

BOARD OF SUPERVISORS AGENDA LETTER

Clerk of the Board of Supervisors

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Santa Barbara, CA 93101
(805) 568-2240

| Department <br> Name: <br> Department No.: | County Executive Office |
| :--- | :--- |
| For Agenda Of: | Jan. 22, 2008 |
| Placement: | Feb. 5,2008 <br> Administrative: $1 / 22$ <br> Departmental: $2 / 5$ <br> Estimated Tme: |
| Continued Item: <br> If Yes, date from: <br> Vote Required: | No |


| TO: | Board of Directors, Redevelopment Agency |  |
| :--- | :--- | :--- |
| FROM: | Department <br> Director(s) <br> Contact Info: | Michael Brown, Executive Director, Redevelopment Agency <br> Terri Maus-Nisich, Assistant County Executive Officer <br> Jamie Goldstein, Deputy Director, Redevelopment Agency (x 8050) |
| SUBJECT: | Proposed Redevelopment Agency Improvement Project Financing in Isla Vista |  |

## County Counsel Concurrence

As to form: Yes

## Auditor-Controller Concurrence

As to form: Yes

## Recommended Actions:

Acting as the Redevelopment Agency Board of Directors:
Set a hearing for February 5, 2008 to consider recommendations regarding the proposed Redevelopment Agency improvement projects in Isla Vista as follows:
a) Receive a report regarding proposed Redevelopment Agency improvement projects; and
b) Direct staff to prepare an $\$ 18$ million debt financing package to provide funding for the Redevelopment Agency improvement projects described in the attached report and return to the Board for future consideration.

## Summary Text:

This item is on the agenda to obtain Redevelopment Agency Board direction regarding financing several proposed Redevelopment Agency improvement and land acquisition projects. In August 2007 your Board approved the Isla Vista Master Plan (IVMP). Since that time the IVMP has been submitted to the Coastal Commission for their review. Commission review of the IVMP has commenced, however a hearing date has not yet been scheduled.
As directed in the adopted IVMP, Redevelopment Agency staff has since focused on implementing infrastructure improvement projects in Isla Vista. Those projects include:

- The Parkview Affordable Housing Project: a project to acquire and rehabilitate 20 formerly market rate units in Isla Vista,
- Downtown redevelopment projects: public-private partnerships to redevelop existing underdeveloped sites in downtown Isla Vista with high quality mixed-use projects,
- Road improvement projects: projects to improve overall safety, install additional pedestrian and cyclist facilities, and add lane capacity, and
- The development of façade improvement projects: public-private partnerships to improve storefronts in downtown Isla Vista.

In addition, staff has advanced a number of improvement and acquisition projects necessary to realize the IVMP. As described in the Agency's most recent adopted Five Year Implementation Plan, the Agency has projected a debt issuance in order to finance several projects, including: the Pardall Road Enhancement Project, parking lot site acquisition and improvements, and other acquisitions and improvements.
As the proposed acquisition projects are still in negotiations, specifics regarding them are not yet available. Details will be released when negotiations are concluded. The attached financing plan (Attachment 1) provides additional background regarding the proposed improvement projects.

In December of 2007, Agency staff brought the attached proposed financing plan to the County's Debt Advisory Committee. At that hearing the DAC recommended the issuance of $\$ 18$ million to finance these projects, issued in conjunction with a projected general County debt issuance. By pairing the Agency and County debt issuances, costs to both entities will be reduced.

## Fiscal Analysis:

The proposed $\$ 18$ million debt issuance would be funded entirely with Redevelopment tax increment revenue. The use of redevelopment tax increment is restricted, and may only be used to finance Isla Vista redevelopment. Tax increment revenue may not be used to fund general operations and maintenance costs. Redevelopment agencies are required to obtain debt in order to collect revenue; this debt issuance will ensure future funding is available for Isla Vista projects.

## Staffing Impacts:

Legal Positions: FTEs:

## Special Instructions:

None

## Attachments:

1. Proposed financing plan

## Authored by:

Jamie Goldstein
CC:
Bob Geis, Auditor Controller
Mark Paul, Auditor Controller
Mary McMaster, County Counsel
Anne Rierson, County Counsel
Stacey Matson, Treasurer Tax Collector

ATTACHMENT A

# REDEVELOPMENT AGENCY BOND PROJECTS 



## Overview



To begin implementing the Isla Vista Master Plan, the Redevelopment Agency is proposing the issuance of $\$ 18$ million in debt to finance infrastructure and land acquisition projects. In August 2008, the Santa Barbara County Board of Supervisors adopted the Isla Vista Master Plan. The Plan established a framework for both the County and Redevelopment Agency to improve Isla Vista. The Plan identifies three general project types:

- Infrastructure - physical improvements to enhance the community
- Public/Private Partnerships - partnerships with local property owners and regional developers to construct housing and commercial projects in Isla Vista.
- Policy and Regulation Revisions - revisions to County regulations and policies to incentivize private sector reinvestment in the community.

This booklet provides a summary of the infrastructure and public private partnership projects proposed for debt financing.

## Proposed Bond Expenditures



| PROJECT EXPENDITURES |  |  |  |
| :---: | :---: | :---: | :---: |
| Project | Project Description | Cost Estimate | Est. <br> Completion |
| Pardall Road Improvements / Sidewalk Construction | Improve Pardall Road streetscape with widened sidewalks and landscaping | \$ 3,500,000 | 12/31/08 |
| Parking Lot Acquisition | Acquire and develop site for a downtown surface parking lot | 1,400,000 | 06/30/08 |
| Parking Lot Improvements |  | 450,000 | 09/30/08 |
| Site 1 Acquisition | Acquire sites for downtown parking, park expansion, and for future land swaps. | 2,600,000 | 03/31/08 |
| Site 1 Improvements |  | 50,000 | 06/30/08 |
| Site 2 Acquisition |  | 1,875,000 | 03/31/08 |
| Site 2 Parking Lot Improvements |  | 500,000 | 06/30/08 |
| Land write down | Public/private partnerships for the redevelopment of key downtown parcels | 1,500,000 | 12/31/08 |
| Other acquisitions | Additional acquisitions, sidewalk construction, land write downs, and easements | 1,500,000 | 03/31/09 |
| Contingency |  | 665,000 | 04/01/09 |
|  | Project Expenditures Subtotal | \$ 14,040,000 |  |
| FINANCIAL EXPENDITURES |  |  |  |
| Capitalized Interest |  | \$ 1,800,000 |  |
| Issuance costs |  | \$ 360,000 |  |
| Reserve funding |  | \$ 1,800,000 |  |
|  | Financial Expenditures Subtotal | \$ 3,960,000 |  |
| TOTAL EXPENDITURES |  | \$ 18,000,000 |  |

## Pardall Road Improvement Project



## Project Goal: Implement improvements to Pardall Road in downtown Isla Vista that stimulate private sector reinvestment in the community.

This project is one of the critical first-phase public space improvements necessary to stimulate change in the community. The project includes widening sidewalks, adding landscaping, and improving intersections to enhance the public space in downtown Isla Vista.


## Project Status:

- Community workshops held
- Conceptual plan developed
- Permit application complete - approval pending
- Contract for working drawings authorized

| Project Task | Estimated Cost | Estimated Completion Date |
| :--- | ---: | ---: |
| Working Drawings | $\$ 450,000$ | May 2008 |
| Construction | $\$ 3,050,000$ | December 2008 |
| Total Project | $\$ 3,500,000$ | December 2008 |

# Downtown Parking Lot 



## Project Goal: Develop a public parking lot in downtown Isla Vista that facilitates private development by providing off-site parking.

A key restriction to redevelopment in downtown Isla Vista is the on-site parking requirements. Because of this, one mechanism to stimulate downtown revitalization is to provide a centralized public parking lot. A parcel has been identified as an appropriate location and the design for a surface parking lot at the site has been developed.


## Project Status:

- Site appraisal complete
- Offer letter sent
- Concept Plan prepared
- Contract for working drawings established

| Project Task | Estimated Cost | Estimated Completion Date |
| :--- | ---: | ---: |
| Site Acquisition | $\$ 1,400,000$ | Summer 2008 |
| Working Drawings | $\$ 50,000$ | Fall 2008 |
| Parking Lot Construction | $\$ 400,000$ | Fall 2008 |
| Total Project | $\$ 1,850,000$ | Fall 2008 |

# Land Acquisition: Downtown Properties 



## Project Goal: Facilitate mixed-use projects in the downtown through the acquisition of key parcels from willing sellers.



The Redevelopment Agency is charged with facilitating new mixed use development projects on infill sites in downtown Isla Vista. One mechanism to accomplish this is through the acquisition of parcels. Through those key acquisitions, the Agency can establish the public-private partnerships necessary to actively begin the redevelopment process.

| Project Task | Estimated Cost |
| :--- | ---: |
| Land Write down | $\$ 1,500,000$ |
| Other Acquisitions | $\$ 1,500,000$ |


| 08 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  | 2018 |  | 2019 |  | 2020 |  | 2021 |  | 2022 |  | 2023 |  | 2024 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,691 |  | \$1,713 |  | \$1,380 |  | \$1,262 |  | \$1,357 |  | \$1,300 |  | \$1,090 |  | \$929 |  | \$719 |  | \$565 |  | \$471 |  | \$644 |  | \$888 |  | \$911 |  | \$922 |  | \$925 |  | \$928 |  |
| 5,273 | \$ | 5,421 | \$ | 5,576 | \$ | 6,153 | \$ | 6,318 | \$ | 6,487 | \$ | 6,659 | \$ | 6,834 | \$ | 7,013 | \$ | 7,196 | \$ | 7,382 | \$ | 7,572 | \$ | 7,766 | \$ | 7,964 | \$ | 8,165 | \$ | 8,371 | \$ | 8,581 | \$ |
| 1,055) |  | $(1,084)$ |  | $(1,115)$ |  | $(1,231)$ |  | $(1,264)$ |  | $(1,297)$ |  | $(1,332)$ |  | $(1,367)$ |  | $(1,403)$ |  | $(1,439)$ |  | $(1,476)$ |  | $(1,514)$ |  | $(1,553)$ |  | $(1,593)$ |  | $(1,633)$ |  | $(1,674)$ |  | $(1,716)$ |  |
| 1,670) |  | $(1,717)$ |  | $(1,766)$ |  | $(1,949)$ |  | $(2,001)$ |  | $(2,054)$ |  | $(2,109)$ |  | $(2,164)$ |  | $(2,221)$ |  | $(2,279)$ |  | $(2,338)$ |  | $(2,398)$ |  | $(2,459)$ |  | $(2,522)$ |  | $(2,586)$ |  | $(2,651)$ |  | $(2,717)$ |  |
| (728) |  | (748) |  | (769) |  | (848) |  | (871) |  | (894) |  | (918) |  | (942) |  | (967) |  | (992) |  | $(1,018)$ |  | $(1,044)$ |  | $(1,071)$ |  | $(1,098)$ |  | $(1,126)$ |  | $(1,154)$ |  | $(1,183)$ |  |
| 68 |  | 69 |  | 55 |  | 50 |  | 54 |  | 52 |  | 44 |  | 37 |  | 29 |  | 23 |  | 19 |  | 26 |  | 36 |  | 36 |  | 37 |  | 37 |  | 37 |  |
| 1,888 |  | \$1,940 |  | \$1,981 |  | \$2,176 |  | \$2,237 |  | \$2,293 |  | \$2,344 |  | \$2,398 |  | \$2,451 |  | \$2,508 |  | \$2,569 |  | \$2,641 |  | \$2,718 |  | \$2,787 |  | \$2,857 |  | \$2,929 |  | \$3,001 |  |
| 472 |  | 486 |  | 501 |  | 516 |  | 531 |  | 547 |  | 564 |  | 581 |  | 598 |  | 616 |  | 634 |  | 653 |  | 673 |  | 693 |  | 714 |  | 735 |  | 757 |  |
| 91 |  | 94 |  | 96 |  | 106 |  | 109 |  | 112 |  | 115 |  | 118 |  | 121 |  | 124 |  | 127 |  | 131 |  | 134 |  | 137 |  | 141 |  | 144 |  | 148 |  |
| 880 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  | 400 |  |
| 1,443 | \$ | 980 | \$ | 997 | \$ | 1,022 | \$ | 1,040 | \$ | 1,059 | \$ | 1,079 | \$ | 1,098 | \$ | 1,119 | \$ | 1,140 | \$ | 1,162 | \$ | 1,184 | \$ | 1,207 | \$ | 1,231 | \$ | 1,255 | \$ | 1,280 | \$ | 1,305 | \$ |
| 445 | \$ | 961 | \$ | 984 | \$ | 1,154 | \$ | 1,197 | \$ | 1,234 | \$ | 1,265 | \$ | 1,300 | \$ | 1,332 | \$ | 1,368 | \$ | 1,407 | \$ | 1,457 | \$ | 1,511 | \$ | 1,557 | \$ | 1,602 | \$ | 1,649 | \$ | 1,696 | \$ |
| 355 | \$ | 380 | \$ | 205 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 71 |  | 56 |  | 39 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | - |  | - |  | 200 |  | 400 |  | 600 |  | 600 |  | 700 |  | 700 |  | 700 |  | 500 |  | 500 |  | 800 |  | 900 |  | 1,000 |  | 1,100 |  | 1,100 |  |
| - |  | 858 |  | 858 |  | 858 |  | 854 |  | 844 |  | 827 |  | 809 |  | 787 |  | 762 |  | 734 |  | 714 |  | 688 |  | 646 |  | 599 |  | 546 |  | 488 |  |
| 426 | \$ | 1,294 | \$ | 1,102 |  | \$1,058 |  | \$1,254 |  | \$1,444 |  | \$1,427 |  | \$1,509 |  | \$1,487 |  | \$1,462 |  | \$1,234 |  | \$1,214 |  | \$1,488 |  | \$1,546 |  | \$1,599 |  | \$1,646 |  | \$1,588 |  |
| 19 | \$ | (334) | \$ | (118) | \$ | 96 | \$ | (57) | \$ | (210) | \$ | (162) | \$ | (210) | \$ | (154) | \$ | (94) | \$ | 173 | \$ | 243 | \$ | 23 | \$ | 11 | \$ | 4 | \$ | 3 | \$ | 107 | \$ |
| 1,694 | \$ | 1,713 | \$ | 1,380 | \$ | 1,262 | \$ | 1,357 | \$ | 1,300 | \$ | 1,090 | \$ | 929 | \$ | 719 | \$ | 565 | \$ | 471 | \$ | 644 | \$ | 888 | \$ | 911 | \$ | 922 | \$ | 925 | \$ | 928 | \$ |
| 1,713 | \$ | 1,380 | \$ | 1,262 | \$ | 1,357 | \$ | 1,300 | \$ | 1,090 | \$ | 929 | \$ | 719 | \$ | 565 | \$ | 471 | \$ | 644 | \$ | 888 | \$ | 911 | \$ | 922 | \$ | 925 | \$ | 928 | \$ | 1,036 | \$ |

