,368</b>	<b>\$ 581,941</b>	<b>\$ 165,074,309</b>	<b>\$ 167,724,841</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 75,712,527	\$ 80,214,370	\$ 82,721,574	\$ 513,241	\$ 83,234,815	\$ 83,286,695
Services and Supplies	21,090,598	21,643,169	24,830,471	68,700	24,899,171	24,222,835
Other Charges	55,112,972	56,988,103	56,940,323	-	56,940,323	60,215,311
<b>Total Operating Expenditures</b>	<b>151,916,097</b>	<b>158,845,642</b>	<b>164,492,368</b>	<b>581,941</b>	<b>165,074,309</b>	<b>167,724,841</b>
Capital Assets	80,345	220,000	743,500	-	743,500	210,000
Other Financing Uses	211,051	99,233	111,233	-	111,233	111,233
Increases to Fund Balances	1,986,082	1,901,305	1,978,990	-	1,978,990	1,978,990
<b>Total Expenditures</b>	<b>\$ 154,193,576</b>	<b>\$ 161,066,180</b>	<b>\$ 167,326,091</b>	<b>\$ 581,941</b>	<b>\$ 167,908,032</b>	<b>\$ 170,025,064</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 79,837	\$ 66,000	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	5,174	13,200	13,200	-	13,200	13,200
Use of Money and Property	200,160	301,531	263,814	-	263,814	268,496
Intergovernmental Revenue	144,380,478	149,586,792	155,058,480	507,241	155,565,721	157,486,164
Miscellaneous Revenue	904,633	741,919	525,501	-	525,501	525,502
<b>Total Operating Revenues</b>	<b>145,570,283</b>	<b>150,709,442</b>	<b>155,926,995</b>	<b>507,241</b>	<b>156,434,236</b>	<b>158,359,362</b>
Other Financing Sources	480,029	95,672	87,840	25,000	112,840	87,840
Decreases to Fund Balances	1,477,665	3,595,466	4,103,356	-	4,103,356	2,330,335
General Fund Contribution	6,665,600	6,665,600	7,207,900	49,700	7,257,600	7,201,132
Fund Balance Impact (-)	-	-	-	-	-	2,046,395
<b>Total Revenues</b>	<b>\$ 154,193,576</b>	<b>\$ 161,066,180</b>	<b>\$ 167,326,091</b>	<b>\$ 581,941</b>	<b>\$ 167,908,032</b>	<b>\$ 170,025,064</b>
Beginning Fund Balance	\$ 3,451,546	\$ 3,451,546	\$ 3,959,963	\$ -	\$ 3,959,963	\$ 1,835,597
Net Change in Sources Over Uses	508,418	(1,694,161)	(2,124,366)	-	(2,124,366)	(2,397,740)
<b>Ending Fund Balance</b>	<b>\$ 3,959,963</b>	<b>\$ 1,757,385</b>	<b>\$ 1,835,597</b>	<b>\$ -</b>	<b>\$ 1,835,597</b>	<b>\$ (562,143)</b>

# Countywide Summary

## Non-Major Funds Summary

Staffing By Budget Function	FY 14-15 Actual	FY 14-15 Adopted	FY 15-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	FY 15-16 Adopted	FY 16-17 Proposed
Policy & Executive	6.10	6.25	6.00	-	6.00	6.00
Public Safety	6.69	8.00	8.00	-	8.00	8.00
Health & Human Services	100.03	101.56	100.96	-	100.96	97.50
Community Resources & Public Fac.	10.50	11.00	12.50	-	12.50	12.50
General Government & Support Services	53.47	54.50	55.00	2.00	57.00	55.00
<b>Total</b>	<b>176.79</b>	<b>181.31</b>	<b>182.46</b>	<b>2.00</b>	<b>184.46</b>	<b>179.00</b>
<b>Operating Budget By Budget Function</b>						
Health & Human Services	\$ 21,749,122	\$ 21,882,106	\$ 21,898,372	\$ -	\$ 21,898,372	\$ 21,722,390
Public Safety	16,255,437	16,372,640	16,565,930	-	16,565,930	16,534,148
Policy & Executive	27,449,789	32,724,470	32,254,608	-	32,254,608	31,505,801
Community Resources & Public Fac.	6,937,561	12,241,932	13,047,770	-	13,047,770	8,570,474
General Government & Support Services	27,861,937	31,479,508	32,517,154	-	32,517,154	33,039,102
General County Programs	10,290	34,432	13,720	-	13,720	-
<b>Total Operating Budget</b>	<b>\$ 100,264,137</b>	<b>\$ 114,735,088</b>	<b>\$ 116,297,554</b>	<b>\$ -</b>	<b>\$ 116,297,554</b>	<b>\$ 111,371,915</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 20,184,561	\$ 21,583,747	\$ 22,328,864	\$ -	\$ 22,328,864	\$ 22,246,886
Services and Supplies	54,130,744	65,602,668	65,991,640	-	65,991,640	65,356,359
Other Charges	25,948,832	27,548,673	27,977,050	-	27,977,050	23,768,670
<b>Total Operating Expenditures</b>	<b>100,264,137</b>	<b>114,735,088</b>	<b>116,297,554</b>	<b>-</b>	<b>116,297,554</b>	<b>111,371,915</b>
Capital Assets	7,150,608	6,711,055	6,612,222	1,530,000	8,142,222	5,359,822
Other Financing Uses	18,715,091	7,559,546	6,529,529	-	6,529,529	6,649,888
Intrafund Expenditure Transfers (+)	39,400	30,000	30,000	-	30,000	30,000
Increases to Fund Balances	1,753,485	1,314,455	2,021,009	-	2,021,009	2,018,389
Fund Balance Impact (+)	3,989,774	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 131,912,494</b>	<b>\$ 130,350,144</b>	<b>\$ 131,490,314</b>	<b>\$ 1,530,000</b>	<b>\$ 133,020,314</b>	<b>\$ 125,430,014</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 4,696,950	\$ 4,310,387	\$ 4,800,800	\$ -	\$ 4,800,800	\$ 5,053,901
Licenses, Permits and Franchises	27,001	55,000	56,650	-	56,650	58,350
Fines, Forfeitures, and Penalties	3,338,160	3,724,400	3,635,900	-	3,635,900	3,635,900
Use of Money and Property	1,198,104	1,015,466	1,049,310	-	1,049,310	1,046,350
Intergovernmental Revenue	22,227,646	25,057,045	25,745,861	-	25,745,861	20,962,114
Charges for Services	31,608,635	32,497,810	33,568,917	-	33,568,917	34,667,133
Miscellaneous Revenue	29,780,245	31,535,968	30,560,405	-	30,560,405	31,438,973
<b>Total Operating Revenues</b>	<b>92,876,741</b>	<b>98,196,076</b>	<b>99,417,843</b>	<b>-</b>	<b>99,417,843</b>	<b>96,862,721</b>
Other Financing Sources	16,161,315	5,593,077	7,046,176	1,530,000	8,576,176	5,379,336
Intrafund Expenditure Transfers (-)	39,400	30,000	30,000	-	30,000	30,000
Decreases to Fund Balances	13,297,703	17,379,691	15,818,231	-	15,818,231	11,735,093
General Fund Contribution	9,151,300	9,151,300	9,178,064	-	9,178,064	9,382,843
Fund Balance Impact (-)	386,036	-	-	-	-	2,040,021
<b>Total Revenues</b>	<b>\$ 131,912,494</b>	<b>\$ 130,350,144</b>	<b>\$ 131,490,314</b>	<b>\$ 1,530,000</b>	<b>\$ 133,020,314</b>	<b>\$ 125,430,014</b>
Beginning Fund Balance	\$ 80,690,520	\$ 80,690,520	\$ 71,535,928	\$ -	\$ 71,535,928	\$ 57,738,706
Net Change in Sources Over Uses	(7,940,480)	(16,065,236)	(13,797,222)	-	(13,797,222)	(11,756,725)
Accounting Basis and Other Entries	(1,214,112)	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>\$ 71,535,928</b>	<b>\$ 64,625,284</b>	<b>\$ 57,738,706</b>	<b>\$ -</b>	<b>\$ 57,738,706</b>	<b>\$ 45,981,981</b>

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# Policy & Executive

## Functional Summary

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Department</b>						
Board of Supervisors	19.93	21.00	20.00	-	20.00	20.00
County Executive Office	57.99	57.88	58.50	3.00	61.50	58.50
County Counsel	37.37	38.60	38.50	-	38.50	38.50
<b>Total</b>	<b>115.28</b>	<b>117.48</b>	<b>117.00</b>	<b>3.00</b>	<b>120.00</b>	<b>117.00</b>
<b>Budget By Budget Department</b>						
Board of Supervisors	\$ 2,705,673	\$ 2,873,328	\$ 2,953,300	\$ -	\$ 2,953,300	\$ 3,029,600
County Executive Office	37,374,135	42,857,345	42,707,712	753,870	43,461,582	42,455,706
County Counsel	7,033,154	7,325,749	7,438,480	-	7,438,480	7,692,015
<b>Total Operating Budget</b>	<b>\$ 47,112,961</b>	<b>\$ 53,056,422</b>	<b>\$ 53,099,492</b>	<b>\$ 753,870</b>	<b>\$ 53,853,362</b>	<b>\$ 53,177,321</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 17,300,988	\$ 17,669,155	\$ 18,995,532	\$ 553,870	\$ 19,549,402	\$ 19,516,997
Services and Supplies	23,034,660	29,843,398	28,989,583	200,000	29,189,583	28,779,680
Other Charges	6,777,313	5,543,869	5,114,377	-	5,114,377	4,880,644
<b>Total Operating Expenditures</b>	<b>47,112,961</b>	<b>53,056,422</b>	<b>53,099,492</b>	<b>753,870</b>	<b>53,853,362</b>	<b>53,177,321</b>
Capital Assets	64,990	61,000	221,862	-	221,862	30,000
Other Financing Uses	-	-	-	25,000	25,000	-
Intrafund Expenditure Transfers (+)	63,000	63,000	39,000	-	39,000	40,100
Increases to Fund Balances	21,104	211,280	172,436	-	172,436	122,523
Fund Balance Impact (+)	3,145,926	-	-	-	-	-
<b>Total</b>	<b>\$ 50,407,981</b>	<b>\$ 53,391,702</b>	<b>\$ 53,532,790</b>	<b>\$ 778,870</b>	<b>\$ 54,311,660</b>	<b>\$ 53,369,944</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 124,440	\$ 83,400	\$ 78,000	\$ -	\$ 78,000	\$ 75,000
Intergovernmental Revenue	883,594	677,431	482,826	-	482,826	657,492
Charges for Services	4,739,370	4,708,332	5,147,842	-	5,147,842	4,845,018
Miscellaneous Revenue	25,915,371	27,426,049	26,754,162	-	26,754,162	27,815,352
<b>Total Operating Revenues</b>	<b>31,662,775</b>	<b>32,895,212</b>	<b>32,462,830</b>	<b>-</b>	<b>32,462,830</b>	<b>33,392,862</b>
Other Financing Sources	26,039	30,000	-	-	-	-
Intrafund Expenditure Transfers (-)	39,465	38,000	42,000	-	42,000	43,100
Decreases to Fund Balances	4,688,192	6,439,690	5,941,860	409,200	6,351,060	4,006,837
General Fund Contribution	13,929,400	13,988,800	15,086,100	369,670	15,455,770	15,444,400
Fund Balance Impact (-)	62,110	-	-	-	-	482,745
<b>Total</b>	<b>\$ 50,407,981</b>	<b>\$ 53,391,702</b>	<b>\$ 53,532,790</b>	<b>\$ 778,870</b>	<b>\$ 54,311,660</b>	<b>\$ 53,369,944</b>

# Board of Supervisors

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
First District	4.00	4.00	4.00	-	4.00	4.00
Second District	3.00	3.50	3.50	-	3.50	3.50
Third District	4.50	4.50	4.50	-	4.50	4.50
Fourth District	3.90	4.00	4.00	-	4.00	4.00
Fifth District	3.25	3.75	2.75	-	2.75	2.75
Board Support	1.28	1.25	1.25	-	1.25	1.25
<b>Total</b>	<b>19.93</b>	<b>21.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>20.00</b>

  

<b>Budget By Budget Program</b>						
First District	\$ 552,495	\$ 548,267	\$ 583,399	\$ -	\$ 583,399	\$ 596,281
Second District	431,549	469,447	501,992	-	501,992	512,161
Third District	601,227	589,335	637,110	-	637,110	654,427
Fourth District	443,237	495,413	523,325	-	523,325	539,946
Fifth District	445,950	512,997	438,676	-	438,676	448,684
Board Support	231,215	257,869	268,798	-	268,798	278,101
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 2,705,673</b>	<b>\$ 2,873,328</b>	<b>\$ 2,953,300</b>	<b>\$ -</b>	<b>\$ 2,953,300</b>	<b>\$ 3,029,600</b>

  

<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 2,430,715	\$ 2,556,788	\$ 2,634,668	\$ -	\$ 2,634,668	\$ 2,698,473
Services and Supplies	108,687	134,300	133,675	-	133,675	133,445
Other Charges	166,271	182,240	184,957	-	184,957	197,682
<b>Total Operating Expenditures</b>	<b>2,705,673</b>	<b>2,873,328</b>	<b>2,953,300</b>	<b>-</b>	<b>2,953,300</b>	<b>3,029,600</b>
Capital Assets	6,795	7,000	-	-	-	-
Other Financing Uses	-	-	-	25,000	25,000	-
Intrafund Expenditure Transfers (+)	63,000	63,000	39,000	-	39,000	40,100
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	140,442	-	-	-	-	-
<b>Total</b>	<b>\$ 2,915,910</b>	<b>\$ 2,943,328</b>	<b>\$ 2,992,300</b>	<b>\$ 25,000</b>	<b>\$ 3,017,300</b>	<b>\$ 3,069,700</b>

  

<b>Budget By Categories of Revenues</b>						
<b>Total Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Decreases to Fund Balances	27,310	43,328	-	25,000	25,000	-
General Fund Contribution	2,888,600	2,900,000	2,992,300	-	2,992,300	3,069,700
<b>Total</b>	<b>\$ 2,915,910</b>	<b>\$ 2,943,328</b>	<b>\$ 2,992,300</b>	<b>\$ 25,000</b>	<b>\$ 3,017,300</b>	<b>\$ 3,069,700</b>



# County Executive Office

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
County Management	20.36	20.13	21.00	1.00	22.00	21.00
Emergency Management	7.94	7.00	7.00	-	7.00	7.00
Human Resources	23.58	24.50	24.50	2.00	26.50	24.50
Risk Management & Employee Insurance	6.10	6.25	6.00	-	6.00	6.00
<b>Total</b>	<b>57.99</b>	<b>57.88</b>	<b>58.50</b>	<b>3.00</b>	<b>61.50</b>	<b>58.50</b>
<b>Budget By Budget Program</b>						
County Management	\$ 4,128,493	\$ 4,221,969	\$ 4,346,729	\$ 345,000	\$ 4,691,729	\$ 4,433,413
Emergency Management	1,768,256	1,633,226	1,430,717	-	1,430,717	1,739,728
Human Resources	4,035,248	4,277,680	4,675,658	408,870	5,084,528	4,776,764
Risk Management & Employee Insurance	27,442,138	32,724,470	32,254,608	-	32,254,608	31,505,801
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 37,374,135</b>	<b>\$ 42,857,345</b>	<b>\$ 42,707,712</b>	<b>\$ 753,870</b>	<b>\$ 43,461,582</b>	<b>\$ 42,455,706</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 8,449,048	\$ 8,713,038	\$ 9,593,274	\$ 553,870	\$ 10,147,144	\$ 9,813,925
Services and Supplies	22,475,572	28,952,498	28,360,938	200,000	28,560,938	28,147,265
Other Charges	6,449,515	5,191,809	4,753,500	-	4,753,500	4,494,516
<b>Total Operating Expenditures</b>	<b>37,374,135</b>	<b>42,857,345</b>	<b>42,707,712</b>	<b>753,870</b>	<b>43,461,582</b>	<b>42,455,706</b>
Capital Assets	58,195	54,000	221,862	-	221,862	30,000
Increases to Fund Balances	21,104	211,280	172,436	-	172,436	122,523
Fund Balance Impact (+)	2,963,629	-	-	-	-	-
<b>Total</b>	<b>\$ 40,417,063</b>	<b>\$ 43,122,625</b>	<b>\$ 43,102,010</b>	<b>\$ 753,870</b>	<b>\$ 43,855,880</b>	<b>\$ 42,608,229</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 124,440	\$ 83,400	\$ 78,000	\$ -	\$ 78,000	\$ 75,000
Intergovernmental Revenue	883,594	677,431	482,826	-	482,826	657,492
Charges for Services	1,006,349	1,004,392	1,234,962	-	1,234,962	1,240,248
Miscellaneous Revenue	25,915,297	27,412,740	26,753,662	-	26,753,662	27,814,852
<b>Total Operating Revenues</b>	<b>27,929,680</b>	<b>29,177,963</b>	<b>28,549,450</b>	<b>-</b>	<b>28,549,450</b>	<b>29,787,592</b>
Other Financing Sources	26,039	30,000	-	-	-	-
Intrafund Expenditure Transfers (-)	38,000	38,000	42,000	-	42,000	43,100
Decreases to Fund Balances	4,117,634	5,606,362	5,691,860	384,200	6,076,060	3,756,837
General Fund Contribution	8,243,600	8,270,300	8,818,700	369,670	9,188,370	9,020,700
Fund Balance Impact (-)	62,110	-	-	-	-	-
<b>Total</b>	<b>\$ 40,417,063</b>	<b>\$ 43,122,625</b>	<b>\$ 43,102,010</b>	<b>\$ 753,870</b>	<b>\$ 43,855,880</b>	<b>\$ 42,608,229</b>

# County Counsel

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Legal Services	37.37	38.60	38.50	-	38.50	38.50
<b>Total</b>	<b>37.37</b>	<b>38.60</b>	<b>38.50</b>	<b>-</b>	<b>38.50</b>	<b>38.50</b>
<b>Budget By Budget Program</b>						
Legal Services	\$ 7,033,154	\$ 7,325,749	\$ 7,438,480	\$ -	\$ 7,438,480	\$ 7,692,015
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 7,033,154</b>	<b>\$ 7,325,749</b>	<b>\$ 7,438,480</b>	<b>\$ -</b>	<b>\$ 7,438,480</b>	<b>\$ 7,692,015</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 6,421,226	\$ 6,399,329	\$ 6,767,590	\$ -	\$ 6,767,590	\$ 7,004,599
Services and Supplies	450,400	756,600	494,970	-	494,970	498,970
Other Charges	161,527	169,820	175,920	-	175,920	188,446
<b>Total Operating Expenditures</b>	<b>7,033,154</b>	<b>7,325,749</b>	<b>7,438,480</b>	<b>-</b>	<b>7,438,480</b>	<b>7,692,015</b>
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	41,855	-	-	-	-	-
<b>Total</b>	<b>\$ 7,075,008</b>	<b>\$ 7,325,749</b>	<b>\$ 7,438,480</b>	<b>\$ -</b>	<b>\$ 7,438,480</b>	<b>\$ 7,692,015</b>
<b>Budget By Categories of Revenues</b>						
Charges for Services	\$ 3,733,022	\$ 3,703,940	\$ 3,912,880	\$ -	\$ 3,912,880	\$ 3,604,770
Miscellaneous Revenue	73	13,309	500	-	500	500
<b>Total Operating Revenues</b>	<b>3,733,095</b>	<b>3,717,249</b>	<b>3,913,380</b>	<b>-</b>	<b>3,913,380</b>	<b>3,605,270</b>
Intrafund Expenditure Transfers (-)	1,465	-	-	-	-	-
Decreases to Fund Balances	543,248	790,000	250,000	-	250,000	250,000
General Fund Contribution	2,797,200	2,818,500	3,275,100	-	3,275,100	3,354,000
Fund Balance Impact (-)	-	-	-	-	-	482,745
<b>Total</b>	<b>\$ 7,075,008</b>	<b>\$ 7,325,749</b>	<b>\$ 7,438,480</b>	<b>\$ -</b>	<b>\$ 7,438,480</b>	<b>\$ 7,692,015</b>

# Public Safety

## Functional Summary

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Department</b>						
District Attorney	133.71	127.50	131.20	1.00	132.20	131.20
Probation	335.47	344.00	338.00	1.00	339.00	338.00
Public Defender	69.07	65.25	65.50	1.00	66.50	65.50
Fire	243.45	258.50	260.00	13.42	273.42	260.00
Sheriff	637.80	646.54	651.54	-	651.54	651.54
<b>Total</b>	<b>1,419.51</b>	<b>1,441.79</b>	<b>1,446.24</b>	<b>16.42</b>	<b>1,462.66</b>	<b>1,446.24</b>
<b>Budget By Budget Department</b>						
District Attorney	\$ 21,251,342	\$ 21,039,098	\$ 22,002,535	\$ 200,000	\$ 22,202,535	\$ 22,608,421
Probation	49,558,503	50,857,665	51,780,206	112,400	51,892,606	52,529,992
Public Defender	10,522,775	10,450,501	10,948,299	96,000	11,044,299	11,314,315
Court Special Services	15,315,695	15,243,600	15,378,930	-	15,378,930	15,320,330
Fire	56,728,327	57,425,294	60,403,090	1,918,585	62,321,675	60,695,849
Sheriff	124,832,897	122,731,327	124,601,785	56,000	124,657,785	125,852,696
<b>Total Operating Budget</b>	<b>\$ 278,209,538</b>	<b>\$ 277,747,485</b>	<b>\$ 285,114,845</b>	<b>\$ 2,382,985</b>	<b>\$ 287,497,830</b>	<b>\$ 288,321,603</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 224,435,486	\$ 223,343,013	\$ 229,980,432	\$ 1,548,221	\$ 231,528,653	\$ 233,414,260
Services and Supplies	30,290,108	30,605,153	31,296,351	834,764	32,131,115	30,723,254
Other Charges	23,483,944	23,799,319	23,838,062	-	23,838,062	24,184,089
<b>Total Operating Expenditures</b>	<b>278,209,538</b>	<b>277,747,485</b>	<b>285,114,845</b>	<b>2,382,985</b>	<b>287,497,830</b>	<b>288,321,603</b>
Capital Assets	2,224,771	565,615	1,506,650	208,000	1,714,650	854,400
Other Financing Uses	9,841,241	4,404,672	7,708,512	1,530,000	9,238,512	6,842,872
Intrafund Expenditure Transfers (+)	599,980	586,219	590,281	-	590,281	585,185
Increases to Fund Balances	7,794,962	2,722,474	2,650,797	-	2,650,797	2,571,097
Fund Balance Impact (+)	69,875	-	-	-	-	510,982
<b>Total</b>	<b>\$ 298,740,367</b>	<b>\$ 286,026,465</b>	<b>\$ 297,571,085</b>	<b>\$ 4,120,985</b>	<b>\$ 301,692,070</b>	<b>\$ 299,686,139</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 43,208,685	\$ 41,456,000	\$ 45,592,000	\$ -	\$ 45,592,000	\$ 48,452,000
Licenses, Permits and Franchises	19,700	20,000	20,000	-	20,000	20,000
Fines, Forfeitures, and Penalties	2,167,699	2,522,414	2,530,000	-	2,530,000	2,530,000
Use of Money and Property	744,820	588,000	633,230	-	633,230	633,230
Intergovernmental Revenue	68,307,859	67,525,098	70,335,371	(50,000)	70,285,371	71,693,124
Charges for Services	39,717,126	36,199,130	38,459,140	1,745,265	40,204,405	39,307,953
Miscellaneous Revenue	4,899,280	3,901,262	3,836,114	-	3,836,114	4,094,028
<b>Total Operating Revenues</b>	<b>159,065,168</b>	<b>152,211,904</b>	<b>161,405,855</b>	<b>1,695,265</b>	<b>163,101,120</b>	<b>166,730,335</b>
Other Financing Sources	3,533,364	3,460,720	4,023,030	-	4,023,030	3,851,890
Intrafund Expenditure Transfers (-)	634,391	615,642	612,945	-	612,945	612,945
Decreases to Fund Balances	9,811,519	5,112,499	5,905,455	2,103,320	8,008,775	1,091,512
General Fund Contribution	124,148,400	124,625,700	125,623,800	322,400	125,946,200	127,301,300
Fund Balance Impact (-)	1,547,526	-	-	-	-	98,157
<b>Total</b>	<b>\$ 298,740,367</b>	<b>\$ 286,026,465</b>	<b>\$ 297,571,085</b>	<b>\$ 4,120,985</b>	<b>\$ 301,692,070</b>	<b>\$ 299,686,139</b>

# District Attorney

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	8.31	9.00	9.00	-	9.00	9.00
Criminal Prosecution	125.31	117.50	121.20	1.00	122.20	121.20
Civil Prosecution	0.09	1.00	1.00	-	1.00	1.00
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>133.71</b>	<b>127.50</b>	<b>131.20</b>	<b>1.00</b>	<b>132.20</b>	<b>131.20</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,505,696	\$ 1,440,711	\$ 1,596,419	\$ -	\$ 1,596,419	\$ 1,595,247
Criminal Prosecution	19,730,842	19,460,145	20,242,596	200,000	20,442,596	20,841,357
Civil Prosecution	14,804	138,242	163,520	-	163,520	171,817
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 21,251,342</b>	<b>\$ 21,039,098</b>	<b>\$ 22,002,535</b>	<b>\$ 200,000</b>	<b>\$ 22,202,535</b>	<b>\$ 22,608,421</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 19,372,371	\$ 19,471,409	\$ 20,323,001	\$ 160,000	\$ 20,483,001	\$ 20,848,849
Services and Supplies	1,065,548	747,000	898,400	40,000	938,400	948,100
Other Charges	813,423	820,689	781,134	-	781,134	811,472
<b>Total Operating Expenditures</b>	<b>21,251,342</b>	<b>21,039,098</b>	<b>22,002,535</b>	<b>200,000</b>	<b>22,202,535</b>	<b>22,608,421</b>
Capital Assets	79,984	80,000	240,000	-	240,000	-
Intrafund Expenditure Transfers (+)	2,193	4,740	3,740	-	3,740	3,740
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	1	-	-	-	-	-
<b>Total</b>	<b>\$ 21,333,521</b>	<b>\$ 21,123,838</b>	<b>\$ 22,246,275</b>	<b>\$ 200,000</b>	<b>\$ 22,446,275</b>	<b>\$ 22,612,161</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 198,729	\$ 225,100	\$ 225,100	\$ -	\$ 225,100	\$ 225,100
Intergovernmental Revenue	5,983,831	5,652,588	6,236,696	-	6,236,696	6,471,396
Charges for Services	1,730,708	1,808,894	1,694,769	-	1,694,769	1,694,769
Miscellaneous Revenue	96,421	75,000	120,000	-	120,000	130,000
<b>Total Operating Revenues</b>	<b>8,009,690</b>	<b>7,761,582</b>	<b>8,276,565</b>	<b>-</b>	<b>8,276,565</b>	<b>8,521,265</b>
Other Financing Sources	50,118	52,300	52,300	-	52,300	52,300
Intrafund Expenditure Transfers (-)	290,098	330,841	292,039	-	292,039	292,039
Decreases to Fund Balances	176,415	110,415	336,771	200,000	536,771	-
General Fund Contribution	12,807,200	12,868,700	13,288,600	-	13,288,600	13,648,400
Fund Balance Impact (-)	-	-	-	-	-	98,157
<b>Total</b>	<b>\$ 21,333,521</b>	<b>\$ 21,123,838</b>	<b>\$ 22,246,275</b>	<b>\$ 200,000</b>	<b>\$ 22,446,275</b>	<b>\$ 22,612,161</b>

# Probation

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Administration & Support	32.61	30.75	31.25	-	31.25	31.25
Institutions	112.92	116.75	111.75	-	111.75	111.75
Juvenile Services	61.08	66.00	63.50	-	63.50	64.00
Adult Services	126.21	130.50	131.50	1.00	132.50	131.00
Unallocated	2.65	-	-	-	-	-
<b>Total</b>	<b>335.47</b>	<b>344.00</b>	<b>338.00</b>	<b>1.00</b>	<b>339.00</b>	<b>338.00</b>
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<b>Budget By Budget Program</b>						
Administration & Support	\$ 5,599,282	\$ 5,182,799	\$ 5,413,780	\$ -	\$ 5,413,780	\$ 5,454,590
Institutions	17,236,944	17,259,270	17,391,775	-	17,391,775	17,671,312
Juvenile Services	8,495,682	9,336,244	9,135,239	-	9,135,239	9,305,169
Adult Services	18,226,594	19,079,352	19,839,412	112,400	19,951,812	20,098,921
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 49,558,503</b>	<b>\$ 50,857,665</b>	<b>\$ 51,780,206</b>	<b>\$ 112,400</b>	<b>\$ 51,892,606</b>	<b>\$ 52,529,992</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 41,258,772	\$ 41,979,611	\$ 42,925,402	\$ 112,400	\$ 43,037,802	\$ 43,632,689
Services and Supplies	6,400,636	6,970,877	6,908,320	-	6,908,320	6,857,106
Other Charges	1,899,095	1,907,177	1,946,484	-	1,946,484	2,040,197
<b>Total Operating Expenditures</b>	<b>49,558,503</b>	<b>50,857,665</b>	<b>51,780,206</b>	<b>112,400</b>	<b>51,892,606</b>	<b>52,529,992</b>
Capital Assets	21,832	-	-	-	-	-
Other Financing Uses	96,760	-	-	-	-	-
Intrafund Expenditure Transfers (+)	583,050	579,167	582,876	-	582,876	577,780
Increases to Fund Balances	2,435,848	467,330	463,043	-	463,043	381,043
Fund Balance Impact (+)	69,873	-	-	-	-	-
<b>Total</b>	<b>\$ 52,765,867</b>	<b>\$ 51,904,162</b>	<b>\$ 52,826,125</b>	<b>\$ 112,400</b>	<b>\$ 52,938,525</b>	<b>\$ 53,488,815</b>
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<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 84,112	\$ 81,914	\$ 84,000	\$ -	\$ 84,000	\$ 84,000
Use of Money and Property	3,761	-	-	-	-	-
Intergovernmental Revenue	24,856,423	23,347,650	24,773,820	-	24,773,820	25,011,681
Charges for Services	1,732,442	1,121,370	1,488,064	-	1,488,064	1,505,527
Miscellaneous Revenue	42,720	40,640	40,780	-	40,780	40,780
<b>Total Operating Revenues</b>	<b>26,719,459</b>	<b>24,591,574</b>	<b>26,386,664</b>	<b>-</b>	<b>26,386,664</b>	<b>26,641,988</b>
Other Financing Sources	174,971	220,000	232,000	-	232,000	232,000
Intrafund Expenditure Transfers (-)	6,891	-	-	-	-	-
Decreases to Fund Balances	295,946	1,397,688	299,361	-	299,361	364,227
General Fund Contribution	25,568,600	25,694,900	25,908,100	112,400	26,020,500	26,250,600
<b>Total</b>	<b>\$ 52,765,867</b>	<b>\$ 51,904,162</b>	<b>\$ 52,826,125</b>	<b>\$ 112,400</b>	<b>\$ 52,938,525</b>	<b>\$ 53,488,815</b>

# Public Defender

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	24.04	20.25	19.80	1.00	20.80	19.80
Adult Legal Services	42.94	43.00	43.70	-	43.70	43.70
Juvenile Legal Services	2.09	2.00	2.00	-	2.00	2.00
<b>Total</b>	<b>69.07</b>	<b>65.25</b>	<b>65.50</b>	<b>1.00</b>	<b>66.50</b>	<b>65.50</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 2,454,247	\$ 2,606,765	\$ 2,600,516	\$ 96,000	\$ 2,696,516	\$ 2,641,597
Adult Legal Services	7,587,721	7,404,113	7,904,968	-	7,904,968	8,204,677
Juvenile Legal Services	480,807	439,623	442,815	-	442,815	468,041
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 10,522,775</b>	<b>\$ 10,450,501</b>	<b>\$ 10,948,299</b>	<b>\$ 96,000</b>	<b>\$ 11,044,299</b>	<b>\$ 11,314,315</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 9,712,588	\$ 9,675,634	\$ 10,200,724	\$ 96,000	\$ 10,296,724	\$ 10,502,302
Services and Supplies	468,959	432,631	421,255	-	421,255	460,803
Other Charges	341,228	342,236	326,320	-	326,320	351,210
<b>Total Operating Expenditures</b>	<b>10,522,775</b>	<b>10,450,501</b>	<b>10,948,299</b>	<b>96,000</b>	<b>11,044,299</b>	<b>11,314,315</b>
Other Financing Uses	-	-	-	-	-	-
Fund Balance Impact (+)	0	-	-	-	-	-
<b>Total</b>	<b>\$ 10,522,775</b>	<b>\$ 10,450,501</b>	<b>\$ 10,948,299</b>	<b>\$ 96,000</b>	<b>\$ 11,044,299</b>	<b>\$ 11,314,315</b>
<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ 3,243,254	\$ 3,198,600	\$ 3,390,299	\$ -	\$ 3,390,299	\$ 3,557,700
Charges for Services	170,094	210,000	185,716	-	185,716	189,431
<b>Total Operating Revenues</b>	<b>3,413,348</b>	<b>3,408,600</b>	<b>3,576,015</b>	<b>-</b>	<b>3,576,015</b>	<b>3,747,131</b>
Intrafund Expenditure Transfers (-)	182,001	182,001	225,984	-	225,984	225,984
Decreases to Fund Balances	98,726	-	-	-	-	-
General Fund Contribution	6,828,700	6,859,900	7,146,300	96,000	7,242,300	7,341,200
<b>Total</b>	<b>\$ 10,522,775</b>	<b>\$ 10,450,501</b>	<b>\$ 10,948,299</b>	<b>\$ 96,000</b>	<b>\$ 11,044,299</b>	<b>\$ 11,314,315</b>

# Court Special Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Total	-	-	-	-	-	-
<b>Budget By Budget Program</b>						
Grand Jury	\$ 234,593	\$ 230,188	\$ 233,990	\$ -	\$ 233,990	\$ 229,790
Court Special Services	12,497,516	12,748,677	12,727,424	-	12,727,424	12,681,024
Conflict Defense Representation	2,583,586	2,264,735	2,417,516	-	2,417,516	2,409,516
Total	\$ 15,315,695	\$ 15,243,600	\$ 15,378,930	\$ -	\$ 15,378,930	\$ 15,320,330
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 5,085,008	\$ 4,900,734	\$ 5,037,906	\$ -	\$ 5,037,906	\$ 4,980,306
Other Charges	10,230,687	10,342,866	10,341,024	-	10,341,024	10,340,024
Total Operating Expenditures	15,315,695	15,243,600	15,378,930	-	15,378,930	15,320,330
Capital Assets	-	-	11,400	-	11,400	-
Increases to Fund Balances	72,677	76,600	76,600	-	76,600	76,600
Total	\$ 15,388,373	\$ 15,320,200	\$ 15,466,930	\$ -	\$ 15,466,930	\$ 15,396,930
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 1,474,219	\$ 1,789,400	\$ 1,800,900	\$ -	\$ 1,800,900	\$ 1,800,900
Use of Money and Property	(114,658)	3,000	3,230	-	3,230	3,230
Charges for Services	3,675,175	3,627,000	3,599,000	-	3,599,000	3,529,000
Miscellaneous Revenue	962,563	1,246,000	1,175,654	-	1,175,654	1,409,000
Total Operating Revenues	5,997,300	6,665,400	6,578,784	-	6,578,784	6,742,130
Intrafund Expenditure Transfers (-)	39,400	30,000	30,000	-	30,000	30,000
Decreases to Fund Balances	814,873	88,000	321,346	-	321,346	88,000
General Fund Contribution	8,536,800	8,536,800	8,536,800	-	8,536,800	8,536,800
Fund Balance Impact (-)	-	-	-	-	-	-
Total	\$ 15,388,373	\$ 15,320,200	\$ 15,466,930	\$ -	\$ 15,466,930	\$ 15,396,930

# Fire

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	33.26	32.95	30.45	3.00	33.45	30.45
Fire Prevention	10.49	9.05	11.05	1.00	12.05	11.05
Emergency Operations	199.47	216.50	218.50	9.42	227.92	218.50
Unallocated	0.23	-	-	-	-	-
<b>Total</b>	<b>243.45</b>	<b>258.50</b>	<b>260.00</b>	<b>13.42</b>	<b>273.42</b>	<b>260.00</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 6,827,769	\$ 7,179,337	\$ 7,681,563	\$ 523,365	\$ 8,204,928	\$ 7,701,437
Fire Prevention	1,945,005	1,976,284	2,326,748	77,166	2,403,914	2,353,620
Emergency Operations	47,955,552	48,269,673	50,394,779	1,318,054	51,712,833	50,640,792
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 56,728,327</b>	<b>\$ 57,425,294</b>	<b>\$ 60,403,090</b>	<b>\$ 1,918,585</b>	<b>\$ 62,321,675</b>	<b>\$ 60,695,849</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 49,290,316	\$ 49,632,281	\$ 51,580,877	\$ 1,431,805	\$ 53,012,682	\$ 52,444,261
Services and Supplies	3,959,698	4,156,394	4,960,203	486,780	5,446,983	4,202,753
Other Charges	3,478,312	3,636,619	3,862,010	-	3,862,010	4,048,835
<b>Total Operating Expenditures</b>	<b>56,728,327</b>	<b>57,425,294</b>	<b>60,403,090</b>	<b>1,918,585</b>	<b>62,321,675</b>	<b>60,695,849</b>
Capital Assets	1,325,591	407,615	300,850	200,000	500,850	700,000
Other Financing Uses	3,267,919	2,726,476	6,642,180	1,530,000	8,172,180	5,780,636
Increases to Fund Balances	3,977,294	1,196,418	1,020,000	-	1,020,000	1,020,000
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 65,299,132</b>	<b>\$ 61,755,803</b>	<b>\$ 68,366,120</b>	<b>\$ 3,648,585</b>	<b>\$ 72,014,705</b>	<b>\$ 68,196,485</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 43,208,685	\$ 41,456,000	\$ 45,592,000	\$ -	\$ 45,592,000	\$ 48,452,000
Licenses, Permits and Franchises	19,700	20,000	20,000	-	20,000	20,000
Use of Money and Property	27,624	-	-	-	-	-
Intergovernmental Revenue	3,440,164	4,043,127	3,203,696	-	3,203,696	2,961,687
Charges for Services	16,210,348	13,722,417	14,765,150	1,745,265	16,510,415	15,234,259
Miscellaneous Revenue	410,310	54,398	22,603	-	22,603	22,818
<b>Total Operating Revenues</b>	<b>63,316,832</b>	<b>59,295,942</b>	<b>63,603,449</b>	<b>1,745,265</b>	<b>65,348,714</b>	<b>66,690,764</b>
Other Financing Sources	889,086	828,861	1,362,640	-	1,362,640	1,189,200
Decreases to Fund Balances	1,093,214	1,631,000	3,400,031	1,903,320	5,303,351	316,521
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 65,299,132</b>	<b>\$ 61,755,803</b>	<b>\$ 68,366,120</b>	<b>\$ 3,648,585</b>	<b>\$ 72,014,705</b>	<b>\$ 68,196,485</b>



# Sheriff

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	46.87	43.00	44.75	-	44.75	44.75
Custody Operations	248.48	251.06	252.06	-	252.06	252.06
Countywide Law Enforcement	290.26	308.60	309.85	-	309.85	309.85
Court Security Services	52.16	43.88	44.88	-	44.88	44.88
Unallocated	0.04	-	-	-	-	-
<b>Total</b>	<b>637.80</b>	<b>646.54</b>	<b>651.54</b>	<b>-</b>	<b>651.54</b>	<b>651.54</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 9,532,652	\$ 9,169,766	\$ 9,622,472	\$ 15,000	\$ 9,637,472	\$ 9,721,730
Custody Operations	47,992,241	46,173,485	46,350,182	1	46,350,183	47,044,512
Countywide Law Enforcement	58,954,454	59,464,538	60,393,488	40,999	60,434,487	60,823,110
Court Security Services	8,352,786	7,923,538	8,235,643	-	8,235,643	8,263,344
Unallocated	764	-	-	-	-	-
<b>Total</b>	<b>\$ 124,832,897</b>	<b>\$ 122,731,327</b>	<b>\$ 124,601,785</b>	<b>\$ 56,000</b>	<b>\$ 124,657,785</b>	<b>\$ 125,852,696</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 104,801,439	\$ 102,584,078	\$ 104,950,428	\$ (251,984)	\$ 104,698,444	\$ 105,986,159
Services and Supplies	13,310,259	13,397,517	13,070,267	307,984	13,378,251	13,274,186
Other Charges	6,721,199	6,749,732	6,581,090	-	6,581,090	6,592,351
<b>Total Operating Expenditures</b>	<b>124,832,897</b>	<b>122,731,327</b>	<b>124,601,785</b>	<b>56,000</b>	<b>124,657,785</b>	<b>125,852,696</b>
Capital Assets	797,363	78,000	954,400	8,000	962,400	154,400
Other Financing Uses	6,476,561	1,678,196	1,066,332	-	1,066,332	1,062,236
Intrafund Expenditure Transfers (+)	14,736	2,312	3,665	-	3,665	3,665
Increases to Fund Balances	1,309,142	982,126	1,091,154	-	1,091,154	1,093,454
Fund Balance Impact (+)	-	-	-	-	-	510,982
<b>Total</b>	<b>\$ 133,430,700</b>	<b>\$ 125,471,961</b>	<b>\$ 127,717,336</b>	<b>\$ 64,000</b>	<b>\$ 127,781,336</b>	<b>\$ 128,677,433</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 410,638	\$ 426,000	\$ 420,000	\$ -	\$ 420,000	\$ 420,000
Use of Money and Property	828,093	585,000	630,000	-	630,000	630,000
Intergovernmental Revenue	30,784,187	31,283,133	32,730,860	(50,000)	32,680,860	33,690,660
Charges for Services	16,198,357	15,709,449	16,726,441	-	16,726,441	17,154,967
Miscellaneous Revenue	3,387,265	2,485,224	2,477,077	-	2,477,077	2,491,430
<b>Total Operating Revenues</b>	<b>51,608,539</b>	<b>50,488,806</b>	<b>52,984,378</b>	<b>(50,000)</b>	<b>52,934,378</b>	<b>54,387,057</b>
Other Financing Sources	2,419,189	2,359,559	2,376,090	-	2,376,090	2,378,390
Intrafund Expenditure Transfers (-)	116,001	72,800	64,922	-	64,922	64,922
Decreases to Fund Balances	7,332,345	1,885,396	1,547,946	-	1,547,946	322,764
General Fund Contribution	70,407,100	70,665,400	70,744,000	114,000	70,858,000	71,524,300
Fund Balance Impact (-)	1,547,526	-	-	-	-	-
<b>Total</b>	<b>\$ 133,430,700</b>	<b>\$ 125,471,961</b>	<b>\$ 127,717,336</b>	<b>\$ 64,000</b>	<b>\$ 127,781,336</b>	<b>\$ 128,677,433</b>

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# Health & Human Services

## Functional Summary

Staffing By Budget Department	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
Public Health	492.72	490.16	511.56	3.74	515.30	511.56
Alcohol, Drug, & Mental Hlth Svcs	328.21	410.19	405.86	27.40	433.26	433.26
Social Services	914.07	882.75	893.75	6.00	899.75	893.75
Child Support Services	77.04	78.56	74.96	-	74.96	74.50
First 5, Children & Families	14.50	14.00	13.00	-	13.00	10.00
<b>Total</b>	<b>1,826.53</b>	<b>1,875.66</b>	<b>1,899.13</b>	<b>37.14</b>	<b>1,936.27</b>	<b>1,923.07</b>
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Budget By Budget Department						
Public Health	\$ 77,430,371	\$ 77,400,574	\$ 81,367,474	\$ 1,016,091	\$ 82,383,565	\$ 82,389,600
Alcohol, Drug, & Mental Hlth Svcs	101,949,720	101,343,562	99,470,112	5,411,293	104,881,405	108,950,210
Social Services	159,241,201	166,330,932	172,296,373	581,941	172,878,314	175,766,984
Child Support Services	9,432,468	9,445,660	9,436,946	-	9,436,946	9,542,313
First 5, Children & Families	4,991,550	4,951,156	4,657,421	-	4,657,421	4,137,934
<b>Total Operating Budget</b>	<b>\$ 353,045,311</b>	<b>\$ 359,471,884</b>	<b>\$ 367,228,326</b>	<b>\$ 7,009,325</b>	<b>\$ 374,237,651</b>	<b>\$ 380,787,041</b>
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Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 180,385,117	\$ 196,407,420	\$ 198,669,237	\$ 3,725,972	\$ 202,395,209	\$ 205,841,493
Services and Supplies	104,832,060	99,294,155	105,323,495	3,278,573	108,602,068	108,086,962
Other Charges	67,828,134	63,770,309	63,235,594	4,780	63,240,374	66,858,586
<b>Total Operating Expenditures</b>	<b>353,045,311</b>	<b>359,471,884</b>	<b>367,228,326</b>	<b>7,009,325</b>	<b>374,237,651</b>	<b>380,787,041</b>
Capital Assets	473,731	2,609,658	2,156,560	7,500	2,164,060	408,000
Other Financing Uses	4,520,647	5,894,829	6,072,189	100,000	6,172,189	6,097,628
Intrafund Expenditure Transfers (+)	4,369,911	462,193	340,037	-	340,037	349,079
Increases to Fund Balances	11,103,583	6,654,446	6,730,307	-	6,730,307	6,699,647
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 373,513,183</b>	<b>\$ 375,093,010</b>	<b>\$ 382,527,419</b>	<b>\$ 7,116,825</b>	<b>\$ 389,644,244</b>	<b>\$ 394,341,395</b>
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Budget By Categories of Revenues						
Licenses, Permits and Franchises	\$ 1,357,824	\$ 1,373,746	\$ 1,485,120	\$ -	\$ 1,485,120	\$ 1,485,120
Fines, Forfeitures, and Penalties	677,181	708,534	700,844	-	700,844	670,684
Use of Money and Property	506,120	419,583	593,556	-	593,556	598,238
Intergovernmental Revenue	233,006,036	233,864,079	241,208,426	1,555,157	242,763,583	245,423,807
Charges for Services	90,286,078	91,282,094	94,068,041	1,950,444	96,018,485	98,559,711
Miscellaneous Revenue	6,411,422	5,765,536	5,239,834	-	5,239,834	4,801,420
<b>Total Operating Revenues</b>	<b>332,244,660</b>	<b>333,413,572</b>	<b>343,295,821</b>	<b>3,505,601</b>	<b>346,801,422</b>	<b>351,538,980</b>
Other Financing Sources	10,498,675	4,890,204	6,135,862	1,746,000	7,881,862	5,166,211
Intrafund Expenditure Transfers (-)	4,379,875	471,110	350,617	-	350,617	359,659
Decreases to Fund Balances	8,191,073	18,108,824	13,824,119	495,524	14,319,643	9,229,980
General Fund Contribution	18,198,900	18,209,300	18,921,000	1,369,700	20,290,700	19,179,900
Fund Balance Impact (-)	-	-	-	-	-	8,866,665
<b>Total</b>	<b>\$ 373,513,183</b>	<b>\$ 375,093,010</b>	<b>\$ 382,527,419</b>	<b>\$ 7,116,825</b>	<b>\$ 389,644,244</b>	<b>\$ 394,341,395</b>

# Public Health

## Department Detail

Staffing By Budget Program	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
Administration & Support	60.08	59.31	61.59	-	61.59	61.59
Health Care Centers	215.65	215.03	227.68	1.74	229.42	227.68
Indigent Health Programs	37.98	40.31	40.92	-	40.92	40.92
Disease Prevention & Health Promotion	91.20	91.41	93.51	-	93.51	93.51
Regulatory Programs & Emergency Prepa	50.03	50.09	53.86	-	53.86	53.86
Unallocated	2.04	-	-	-	-	-
<b>Total</b>	<b>456.98</b>	<b>456.16</b>	<b>477.56</b>	<b>1.74</b>	<b>479.30</b>	<b>477.56</b>
<hr/>						
Budget By Budget Program						
Administration & Support	\$ 8,810,623	\$ 9,205,103	\$ 9,502,463	\$ -	\$ 9,502,463	\$ 9,538,820
Health Care Centers	38,758,798	36,631,353	39,928,051	435,457	40,363,508	40,407,774
Indigent Health Programs	5,872,615	7,622,570	6,467,904	76,300	6,544,204	6,545,181
Disease Prevention & Health Promotion	12,360,625	12,061,277	12,894,247	1	12,894,248	13,123,988
Regulatory Programs & Emergency Prepa	7,388,421	7,610,022	8,073,540	104,333	8,177,873	8,173,537
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 73,191,082</b>	<b>\$ 73,130,325</b>	<b>\$ 76,866,205</b>	<b>\$ 616,091</b>	<b>\$ 77,482,296</b>	<b>\$ 77,789,300</b>
<hr/>						
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 56,179,448	\$ 57,863,912	\$ 60,457,138	\$ 442,438	\$ 60,899,576	\$ 61,297,735
Services and Supplies	18,071,376	16,158,650	17,551,237	568,873	18,120,110	17,527,613
Other Charges	3,179,547	3,378,012	3,359,099	4,780	3,363,879	3,564,252
<b>Total Operating Expenditures</b>	<b>77,430,371</b>	<b>77,400,574</b>	<b>81,367,474</b>	<b>1,016,091</b>	<b>82,383,565</b>	<b>82,389,600</b>
Capital Assets	393,751	115,750	258,066	7,500	265,566	182,000
Other Financing Uses	3,299,334	3,605,862	3,713,412	100,000	3,813,412	3,708,401
Intrafund Expenditure Transfers (+)	12,804	12,804	10,184	-	10,184	10,184
Increases to Fund Balances	7,189,574	4,564,465	4,662,669	-	4,662,669	4,632,009
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 88,325,835</b>	<b>\$ 85,699,455</b>	<b>\$ 90,011,805</b>	<b>\$ 1,123,591</b>	<b>\$ 91,135,396</b>	<b>\$ 90,922,194</b>
<hr/>						
Budget By Categories of Revenues						
Licenses, Permits and Franchises	\$ 1,277,987	\$ 1,307,746	\$ 1,419,120	\$ -	\$ 1,419,120	\$ 1,419,120
Fines, Forfeitures, and Penalties	668,568	691,034	684,965	-	684,965	654,305
Use of Money and Property	112,170	51,794	85,797	-	85,797	85,797
Intergovernmental Revenue	21,041,334	19,706,310	19,820,250	-	19,820,250	19,827,158
Charges for Services	47,885,491	40,900,019	47,171,670	228,067	47,399,737	47,876,607
Miscellaneous Revenue	4,069,842	3,933,058	3,890,369	-	3,890,369	3,890,369
<b>Total Operating Revenues</b>	<b>75,055,392</b>	<b>66,589,961</b>	<b>73,072,171</b>	<b>228,067</b>	<b>73,300,238</b>	<b>73,753,356</b>
Other Financing Sources	625,143	3,251,748	3,390,108	100,000	3,490,108	3,350,097
Intrafund Expenditure Transfers (-)	22,768	21,721	20,764	-	20,764	20,764
Decreases to Fund Balances	4,155,333	7,358,425	4,921,362	495,524	5,416,886	4,913,339
General Fund Contribution	8,467,200	8,477,600	8,607,400	300,000	8,907,400	8,728,500
Fund Balance Impact (-)	-	-	-	-	-	156,138
<b>Total</b>	<b>\$ 88,325,835</b>	<b>\$ 85,699,455</b>	<b>\$ 90,011,805</b>	<b>\$ 1,123,591</b>	<b>\$ 91,135,396</b>	<b>\$ 90,922,194</b>

# Alcohol, Drug, & Mental Health Services

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	64.78	71.50	67.85	-	67.85	67.85
Mental Health Inpatient Services	38.92	43.00	45.60	1.00	46.60	46.60
Mental Health Outpatient Services	22.41	25.75	30.57	-	30.57	30.57
Mental Health Community Services Progr:	188.21	259.61	251.59	24.40	275.99	275.99
Alcohol & Drug Programs	9.74	10.33	10.25	2.00	12.25	12.25
Unallocated	4.16	-	-	-	-	-
<b>Total</b>	<b>328.21</b>	<b>410.19</b>	<b>405.86</b>	<b>27.40</b>	<b>433.26</b>	<b>433.26</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 15,682,988	\$ 10,218,206	\$ 10,442,837	\$ (1)	\$ 10,442,836	\$ 10,453,145
Mental Health Inpatient Services	10,104,545	7,719,955	9,210,068	612,855	9,822,923	9,980,684
Mental Health Outpatient Services	3,966,399	4,254,322	4,862,663	1,141,000	6,003,663	4,965,982
Mental Health Community Services Progr:	60,409,685	68,330,531	62,965,170	3,398,618	66,363,788	71,248,243
Alcohol & Drug Programs	11,786,464	10,820,548	11,989,374	258,821	12,248,195	12,302,156
Unallocated	(361)	-	-	-	-	-
<b>Total</b>	<b>\$ 101,949,720</b>	<b>\$ 101,343,562</b>	<b>\$ 99,470,112</b>	<b>\$ 5,411,293</b>	<b>\$ 104,881,405</b>	<b>\$ 108,950,210</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 38,084,824	\$ 47,591,338	\$ 44,726,819	\$ 2,770,293	\$ 47,497,112	\$ 50,694,849
Services and Supplies	54,733,299	50,727,199	52,133,475	2,641,000	54,774,475	55,520,145
Other Charges	9,131,597	3,025,025	2,609,818	-	2,609,818	2,735,216
<b>Total Operating Expenditures</b>	<b>101,949,720</b>	<b>101,343,562</b>	<b>99,470,112</b>	<b>5,411,293</b>	<b>104,881,405</b>	<b>108,950,210</b>
Capital Assets	(366)	2,273,908	1,154,994	-	1,154,994	16,000
Other Financing Uses	979,421	2,187,334	2,216,704	-	2,216,704	2,249,554
Intrafund Expenditure Transfers (+)	4,357,107	449,389	329,853	-	329,853	338,895
Increases to Fund Balances	1,923,365	118,001	88,648	-	88,648	88,648
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 109,209,248</b>	<b>\$ 106,372,194</b>	<b>\$ 103,260,311</b>	<b>\$ 5,411,293</b>	<b>\$ 108,671,604</b>	<b>\$ 111,643,307</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 3,439	\$ 4,300	\$ 2,679	\$ -	\$ 2,679	\$ 3,179
Use of Money and Property	163,939	52,758	230,945	-	230,945	230,945
Intergovernmental Revenue	48,231,721	45,353,096	46,655,019	1,047,916	47,702,935	49,055,445
Charges for Services	42,400,587	50,382,075	46,896,371	1,722,377	48,618,748	50,683,104
Miscellaneous Revenue	465,814	261,899	342,549	-	342,549	342,549
<b>Total Operating Revenues</b>	<b>91,265,499</b>	<b>96,054,128</b>	<b>94,127,563</b>	<b>2,770,293</b>	<b>96,897,856</b>	<b>100,315,222</b>
Other Financing Sources	9,393,504	1,528,551	2,643,681	1,621,000	4,264,681	1,714,041
Intrafund Expenditure Transfers (-)	4,357,107	449,389	329,853	-	329,853	338,895
Decreases to Fund Balances	1,127,039	5,274,026	3,053,514	-	3,053,514	1,508,538
General Fund Contribution	3,066,100	3,066,100	3,105,700	1,020,000	4,125,700	3,142,500
Fund Balance Impact (-)	-	-	-	-	-	4,624,111
<b>Total</b>	<b>\$ 109,209,248</b>	<b>\$ 106,372,194</b>	<b>\$ 103,260,311</b>	<b>\$ 5,411,293</b>	<b>\$ 108,671,604</b>	<b>\$ 111,643,307</b>

# Social Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Administration & Support	151.80	157.90	159.63	-	159.63	159.63
Public Assistance and Welfare to Work Ac	342.66	259.61	260.91	6.00	266.91	260.91
Medi-Cal Eligibility	227.47	266.91	263.41	-	263.41	263.41
Protective Services for Children, Adults, D	189.14	198.33	209.80	-	209.80	209.80
Unallocated	3.00	-	-	-	-	-
<b>Total</b>	<b>914.07</b>	<b>882.75</b>	<b>893.75</b>	<b>6.00</b>	<b>899.75</b>	<b>893.75</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 19,280,974	\$ 19,904,177	\$ 20,554,583	\$ 74,700	\$ 20,629,283	\$ 20,503,250
Public Assistance and Welfare to Work Ac	63,352,282	63,234,867	66,698,119	507,245	67,205,364	67,325,966
Medi-Cal Eligibility	21,763,282	24,615,750	25,239,382	(3)	25,239,379	25,258,104
Protective Services for Children, Adults, D	54,797,145	58,576,138	59,804,289	(1)	59,804,288	62,679,664
Unallocated	47,518	-	-	-	-	-
<b>Total</b>	<b>\$ 159,241,201</b>	<b>\$ 166,330,932</b>	<b>\$ 172,296,373</b>	<b>\$ 581,941</b>	<b>\$ 172,878,314</b>	<b>\$ 175,766,984</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 76,596,587	\$ 81,241,984	\$ 83,819,938	\$ 513,241	\$ 84,333,179	\$ 84,394,067
Services and Supplies	27,529,616	28,096,172	31,531,399	68,700	31,600,099	31,152,597
Other Charges	55,114,998	56,992,776	56,945,036	-	56,945,036	60,220,320
<b>Total Operating Expenditures</b>	<b>159,241,201</b>	<b>166,330,932</b>	<b>172,296,373</b>	<b>581,941</b>	<b>172,878,314</b>	<b>175,766,984</b>
Capital Assets	80,345	220,000	743,500	-	743,500	210,000
Other Financing Uses	211,051	99,233	111,233	-	111,233	111,233
Increases to Fund Balances	1,986,383	1,901,305	1,978,990	-	1,978,990	1,978,990
<b>Total</b>	<b>\$ 161,518,981</b>	<b>\$ 168,551,470</b>	<b>\$ 175,130,096</b>	<b>\$ 581,941</b>	<b>\$ 175,712,037</b>	<b>\$ 178,067,207</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 79,837	\$ 66,000	\$ 66,000	\$ -	\$ 66,000	\$ 66,000
Fines, Forfeitures, and Penalties	5,174	13,200	13,200	-	13,200	13,200
Use of Money and Property	204,088	301,531	263,814	-	263,814	268,496
Intergovernmental Revenue	150,642,174	155,449,382	161,534,276	507,241	162,041,517	163,463,476
Miscellaneous Revenue	905,602	741,919	525,501	-	525,501	525,502
<b>Total Operating Revenues</b>	<b>151,836,875</b>	<b>156,572,032</b>	<b>162,402,791</b>	<b>507,241</b>	<b>162,910,032</b>	<b>164,336,674</b>
Other Financing Sources	480,029	109,905	102,073	25,000	127,073	102,073
Decreases to Fund Balances	2,536,478	5,203,933	5,417,332	-	5,417,332	2,330,335
General Fund Contribution	6,665,600	6,665,600	7,207,900	49,700	7,257,600	7,308,900
Fund Balance Impact (-)	-	-	-	-	-	3,989,225
<b>Total</b>	<b>\$ 161,518,981</b>	<b>\$ 168,551,470</b>	<b>\$ 175,130,096</b>	<b>\$ 581,941</b>	<b>\$ 175,712,037</b>	<b>\$ 178,067,207</b>

# Child Support Services

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Case Management & Collections	76.23	78.56	74.96	-	74.96	74.50
Unallocated	0.81	-	-	-	-	-
<b>Total</b>	<b>77.04</b>	<b>78.56</b>	<b>74.96</b>	<b>-</b>	<b>74.96</b>	<b>74.50</b>
<b>Budget By Budget Program</b>						
Case Management & Collections	\$ 9,432,468	\$ 9,445,660	\$ 9,436,946	\$ -	\$ 9,436,946	\$ 9,542,313
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 9,432,468</b>	<b>\$ 9,445,660</b>	<b>\$ 9,436,946</b>	<b>\$ -</b>	<b>\$ 9,436,946</b>	<b>\$ 9,542,313</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 7,876,771	\$ 7,956,820	\$ 7,978,456	\$ -	\$ 7,978,456	\$ 8,032,621
Services and Supplies	1,218,913	1,163,576	1,185,068	-	1,185,068	1,215,775
Other Charges	336,783	325,264	273,422	-	273,422	293,917
<b>Total Operating Expenditures</b>	<b>9,432,468</b>	<b>9,445,660</b>	<b>9,436,946</b>	<b>-</b>	<b>9,436,946</b>	<b>9,542,313</b>
Increases to Fund Balances	607	-	-	-	-	-
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 9,433,075</b>	<b>\$ 9,445,660</b>	<b>\$ 9,436,946</b>	<b>\$ -</b>	<b>\$ 9,436,946</b>	<b>\$ 9,542,313</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 4,035	\$ 3,500	\$ 3,000	\$ -	\$ 3,000	\$ 3,000
Intergovernmental Revenue	9,389,085	9,442,160	9,433,946	-	9,433,946	9,442,122
Miscellaneous Revenue	40	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>9,393,160</b>	<b>9,445,660</b>	<b>9,436,946</b>	<b>-</b>	<b>9,436,946</b>	<b>9,445,122</b>
Other Financing Sources	-	-	-	-	-	-
Decreases to Fund Balances	39,916	-	-	-	-	-
Fund Balance Impact (-)	-	-	-	-	-	97,191
<b>Total</b>	<b>\$ 9,433,075</b>	<b>\$ 9,445,660</b>	<b>\$ 9,436,946</b>	<b>\$ -</b>	<b>\$ 9,436,946</b>	<b>\$ 9,542,313</b>

# First Five, Children & Families

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	4.00	4.00	3.25	-	3.25	3.25
Program Evaluation and Research	0.48	0.50	0.47	-	0.47	0.50
Children's Wellness and Support	10.03	9.50	9.28	-	9.28	6.25
<b>Total</b>	<b>14.50</b>	<b>14.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>10.00</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 756,002	\$ 775,985	\$ 645,427	\$ -	\$ 645,427	\$ 687,658
Program Evaluation and Research	282,852	280,264	231,515	-	231,515	238,219
Children's Wellness and Support	3,952,696	3,894,907	3,780,479	-	3,780,479	3,212,057
Unallocated	-	-	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 4,991,550</b>	<b>\$ 4,951,156</b>	<b>\$ 4,657,421</b>	<b>\$ -</b>	<b>\$ 4,657,421</b>	<b>\$ 4,137,934</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 1,647,487	\$ 1,753,366	\$ 1,686,886	\$ -	\$ 1,686,886	\$ 1,422,221
Services and Supplies	3,278,855	3,148,558	2,922,316	-	2,922,316	2,670,832
Other Charges	65,209	49,232	48,219	-	48,219	44,881
<b>Total Operating Expenditures</b>	<b>4,991,550</b>	<b>4,951,156</b>	<b>4,657,421</b>	<b>-</b>	<b>4,657,421</b>	<b>4,137,934</b>
Capital Assets	-	-	-	-	-	-
Other Financing Uses	30,840	2,400	30,840	-	30,840	28,440
Increases to Fund Balances	3,653	70,675	-	-	-	-
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 5,026,043</b>	<b>\$ 5,024,231</b>	<b>\$ 4,688,261</b>	<b>\$ -</b>	<b>\$ 4,688,261</b>	<b>\$ 4,166,374</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 21,889	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ 10,000
Intergovernmental Revenue	3,701,722	3,913,131	3,764,935	-	3,764,935	3,635,606
Miscellaneous Revenue	970,125	828,660	481,415	-	481,415	43,000
<b>Total Operating Revenues</b>	<b>4,693,735</b>	<b>4,751,791</b>	<b>4,256,350</b>	<b>-</b>	<b>4,256,350</b>	<b>3,688,606</b>
Decreases to Fund Balances	332,308	272,440	431,911	-	431,911	477,768
<b>Total</b>	<b>\$ 5,026,043</b>	<b>\$ 5,024,231</b>	<b>\$ 4,688,261</b>	<b>\$ -</b>	<b>\$ 4,688,261</b>	<b>\$ 4,166,374</b>



# Community Resources & Public Facilities

## Functional Summary

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Department</b>						
Agricultural Commissioner/W&M	32.08	33.00	33.00	-	33.00	33.00
Planning & Development	81.60	89.49	89.94	-	89.94	89.94
Public Works	268.79	280.25	282.75	-	282.75	282.75
Community Services	94.10	99.66	99.71	6.00	105.71	99.71
<b>Total</b>	<b>476.57</b>	<b>502.40</b>	<b>505.40</b>	<b>6.00</b>	<b>511.40</b>	<b>505.40</b>
<b>Budget By Budget Department</b>						
Agricultural Commissioner/W&M	\$ 4,507,324	\$ 4,717,364	\$ 5,040,098	\$ 9,000	\$ 5,049,098	\$ 5,107,476
Planning & Development	14,728,660	18,984,533	19,169,041	71,502	19,240,543	18,439,494
Public Works	87,849,086	102,036,510	108,310,722	-	108,310,722	94,471,265
Community Services	21,748,486	22,424,018	22,242,580	2,606,000	24,848,580	21,711,962
<b>Total Operating Budget</b>	<b>\$ 128,833,557</b>	<b>\$ 148,162,425</b>	<b>\$ 154,762,441</b>	<b>\$ 2,686,502</b>	<b>\$ 157,448,943</b>	<b>\$ 139,730,197</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 53,003,409	\$ 59,364,808	\$ 61,056,131	\$ 704,000	\$ 61,760,131	\$ 61,862,598
Services and Supplies	56,143,929	71,207,054	76,613,217	1,817,502	78,430,719	64,280,155
Other Charges	19,686,219	17,590,563	17,093,093	165,000	17,258,093	13,587,444
<b>Total Operating Expenditures</b>	<b>128,833,557</b>	<b>148,162,425</b>	<b>154,762,441</b>	<b>2,686,502</b>	<b>157,448,943</b>	<b>139,730,197</b>
Capital Assets	12,137,606	28,402,600	23,935,200	-	23,935,200	10,659,000
Other Financing Uses	10,584,086	6,678,932	8,089,239	2,000,000	10,089,239	6,560,805
Intrafund Expenditure Transfers (+)	1,246,094	806,987	911,060	71,000	982,060	856,381
Increases to Fund Balances	20,055,913	17,670,559	12,120,859	-	12,120,859	16,841,704
Fund Balance Impact (+)	269,881	-	-	-	-	-
<b>Total</b>	<b>\$ 173,127,137</b>	<b>\$ 201,721,503</b>	<b>\$ 199,818,799</b>	<b>\$ 4,757,502</b>	<b>\$ 204,576,301</b>	<b>\$ 174,648,087</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 21,880,098	\$ 20,611,607	\$ 22,838,006	\$ -	\$ 22,838,006	\$ 23,499,564
Licenses, Permits and Franchises	11,870,266	13,117,492	12,929,648	-	12,929,648	13,231,824
Fines, Forfeitures, and Penalties	56,410	6,000	6,000	-	6,000	6,000
Use of Money and Property	1,337,147	968,712	908,338	-	908,338	971,772
Intergovernmental Revenue	32,602,267	40,948,990	36,795,528	(52,679)	36,742,849	28,882,331
Charges for Services	49,029,706	50,561,310	52,632,972	82,000	52,714,972	51,190,235
Miscellaneous Revenue	7,438,380	6,539,146	6,304,510	-	6,304,510	6,213,814
<b>Total Operating Revenues</b>	<b>124,214,275</b>	<b>132,753,257</b>	<b>132,415,002</b>	<b>29,321</b>	<b>132,444,323</b>	<b>123,995,540</b>
Other Financing Sources	9,770,391	4,892,679	6,475,419	2,000,000	8,475,419	4,889,440
Intrafund Expenditure Transfers (-)	855,365	621,624	617,871	71,000	688,871	580,401
Decreases to Fund Balances	21,277,507	46,322,043	42,386,507	1,368,181	43,754,688	26,704,082
General Fund Contribution	17,009,600	17,131,900	17,924,000	1,289,000	19,213,000	18,102,600
Fund Balance Impact (-)	-	-	-	-	-	376,024
<b>Total</b>	<b>\$ 173,127,137</b>	<b>\$ 201,721,503</b>	<b>\$ 199,818,799</b>	<b>\$ 4,757,502</b>	<b>\$ 204,576,301</b>	<b>\$ 174,648,087</b>

# Agricultural Commissioner

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Administration & Support	1.92	1.03	2.30	-	2.30	2.30
Agriculture	23.78	25.12	24.13	-	24.13	24.13
Weights & Measures	6.38	6.85	6.56	-	6.56	6.56
<b>Total</b>	<b>32.08</b>	<b>33.00</b>	<b>33.00</b>	<b>-</b>	<b>33.00</b>	<b>33.00</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 359,677	\$ 212,165	\$ 372,654	\$ -	\$ 372,654	\$ 373,257
Agriculture	3,396,272	3,717,504	3,795,925	9,000	3,804,925	3,841,281
Weights & Measures	751,375	787,695	871,519	-	871,519	892,938
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 4,507,324</b>	<b>\$ 4,717,364</b>	<b>\$ 5,040,098</b>	<b>\$ 9,000</b>	<b>\$ 5,049,098</b>	<b>\$ 5,107,476</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 3,586,785	\$ 3,791,863	\$ 3,945,598	\$ -	\$ 3,945,598	\$ 4,028,776
Services and Supplies	586,297	592,506	667,200	9,000	676,200	624,600
Other Charges	334,243	332,995	427,300	-	427,300	454,100
<b>Total Operating Expenditures</b>	<b>4,507,324</b>	<b>4,717,364</b>	<b>5,040,098</b>	<b>9,000</b>	<b>5,049,098</b>	<b>5,107,476</b>
Capital Assets	26,018	-	-	-	-	-
Other Financing Uses	108,350	-	-	-	-	-
Increases to Fund Balances	-	-	-	-	-	-
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 4,641,691</b>	<b>\$ 4,717,364</b>	<b>\$ 5,040,098</b>	<b>\$ 9,000</b>	<b>\$ 5,049,098</b>	<b>\$ 5,107,476</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 461,032	\$ 425,000	\$ 430,000	\$ -	\$ 430,000	\$ 430,000
Intergovernmental Revenue	1,905,889	2,046,024	2,212,290	-	2,212,290	2,283,998
Charges for Services	462,582	573,800	589,300	-	589,300	589,300
Miscellaneous Revenue	31,740	4,440	20,300	-	20,300	20,300
<b>Total Operating Revenues</b>	<b>2,861,242</b>	<b>3,049,264</b>	<b>3,251,890</b>	<b>-</b>	<b>3,251,890</b>	<b>3,323,598</b>
Other Financing Sources	4,692	4,692	5,000	-	5,000	-
Intrafund Expenditure Transfers (-)	66,708	66,708	66,708	-	66,708	-
Decreases to Fund Balances	133,350	9,000	100,000	9,000	109,000	100,000
General Fund Contribution	1,575,700	1,587,700	1,616,500	-	1,616,500	1,642,000
Fund Balance Impact (-)	-	-	-	-	-	41,878
<b>Total</b>	<b>\$ 4,641,691</b>	<b>\$ 4,717,364</b>	<b>\$ 5,040,098</b>	<b>\$ 9,000</b>	<b>\$ 5,049,098</b>	<b>\$ 5,107,476</b>

# Planning & Development

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Administration & Support	14.01	14.48	15.78	-	15.78	15.78
Permitting	54.13	59.83	58.61	-	58.61	58.61
Coastal Mitigation	0.15	0.11	0.17	-	0.17	0.17
Code Enforcement	3.06	3.86	3.86	-	3.86	3.86
Long Range Planning	10.25	11.22	11.53	-	11.53	11.53
<b>Total</b>	<b>81.60</b>	<b>89.49</b>	<b>89.94</b>	<b>-</b>	<b>89.94</b>	<b>89.94</b>
<hr/>						
<b>Budget By Budget Program</b>						
Administration & Support	\$ 2,294,095	\$ 2,638,314	\$ 2,751,680	\$ 31,500	\$ 2,783,180	\$ 2,719,937
Permitting	9,058,499	11,954,306	12,073,795	-	12,073,795	12,244,321
Coastal Mitigation	659,864	1,254,894	1,214,604	-	1,214,604	859,958
Code Enforcement	446,605	559,790	548,532	-	548,532	556,224
Long Range Planning	2,269,598	2,577,229	2,580,430	40,002	2,620,432	2,059,054
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 14,728,660</b>	<b>\$ 18,984,533</b>	<b>\$ 19,169,041</b>	<b>\$ 71,502</b>	<b>\$ 19,240,543</b>	<b>\$ 18,439,494</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 10,921,308	\$ 12,448,634	\$ 12,241,893	\$ -	\$ 12,241,893	\$ 12,423,725
Services and Supplies	2,578,372	4,675,094	5,145,764	71,502	5,217,266	4,529,027
Other Charges	1,228,979	1,860,805	1,781,384	-	1,781,384	1,486,742
<b>Total Operating Expenditures</b>	<b>14,728,660</b>	<b>18,984,533</b>	<b>19,169,041</b>	<b>71,502</b>	<b>19,240,543</b>	<b>18,439,494</b>
Capital Assets	13,194	20,000	36,000	-	36,000	30,000
Other Financing Uses	54,876	-	554,000	-	554,000	695,000
Increases to Fund Balances	402,239	263,000	265,000	-	265,000	265,000
Fund Balance Impact (+)	52,811	-	-	-	-	-
<b>Total</b>	<b>\$ 15,251,780</b>	<b>\$ 19,267,533</b>	<b>\$ 20,024,041</b>	<b>\$ 71,502</b>	<b>\$ 20,095,543</b>	<b>\$ 19,429,494</b>
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<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 7,722,034	\$ 9,267,942	\$ 8,990,524	\$ -	\$ 8,990,524	\$ 9,251,234
Fines, Forfeitures, and Penalties	56,410	6,000	6,000	-	6,000	6,000
Use of Money and Property	23,307	19,700	24,223	-	24,223	24,276
Intergovernmental Revenue	555,191	190,870	548,215	(52,679)	495,536	40,774
Charges for Services	1,300,004	2,949,352	3,224,156	-	3,224,156	3,236,134
Miscellaneous Revenue	972,922	1,107,531	943,926	-	943,926	944,348
<b>Total Operating Revenues</b>	<b>10,629,869</b>	<b>13,541,395</b>	<b>13,737,044</b>	<b>(52,679)</b>	<b>13,684,365</b>	<b>13,502,766</b>
Other Financing Sources	15,891	-	-	-	-	-
Intrafund Expenditure Transfers (-)	11,164	-	-	-	-	-
Decreases to Fund Balances	166,356	1,244,238	1,622,597	124,181	1,746,778	1,141,334
General Fund Contribution	4,428,500	4,481,900	4,664,400	-	4,664,400	4,725,000
Fund Balance Impact (-)	-	-	-	-	-	60,394
<b>Total</b>	<b>\$ 15,251,780</b>	<b>\$ 19,267,533</b>	<b>\$ 20,024,041</b>	<b>\$ 71,502</b>	<b>\$ 20,095,543</b>	<b>\$ 19,429,494</b>

# Public Works

## Department Detail

Staffing By Budget Program	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
Administration & Support	14.03	14.00	15.00	-	15.00	15.00
Transportation	109.92	120.00	120.00	-	120.00	120.00
Surveyor	4.97	5.00	5.00	-	5.00	5.00
Water Resources/Flood Control	45.57	47.00	48.50	-	48.50	48.50
Resource Recovery & Waste Management	91.91	94.25	94.25	-	94.25	94.25
Unallocated	2.38	-	-	-	-	-
<b>Total</b>	<b>268.79</b>	<b>280.25</b>	<b>282.75</b>	<b>-</b>	<b>282.75</b>	<b>282.75</b>
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Budget By Budget Program						
Administration & Support	\$ 3,528,260	\$ 3,788,661	\$ 4,476,942	\$ -	\$ 4,476,942	\$ 4,537,442
Transportation	36,612,133	42,608,791	45,068,595	-	45,068,595	36,968,641
Surveyor	859,713	881,084	880,640	-	880,640	897,767
Water Resources/Flood Control	14,355,621	22,310,497	21,602,982	-	21,602,982	17,737,356
Resource Recovery & Waste Management	32,492,047	32,447,477	36,281,563	-	36,281,563	34,330,059
Unallocated	1,313	-	-	-	-	-
<b>Total</b>	<b>\$ 87,849,086</b>	<b>\$ 102,036,510</b>	<b>\$ 108,310,722</b>	<b>\$ -</b>	<b>\$ 108,310,722</b>	<b>\$ 94,471,265</b>
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Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 30,139,409	\$ 33,749,907	\$ 35,303,199	\$ -	\$ 35,303,199	\$ 35,710,057
Services and Supplies	42,012,961	54,923,056	60,834,781	-	60,834,781	49,936,232
Other Charges	15,696,716	13,363,547	12,172,742	-	12,172,742	8,824,976
<b>Total Operating Expenditures</b>	<b>87,849,086</b>	<b>102,036,510</b>	<b>108,310,722</b>	<b>-</b>	<b>108,310,722</b>	<b>94,471,265</b>
Capital Assets	10,151,668	25,685,000	21,837,000	-	21,837,000	9,519,000
Other Financing Uses	8,280,962	5,272,415	6,544,652	2,000,000	8,544,652	4,953,065
Intrafund Expenditure Transfers (+)	162,984	534,586	481,385	-	481,385	474,370
Increases to Fund Balances	15,985,094	16,250,307	10,744,409	-	10,744,409	15,379,570
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 122,429,796</b>	<b>\$ 149,778,818</b>	<b>\$ 147,918,168</b>	<b>\$ 2,000,000</b>	<b>\$ 149,918,168</b>	<b>\$ 124,797,270</b>
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Budget By Categories of Revenues						
Taxes	\$ 21,241,929	\$ 20,059,810	\$ 22,203,043	\$ -	\$ 22,203,043	\$ 22,845,964
Licenses, Permits and Franchises	3,687,201	3,424,550	3,509,124	-	3,509,124	3,550,590
Fines, Forfeitures, and Penalties	-	-	-	-	-	-
Use of Money and Property	1,096,310	788,885	732,585	-	732,585	795,966
Intergovernmental Revenue	26,101,089	33,392,011	29,396,202	-	29,396,202	23,223,359
Charges for Services	40,059,962	40,135,217	42,475,358	-	42,475,358	41,087,743
Miscellaneous Revenue	2,983,780	2,963,536	2,832,310	-	2,832,310	2,830,150
<b>Total Operating Revenues</b>	<b>95,170,271</b>	<b>100,764,009</b>	<b>101,148,622</b>	<b>-</b>	<b>101,148,622</b>	<b>94,333,772</b>
Other Financing Sources	7,579,382	2,936,778	4,472,477	2,000,000	6,472,477	2,828,589
Intrafund Expenditure Transfers (-)	162,984	534,586	481,385	-	481,385	474,370
Decreases to Fund Balances	16,453,058	42,462,245	38,708,984	-	38,708,984	24,031,739
General Fund Contribution	3,064,100	3,081,200	3,106,700	-	3,106,700	3,128,800
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 122,429,796</b>	<b>\$ 149,778,818</b>	<b>\$ 147,918,168</b>	<b>\$ 2,000,000</b>	<b>\$ 149,918,168</b>	<b>\$ 124,797,270</b>

# Community Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Administration & Support	2.47	4.00	4.00	1.00	5.00	4.00
Parks & Open Spaces	74.29	76.58	76.71	3.00	79.71	76.71
Housing & Community Development	14.18	16.00	15.85	2.00	17.85	15.85
Community Support (Arts & Libraries)	3.16	3.08	3.15	-	3.15	3.15
<b>Total</b>	<b>94.10</b>	<b>99.66</b>	<b>99.71</b>	<b>6.00</b>	<b>105.71</b>	<b>99.71</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 501,116	\$ 744,833	\$ 746,827	\$ 142,000	\$ 888,827	\$ 768,327
Parks & Open Spaces	11,486,934	10,386,038	10,406,758	1,296,000	11,702,758	10,481,573
Housing & Community Development	5,320,299	6,842,007	6,929,669	570,000	7,499,669	6,306,255
Community Support (Arts & Libraries)	4,440,137	4,451,140	4,159,326	598,000	4,757,326	4,155,807
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 21,748,486</b>	<b>\$ 22,424,018</b>	<b>\$ 22,242,580</b>	<b>\$ 2,606,000</b>	<b>\$ 24,848,580</b>	<b>\$ 21,711,962</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 8,355,907	\$ 9,374,404	\$ 9,565,441	\$ 704,000	\$ 10,269,441	\$ 9,700,040
Services and Supplies	10,966,299	11,016,398	9,965,472	1,737,000	11,702,472	9,190,296
Other Charges	2,426,280	2,033,216	2,711,667	165,000	2,876,667	2,821,626
<b>Total Operating Expenditures</b>	<b>21,748,486</b>	<b>22,424,018</b>	<b>22,242,580</b>	<b>2,606,000</b>	<b>24,848,580</b>	<b>21,711,962</b>
Capital Assets	1,946,726	2,697,600	2,062,200	-	2,062,200	1,110,000
Other Financing Uses	2,139,899	1,406,517	990,587	-	990,587	912,740
Intrafund Expenditure Transfers (+)	1,083,110	272,401	429,675	71,000	500,675	382,011
Increases to Fund Balances	3,668,579	1,157,252	1,111,450	-	1,111,450	1,197,134
Fund Balance Impact (+)	217,070	-	-	-	-	-
<b>Total</b>	<b>\$ 30,803,870</b>	<b>\$ 27,957,788</b>	<b>\$ 26,836,492</b>	<b>\$ 2,677,000</b>	<b>\$ 29,513,492</b>	<b>\$ 25,313,847</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 638,170	\$ 551,797	\$ 634,963	\$ -	\$ 634,963	\$ 653,600
Fines, Forfeitures, and Penalties	-	-	-	-	-	-
Use of Money and Property	217,530	160,127	151,530	-	151,530	151,530
Intergovernmental Revenue	4,040,097	5,320,085	4,638,821	-	4,638,821	3,334,200
Charges for Services	7,207,158	6,902,941	6,344,158	82,000	6,426,158	6,277,058
Miscellaneous Revenue	3,449,938	2,463,639	2,507,974	-	2,507,974	2,419,016
<b>Total Operating Revenues</b>	<b>15,552,893</b>	<b>15,398,589</b>	<b>14,277,446</b>	<b>82,000</b>	<b>14,359,446</b>	<b>12,835,404</b>
Other Financing Sources	2,170,426	1,951,209	1,997,942	-	1,997,942	2,060,851
Intrafund Expenditure Transfers (-)	614,508	20,330	69,778	71,000	140,778	106,031
Decreases to Fund Balances	4,524,743	2,606,560	1,954,926	1,235,000	3,189,926	1,431,009
General Fund Contribution	7,941,300	7,981,100	8,536,400	1,289,000	9,825,400	8,606,800
Fund Balance Impact (-)	-	-	-	-	-	273,752
<b>Total</b>	<b>\$ 30,803,870</b>	<b>\$ 27,957,788</b>	<b>\$ 26,836,492</b>	<b>\$ 2,677,000</b>	<b>\$ 29,513,492</b>	<b>\$ 25,313,847</b>

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# General Government & Support Services

## Functional Summary

Staffing By Budget Department	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
Auditor-Controller	51.39	49.15	49.20	-	49.20	49.20
Clerk-Recorder-Assessor	97.10	95.38	96.38	-	96.38	96.38
General Services	113.77	117.50	117.00	3.00	120.00	117.00
Treasurer-Tax Collector-Public	40.37	43.00	43.50	0.50	44.00	43.50
<b>Total</b>	<b>302.63</b>	<b>305.03</b>	<b>306.08</b>	<b>3.50</b>	<b>309.58</b>	<b>306.08</b>
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<b>Budget By Budget Department</b>						
Auditor-Controller	\$ 7,875,469	\$ 8,187,577	\$ 8,626,702	\$ -	\$ 8,626,702	\$ 8,841,124
Clerk-Recorder-Assessor	14,118,053	15,665,398	16,542,401	-	16,542,401	16,617,349
General Services	38,607,847	43,422,198	43,736,846	696,445	44,433,291	45,410,938
Treasurer-Tax Collector-Public	6,696,519	7,132,207	7,245,435	51,354	7,296,789	7,340,668
North County Jail	2,516,095	2,653,675	24,071,489	-	24,071,489	49,788,766
Debt Service	2,606,053	2,486,103	2,128,362	(357,741)	2,128,362	2,018,628
<b>Total Operating Budget</b>	<b>\$ 72,420,036</b>	<b>\$ 79,547,158</b>	<b>\$ 102,351,235</b>	<b>\$ 390,058</b>	<b>\$ 103,099,034</b>	<b>\$ 130,017,473</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 36,666,472	\$ 39,499,506	\$ 41,620,957	\$ 247,799	\$ 41,868,756	\$ 42,168,667
Services and Supplies	24,731,993	28,977,830	49,308,692	500,000	49,808,692	76,195,200
Other Charges	11,021,571	11,069,822	11,421,586	-	11,421,586	11,653,606
<b>Total Operating Expenditures</b>	<b>72,420,036</b>	<b>79,547,158</b>	<b>102,351,235</b>	<b>747,799</b>	<b>103,099,034</b>	<b>130,017,473</b>
Capital Assets	13,168,641	12,201,107	9,573,857	2,013,000	11,586,857	8,172,822
Other Financing Uses	18,183,025	6,446,141	4,644,098	-	4,644,098	4,756,855
Intrafund Expenditure Transfers (+)	1,365,362	968,957	1,075,060	-	1,075,060	1,106,477
Increases to Fund Balances	6,937,737	424,049	253,547	71,748	325,295	198,390
Fund Balance Impact (+)	2,378,810	-	-	-	-	324,634
<b>Total</b>	<b>\$ 114,453,612</b>	<b>\$ 99,587,412</b>	<b>\$ 117,897,797</b>	<b>\$ 2,832,547</b>	<b>\$ 120,730,344</b>	<b>\$ 144,576,651</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 255,027	\$ 255,000	\$ 255,000	\$ -	\$ 255,000	\$ 255,000
Licenses, Permits and Franchises	342,197	329,500	305,000	-	305,000	305,000
Fines, Forfeitures, and Penalties	7,160	12,000	5,000	-	5,000	5,000
Use of Money and Property	1,197,872	1,081,583	1,140,695	-	1,140,695	1,159,121
Intergovernmental Revenue	1,834,761	2,327,055	21,369,384	71,748	21,441,132	50,787,173
Charges for Services	36,831,828	38,290,542	39,641,486	-	39,641,486	41,486,255
Miscellaneous Revenue	2,952,574	2,503,269	1,471,507	-	1,471,507	1,089,671
<b>Total Operating Revenues</b>	<b>43,421,420</b>	<b>44,798,949</b>	<b>64,188,072</b>	<b>71,748</b>	<b>64,259,820</b>	<b>95,087,220</b>
Other Financing Sources	24,341,875	7,900,313	9,489,533	2,013,000	11,502,533	8,335,403
Intrafund Expenditure Transfers (-)	1,600,068	961,297	1,072,496	-	1,072,496	1,098,817
Decreases to Fund Balances	16,024,535	17,055,053	13,147,196	459,354	13,606,550	8,129,156
General Fund Contribution	28,741,200	28,871,800	30,000,500	288,445	30,288,945	30,541,600
Fund Balance Impact (-)	324,514	-	-	-	-	1,384,455
<b>Total</b>	<b>\$ 114,453,612</b>	<b>\$ 99,587,412</b>	<b>\$ 117,897,797</b>	<b>\$ 2,832,547</b>	<b>\$ 120,730,344</b>	<b>\$ 144,576,651</b>

# Auditor-Controller

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-14 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Administration & Support	3.93	2.34	2.36	-	2.36	2.36
Audit Services	5.11	6.26	5.01	-	5.01	5.01
Accounting Services	36.14	34.98	35.62	-	35.62	35.62
Financial Reporting	6.20	5.57	6.21	-	6.21	6.21
<b>Total</b>	<b>51.39</b>	<b>49.15</b>	<b>49.20</b>	<b>-</b>	<b>49.20</b>	<b>49.20</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 709,080	\$ 660,957	\$ 700,552	\$ -	\$ 700,552	\$ 706,953
Audit Services	710,684	915,059	830,349	-	830,349	850,100
Accounting Services	5,426,908	5,636,887	5,950,553	-	5,950,553	6,127,437
Financial Reporting	1,028,797	974,674	1,145,248	-	1,145,248	1,156,634
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 7,875,469</b>	<b>\$ 8,187,577</b>	<b>\$ 8,626,702</b>	<b>\$ -</b>	<b>\$ 8,626,702</b>	<b>\$ 8,841,124</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 7,093,386	\$ 7,257,441	\$ 7,720,402	\$ -	\$ 7,720,402	\$ 7,916,824
Services and Supplies	544,988	670,000	646,000	-	646,000	646,000
Other Charges	237,094	260,136	260,300	-	260,300	278,300
<b>Total Operating Expenditures</b>	<b>7,875,469</b>	<b>8,187,577</b>	<b>8,626,702</b>	<b>-</b>	<b>8,626,702</b>	<b>8,841,124</b>
Capital Assets	40,944	20,200	10,000	-	10,000	10,000
Intrafund Expenditure Transfers (+)	125,071	116,835	-	-	-	-
Increases to Fund Balances	200,000	-	-	-	-	-
Fund Balance Impact (+)	43,492	-	-	-	-	-
<b>Total</b>	<b>\$ 8,284,976</b>	<b>\$ 8,324,612</b>	<b>\$ 8,636,702</b>	<b>\$ -</b>	<b>\$ 8,636,702</b>	<b>\$ 8,851,124</b>
<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ 69,662	\$ 48,600	\$ 49,400	\$ -	\$ 49,400	\$ 49,400
Charges for Services	813,989	858,600	833,300	-	833,300	844,300
Miscellaneous Revenue	124,185	30,000	30,000	-	30,000	30,000
<b>Total Operating Revenues</b>	<b>1,007,836</b>	<b>937,200</b>	<b>912,700</b>	<b>-</b>	<b>912,700</b>	<b>923,700</b>
Intrafund Expenditure Transfers (-)	251,740	1,740	1,740	-	1,740	1,740
Decreases to Fund Balances	-	333,872	443,462	(92,000)	351,462	244,000
General Fund Contribution	7,025,400	7,051,800	7,278,800	92,000	7,370,800	7,465,300
Fund Balance Impact (-)	-	-	-	-	-	216,384
<b>Total</b>	<b>\$ 8,284,976</b>	<b>\$ 8,324,612</b>	<b>\$ 8,636,702</b>	<b>\$ -</b>	<b>\$ 8,636,702</b>	<b>\$ 8,851,124</b>



# Clerk-Recorder-Assessor

## Department Detail

Staffing By Budget Program	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
Administration & Support	6.19	6.95	6.80	-	6.80	6.80
Elections	14.72	9.06	10.50	-	10.50	10.50
Clerk-Recorder	17.58	17.94	17.15	-	17.15	17.15
Assessor	58.61	61.43	61.93	-	61.93	61.93
<b>Total</b>	<b>97.10</b>	<b>95.38</b>	<b>96.38</b>	<b>-</b>	<b>96.38</b>	<b>96.38</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,128,583	\$ 1,295,720	\$ 1,305,452	\$ -	\$ 1,305,452	\$ 1,319,983
Elections	3,004,684	3,417,125	3,662,201	-	3,662,201	3,638,555
Clerk-Recorder	2,203,628	2,707,458	2,799,180	-	2,799,180	2,843,488
Assessor	7,781,158	8,245,095	8,775,568	-	8,775,568	8,815,323
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 14,118,053</b>	<b>\$ 15,665,398</b>	<b>\$ 16,542,401</b>	<b>\$ -</b>	<b>\$ 16,542,401</b>	<b>\$ 16,617,349</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 11,146,214	\$ 11,992,417	\$ 12,667,482	\$ -	\$ 12,667,482	\$ 12,815,040
Services and Supplies	2,298,290	2,894,879	3,080,482	-	3,080,482	2,970,482
Other Charges	673,549	778,102	794,437	-	794,437	831,827
<b>Total Operating Expenditures</b>	<b>14,118,053</b>	<b>15,665,398</b>	<b>16,542,401</b>	<b>-</b>	<b>16,542,401</b>	<b>16,617,349</b>
Capital Assets	207,719	160,000	153,000	-	153,000	153,000
Other Financing Uses	276,697	277,568	207,968	-	207,968	207,968
Intrafund Expenditure Transfers (+)	10,770	20,000	20,000	-	20,000	20,000
Increases to Fund Balances	240,452	207,041	157,889	-	157,889	127,640
Fund Balance Impact (+)	302,716	-	-	-	-	324,634
<b>Total</b>	<b>\$ 15,156,407</b>	<b>\$ 16,330,007</b>	<b>\$ 17,081,258</b>	<b>\$ -</b>	<b>\$ 17,081,258</b>	<b>\$ 17,450,591</b>
<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 252,175	\$ 242,000	\$ 207,000	\$ -	\$ 207,000	\$ 207,000
Fines, Forfeitures, and Penalties	7,160	12,000	5,000	-	5,000	5,000
Use of Money and Property	1	-	-	-	-	-
Intergovernmental Revenue	131,451	15,000	67,765	-	67,765	15,000
Charges for Services	4,898,309	5,171,149	4,726,398	-	4,726,398	5,494,190
Miscellaneous Revenue	7,733	6,000	3,000	-	3,000	3,000
<b>Total Operating Revenues</b>	<b>5,296,830</b>	<b>5,446,149</b>	<b>5,009,163</b>	<b>-</b>	<b>5,009,163</b>	<b>5,724,190</b>
Decreases to Fund Balances	128,678	1,099,058	1,579,095	-	1,579,095	1,023,601
General Fund Contribution	9,730,900	9,784,800	10,493,000	-	10,493,000	10,702,800
<b>Total</b>	<b>\$ 15,156,407</b>	<b>\$ 16,330,007</b>	<b>\$ 17,081,258</b>	<b>\$ -</b>	<b>\$ 17,081,258</b>	<b>\$ 17,450,591</b>

# General Services

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Central Services	16.74	19.00	19.00	1.00	20.00	19.00
Capital Improvements	5.73	7.00	7.00	-	7.00	7.00
Facilities & Land Management	38.84	38.80	37.80	-	37.80	37.80
Fleet Operations	19.75	19.70	20.20	1.00	21.20	20.20
Information & Communications Technolo	31.72	33.00	33.00	1.00	34.00	33.00
Unallocated	1.00	-	-	-	-	-
<b>Total</b>	<b>113.77</b>	<b>117.50</b>	<b>117.00</b>	<b>3.00</b>	<b>120.00</b>	<b>117.00</b>
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<b>Budget By Budget Program</b>						
Central Services	\$ 2,611,489	\$ 2,895,314	\$ 2,924,380	\$ 196,445	\$ 3,120,825	\$ 3,064,762
Capital Improvements	760,275	1,030,509	1,050,158	-	1,050,158	1,068,952
Facilities & Land Management	15,632,222	17,495,804	16,196,101	500,000	16,696,101	17,333,410
Fleet Operations	9,815,749	11,368,276	12,303,478	(478)	12,303,000	12,346,106
Information & Communications Technolo	9,788,112	10,632,295	11,262,729	478	11,263,207	11,597,708
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 38,607,847</b>	<b>\$ 43,422,198</b>	<b>\$ 43,736,846</b>	<b>\$ 696,445</b>	<b>\$ 44,433,291</b>	<b>\$ 45,410,938</b>
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<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 13,491,604	\$ 14,905,902	\$ 15,694,749	\$ 196,445	\$ 15,891,194	\$ 15,814,070
Services and Supplies	17,746,651	21,226,137	20,041,118	500,000	20,541,118	21,335,759
Other Charges	7,369,592	7,290,159	8,000,979	-	8,000,979	8,261,109
<b>Total Operating Expenditures</b>	<b>38,607,847</b>	<b>43,422,198</b>	<b>43,736,846</b>	<b>696,445</b>	<b>44,433,291</b>	<b>45,410,938</b>
Capital Assets	12,000,420	10,716,232	8,953,666	2,013,000	10,966,666	7,859,822
Other Financing Uses	2,588,448	2,080,684	673,012	-	673,012	677,175
Intrafund Expenditure Transfers (+)	1,228,651	831,122	1,054,060	-	1,054,060	1,085,477
Increases to Fund Balances	2,641,405	192,756	41,500	-	41,500	41,500
Fund Balance Impact (+)	1,751,508	-	-	-	-	-
<b>Total</b>	<b>\$ 58,818,279</b>	<b>\$ 57,242,992</b>	<b>\$ 54,459,084</b>	<b>\$ 2,709,445</b>	<b>\$ 57,168,529</b>	<b>\$ 55,074,912</b>
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<b>Budget By Categories of Revenues</b>						
Licenses, Permits and Franchises	\$ 38,214	\$ 37,500	\$ 48,000	\$ -	\$ 48,000	\$ 48,000
Use of Money and Property	1,191,141	1,056,583	1,110,695	-	1,110,695	1,129,121
Intergovernmental Revenue	112,230	821,553	216,948	-	216,948	121,138
Charges for Services	28,238,623	29,492,765	30,837,793	-	30,837,793	31,980,215
Miscellaneous Revenue	2,807,507	2,455,269	1,423,507	-	1,423,507	1,041,671
<b>Total Operating Revenues</b>	<b>32,387,716</b>	<b>33,863,670</b>	<b>33,636,943</b>	<b>-</b>	<b>33,636,943</b>	<b>34,320,145</b>
Other Financing Sources	4,633,788	2,001,245	4,222,000	2,013,000	6,235,000	3,360,000
Intrafund Expenditure Transfers (-)	1,231,493	842,722	1,070,756	-	1,070,756	1,097,077
Decreases to Fund Balances	11,628,568	11,893,055	6,753,785	500,000	7,253,785	6,373,468
General Fund Contribution	8,612,200	8,642,300	8,775,600	196,445	8,972,045	8,854,800
Fund Balance Impact (-)	324,514	-	-	-	-	1,069,422
<b>Total</b>	<b>\$ 58,818,279</b>	<b>\$ 57,242,992</b>	<b>\$ 54,459,084</b>	<b>\$ 2,709,445</b>	<b>\$ 57,168,529</b>	<b>\$ 55,074,912</b>

# Treasurer-Tax Collector-Public Administrator

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
Administration & Support	5.95	6.41	7.30	-	7.30	7.30
Treasury	9.39	8.36	10.01	-	10.01	10.01
Tax & Collections	9.90	12.90	10.21	-	10.21	10.21
Public Assistance	15.14	15.33	15.97	0.50	16.47	15.97
<b>Total</b>	<b>40.37</b>	<b>43.00</b>	<b>43.50</b>	<b>0.50</b>	<b>44.00</b>	<b>43.50</b>
<b>Budget By Budget Program</b>						
Administration & Support	\$ 1,291,567	\$ 1,460,565	\$ 1,768,620	\$ -	\$ 1,768,620	\$ 1,820,101
Treasury	1,876,511	1,690,669	1,975,576	-	1,975,576	2,001,294
Tax & Collections	1,900,720	2,264,841	1,690,226	-	1,690,226	1,697,216
Public Assistance	1,627,721	1,716,132	1,811,013	51,354	1,862,367	1,822,057
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 6,696,519</b>	<b>\$ 7,132,207</b>	<b>\$ 7,245,435</b>	<b>\$ 51,354</b>	<b>\$ 7,296,789</b>	<b>\$ 7,340,668</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 4,935,268	\$ 5,343,746	\$ 5,538,324	\$ 51,354	\$ 5,589,678	\$ 5,622,733
Services and Supplies	1,536,399	1,516,245	1,452,711	-	1,452,711	1,437,306
Other Charges	224,853	272,216	254,400	-	254,400	280,629
<b>Total Operating Expenditures</b>	<b>6,696,519</b>	<b>7,132,207</b>	<b>7,245,435</b>	<b>51,354</b>	<b>7,296,789</b>	<b>7,340,668</b>
Capital Assets	919,557	1,304,675	457,191	-	457,191	-
Intrafund Expenditure Transfers (+)	870	1,000	1,000	-	1,000	1,000
Increases to Fund Balances	171,748	-	-	71,748	71,748	-
Fund Balance Impact (+)	280,507	-	-	-	-	-
<b>Total</b>	<b>\$ 8,069,202</b>	<b>\$ 8,437,882</b>	<b>\$ 7,703,626</b>	<b>\$ 123,102</b>	<b>\$ 7,826,728</b>	<b>\$ 7,341,668</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 255,027	\$ 255,000	\$ 255,000	\$ -	\$ 255,000	\$ 255,000
Licenses, Permits and Franchises	51,808	50,000	50,000	-	50,000	50,000
Intergovernmental Revenue	141,667	61,115	67,056	71,748	138,804	67,056
Charges for Services	2,880,907	2,768,028	3,243,995	-	3,243,995	3,167,550
Miscellaneous Revenue	13,149	12,000	15,000	-	15,000	15,000
<b>Total Operating Revenues</b>	<b>3,342,558</b>	<b>3,146,143</b>	<b>3,631,051</b>	<b>71,748</b>	<b>3,702,799</b>	<b>3,554,606</b>
Other Financing Sources	150,000	150,000	150,000	-	150,000	150,000
Intrafund Expenditure Transfers (-)	116,835	116,835	-	-	-	-
Decreases to Fund Balances	1,087,109	1,632,004	469,475	51,354	520,829	19,713
General Fund Contribution	3,372,700	3,392,900	3,453,100	-	3,453,100	3,518,700
Fund Balance Impact (-)	-	-	-	-	-	98,649
<b>Total</b>	<b>\$ 8,069,202</b>	<b>\$ 8,437,882</b>	<b>\$ 7,703,626</b>	<b>\$ 123,102</b>	<b>\$ 7,826,728</b>	<b>\$ 7,341,668</b>

# North County Jail

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
North County Jail	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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<b>Budget By Budget Program</b>						
North Branch Main Jail Project	\$ 1,697,481	\$ 2,653,675	\$ 22,409,489	\$ -	\$ 22,409,489	\$ 44,114,492
North Branch STAR Project	818,614	-	1,662,000	-	1,662,000	5,674,274
<b>Total</b>	<b>\$ 2,516,095</b>	<b>\$ 2,653,675</b>	<b>\$ 24,071,489</b>	<b>\$ -</b>	<b>\$ 24,071,489</b>	<b>\$ 49,788,766</b>
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<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 2,516,095	\$ 2,653,675	\$ 24,071,489	\$ -	\$ 24,071,489	\$ 49,788,766
<b>Total Operating Expenditures</b>	<b>2,516,095</b>	<b>2,653,675</b>	<b>24,071,489</b>	<b>-</b>	<b>24,071,489</b>	<b>49,788,766</b>
Capital Assets	-	-	-	-	-	150,000
Increases to Fund Balances	3,680,100	-	-	-	-	-
Fund Balance Impact (+)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 6,196,195</b>	<b>\$ 2,653,675</b>	<b>\$ 24,071,489</b>	<b>\$ -</b>	<b>\$ 24,071,489</b>	<b>\$ 49,938,766</b>
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<b>Budget By Categories of Revenues</b>						
Intergovernmental Revenue	\$ -	\$ -	\$ 19,587,428	\$ -	\$ 19,587,428	\$ 49,150,092
<b>Total Operating Revenues</b>	<b>-</b>	<b>-</b>	<b>19,587,428</b>	<b>-</b>	<b>19,587,428</b>	<b>49,150,092</b>
Other Financing Sources	4,587,327	687,227	607,590	-	607,590	320,300
Decreases to Fund Balances	1,608,868	1,966,448	3,876,471	-	3,876,471	468,374
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 6,196,195</b>	<b>\$ 2,653,675</b>	<b>\$ 24,071,489</b>	<b>\$ -</b>	<b>\$ 24,071,489</b>	<b>\$ 49,938,766</b>

# Debt Service

## Department Detail

Staffing By Budget Program	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Total</b>	-	-	-	-	-	-
<b>Budget By Budget Program</b>						
Tax & Revenue Anticipation Notes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Term Debt	2,606,053	2,486,103	2,128,362	-	2,128,362	2,018,628
<b>Total</b>	<b>\$ 2,606,053</b>	<b>\$ 2,486,103</b>	<b>\$ 2,128,362</b>	<b>\$ -</b>	<b>\$ 2,128,362</b>	<b>\$ 2,018,628</b>
<b>Budget By Categories of Expenditures</b>						
Services and Supplies	\$ 89,569	\$ 16,894	\$ 16,892	\$ -	\$ 16,892	\$ 16,887
Other Charges	2,516,484	2,469,209	2,111,470	-	2,111,470	2,001,741
<b>Total Operating Expenditures</b>	<b>2,606,053</b>	<b>2,486,103</b>	<b>2,128,362</b>	<b>-</b>	<b>2,128,362</b>	<b>2,018,628</b>
Other Financing Uses	15,317,881	4,087,889	3,763,118	-	3,763,118	3,871,712
Increases to Fund Balances	4,032	24,252	54,158	-	54,158	29,250
Fund Balance Impact (+)	588	-	-	-	-	-
<b>Total</b>	<b>\$ 17,928,553</b>	<b>\$ 6,598,244</b>	<b>\$ 5,945,638</b>	<b>\$ -</b>	<b>\$ 5,945,638</b>	<b>\$ 5,919,590</b>
<b>Budget By Categories of Revenues</b>						
Use of Money and Property	\$ 6,730	\$ 25,000	\$ 30,000	\$ -	\$ 30,000	\$ 30,000
Intergovernmental Revenue	1,379,751	1,380,787	1,380,787	-	1,380,787	1,384,487
Miscellaneous Revenue	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>1,386,481</b>	<b>1,405,787</b>	<b>1,410,787</b>	<b>-</b>	<b>1,410,787</b>	<b>1,414,487</b>
Other Financing Sources	14,970,760	5,061,841	4,509,943	-	4,509,943	4,505,103
Decreases to Fund Balances	1,571,312	130,616	24,908	-	24,908	-
General Fund Contribution	-	-	-	-	-	-
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 17,928,553</b>	<b>\$ 6,598,244</b>	<b>\$ 5,945,638</b>	<b>\$ -</b>	<b>\$ 5,945,638</b>	<b>\$ 5,919,590</b>

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# General County Programs

## Functional Summary

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Department</b>						
General County Programs	0.92	1.00	1.00	-	1.00	1.00
General Revenues	-	-	-	-	-	-
<b>Total</b>	<b>0.92</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Budget By Budget Department</b>						
General County Programs	\$ 3,234,985	\$ 2,960,055	\$ 2,548,048	\$ 471,000	\$ 3,019,048	\$ 2,540,904
General Revenues	-	-	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 3,234,985</b>	<b>\$ 2,960,055</b>	<b>\$ 2,548,048</b>	<b>\$ 471,000</b>	<b>\$ 3,019,048</b>	<b>\$ 2,540,904</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 152,704	\$ 199,999	\$ 175,959	\$ -	\$ 175,959	\$ 176,528
Services and Supplies	1,595,886	1,600,250	1,186,891	471,000	1,657,891	1,186,322
Other Charges	1,486,396	1,159,806	1,185,198	-	1,185,198	1,178,054
<b>Total Operating Expenditures</b>	<b>3,234,985</b>	<b>2,960,055</b>	<b>2,548,048</b>	<b>471,000</b>	<b>3,019,048</b>	<b>2,540,904</b>
Capital Assets	-	-	-	-	-	-
Other Financing Uses	41,718,347	31,187,383	33,448,198	3,173,700	36,621,898	32,329,626
Intrafund Expenditure Transfers (+)	201,102,746	190,007,400	201,399,736	(394,700)	201,005,036	202,017,800
Increases to Fund Balances	32,667,241	18,616,118	18,140,988	861,461	19,002,449	16,447,920
Fund Balance Impact (+)	2,859,274	-	-	-	-	6,034,025
<b>Total</b>	<b>\$ 281,582,593</b>	<b>\$ 242,770,956</b>	<b>\$ 255,536,970</b>	<b>\$ 4,111,461</b>	<b>\$ 259,648,431</b>	<b>\$ 259,370,275</b>
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 204,055,619	\$ 199,293,700	\$ 209,788,000	\$ 675,000	\$ 210,463,000	\$ 217,732,000
Licenses, Permits and Franchises	3,301,232	3,115,000	3,314,000	-	3,314,000	3,380,000
Fines, Forfeitures, and Penalties	6,670,803	5,598,000	4,719,000	-	4,719,000	4,426,000
Use of Money and Property	1,981,669	978,000	662,000	-	662,000	746,000
Intergovernmental Revenue	8,149,786	1,364,800	1,311,000	-	1,311,000	1,326,000
Charges for Services	9,360,271	9,386,672	11,877,471	-	11,877,471	11,096,000
Miscellaneous Revenue	747,878	557,609	179,520	-	179,520	157,500
<b>Total Operating Revenues</b>	<b>234,267,257</b>	<b>220,293,781</b>	<b>231,850,991</b>	<b>675,000</b>	<b>232,525,991</b>	<b>238,863,500</b>
Other Financing Sources	2,176,900	2,400	2,400	-	2,400	-
Intrafund Expenditure Transfers (-)	385,183	179,683	262,509	-	262,509	245,300
Decreases to Fund Balances	18,180,707	7,367,892	1,106,470	6,400,676	7,507,146	-
General Fund Contribution	26,572,546	14,927,200	22,314,600	(2,964,215)	19,350,385	20,261,475
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 281,582,593</b>	<b>\$ 242,770,956</b>	<b>\$ 255,536,970</b>	<b>\$ 4,111,461</b>	<b>\$ 259,648,431</b>	<b>\$ 259,370,275</b>

# General County Programs

## Department Detail

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Staffing By Budget Program</b>						
Support to Other Governments & Organizations	0.92	1.00	1.00	-	1.00	1.00
<b>Total</b>	<b>0.92</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Budget By Budget Program</b>						
Support to Other Governments & Organizations	\$ 2,610,122	\$ 2,325,423	\$ 2,318,828	\$ -	\$ 2,318,828	\$ 2,325,404
Reserved & Committed Funds	14,000	-	-	-	-	-
Ancillary Services	610,863	634,632	229,220	471,000	700,220	215,500
Unallocated	-	-	-	-	-	-
<b>Total</b>	<b>\$ 3,234,985</b>	<b>\$ 2,960,055</b>	<b>\$ 2,548,048</b>	<b>\$ 471,000</b>	<b>\$ 3,019,048</b>	<b>\$ 2,540,904</b>
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 152,704	\$ 199,999	\$ 175,959	\$ -	\$ 175,959	\$ 176,528
Services and Supplies	1,595,886	1,600,250	1,186,891	471,000	1,657,891	1,186,322
Other Charges	1,486,396	1,159,806	1,185,198	-	1,185,198	1,178,054
<b>Total Operating Expenditures</b>	<b>3,234,985</b>	<b>2,960,055</b>	<b>2,548,048</b>	<b>471,000</b>	<b>3,019,048</b>	<b>2,540,904</b>
Capital Assets	-	-	-	-	-	-
Other Financing Uses	13,971,047	3,440,083	4,974,934	2,104,000	7,078,934	3,513,151
Intrafund Expenditure Transfers (+)	-	-	3,000	-	3,000	3,000
Increases to Fund Balances	32,590,439	18,616,118	18,140,988	861,461	19,002,449	16,447,920
Fund Balance Impact (+)	29,695	-	-	-	-	-
<b>Total</b>	<b>\$ 49,826,166</b>	<b>\$ 25,016,256</b>	<b>\$ 25,666,970</b>	<b>\$ 3,436,461</b>	<b>\$ 29,103,431</b>	<b>\$ 22,504,975</b>
<b>Budget By Categories of Revenues</b>						
Fines, Forfeitures, and Penalties	\$ 1,775,679	\$ 1,900,000	\$ 1,800,000	\$ -	\$ 1,800,000	\$ 1,800,000
Use of Money and Property	9,302	4,000	4,000	-	4,000	4,000
Intergovernmental Revenue	388,680	382,800	380,000	-	380,000	380,000
Charges for Services	16,174	-	-	-	-	-
Miscellaneous Revenue	475,678	406,964	59,500	-	59,500	59,500
<b>Total Operating Revenues</b>	<b>2,665,513</b>	<b>2,693,764</b>	<b>2,243,500</b>	<b>-</b>	<b>2,243,500</b>	<b>2,243,500</b>
Other Financing Sources	2,176,900	2,400	2,400	-	2,400	-
Intrafund Expenditure Transfers (-)	230,500	25,000	-	-	-	-
Decreases to Fund Balances	18,180,707	7,367,892	1,106,470	6,400,676	7,507,146	-
General Fund Contribution	26,572,546	14,927,200	22,314,600	(2,964,215)	19,350,385	20,261,475
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 49,826,166</b>	<b>\$ 25,016,256</b>	<b>\$ 25,666,970</b>	<b>\$ 3,436,461</b>	<b>\$ 29,103,431</b>	<b>\$ 22,504,975</b>



# General Revenues

## Department Detail

<b>Staffing By Budget Program</b>	<b>2014-15 Actual</b>	<b>2014-15 Adopted</b>	<b>2015-16 Recommended</b>	<b>Change from FY15-16 Rec to FY15-16 Ado</b>	<b>2015-16 Adopted</b>	<b>2016-17 Proposed</b>
<b>Total</b>	-	-	-	-	-	-
<hr/>						
<b>Budget By Budget Program</b>						
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<hr/>						
<b>Budget By Categories of Expenditures</b>						
<b>Total Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Financing Uses	27,747,300	27,747,300	28,473,264	1,069,700	29,542,964	28,816,475
Intrafund Expenditure Transfers (+)	201,102,746	190,007,400	201,396,736	(394,700)	201,002,036	202,014,800
Increases to Fund Balances	76,802	-	-	-	-	-
Fund Balance Impact (+)	2,829,579	-	-	-	-	6,034,025
<b>Total</b>	<b>\$ 231,756,427</b>	<b>\$ 217,754,700</b>	<b>\$ 229,870,000</b>	<b>\$ 675,000</b>	<b>\$ 230,545,000</b>	<b>\$ 236,865,300</b>
<hr/>						
<b>Budget By Categories of Revenues</b>						
Taxes	\$ 204,055,619	\$ 199,293,700	\$ 209,788,000	\$ 675,000	\$ 210,463,000	\$ 217,732,000
Licenses, Permits and Franchises	3,301,232	3,115,000	3,314,000	-	3,314,000	3,380,000
Fines, Forfeitures, and Penalties	4,895,124	3,698,000	2,919,000	-	2,919,000	2,626,000
Use of Money and Property	1,972,366	974,000	658,000	-	658,000	742,000
Intergovernmental Revenue	7,761,106	982,000	931,000	-	931,000	946,000
Charges for Services	9,344,097	9,386,672	11,877,471	-	11,877,471	11,096,000
Miscellaneous Revenue	272,200	150,645	120,020	-	120,020	98,000
<b>Total Operating Revenues</b>	<b>231,601,744</b>	<b>217,600,017</b>	<b>229,607,491</b>	<b>675,000</b>	<b>230,282,491</b>	<b>236,620,000</b>
Intrafund Expenditure Transfers (-)	154,683	154,683	262,509	-	262,509	245,300
Fund Balance Impact (-)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 231,756,427</b>	<b>\$ 217,754,700</b>	<b>\$ 229,870,000</b>	<b>\$ 675,000</b>	<b>\$ 230,545,000</b>	<b>\$ 236,865,300</b>

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# Fund Balance Summary

## Governmental Funds

Major Funds	7/1/15 Actual Beginning Fund Balances	2015-16 Adopted Sources	2015-16 Adopted Uses	6/30/16 Estimated Ending Fund Balances
General Fund	\$ 99,081,982	\$ 581,310,431	\$ 581,147,337	\$ 99,245,076
<i>6/30/15 General Fund Residual Balance</i>		20,775,593	20,938,687	
		<u>\$ 602,086,024</u>	<u>\$ 602,086,024</u>	
Flood Control Districts	67,788,420	19,323,233	26,845,315	60,266,338
Public Health Fund	25,460,316	74,438,018	75,314,035	24,584,299
Roads Fund	21,421,265	41,458,292	49,419,922	13,459,635
Fire Protection District	11,132,925	66,711,354	70,994,705	6,849,574
Capital Projects	11,542,249	24,807,362	29,675,533	6,674,078
Affordable Housing	6,055,335	6,037,243	5,842,584	6,249,994
Alcohol Drug & Mental Health Services	8,148,153	105,618,090	108,582,956	5,183,287
Social Services Fund	3,959,963	163,804,676	165,929,042	1,835,597
<b>Other Governmental Funds</b>				
First 5 Children and Families	4,502,813	4,256,350	4,688,261	4,070,902
Water Agencies	7,107,146	7,821,860	9,447,027	5,481,979
County Service Areas	3,460,805	2,228,674	2,106,710	3,582,769
Muni Finance - Debt Service	1,318,937	5,920,730	5,891,480	1,348,187
Courthouse Construction	1,141,435	904,000	218,942	1,826,493
Inmate Welfare	1,591,932	1,187,000	1,187,000	1,591,932
Public and Educational Access	1,024,558	-	13,720	1,010,838
Coastal Resources Enhancement	1,208,746	680,500	1,120,553	768,693
Community Facilities District	624,471	489,963	511,096	603,338
IHSS Public Authority	1,869,261	6,490,029	7,804,005	555,285
Lighting Districts	533,047	453,195	436,458	549,784
Fishermen Assistance	413,729	11,950	30,773	394,906
Petroleum	447,451	459,299	538,346	368,404
Special Aviation	209,343	86,761	91,761	204,343
Child Support Services	188,080	9,436,946	9,436,946	188,080
Court Operations	420,183	15,175,584	15,420,330	175,437
Fish and Game	79,509	6,200	20,122	65,587
Seawalls	29,096	100	5,000	24,196
Criminal Justice Construction	31,248	926,564	1,019,314	(61,502)
<b>Total Governmental Funds</b>	<b>\$ 280,792,398</b>	<b>\$ 1,140,044,404</b>	<b>\$ 1,173,739,273</b>	<b>\$ 247,097,529</b>

## Proprietary Funds

Major Funds	7/1/15 Actual Beginning Fund Balances	2015-16 Adopted Sources	2015-16 Adopted Uses	6/30/16 Estimated Ending Fund Balances
Laguna Sanitation Enterprise	\$ 41,974,181	\$ 12,096,905	\$ 10,483,148	43,587,938
Resource Recovery Enterprise	46,544,888	24,247,501	34,367,025	36,425,364
<b>Other Proprietary Funds</b>				
Vehicle Operations ISF	30,785,445	15,368,922	18,080,478	28,073,889
Communications ISF	9,095,175	4,219,379	4,569,240	8,745,314
Data Processing ISF	3,370,868	7,408,488	8,952,311	1,827,045
Utilities ISF	428,508	6,850,696	7,154,824	124,380
Risk Management	1,654,143	26,818,893	32,254,608	(3,781,572)
<b>Total Proprietary Funds</b>	<b>\$ 133,853,208</b>	<b>\$ 97,010,784</b>	<b>\$ 115,861,634</b>	<b>\$ 115,002,358</b>
<b>Total All Funds</b>	<b>\$ 414,645,606</b>	<b>\$ 1,237,055,188</b>	<b>\$ 1,289,600,907</b>	<b>\$ 362,099,887</b>

*6/30/15 General Fund Residual Balance (GF)*

*6/30/15 Other Funds Fund Balance (GF)*

**Report Total All Funds Including GF & OF**

	20,775,593	20,938,687
	72,772,269	20,063,456
<b>\$</b>	<b>1,330,603,050</b>	<b>\$ 1,330,603,050</b>

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# Recommended to Adopted Reconciliation

Department	Recommended	CEO Rec Exp	CEO Rec Exp 2	Other	BOS Hearing	Adjustments		Total	Adopted	FIN
		Budget Attachment A-1	Budget Attachment A-2			Budget Attachment E	FBA Residual			
Auditor-Controller	\$ 8,636,702	\$ 92,000	\$ -	\$ (92,000)	a	\$ -	\$ -	\$ -	\$ 8,636,702	\$ 8,636,702
ADMHS	103,260,311	5,790,293	-	(500,000)	b	121,000	-	5,411,293	108,671,604	108,671,604
Agricultural Comm.	5,040,098	-	-	-		9,000	-	9,000	5,049,098	5,049,098
Board of Supervisors	2,992,300	-	25,000	-		-	-	25,000	3,017,300	3,017,300
Clerk-Recorder-Assessor	17,081,258	-	-	-		-	-	-	17,081,258	17,081,258
Child Support	9,436,946	-	-	-		-	-	-	9,436,946	9,436,946
Community Svcs.	3,695,230	113,000	-	71,000	c	391,000	-	575,000	4,270,230	4,270,230
County Executive Office	34,786,012	200,000	-	-		145,000	-	345,000	35,131,012	35,131,012
County Counsel	7,438,480	-	-	-		-	-	-	7,438,480	7,438,480
Court Special Services	15,466,930	-	-	-		-	-	-	15,466,930	15,466,930
Debt Service	5,945,638	-	-	-		-	-	-	5,945,638	5,945,638
District Attorney	22,246,275	-	-	-		200,000	-	200,000	22,446,275	22,446,275
Fire	68,366,120	1,340,320	2,308,265	-		-	-	3,648,585	72,014,705	72,014,705
First 5	4,688,261	-	-	-		-	-	-	4,688,261	4,688,261
General County Programs	25,666,970	1,200,000	-	(1,420,418)	d	471,000	3,185,879	3,436,461	29,103,431	29,103,431
General Revenues	229,870,000	-	-	675,000	e	-	-	675,000	230,545,000	230,545,000
General Services	54,459,084	646,445	-	1,530,000	f	533,000	-	2,709,445	57,168,529	57,168,529
Housing	8,742,927	165,000	-	-		570,000	-	735,000	9,477,927	9,477,927
Human Resources	8,315,998	174,670	-	234,200	g	-	-	408,870	8,724,868	8,724,868
North County Jail	22,409,489	-	-	-		-	-	-	22,409,489	22,409,489
North County Jail STAR	1,662,000	-	-	-		-	-	-	1,662,000	1,662,000
Parks	14,398,335	450,000	362,000	-		555,000	-	1,367,000	15,765,335	15,765,335
Planning & Development	20,024,041	-	71,502	-		-	-	71,502	20,095,543	20,095,543
Probation	52,826,125	-	-	-		112,400	-	112,400	52,938,525	52,938,525
Public Defender	10,948,299	-	-	-		96,000	-	96,000	11,044,299	11,044,299
Public Health	90,011,805	628,067	395,524	100,000	h	-	-	1,123,591	91,135,396	91,135,396
Public Works	147,918,168	2,000,000	-	-		-	-	2,000,000	149,918,168	149,918,168
Sheriff	127,717,336	-	(50,000)	-		114,000	-	64,000	127,781,336	127,781,336
Social Services	175,130,096	507,241	25,000	-		49,700	-	581,941	175,712,037	175,712,037
Treasurer	7,703,626	51,354	-	71,748	i	-	-	-	7,826,728	7,826,728
	<u>\$ 1,306,884,860</u>	<u>\$ 13,358,390</u>	<u>\$ 3,137,291</u>	<u>\$ 669,530</u>		<u>\$ 3,367,100</u>	<u>\$ 3,185,879</u>	<u>\$ 23,595,088</u>	<u>\$ 1,330,603,050</u>	<u>\$ 1,330,603,050</u>
		<b>A</b>	<b>B</b>	<b>C</b>						

**A+B+C Non Hearing Adjustments \$ 17,165,211**

- a A-1 Accountant Auditor - Cost was already budgeted, only the funding source was changed (using GFC versus fund balance components).
- b A-1 Inpatient Beds - Non GFC amount of \$500,000 was not able to be funded at this time.
- c A-1 I.T. Support - Non GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.
- d Funding for GFC One time, ADMHS, and maintenance accounts.
- e Funding for GFC Ongoing items and recognize the increase in Property Tax revenues.
- f A-1 Training Captain - Fire department item includes a \$35,000 transfer to General Services.
- f A-2 Agreement with Santa Ynez Band of Chumash Indians - Fire department item includes a \$1,200,000 transfer to General Services.
- f A-2 Fire Vehicles - Fire department item includes a \$295,000 transfer to General Services.
- g A-1 HR Director - Non GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.
- g A-1 HR Recruiter - Non GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.
- h A-1 Animal Services - Department is funding the \$100,000 Non GFC amount by moving the money from their department fund of 0042 into fund 0001.
- i A-1 Veterans Services Officer - Non GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.

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## Budget Hearings Attachment A-1

Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
<b>General Fund Expansions</b>					
ADMHS	<b>Inpatient beds</b> - This expansion will help meet current, increased demand for inpatient contracted acute and long term beds. These funds will be set-aside for use, as needed, throughout the year. Funded by the Mental Health Inpatient Beds set aside (\$1 Million) per Budget Policy, \$500,000 in one-time Tobacco Settlement Funds and \$500,000 in discretionary General Funds.			\$ 1,500,000	\$ 500,000
	<b>Step-down placements</b> - This expansion will provide ongoing step down placement options to relieve the impact of Incompetent to Stand Trial and Administrative stay patients at the Psychiatric Health Facility (PHF).		1,020,000		
Auditor - Controller	<b>Accountant Auditor</b> - This adjustment provides ongoing funding to replace one-time funding that was added in FY14-15 for an Accountant Auditor position, which will be partially recovered through cost allocation in future years. The position was added last year and therefore the FTE count does not need to be adjusted.		92,000		
CEO	<b>Public Information and Communications</b> - Expansion allows for continued contracted services to support the Public Information function, given there is no Countywide Public Information Officer. This would continue services funded by one-time funds in FY 14-15.		50,000		
	<b>Board historical records</b> - This adjustment provides funding for scanning of Board of Supervisors' annual records dating back to 2000, and continues the scanning, preservation, and permanent storage of Board records dating back to 1850.			80,000	
	<b>Employee retention/mentoring/succession</b> - This adjustment provides initial funding of pilot programs to improve employee engagement. The programs were proposed by committees of managers, following the fall Managers Training Offsite, for Stay Interviews and a Mentoring Program.				70,000
Community Services	<b>Libraries</b> - Expansion would increase Library per capita contributions to the Board-approved FY 2012-13 level of \$6.90. This represents a \$42,000 increase to Library funding. In FY 15-16, staff will evaluate further options for sustainable revenue with the Library Advisory Committee.		42,000		
	<b>*Homeless Shelters</b> - This adjustment will restore \$165,000 ongoing funding for homeless shelter operations and services, for a total budget of \$345,000.		165,000		
	<b>Information Technology Support</b> - This adjustment provides dedicated, full time Information Technology support throughout the entire Department, helping manage 32,000 annual online reservations and providing up-to-date information to over 557,000 website visitors. CSD is the only department without dedicated IT support, and has been utilizing a portion (50%) of another departments IT staff that will no longer be available.	1.00	71,000		
General Services	<b>General Services Projects</b> - This adjustment adds an Assistant Director position to the General Services Department and is necessary due to the increased workload and high priority, short turnaround projects. Additional leadership is also needed for the NBJ facilities, Countywide strategic planning, and execution of Capital improvement and maintenance efforts in facilities and parks. The cost of this position will be partially offset through cost allocation and direct departmental billings.	1.00	196,445		
Human Resources	<b>HR Director</b> - Restores funding for the Human Resources Director's position. Total gross cost of position is \$277,000, partially offset by ongoing departmental Services & Supplies savings of approximately \$213,000. This will be partially recovered through cost allocation revenues in future years.	1.00	63,880		
	<b>HR Recruiter</b> - Restores funding for a Recruiter position that was unfunded due to budget reductions; will help meet the 400% increased demand by departments. Total gross cost of position is \$131,000, partially offset by ongoing Services & Supplies savings of approximately \$20,000. This will be partially recovered through cost allocation revenues in future years.	1.00	110,790		
Public Health	<b>Animal Services</b> - This adjustment will fund improvements to Animal Services, pending recommendations of a consultant study. The department has also identified potential one-time funding from its SB 90 mandate reimbursement funds to augment this allocation with one-time funds for possible capital expenditures or other non-recurring charges in the amount of \$100K.		300,000		100,000

Department	Description	FTE	GFC		Non-GFC
			Ongoing	One-time	
Public Works - Roads	<b>Maintenance for Roads</b> - One-time funding to partially offset State gas tax losses. (This is in addition to the \$500k GF received annually for Roads, per adopted BOS policy).			1,400,000	
	<b>Maintenance for Roads 18% funding</b> - It is recommended that Roads receives half the portion of the Board-adopted 18% Maintenance Funding Policy.		600,000		
General Services and Parks Maintenance	<b>Maintenance for General Services &amp; Parks 18% funding</b> - It is recommended that GS and Parks receive half of the Board-adopted 18% Maintenance Funding Policy. Allocation to Departments will be based on highest priority needs.		600,000		
	<b>Maintenance for General Services &amp; Parks</b> - One-time allocation to increase funding for maintenance projects. (This allocation is in addition to the annual \$1.3 Million GF received by General Services and \$500k GF received by Parks for maintenance, per adopted BOS policy). Allocation to Departments will be based on highest priority needs.			800,000	
Emerging Issues	<b>Unforeseen and emerging needs</b> - This funding will be utilized for unanticipated or unavoidable costs that arise throughout the year for health insurance, workers compensation insurance, or other employee costs.			700,000	
<b>General Fund Subtotals</b>		<b>4.00</b>	<b>\$ 3,311,115</b>	<b>\$ 4,550,000</b>	<b>\$ 600,000</b>
<b>Non-General Fund Expansions</b>					
ADMHS	<b>Crisis System of Care</b> - This adjustment will fill critical gaps in the County's Crisis System of Care, in both the Crisis Stabilization and Crisis Residential facilities. The source of funds are and Medi-Cal funds.	11.36			1,444,523
	<b>Quality Assurance Coordinators</b> - This adjustment will add 2 Quality Assurance Coordinators to implement new policies and procedures for quality assurance compliance of the Alcohol Drug Program (ADP) plan.	2.00			258,821
	<b>MHSA Innovations Project</b> - This adjustment will implement a new Mental Health Services Act Innovations project providing support and community outreach in regards to human sex trafficking.	8.36			769,079
	<b>Southern California Regional Partnership</b> - This adjustment will implement the Southern California Regional Partnership projects funded by California Office of Statewide Health Planning and Development (OSHPD).	1.76			185,016
	<b>Health Care Coordinator</b> - This adjustment will add 1 Health Care Coordinator in the Psychiatric Health Facility (PHF) for consumer discharge case management and transitioning from the Acute to Outpatient system of care.	1.00			112,854
Fire	<b>Firefighters for Cuyama Valley</b> -This adjustment adds a Firefighter post position (3 FTEs) at Station 41 in the Cuyama Valley. This 4th post position is a recommendation from the 2012 Citygate report.	3.00			432,389
	<b>Training Captain</b> - This adjustment adds a staff Captain to the Training section and is necessary due to complex, evolving and growing training curriculum required to ensure firefighters are prepared to safely & competently respond to any type of emergency.	1.00			227,905
	<b>Admin Support</b> - This adjustment restores an Admin Office Professional position to the Fire Prevention Planning & Engineering Section to support increased development activity & administrative needs (including the conversion of paper documents to electronic format).	1.00			77,166
	<b>Fire Crew Restoration</b> - This adjustment completes the restoration of the Fire Crew (started last year) to a pre-recession configuration of 12 Crew members all year and an additional 12 Crew members for 8 months of the year.	5.62			272,398
	<b>Chief Financial Officer</b> - This adjustment adds a Chief Financial Officer to meet the growing needs of the Fire organization. The financial complexities & volume have increased as the organization has evolved, requiring a division of fiscal oversight.	1.00			199,766
	<b>Cost Analyst</b> - This adjustment adds a Cost Analyst position to meet the growing needs within the Fire Department for fiscal analysis and specialized accounting capabilities.	1.00			130,696
Public Health	<b>Increased Clinic Time</b> - This adjustment will increase Primary Care and Infectious Disease clinic time in the Santa Barbara Health Care Center. This will add a higher level of case management for patients with infectious disease and create more primary care access.	1.80			228,067
Social Services	<b>Client Support Services</b> - This adjustment utilizes Federal and State funding to increase staffing by 6.0 FTEs and responds to the increased demand for client support services in CalWORKs/Welfare to Work, Workforce Innovation and Opportunity Act, and Income & Eligibility Verification.	6.00			507,241
Treasurer-Tax Collector	<b>Veterans Services Officer</b> - This adjustment increases the Veterans Services Officer from half time to full time (full time cost is approximately \$71,000).	0.50			51,354
<b>Non-General Fund Subtotals</b>		<b>45.40</b>	<b>-</b>	<b>-</b>	<b>\$ 4,897,275</b>
<b>Total</b>		<b>49.40</b>	<b>\$ 3,311,115</b>	<b>\$ 4,550,000</b>	<b>\$ 5,497,275</b>

\*Service Level Reduction restoration

Grand Total For All Columns

\$ 13,358,390



Budget Hearings Attachment A-2  
**09 Final Budget Adjustments Summary-All Depts (2015-16)**

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Board of Supervisors</b>						
1	25,000	25,000	0	0.00	0.00	This adjustment releases fund balance and transfers funding to Social Services for the convening of a Child Welfare Safety Net Task Force that will assess the overall system of public and community based child welfare services in Santa Barbara County
<b>Fire</b>						
7	268,000	268,000	0	0.00	0.00	This adjustment accounts for the Guardian helicopter agreement approved by the Board of Supervisors on May 19, 2015.
8	1,745,265	1,745,265	0	0.81	3.00	This adjustment accounts for the agreement between the Fire Department and the Santa Ynez Band of Chumash Indians approved by the Board of Supervisors on May 12, 2015.
9	295,000	295,000	0	0.00	0.00	This adjustment re-budgets appropriations for a Fire Crew Transport Vehicle & additional contributions to the Vehicle Fund for a replacement Type I Engine. These vehicles were ordered in FY 2014-15 but will not be received until FY 2015-16.
Dept Totals	2,308,265	2,308,265	0	0.81	3.00	
<b>Sheriff</b>						
11	0	0	0	(1.00)	(1.00)	This adjustment eliminates the Pathologist position and places the funding in Services & Supplies to cover the cost of the contracted Pathologist
12	(50,000)	(50,000)	0	0.00	0.00	This adjustment deletes the Grant Assistance Program from the 15/16 budget as the grant was not renewed as anticipated.
Dept Totals	(50,000)	(50,000)	0	(1.00)	(1.00)	
<b>Public Health</b>						
3	89,333	89,333	0	0.00	0.00	This budget adjustment will move \$89,333 of the previously Board-approved agreement (2/18/14) with ImageTrend, Inc. to provide an electronic patient care reporting system for Emergency Medical Services to FY 15-16.

## Budget Hearings Attachment A-2

**09 Final Budget Adjustments Summary-All Depts (2015-16)**

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Public Health</b>						
4	15,000	15,000	0	0.00	0.00	This adjustment has no effect on service levels; instead it re-budgets grant appropriations not spent in FY 14-15 to FY 15-16. The purpose of the funding is to update and implement the SBC Hazardous Materials Emergency Response Area Plan (HMEP).
5	214,891	214,891	0	0.00	0.00	This adjustment has no effect on services levels; instead it re-budgets grant appropriations not spent in FY 14-15 to FY 15-16. The purpose of the funding is for facility improvements to the Public Health's Lompoc Health Clinic funded by HRSA PCMH
6	76,300	76,300	0	0.00	0.00	This final budget adjustment will "rebudget" appropriation from FY 14-15 to FY 15-16 as part of a State grant for Medi-Cal Outreach and Enrollment that was not fully expended by the County or it's subrecipients.
Dept Totals	395,524	395,524	0	0.00	0.00	
<b>Social Services</b>						
6	25,000	25,000	0	0.00	0.00	This adjustment is to budget revenue and appropriations for the convening of a Child Welfare Safety Net Task Force that will assess the overall system of public and community based child welfare services in Santa Barbara County.
<b>Parks</b>						
7	82,000	82,000	0	0.00	0.00	This adjustment recognizes anticipated FY15-16 Boathouse utility repayments for lighting safety project at Arroyo Burro Beach.
8	50,000	50,000	0	0.00	0.00	This adjustment allows Parks Division to draw upon committed funding for FY15-16 extra help ranger coverage at Arroyo Burro and Goleta Beach. Original source of funds were FY14-15 Boathouse concessionaire utility repayments.
10	230,000	230,000	0	0.00	0.00	This adjustment is necessary to re-budget appropriations approved during FY2014-15 to be expended in FY2015-16 for Waller Park Tree Removal and Goleta Beach Restroom Remodel.
Dept Totals	362,000	362,000	0	0.00	0.00	

## Budget Hearings Attachment A-2

**09 Final Budget Adjustments Summary-All Depts (2015-16)**

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Planning &amp; Development</b>						
1	40,002	40,002	0	0.00	0.00	This adjustment carries over consultant expenditures for several Long Range Planning projects, funded by grants or fund balance, from FY 2014-15 to FY 2015-16 to reflect anticipated work program activity. There is no General Fund Contribution impact.
2	31,500	31,500	0	0.00	0.00	This adjustment carries over \$31,500 in funds set aside for recruitment expenses for anticipated recruitments in FY 2015/16. There is no General Fund Contribution impact.
Dept Totals	71,502	71,502	0	0.00	0.00	
<b>General Services</b>						
9	0	0	0	2.00	2.00	(NEW) This is a correcting entry that will reflect the FY 2015-16 Recommended Budget load to include the proper salary model and line items. The associated Vehicle Fund and IT Fund positions are included in the CEO Recommended Budget, see page D-389.
Grand Total	3,137,291	3,137,291	0	1.81	4.00	

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## Budget Hearings Attachment E - Board Adjustments to FY 2015-16 Recommended Budget - Final

Dept	Description	Ongoing Amount	One-Time Amount	Total
	<b>Funding Sources:</b>			
	Residual Fund Balance (9601)	1,001,000		
	Program Restoration (9890)		1,848,000	
	Increase Prop Tax Rev Est (3010)	554,000		
	<b>Total Sources:</b>	1,555,000	1,848,000	
	<b>Remaining Funding Sources</b>	<b>\$ 26,900</b>	<b>\$ 9,000</b>	<b>\$ 35,900</b>
	<b>Board Recommended Uses:</b>			
ADMHS	Laura's Law		121,000	
CEO	PIO	145,000		
CSD	Libraries	391,000		
CSD	CCA - Ongoing	165,000		
CSD	CCA - Loan		235,000	
CSD	ECAP	150,000		
CSD	Parks - Maint.		200,000	
CSD	Rangers	275,000		
CSD	CCC Goleta Beach	30,000		
DA	Env. Atty		160,000	
DA	SM DA Office		40,000	
DSS	211 Helpline	49,700		
GS	IV Center		483,000	
GS/CSD	Water Saving Measures		100,000	
OA	CAC		75,000	
OA	City SB		10,000	
OA	New Beginning		10,000	
OA	Casa Esp.		120,000	
OA	Los Alamos Cem.		50,000	
OA	EVT		75,000	
OA	SB Rape Crisis		25,000	
OA	Legal Aid		60,000	
OA	Legal Aid Common Gr		40,000	
OA	UC Coop		9,000	
OA	Santa Ynez Seniors		26,000	
PD	LOP Sr	96,000		
Prob	Med. Adult. Sup	112,400		
Sheriff	IV CRD	114,000		
	<b>Total Uses</b>	<b>\$ 1,528,100</b>	<b>\$ 1,839,000</b>	<b>\$ 3,367,100</b>

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## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Board of Supervisors</b>						
1	25,000	25,000	0	0.00	0.00	(A-2) This adjustment releases fund balance and transfers funding to Social Services for the convening of a Child Welfare Safety Net Task Force that will assess the overall system of public and community based child welfare services in SB County.
<b>County Executive Office</b>						
1	50,000	50,000	50,000	0.00	0.00	(A-1) This adjustment budgets for outside PIO services and increases Services & Supplies for the SAE communications contract (\$20,000 contract + \$30,000 supplies).
2	80,000	80,000	0	0.00	0.00	(A-1) This adjustment restores funding for scanning of Board of Supervisors' annual records dating back to 2000 (approx. 3 years of scanning) and continues the scanning, preservation and permanent storage of Board records dating back to 1850.
3	70,000	70,000	0	0.00	0.00	(A-1) This adjustment provides initial funding of pilot programs to improve employee engagement. The programs will begin the implementation of Stay Interviews (\$40,000) and a Mentoring Program (\$30,000).
5	145,000	145,000	145,000	1.00	1.00	(E) This adjustment adds one FTE to the County Executive Office (Public Information Officer) for \$145,000.
Dept Totals	345,000	345,000	195,000	1.00	1.00	
<b>District Attorney</b>						
2	40,000	40,000	0	0.00	0.00	(E) This is a one-time funding request for the Santa Maria DA's office - 1st floor office advancements. Objectives: Provide equipment and workstations for interns and volunteers to assist with increase & complexity of workload (includes human trafficking and gang cases).
5	160,000	160,000	0	1.00	1.00	(E) This adjustment adds one-time funding for 1.0 Full time Environmental Attorney.
Dept Totals	200,000	200,000	0	1.00	1.00	

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Probation</b>						
1	112,400	112,400	112,400	1.00	1.00	(Attachment E) This adjustment will add one of two requested Deputy Probation Officer to supervise medium risk caseloads.
<b>Public Defender</b>						
1	96,000	96,000	96,000	1.00	0.00	(E) This adjustment restores one Legal Office Professional (LOP) position that will allow the Public Defender's Office to continue to provide cost effective, efficient and customer focused constitutionally mandated legal services.
<b>Fire</b>						
1	432,389	432,389	0	3.00	3.00	(A-1) This adjustment adds a Firefighter post position (3 FTEs) at Station 41 in the Cuyama Valley. This 4th post position is especially critical due to the remote location of the station; additional manpower & equipment are distant.
2	227,905	227,905	0	1.00	1.00	(A-1) This adjustment adds a staff Captain to the Training section and is necessary due to complex, evolving and growing training curriculum required to ensure our firefighters are prepared to safely & competently respond to any type of emergency.
3	77,166	77,166	0	1.00	0.00	(A-1) This adjustment restores an Admin Office Professional position to the Fire Prevention Planning & Engineering Section to support increased development activity & administrative needs (including the conversion of paper documents to electronic format).
4	272,398	272,398	0	5.62	0.00	(A-1) This adjustment restores the Fire Crew to a pre-recession configuration of 12 Crew members all year and 12 Crew members for 8 months of the year.
5	199,766	199,766	0	1.00	1.00	(A-1) This adjustment adds a Chief Financial Officer to meet the growing needs of the Fire organization. The financial complexities & volume have increased as the organization has evolved, requiring a division of fiscal oversight.
6	130,696	130,696	0	1.00	1.00	(A-1) This adjustment adds a Cost Analyst position to meet the growing needs within the Fire Department for fiscal analysis and specialized accounting capabilities.



## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Fire</b>						
7	268,000	268,000	0	0.00	0.00	(A-2) This adjustment accounts for the Guardian helicopter agreement approved by the Board of Supervisors on May 19, 2015.
8	1,745,265	1,745,265	0	0.81	3.00	(A-2) This adjustment accounts for the agreement between the Fire Department and the Santa Ynez Band of Chumash Indians approved by the Board of Supervisors on May 12, 2015.
9	295,000	295,000	0	0.00	0.00	(A-2) This adjustment re-budgets appropriations for a Fire Crew Transport Vehicle & additional contributions to the Vehicle Fund for a replacement Type I Engine. These vehicles were ordered in FY 2014-15 but will not be received until FY 2015-16.
Dept Totals	3,648,585	3,648,585	0	13.43	9.00	
<b>Sheriff</b>						
11	0	0	0	(1.00)	(1.00)	(A-2) This adjustment eliminates the Pathologist position and places the funding in Services & Supplies to cover the cost of the contracted Pathologist
12	(50,000)	(50,000)	0	0.00	0.00	(A-2) This adjustment deletes the Grant Assistance Program from the 15/16 budget as the grant was not renewed as anticipated.
13	114,000	114,000	114,000	1.00	1.00	(E) This adjustment funds a Community Resource Deputy (CRD) for the Isla Vista Foot Patrol station.
Dept Totals	64,000	64,000	114,000	0.00	0.00	
<b>Public Health</b>						
1	228,067	228,067	0	1.80	2.00	(A-1) This adjustment will increase Primary Care and Infectious Disease clinic time in our Santa Barbara Health Care Center. This will add a higher level of case management for patients with infectious disease and create more primary care access.
2	500,000	500,000	300,000	0.00	0.00	(A-1) This adjustment will fund improvements to Animal Services, pending recommendations of a consultant study. The ongoing funding would be used for operations, staffing and/or capital.

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Public Health</b>						
3	89,333	89,333	0	0.00	0.00	(A-2) This budget adjustment will move \$89,333 of the previously Board-approved agreement (2/18/14) with ImageTrend, Inc. to provide an electronic patient care reporting system for Emergency Medical Services to FY 15-16.
4	15,000	15,000	0	0.00	0.00	(A-2) This adjustment has no effect on service levels; instead it re-budgets grant appropriations not spent in FY14-15 to FY15-16. The purpose of the funding is to update and implement the SBC Hazardous Materials Emergency Response Area Plan (HMEP).
5	214,891	214,891	0	0.00	0.00	(A-2) This adjustment has no effect on services levels; instead it re-budgets grant appropriations not spent in FY14-15 to FY15-16. The purpose of the funding is for facility improvements to the Public Health's Lompc Health Clinic funded by HRSA PCMH
6	76,300	76,300	0	0.00	0.00	(A-2) This final budget adjustment will "rebudget" appropriation from FY 14-15 to FY 15-16 as part of a State grant for Medi-Cal Outreach and Enrollment that was not fully expended by the County or it's subrecipients.
Dept Totals	1,123,591	1,123,591	300,000	1.80	2.00	
<b>Alcohol, Drug, &amp; Mental Hlth Svcs</b>						
1	769,079	769,079	0	8.36	12.00	(A-1) Outpatient System of Care Expansion: Necessary to implement a new MHSA Innovations project providing support and community outreach regarding human sex trafficking.
2	185,016	185,016	0	1.76	3.00	(A-1) Southern California Regional Partnership: This adjustment is necessary to implement the Southern California Regional Partnership projects funded by California Office of Statewide Health Planning and Development (OSHPD).
3	1,444,523	1,444,523	0	11.36	15.00	(A-1) Crisis System of Care Expansion: Necessary to fill critical gaps in the County's Crisis System of Care.
4	258,821	258,821	0	2.00	2.00	(A-1) Alcohol Drug Program Expansion: Necessary to implement new policies and procedures for quality assurance compliance of the Alcohol Drug Program (ADP) plan.

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Alcohol, Drug, &amp; Mental Hlth Svcs</b>						
5	112,854	112,854	0	1.00	1.00	(A-1) Acute System of Care Expansion: Necessary to fill critical gap in the County's Acute System of Care.
6	1,020,000	1,020,000	1,020,000	0.00	0.00	(A1) Safe and Stable Housing for Inpatient Discharge: Necessary to implement a placement option to relieve the impact of 1370.01 Incompetent to Stand Trial (IST) commitments and Administrative Stay (AS) patients in the Psychiatric Health Facility (PHF).
7	1,500,000	1,500,000	0	0.00	0.00	(A-1) Inpatient System of Care Expansion: Necessary for increased demand for inpatient contracted acute and long term beds.
9	121,000	121,000	0	0.00	0.00	(E) Intensive Outpatient Treatment: This adjustment is necessary to fund a pilot development program for Laura's Law.
10	0	0	0	0.00	0.00	This adjustment is to correct rounding issues caused by the loading of the Payroll data.
<b>Dept Totals</b>	<b>5,411,293</b>	<b>5,411,293</b>	<b>1,020,000</b>	<b>24.48</b>	<b>33.00</b>	
<b>Social Services</b>						
1	49,700	49,700	49,700	0.00	0.00	(E) This adjustment is to budget revenues and appropriations for 211 Helpline Services in FY 15-16 that were budgeted as one-time in FY 14-15.
4	507,241	507,241	0	6.00	6.00	(A-1) This adjustment increases staffing by 6.0 FTEs to respond to increased demand for client support services: 4.0 FTEs for CalWORKs/Welfare to Work Child Care eligibility, Family Stabilization and SSI Advocacy services to help families in crisis, 1.0 FTE for the Workforce Innovation and Opportunity Act program, and 1.0 FTE in the mandated Income & Eligibility Verification System/Collection needed to address increased workload impacted by caseload growth.

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Social Services</b>						
6	25,000	25,000	0	0.00	0.00	(A-2) This adjustment is to budget revenue and appropriations for the convening of a Child Welfare Safety Net Task Force that will assess the overall system of public and community based child welfare services in Santa Barbara County.
<hr/>						
Dept Totals	581,941	581,941	49,700	6.00	6.00	
<hr/>						
<b>Agricultural Commissioner/W&amp;M</b>						
6	9,000	9,000	0	0.00	0.00	(E) This adjustment increases appropriation for the UC Cooperative Extension approved by the Board of Supervisors at the June Budget Hearings.
<hr/>						
<b>Parks</b>						
1	0	0	0	0.00	0.00	(A-1) This adjustment provides additional Information Technology (IT) support throughout the entire department. This adjustment is necessary for the department to provide appropriate public information to over 557,000 website visitors and manage 32,000 online reservations annually.
2	200,000	200,000	200,000	2.00	2.00	(E) This adjustment will allow the Parks Division to add 2.0 FTE Ranger II positions to provide overnight coverage at Camping parks.
3	75,000	75,000	75,000	1.00	1.00	(E) This adjustment is necessary for the Parks Division to restore prior year funding of a Ranger I position. This position will serve the public at Arroyo Burro park. (Board adopted as Ranger I position)
5	650,000	650,000	0	0.00	0.00	(A-1 & E) This adjustment funds \$300k of the 18% maint. policy and \$150k for additional maintenance, both from A-1. The Board approved a further \$200k for parks maintenance.
7	82,000	82,000	0	0.00	0.00	(A-2) This adjustment recognizes anticipated FY15-16 Boathouse utility repayments for lighting safety project at Arroyo Burro Beach.
8	50,000	50,000	0	0.00	0.00	(A-2) This adjustment allows Parks Division to draw upon committed funding for FY15-16 extra help ranger coverage at Arroyo Burro and Goleta Beach. Original source of funds were FY14-15 Boathouse concessionaire utility repayments.

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Parks</b>						
9	30,000	30,000	30,000	0.00	0.00	(E) This adjustment is necessary to allow the department to fulfill its 20 year long conditional permit and obligation to the California Coastal Commission's (CCC) for monitoring and surveys of Goleta Beach Park's rock revetment.
10	230,000	230,000	0	0.00	0.00	(A-2) This adjustment is necessary to re-budget appropriations approved during FY2014-15 to be expended in FY2015-16 for Waller Park Tree Removal and Goleta Beach Restroom Remodel.
11	50,000	50,000	0	0.00	0.00	(E) This adjustment is necessary to receive \$50K for water saving measures per BOS resolution Attachment E.
Dept Totals	1,367,000	1,367,000	305,000	3.00	3.00	
<b>Planning &amp; Development</b>						
1	40,002	40,002	0	0.00	0.00	(A-2) This adjustment carries over consultant expenditures for several Long Range Planning projects, funded by grants or fund balance, from FY14-15 to FY15-16 to reflect anticipated work program activity. There is no General Fund Contribution impact.
2	31,500	31,500	0	0.00	0.00	(A-2) This adjustment carries over \$31,500 in funds set aside for recruitment expenses for anticipated recruitments in FY 2015/16. There is no General Fund Contribution impact.
Dept Totals	71,502	71,502	0	0.00	0.00	
<b>Public Works</b>						
1	1,400,000	1,400,000	0	0.00	0.00	(A-1) Maintenance for Roads - One-time funding to partially offset State gas tax losses. (This is in addition to the \$500k GF received annually for Roads, per adopted BOS policy).
2	600,000	600,000	0	0.00	0.00	(A-1) Maintenance for Roads 18% funding - It is recommended that Roads receives half the portion of the Board-adopted 18% Maintenance Funding Policy.
Dept Totals	2,000,000	2,000,000	0	0.00	0.00	

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Housing/Community Development</b>						
1	165,000	165,000	165,000	0.00	0.00	(A-1) This adjustment restores \$165,000 for homeless shelter operations and services, for a total budget of \$345,000 ongoing GFC funding.
3	150,000	150,000	150,000	1.00	1.00	(E) This adjustment will add 1.0 FTE to implement and coordinate the Energy and Climate Action Plan program and other countywide sustainability programs.
4	400,000	400,000	165,000	1.20	0.00	€ This adjustment is necessary for Community Choice Aggregation (CCA) Phase 1 feasibility evaluation. CCA allows communities to offer procurement service to electric customers within their boundaries.
5	20,000	20,000		0	0.00	(E) - This adjustment is necessary to reflect Board of Supervisors approved outside agency requests for City of Santa Barbara's Rental Housing Mediation (\$10K), and New Beginning's Counseling Center (\$10K).
Dept Totals	735,000	735,000	480,000	2.20	1.00	
<b>Community Services</b>						
1	433,000	433,000	433,000	0.00	0.00	(A-1 & E) This adjustment adds an additional \$42k from CEO recommended A-1, and the BOS Budget hearings added an additional \$391k for a total of \$433k increased to Library funding for a per capita of \$7.80.
2	142,000	142,000	71,000	1.00	1.00	(A-1) This adjustment provides additional Information Technology (IT) support throughout the entire department. This adjustment is necessary for the department to provide appropriate public information to over 557,000 website visitors and manage 32,000 online reservations annually.
Dept Totals	575,000	575,000	504,000	1.00	1.00	
<b>Auditor-Controller</b>						
1	0	0	92,000	0.00	0.00	(A-1) This adjustment replaces one-time funding from fund balance for 2 Accountant Auditors with ongoing GFC that results from increased sustainable Cost Allocation revenue generated by A-C Dept

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>General Services</b>						
1	196,445	196,445	196,445	1.00	1.00	(A-1)This adjustment adds an Assistant Director position to the General Services Department and is necessary due to the increased workload including Northern Branch Jail facility and other high priority, short turnaround projects.
7	450,000	450,000	0	0.00	0.00	(A-1)This adjustment funds \$300k of the 18% maint. Policy and \$150k for additional maintenance, both from A-1.
8	483,000	483,000	0	0.00	0.00	(E)This adjustment will renovate a building located at 976 Emarcadero Del Mar in Isla Vista to become the Isla Vista Community Center. The Isla Vista Community Center will be a community based, multi-use space available to members of the Isla Vista community to gather for group activities, social support, public information and other community activities.
9	0	0	0	2.00	2.00	(A-2)This is a correcting entry that will reflect the FY 2015-16 Recommended Budget load to include the proper salary model and line items. The associated Vehicle Fund and IT Fund positions are included in the CEO Recommended Budget, see page D-389.
12	50,000	50,000	0	0.00	0.00	(E) This adjustment is per BOS resolution Attachment E - water saving measures.
13	1,530,000	1,530,000	0	0.00	0.00	(A-1 & A-2) This adjustment will balance to the transfers from Fire; \$35k for training captain pick up, \$1.2M for ladder truck for Chumash, and \$295k for Crew Carrier and Fire Engine from PY.
<b>Dept Totals</b>	<b>2,709,445</b>	<b>2,709,445</b>	<b>196,445</b>	<b>3.00</b>	<b>3.00</b>	
<b>Human Resources</b>						
1	277,390	277,390	63,880	1.00	0.00	A1-This adjustment restores funding for the Human Resources Director's position. This restoration will allow the County to offer a salary competitive enough to attract a new Director to replace the current Department Head who is retiring in FY15-16.

## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>Human Resources</b>						
2	131,480	131,480	110,790	1.00	0.00	(A-1)This adjustment restores funding for a Recruiter position that was left unfunded due to workload and budget reductions. However the recruiting workload has increased by about 436% and HR's current staffing is insufficient to meet the demand.
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Dept Totals	408,870	408,870	174,670	2.00	0.00	
<hr/>						
<b>Treasurer-Tax Collector-Public</b>						
1	123,102	123,102	0	0.50	1.00	(A-1)This budget expansion increases FTE's by 0.5, from a part time extra help to a full time Veterans Services Officer funded by State Subvention funds. (\$51,354 was approved to bring this position up to full time.)
<hr/>						
<b>General County Programs</b>						
2	1,070,832	1,305,320	234,488	0.00	0.00	(A-1, A-2, E) This adjustment balances FY 2015-16 Adopted Budget for use of Prgm Restoration for one-time needs.
3	1,093,965	1,093,965	121,000	0.00	0.00	(A-1, E) This adjustment funds various maintenance accounts for Roads, General Services and Parks
4	(3,085,215)	(3,085,215)	(3,085,215)	0.00	0.00	(A-1, E) This adjustment balances Adopted Budget FY 2015-16 Adopted Budget adjustments of ongoing approvals.
5	700,000	465,512	(234,488)	0.00	0.00	(A-1) This adjustment allocates \$700k for unforeseen and emerging needs
6	471,000	471,000	0	0.00	0.00	(E)Outside Agency balance of \$491,000 one-time: \$ 75,000CAC \$120,000 Casa Esperansa \$ 50,000Los Alamos Cemetery \$ 25,000SB Rape Center \$ 60,000 Legal Aid \$ 40,000Legal Aid Comm \$ 26,000Santa Ynez Seniors



## 09 Final Budget Adjustments Summary-All Depts (2015-16)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
<b>General County Programs</b>						
7	0	7	11	0.00	0.00	Fix the rounding issues caused when the budget was loaded.
<hr/>						
Dept Totals	250,582	250,589	(2,964,204)	0.00	0.00	
<hr/>						
<b>General Revenues</b>						
2	675,000	675,000	(675,000)	0.00	0.00	(A-1, E) This adjustment balances Adopted Budget FY 2015-16 Adopted Budget adjustments of ongoing approvals.  Also, adjustment recognizes as adopted by the BOS during budget hearings the increase in Property Tax revenues (CY Secured 3010 and VLF in-Lieu 3013) related to local assessed value growth of 0.5% more than in the recommended budget.
<hr/>						
Grand Total	<u>20,532,311</u>	<u>20,532,318</u>	<u>11</u>	<u>61.41</u>	<u>62.00</u>	

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# Full-Time Equivalents

	2014-15 Actual	2014-15 Adopted	2015-16 Recommended	Change from FY15-16 Rec to FY15-16 Ado	2015-16 Adopted	2016-17 Proposed
<b>Policy &amp; Executive</b>						
Board of Supervisors	19.93	21.00	20.00	-	20.00	20.00
County Executive Office	57.99	57.88	58.50	3.00	61.50	58.50
County Counsel	37.37	38.60	38.50	-	38.50	38.50
<b>Subtotal</b>	<b>115.28</b>	<b>117.48</b>	<b>117.00</b>	<b>3.00</b>	<b>120.00</b>	<b>117.00</b>
<b>Public Safety</b>						
Court Special Operations	-	-	-	-	-	-
District Attorney	133.71	127.50	131.20	1.00	132.20	131.20
Fire	243.45	258.50	260.00	13.42	273.42	260.00
Probation	335.47	344.00	338.00	1.00	339.00	338.00
Public Defender	69.07	65.25	65.50	1.00	66.50	65.50
Sheriff	637.80	646.54	651.54	-	651.54	651.54
<b>Subtotal</b>	<b>1,419.51</b>	<b>1,441.79</b>	<b>1,446.24</b>	<b>16.42</b>	<b>1,462.66</b>	<b>1,446.24</b>
<b>Health &amp; Public Assistance</b>						
Alcohol, Drug, & Mental Hlth Svcs	328.21	410.19	405.86	27.40	433.26	433.26
Child Support Services	77.04	78.56	74.96	-	74.96	74.50
First 5, Children & Families	14.50	14.00	13.00	-	13.00	10.00
Public Health	492.72	490.16	511.56	3.74	515.30	511.56
Social Services	914.07	882.75	893.75	6.00	899.75	893.75
<b>Subtotal</b>	<b>1,826.53</b>	<b>1,875.66</b>	<b>1,899.13</b>	<b>37.14</b>	<b>1,936.27</b>	<b>1,923.07</b>
<b>Community Resources &amp; Public Facilities</b>						
Agricultural Commissioner/W&M	32.08	33.00	33.00	-	33.00	33.00
Community Services	94.10	99.66	99.71	6.00	105.71	99.71
Planning & Development	81.60	89.49	89.94	-	89.94	89.94
Public Works	268.79	280.25	282.75	-	282.75	282.75
<b>Subtotal</b>	<b>476.57</b>	<b>502.40</b>	<b>505.40</b>	<b>6.00</b>	<b>511.40</b>	<b>505.40</b>
<b>Support Services</b>						
Auditor-Controller	51.39	49.15	49.20	-	49.20	49.20
Clerk-Recorder-Assessor	97.10	95.38	96.38	-	96.38	96.38
General Services	113.77	117.50	117.00	3.00	120.00	117.00
Treasurer-Tax Collector-Public	40.37	43.00	43.50	0.50	44.00	43.50
<b>Subtotal</b>	<b>302.63</b>	<b>305.03</b>	<b>306.08</b>	<b>3.50</b>	<b>309.58</b>	<b>306.08</b>
<b>General County Programs</b>						
General County Programs	0.92	1.00	1.00	-	1.00	1.00
<b>Subtotal</b>	<b>0.92</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Total Full-Time Equivalents</b>	<b>4,141.44</b>	<b>4,243.34</b>	<b>4,274.85</b>	<b>66.06</b>	<b>4,340.91</b>	<b>4,298.78</b>

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