

Guadalupe-Lompoc Initiative Partnership Agreement

PARTNERSHIP AGREEMENT
FOR THE GUADALUPE-LOMPOC INITIATIVE

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Introduction

This Agreement for the Collaborative Stakeholder Structure for the Guadalupe-Lompoc Initiative (GLI) ("Agreement") is made and entered into this ___ day of _____, 2022, by and between COUNTY OF SANTA BARBARA (COUNTY, sometimes referred to as Managing Stakeholder), CITY OF GUADALUPE, a city government (GUADALUPE), CITY OF LOMPOC, a city government (LOMPOC), LOS AMIGOS DE GUADALUPE, a nonprofit organization (LADG), CHILDREN AND FAMILY RESOURCE SERVICES IN PARTNERSHIP WITH THE SANTA BARBARA COUNTY EDUCATION OFFICE, a regional public agency, on behalf of its SANTA BARBARA COUNTY PROMOTORES NETWORK program (PROMOTORES), SANTA PAULA LATINO TOWN HALL, Inc., a nonprofit organization, on behalf of the CENTRAL COAST CLIMATE JUSTICE NETWORK (CCCJN), CALIFORNIA MARINE SANCTUARY FOUNDATION, a nonprofit organization, on behalf of the CENTRAL COAST CLIMATE COLLABORATIVE (4C), CACHUMA RESOURCE CONSERVATION DISTRICT, a special district (CRCD), COMMUNITY ENVIRONMENTAL COUNCIL, a nonprofit organization (CEC), GUADALUPE-NIPOMO DUNES CENTER, a nonprofit organization, (DUNES), and FUND FOR SANTA BARBARA, INC. (FUND) a philanthropic organization, each a "Partner" and collectively the "Partners".

General Terms and Conditions

Background and Recitals

- I. Through the Regional Climate Collaboratives Program, the California Strategic Growth Council (SGC) funds community-rooted and cross-sectoral partners to form a collaborative and conduct capacity building activities that will strengthen local coordination, leadership, knowledge, and skills to increase access to funding and implement multi-benefit climate mitigation, adaptation, and resiliency projects.
- II. If awarded, COUNTY will be the Grantee responsible for the grant from SGC ("RCC Grant") to fund a range of capacity building activities within Guadalupe, Casmalia and Lompoc in Santa Barbara County as depicted in the Project Area Map in Appendix I , attached hereto and incorporated herein by reference.
- III. This Agreement is entered into pursuant to requirements of the Regional Climate Collaboratives (RCC) Program and memorializes basic terms to govern the planning and implementation of the scope of work included in the GLI of the Santa Barbara County Regional Climate Collaborative proposal ("Proposal").
- IV. Through this Agreement, the Partners commit to work together to implement the GLI identified in the Proposal if funded by the RCC grant. COUNTY and Partners have developed the GLI included in the Proposal with the understanding of the RCC program requirements and are prepared to lead and participate for the term of the RCC grant.
- V. The Partners are organizations eligible to participate in the program and fully support the objectives, goals, strategies, and projects identified within the submitted grant application ("RCC Grant Application"), and the Partners agreed to be Co-Applicants for the RCC Grant Application.
- VI. SGC requires this Agreement to set forth the agreed upon governance structure and terms of operation required to implement the GLI, including, but not limited to, the expectations and responsibilities of the Parties, legal and financial terms, and community engagement and decision-making processes.

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- VII. The Santa Barbara County Regional Climate Collaborative (Collaborative) is an unincorporated membership association made up of entities representing regional interests that are involved in policy and decision-making related to climate change or influence how the region responds to climate change. The Collaborative is governed by By-Laws adopted by the Collaborative Steering Committee (Appendix VII). The County of Santa Barbara provides fiscal and administrative support for the Collaborative.
- VIII. If awarded, the Guadalupe-Lompoc Initiative (GLI) will be a grant-funded activity of the Partners and will be governed by the GLI Committee. The GLI Committee will exist and function separately from the Collaborative and will exercise autonomy with respect to the grant-funded work plan tasks as described in the Proposal, but the GLI Committee will work collaboratively with the Collaborative.
- IX. The Partners desire to enter into this Agreement in order to establish a collaborative stakeholder structure for matters pertaining to the RCC Grant and the implementation of the scope of work within the forenamed Communities of Focus within Santa Barbara County. Although titled "Partnership Agreement," this Agreement is not intended to create any partnership under Title 2 of the California Corporations Code.
- X. Parties acknowledge and agree that other Partners may be added to this Agreement, if agreed to by a majority of the Partners and in consultation with SGC.

Vision

The northwestern region of Santa Barbara County consists of small suburban and rural communities that are generally lower-income. The cities of Guadalupe and Lompoc, local service providers and community organizations within the region all face budgetary and staffing constraints, limiting their ability to develop and implement policies, programs and projects to address climate change. Affordability, safety, education and health are priority concerns for the majority of residents.

The Guadalupe-Lompoc Initiative seeks to:

- Support the City of Guadalupe through funding, technical assistance, training and community engagement to develop an equity-oriented Climate Action Plan.
- Support the City of Lompoc through funding, technical assistance and training to enhance its water resilience through a percolation site feasibility study.
- Support community-based organizations in Guadalupe and Lompoc through funding and training to build their capacity and conduct outreach and engagement to identify community priorities and projects.
- Support the Non-Profit Collaboration Board of Guadalupe and the Central Coast Climate Justice Network through funding, training and peer-to-peer learning to build their collaborative networks, enhance their capacities and conduct community engagement.
- Support Spanish and Mixtec-speaking residents through participation stipends and linguistically and culturally appropriate outreach conducted by the PROMOTORES to understand and engage in climate-related issues.
- Support all residents and organizations through equitable and representative governance, participation stipends, and accessible meetings to offer inclusive opportunities to participate in decision-making and co-development of programs and projects.

Support the greater Central Coast region through funding, training, peer-to-peer learning and resource development to build collaborative network capacity.

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Statement on Diversity, Equity & Inclusion (DEI)

According to the regional equity study "Toward a Just and Equitable Central Coast", prepared by the Fund for Santa Barbara, Santa Barbara County "...faces a crisis of inequality that manifests the wages and employment, housing, criminal justice, education, environmental exposures, and access to healthcare. This crisis weighs most heavily on working-class communities of color... reflected in the region's diverse but highly stratified residential patterns, which range from principally Latinx, indigenous migrant, and immigrant farmworker settlements to majority-white affluent enclaves and feature some of the most highly segregated metropolitan areas in the country. While Santa Barbara and Ventura Counties became majority BIPOC (Black, Indigenous, and People of Color) between 2000 and 2010, increasing demographic diversity has not resulted in an equitable distribution of the region's prosperity."

The Partners recognize that much of the region's inequality stems from historical, structural, political and economic forces that exist beyond and within the region. As a relatively new form of organizing and collaborating, the Partners also seek to address the crises of climate change and inequality. The Partners shall do this by incorporating values and strategies to increase diversity, equity and inclusion (DEI).

- **Diversity:** The Partners shall endeavor to recognize the diversity of our communities and emphasize representative participation and engagement, particularly from BIPOC communities.
- **Equity:** The Partners shall strive to foster a more equitable decision-making structure to share power with stakeholders and residents, especially those most directly affected by its plans and activities.
- **Inclusion:** The Partners shall compensate community members to participate in committees and events, while conducting its meetings with interpretation and translated materials.

Agreement

This Agreement shall become effective only if the GLI is awarded grant funding by the Strategic Growth Council. This Agreement creates no right, benefit, or trust responsibility, substantive or procedural, enforceable at law or equity. The parties shall manage their respective resources and activities in a separate, coordinated, and mutually beneficial manner to meet the purposes of this Agreement.

Amendments

This Agreement shall be revised to comply with all administrative, statutory, and RCC Program requirements. Amendments may be proposed by the COUNTY or any Partner. All amendments shall be reviewed during a regular or special meeting and shall be approved by a simple majority vote of the Partners.

Roles and Responsibilities

Partners

Partners are responsible for implementing specific capacity building strategies stipulated within the GLI work plan (Appendix III) as submitted within the Proposal (Appendix II), and must have the staff capacity, expertise, and organizational/project management abilities to deliver on their commitments.

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The following entities will serve as Partners in the GLI for the term of the RCC Grant.

- 1) City of Guadalupe
 - a) City of Guadalupe is a Community of Focus. City of Guadalupe shall develop a Climate Action Plan, in partnership with the Collaborative.
- 2) City of Lompoc
 - a) City of Lompoc is a Community of Focus. City of Lompoc shall conduct a water percolation site feasibility study, in partnership with the Collaborative.
- 3) Los Amigos de Guadalupe (LADG)
 - a) LADG works to enhance and develop the capacity of the City of Guadalupe, community organizations, local businesses and community members through community development plans and actions that support the community of Guadalupe and surrounding areas to become a resilient, strong community that will grow from disadvantaged to a livable, sustainable community. LADG shall convene the Non-Profit Collaboration Board of Guadalupe to conduct networking and capacity building services, disperse funds to local organizations for community engagement activities, and organize community outreach for the City of Guadalupe's Climate Action Plan.
- 4) Children and Family Resource Services in Partnership with the Santa Barbara County Education Office on behalf of the Santa Barbara County Promotores Network (PROMOTORES)
 - a) PROMOTORES shall provide training to Partners on how Promotores utilize social networks, cultural and linguistic fluency and popular education techniques to reach populations that would otherwise be overlooked and not engaged by public agencies and organizations. PROMOTORES shall provide outreach to local residents and businesses, represent community interests and concerns and provide input, guidance and feedback to the Partners, cities and other participating organizations.
- 5) California Marine Sanctuary Foundation on behalf of the Central Coast Climate Collaborative (4C)
 - a) 4C is a regional network that bridges across sectors and scales to catalyze and advance equitable climate solutions throughout the Central Coast. 4C shall host activities and events to facilitate peer-to-peer learning between grant-funded collaboratives, as well as with non grant-funded 4C members. This will include virtual events and an annual in-person Central Coast Sustainability Symposium. 4C will develop the Regional Capacity Building Toolbox and Community Solutions Inventory that will aggregate resources across the entire Central Coast region from and for the grant-funded collaboratives, as well as non grant-funded 4C members within its region.
- 6) Santa Paula Latino Town Hall, Inc. on behalf of the Central Coast Climate Justice Network (CCCJN)
 - a) CCCJN is a network of social justice and environmental organizations and leaders committed to a climate movement that advances social, economic, and environmental justice for Ventura and Santa Barbara counties. CCCJN has developed a Regional Green New Deal building off dozens of house meetings with over 300 community members across Santa Barbara County. CCCJN shall provide network and capacity building support, by integrating new local community-based organizations into its network, providing training on and facilitating advancements of grassroots-sourced policies within the Regional Green New Deal, and providing networking opportunities.
- 7) Cachuma Resource Conservation District
 - a) The Cachuma Resource Conservation District created and manages the Wildfire Resilience Collaborative (WRC), which includes LegacyWorks Group (serving as a consultant to the project) and the Community Environmental Council. The WRC has been working with a broad array of partners including researchers, County agencies, County

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leadership, fire professionals, conservation groups and land managers to develop a Regional Priority Plan for Wildfire Resilience and Ecosystem Health. WRC is a nimble group of seasoned sustainability and natural lands practitioners that are specializing in building local capacity and resilience for wildfire and other climate hazards throughout the resilience cycle. The resilience cycle includes community response, mitigation, short- and long-term recovery, and prevention planning and action across sectors. Through this project WRC shall focus on Lompoc and Guadalupe specific efforts to provide technical support, capacity building, collaborative project development, partnership facilitation and grant writing support for resilience to wildfire and other climate events.

- 8) Community Environmental Council (CEC)
 - a) CEC is a regional non-profit developing and scaling solutions to the climate crisis. CEC partners with local communities and stakeholders, engages in strong networks and coalitions, and builds the capacity for communities and local governments to advance climate justice in plans, policies, projects, programs, staffing, and elected leadership. CEC shall continue to engage, build and bridge capacity with Partners and the community. Additionally, CEC recently received a grant to install 5 air quality monitors and conduct community engagement around air quality issues in Guadalupe. CEC shall expand opportunities for stakeholders and the community to engage in learning and engagement related to the GLI.
- 9) Guadalupe-Nipomo Dunes Center (DUNES)
 - a) DUNES provides nature education programs to thousands of children each year that reinforce the importance of conserving local dunes ecosystems. Through in-class curriculum, after school programs, museum visits and field trips, students experience hands-on natural science topics such as mammals, birds, biodiversity, botany and much more. DUNES' mission is to promote the conservation and restoration of the Guadalupe-Nipomo Dunes ecosystem through education, research, and the support of cooperative stewardship. DUNES shall develop educational curriculum and outreach events and opportunities to help the community learn about climate change and protecting the earth.
- 10) Fund for Santa Barbara, Inc. (FUND)
 - a) The Fund for Santa Barbara (est. 1980) is a non-traditional community foundation that supports organizations and groups working for progressive social change in Santa Barbara County. FUND is dedicated to helping find solutions to current and emerging social problems and issues that challenge our society as a whole. FUND will develop and facilitate a community led decision making process to distribute funds to community organizations and provide organizational capacity building support for grantees in the project area.

New Partners

New Partners may be added to the Agreement to implement certain tasks of the GLI, as grant funding allows. New Partners would assume the same collective accountability for implementing grant program requirements as outlined in this Agreement. New Partners must submit to the COUNTY:

- Scope of work
- Budget, delineating costs for staff (including rates), administrative, travel, education/training/outreach, direct costs
- Implementation timeline
- Letter of Commitment
- Signed Partnership Agreement

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Once the above materials are submitted, the COUNTY will present the New Partner to the GLI Committee for consideration at a regular meeting of the GLI Committee. The GLI Committee shall approve or disapprove the New Partner by majority vote. Once approved, the COUNTY will then submit the requisite materials to the Strategic Growth Council for approval and amendment to the RCC Grant agreement. The New Partner will have a seat on the GLI Committee.

Managing Stakeholder

As the Managing Stakeholder, County of Santa Barbara (COUNTY) commits to all duties and responsibilities corresponding to the Managing Stakeholder role of the GLI for the term of the RCC Grant. The COUNTY is fully committed to the activities and deliverables of the RCC Proposal, the requirements of the RCC Grant, and the stipulations of this Agreement, and agrees to take all actions necessary to effectuate the requirements of the RCC Grant in accordance with the State of California requirements.

As Managing Stakeholder, the COUNTY'S responsibilities include, but are not limited to:

- a. Coordinating all components of the RCC Proposal and processing the approval of the RCC Proposal through the California Strategic Growth Council as may be necessary or appropriate;
- b. Overseeing and coordinating the RCC Proposal project;
- c. Preparing and disbursing the RCC Grant funds to Partners either as reimbursement or advanced funds for eligible administration and services upon submission of full and complete disbursement requests and supporting documentation for advanced funds, subject to State review and approval;
- d. Submitting all invoices and associated summary reports, and annual reports to the California Strategic Growth Council;
- e. Participating in regular check-in meetings with RCC Program staff;
- f. Providing COUNTY staff support during the entirety of the grant term;
- g. Achieving and monitoring goals and associated indicators as defined by the RCC Proposal and the RCC Grant Guidelines; and
- h. Developing the Regional Climate Collaborative Action Plan, in coordination with Partners.

RCC Proposal implementation will be managed in and around the cities of Guadalupe and Lompoc and the greater northwestern region of Santa Barbara County.

Organizational Structure

The organizational structure of the Partners (Appendix V) shall consist of the GLI Committee and all ad hoc subcommittees that may be created. GLI Committee members shall carry out any or all of the following functions in order to further the Partners' mission, goals and activities, specific to the GLI:

- Provide oversight of the GLI Committee, grant administration, project budget and the Regional Climate Collaborative Action Plan (Action Plan)
- Report to the Santa Barbara County Regional Climate Collaborative Steering Committee
- Develop the Action Plan and specific work plans, as needed, in partnership with the COUNTY
- Speak on behalf of the GLI Committee

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- Recruit new GLI Partners and members
- Elect Officers of the GLI Committee
- Establish subcommittees as needed
- Solicit funds through grants, donations, in-kind contributions, sponsorships & partnerships
- Approve grant proposals, collaborative projects, and letters of support on behalf of the GLI Committee
- Approve the selection of contractors and vendors
- Propose or recommend amendments to the Partnership Agreement as needed

Composition

The GLI Committee shall be comprised of one representative from each of the following:

GLI Partners

- County of Santa Barbara
- City of Guadalupe
- City of Lompoc
- Los Amigos de Guadalupe
- Children and Family Resource Services in Partnership with the Santa Barbara County Education Office on behalf of the Santa Barbara County Promotores Network
- California Marine Sanctuary Foundation on behalf of the Central Coast Climate Collaborative (4C)
- Cachuma Resource Conservation District on behalf of the Wildfire Resilience Collaborative (CRCD)
- Community Environmental Council (CEC)
- Santa Paula Latino Town Hall on behalf of the Central Coast Climate Justice Network (CCCJN)
- Guadalupe-Nipomo Dunes Center (Dunes)
- Fund for Santa Barbara

Community Seats (Not affiliated with any Partner)

- City of Guadalupe resident
- City of Lompoc resident
- Unincorporated County resident

Representatives

Each Partner shall designate one person to serve as its representative. While there is no term to membership on the GLI Committee, Partners are encouraged to consider the appropriate person to ensure capacity and continuity throughout the project term. The representatives are listed in Appendix VI. Contacts.

Alternate & Replacement Representative

Each Partner may designate at least one alternate representative and contact. Should an individual of a Partner leave the GLI Committee, the Partner may designate a replacement representative.

Community Seats

Community Seats shall be filled by residents not affiliated with any Partner within the respective jurisdictions of Guadalupe, Lompoc or the unincorporated County area. Community Seat

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Members shall receive a stipend of \$100 per meeting hour attended. Interested residents shall apply through the GLI Committee Membership Application on the Collaborative's website.

Partners on the GLI Committee shall review the applicants and select the Community Seat representatives at a Special or Regular meeting.

Partner Departure & Contingency

Should a Partner withdraw from the Agreement entirely (e.g., Partner is unable or does not want to complete their respective tasks), the GLI Committee shall consult with the Strategic Growth Council to determine if the uncompleted tasks are critical to other tasks or the project as a whole and determine how, if needed, to complete, adjust or remove them and/or adjust the budget accordingly.

Co-Chairs

Two Co-Chairs shall be elected by a majority vote of the GLI Committee. The term of the Co-Chair shall be one year. There shall always be at least one Co-Chair representing the community of Guadalupe or Lompoc (City, community-based organization or Community Seat).

The Co-Chairs are the "voice" of the GLI, and unless decided otherwise by the GLI Committee, represent the GLI at meetings, hearings, panels, and other public events. The Co-Chairs shall set the agenda with the COUNTY, convene and lead meetings of the GLI Committee.

At least one Co-Chair shall attend the monthly Collaborative Steering Committee meetings.

Meetings

The GLI Committee shall meet every other month on a fixed calendar schedule determined by the members of the GLI Committee. The annual meeting schedule shall be made available to the public. Meetings will primarily be held virtually via Zoom, unless the Committee determines to hold an in-person meeting. Meeting agendas will be set by the COUNTY and Co-Chairs and published at least 36 hours before the meeting. The COUNTY shall distribute a notice of the agenda and meeting materials to interested parties (signed up to the RCC Collaborative Newsletter) via email. Meetings shall be open to the public and the participants may comment on any agenda item. The COUNTY shall take meeting minutes to be approved by the GLI Committee in the following meeting. Approved minutes shall be published. All meeting information shall be posted as determined by COUNTY and may be published on a GLI-specific webpage on the Santa Barbara County Regional Climate Collaborative website.

Interpretation & Translation

Meeting materials shall be translated into Spanish. Meetings shall be held in English with Spanish interpretation.

Decision-Making

Decisions shall be made by majority vote of a quorum of attending members.

Subcommittees

Ad hoc Subcommittees allow non-GLI Committee members and residents to engage in region- or topic-specific meetings and activities. Subcommittees may be established by the GLI Committee to address specific communities, topic areas and/or practices. There is no limit to the number of subcommittees, so long as they can be adequately resourced by Subcommittee officers and supported by the COUNTY. Subcommittees shall carry out any or all of the following functions in

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order to further the Collaborative's mission and goals, and the Subcommittee's specific topic area and/or practice:

- Identify specific challenges within the topic area or practice that would be best addressed through a regional collaboration
- Solicit technical assistance & funding
- Conduct in-depth analysis, stakeholder engagement and develop recommendations
- Draft, pilot and launch programs, policies and projects
- Develop tools and resources
- Make recommendations to the GLI Committee

Establishing a Subcommittee

Subcommittees can be created in two ways.

1. The GLI Committee shall identify and prioritize areas in which to establish Subcommittees. The GLI Committee shall issue a call for proposals to solicit prospective and existing members to establish and lead the Subcommittee.
2. COUNTY shall create and maintain a Subcommittee proposal form. Any GLI Committee member in good standing may propose the creation of a Subcommittee on a rolling basis. The proposal should contain the following elements:
 - Description of the climate action or adaptation challenge
 - Explanation or theory as to why the challenge has not been appropriately or adequately addressed
 - Specific description of the potential solution, resource, opportunity and value the Subcommittee would provide to addressing the challenge
 - Suggestions/Nominations for Subcommittee Officers and participants

The GLI Committee shall review and consider the Subcommittee proposal during a regularly scheduled meeting or a special meeting. The Proposer shall provide a presentation to the GLI Committee for questions and discussion during the meeting.

The GLI Committee shall approve the creation of a Subcommittee by a simple majority vote.

Subcommittee Membership

Membership to Subcommittees is open to all residents, businesses and organizations that live and/or work in Santa Barbara County. There is no membership limit.

Alternate Representatives

Each Subcommittee Member may designate an alternate representative to participate in Subcommittee meetings.

Officers

For each Subcommittee, there shall be, at minimum, a Chair and a Vice Chair.

- Chair – The Chair of the Subcommittee shall set the agenda, convene and lead meetings of the Subcommittee. The Chair shall participate in GLI Committee meetings at least quarterly or as needed to provide regular updates and receive guidance.
- Vice Chair – The Vice Chair shall serve in lieu of the Chair when the Chair is unable to perform their duties.

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Terms

Each officer of the Subcommittee shall hold their seat for no longer than the term of the Agreement.

Election Process

The officers of the Subcommittee shall be elected by a majority vote of the Subcommittee membership. To be a Chair or Vice Chair, an individual shall be nominated by a fellow member of the Subcommittee or themselves and confirmed by a majority vote of the Subcommittee membership in attendance. Elections will be held on the second-to-last meeting before the end of the term of the current officer. Outgoing officers should use the last meeting of their term to transition the role to the incoming officers.

Meetings

Subcommittees shall meet on a schedule determined by the Chair and Vice Chair. Meetings shall be led by the Chair. The annual meeting schedule shall be made available to the public. The Chair shall set an agenda, with the assistance of the Vice-Chair. Agendas shall be posted by the COUNTY at least 48 hours prior to the meeting date. Meeting minutes shall be taken by COUNTY and made available to the general public in a timely manner, after review by the Chair and Vice Chair. Subcommittee meetings shall be open to the public. All meeting information shall be posted as determined by COUNTY and may be published on a GLI-specific webpage on the Santa Barbara County Regional Climate Collaborative website.

Interpretation & Translation

Meeting materials shall be translated into Spanish. Meetings shall be held in English with Spanish interpretation.

Deliverables

Once approved by the GLI Committee, Subcommittees shall prepare a draft Statement of Purpose to be approved by the GLI Committee. The Statement of Purpose shall include: Problem Statement, Purpose, Functions, Specific and/or Ideal Participants & Stakeholders.

Regional Climate Collaborative Action Plan

Partners will use the beginning of the RCC Grant term to develop a Regional Climate Collaborative Action Plan (Action Plan) that specifies key activities, identifies roles and responsibilities, and establishes timelines. The Action Plan should be informed by an analysis of intended outcomes, capacity building needs, and ways to maximize the impact of activities conducted through the RCC Grant.

The Action Plan should include, at minimum:

- Roles and responsibilities for each Partner in achieving elements of the overall work plan, as described in the Proposal
- Additional detail on activities conducted as part of the RCC Grant term
- Evaluation Plans created in consultation with SGC and technical assistance providers
- Analysis that identifies the necessary additional inputs, such as data or other resources, to successfully implement and maximize the impact of RCC Grant activities. This may include:

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- An analysis used to identify the strengths, barriers, assets, relationships, and resources available to the GLI Committee to accomplish the project work plan, as described in the Proposal
- A review and/or analysis of existing plans, community engagement efforts, and needs assessments to help focus areas for additional engagement
- An assessment of local policies to identify opportunities to facilitate implementation of community priorities.

The Action Plan must be developed by the Partners with community participation and using decision-making processes established in the governance structure, as detailed in this Agreement.

The Action Plan should build on the work plan submitted as part of the Proposal and Partnership Agreement components of the RCC Grant application. The Action Plan will serve as a tool to guide project implementation and to hold Partners accountable to one another and the community around activities and outcomes.

Legal and Financial Considerations

The COUNTY will maintain legal and fiscal responsibilities, including managing grant funds in accordance with Strategic Growth Council regulations, policies and guidelines. The COUNTY is responsible for the development and submission of all reports to the California Strategic Growth Council and additional funding agencies, bookkeeping, accounting, and grant compliance services.

Liability Provisions

Each Partner ("Indemnifying Partner") agrees to indemnify, defend and hold harmless all other Partners and their officers, officials, employees, agents and volunteers from and against any and all claims, actions, losses, damages, judgments and/or liabilities arising out of the negligence or willful misconduct of the Indemnifying Partner under this Agreement. .

Each Partner will perform all of its specified services under this Agreement as an independent contractor and not as COUNTY's employee or agent. Each Partner understands and acknowledges that it will not be entitled to any of the benefits of a COUNTY employee, including, but not limited to, vacation, sick leave, administrative leave, health insurance, disability insurance, retirement, unemployment insurance, workers' compensation and protection of tenure. Each Partner warrants that it is authorized by law to perform all work contemplated in this Agreement, and each Partner agrees to submit, upon request, verification of licensure or registration, or other applicable evidence of official sanction.

Dispute Resolution

Partners shall make reasonable efforts to resolve all disputes arising out of or in connection with this Agreement. Before exercising any other remedy provided by law, Partners involved shall engage in nonbinding mediation or arbitration in the manner agreed upon by the Partners involved. The Partners involved shall endeavor to agree to a neutral third party to serve as a mediator or arbiter. The Partners involved and mediator shall endeavor to reach a mutually agreed upon resolution.

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In the event that nonbinding mediation or arbitration is not initiated or does not result in the resolution of a dispute within 60 days after the request for mediation or arbitration is made, any Partner involved may pursue any other remedies provided by law.

Financial Relationships

Each Partner agrees to provide services and deliverables according to the attached Statement of Work to COUNTY, and COUNTY agrees to pay each Partner according to the attached Budget (Appendix IV). All work is to be performed under the direction of the COUNTY's primary contact. Payment will be subject to satisfactory performance as determined by the COUNTY's primary contact.

Payment

Each Partner will be entitled to reimbursement for only costs incurred for the services specifically identified in the Statement of Work and Budget. Each Partner must submit invoice(s), which must include the contract number COUNTY assigns, to the Bill-To address on the Contract form, following completion of the increments identified in the Statement of Work. COUNTY will pay each Partner within thirty (30) days from presentation of invoice with supporting documentation.

Advance Payment

Strategic Growth Council may provide advanced payments to reduce barriers and ensure RCC activities are initiated in a timely manner. Advance payments can be up to 25 percent of the total grant award, which can be provided in one payment or spread across a series of smaller installments and is to be determined in the Grant Agreement.

To receive advance pay, each Partner must do the following:

- Demonstrate good standing with the IRS
- Provide its work plan
- Provide a spending plan
- Sign an agreement that it will:
 - Revert all unused moneys to the State if they are not liquidated within the timeline specified in the grant agreement or in the case of non-compliance/misuse of funds
 - Communicate and document changes to spending plan
- Before payment
 - Complete an advance payment request form that includes itemized budget for the period of the grant the costs will cover
 - Provide a spending timeline including anticipated spend down over a set period of time
- After prior advance pay is expended, the Partner will provide a progress report that includes:
 - A high-level summary of work completed
 - Itemized Receipts
 - Invoice for grant activities that were not covered by the advance payment (if applicable)
 - Its next advance payment request form (if applicable)

Audit and Record Retention

All records, physical and electronic, must be adequately protected from loss, damage, or destruction for possible audit(s). All Partners must maintain copies of project records four (4)

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years after all terms of the Grant Agreement are fulfilled unless a longer period of records retention is required.

Procurement

Any procurement on behalf of the Collaborative shall be conducted in accordance with the COUNTY's procurement procedures and requirements. The GLI Committee, and its designees, shall have the ability to provide to the COUNTY support and recommendations regarding scope of services and deliverables, evaluation criteria, solicitation and selection, but such recommendations shall not control, limit, or impair the sole and absolute discretion of COUNTY.

Any procurement conducted by an individual Partner for a purpose of RCC Grant implementation should be conducted in accordance within its respective procedures and requirements. The GLI Committee, and its designees, may provide to the Partner direction, support and recommendations regarding scope of services and deliverables, evaluation criteria, solicitation and selection.

Equal Opportunity & Non-Discrimination

The COUNTY and Partners are committed to equal employment opportunity and to ensuring that all employees have a work environment that is free of conduct that could be considered discriminatory or harassing based on an employee's protected status. The COUNTY and Partners will not allow anyone, including any supervisor, co-worker, vendor, client, or customer, to unlawfully harass or discriminate against employees or applicants for employment. The COUNTY will take prompt and effective remedial action upon discovery of such conduct. The County's Unlawful Discrimination Ordinance (Article XIII of Chapter 2 of the Santa Barbara County Code) applies to this Agreement and is incorporated into the Agreement by this reference with the same force and effect as if the ordinance were specifically set out herein, and Partners agree to comply with that ordinance.


Guadalupe-Lompoc Initiative Partnership Agreement

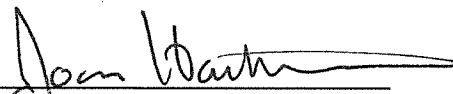
Signatures

IN WITNESS WHEREOF, the Partners hereto have caused this agreement to be executed by their duly authorized representatives as of October __, 2022.

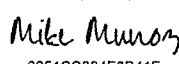
COUNTY OF SANTA BARBARA


ATTEST:
MONA MIYASATO
CLERK OF THE BOARD

By: 
Deputy Clerk

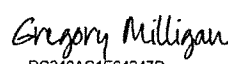
By: 
JOAN HARTMANN
Chair, Board of Supervisors

APPROVED AS TO FORM:
RACHEL VAN MULLEM
COUNTY COUNSEL

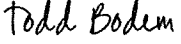
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By: 8351CC884E8B41E
Deputy County Counsel

DocuSigned by:

By: 89FB8EFFFF9E4E2
GEORGE CHAPJIAN
Director, Community Services

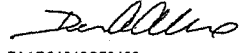
APPROVED AS TO FORM:
GREG MILLIGAN
RISK MANAGEMENT

DocuSigned by:

By: DC240AC1E64247D
Risk Manager

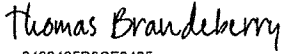
Guadalupe-Lompoc Initiative Partnership Agreement

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Todd Bodem, City Administrator
City of Guadalupe

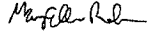
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Dean Albro, City Manager
City of Lompoc


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Thomas Brandeberry, Executive Director
Los Amigos de Guadalupe

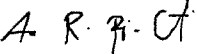
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MaryEllen Rehse, Executive Director
Children and Family Resource Services in
Partnership with the Santa Barbara County
Education Office on behalf of the Santa
Barbara County Promotores Network

9/21/2022 | 1:06 PM PDT
Date

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Robert Mazurek, Executive Director
California Marine Sanctuary Foundation on
behalf of Central Coast Climate Collaborative
(4C)

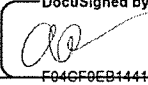
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Ana Rosa Rizo-Centino, Executive Director

9/15/2022 | 11:58 AM PDT
Date

Guadalupe-Lompoc Initiative Partnership Agreement

Santa Paula Latino Town Hall, Inc., on behalf
of the Central Coast Climate Justice Network
(CCCJN)

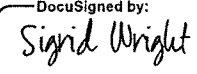
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Anna Olsen, Executive Director

9/15/2022 | 11:59 AM PDT

Date

Cachuma Resource Conservation District on
behalf of Wildfire Regional Collaborative
(WRC)

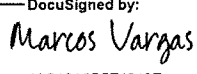
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Sigrid Wright, Chief Executive Officer

9/18/2022 | 9:07 AM PDT

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Community Environmental Council (CEC)

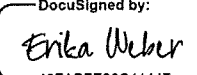
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Marcos Vargas, Executive Director

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Date

Fund for Santa Barbara

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Erika Weber, Executive Director

9/29/2022 | 11:17 AM PDT

Date

Guadalupe-Nipomo Dunes Center

Guadalupe-Lompoc Initiative Partnership Agreement

Appendices


- I. Project Area Map
- II. Proposal
- III. Work Plan
- IV. Budget
- V. Organizational Structure
- VI. Contacts
- VII. Santa Barbara County Regional Climate Collaborative By Laws


Appendix I
Project Area Map

Guadalupe-Lompoc Initiative

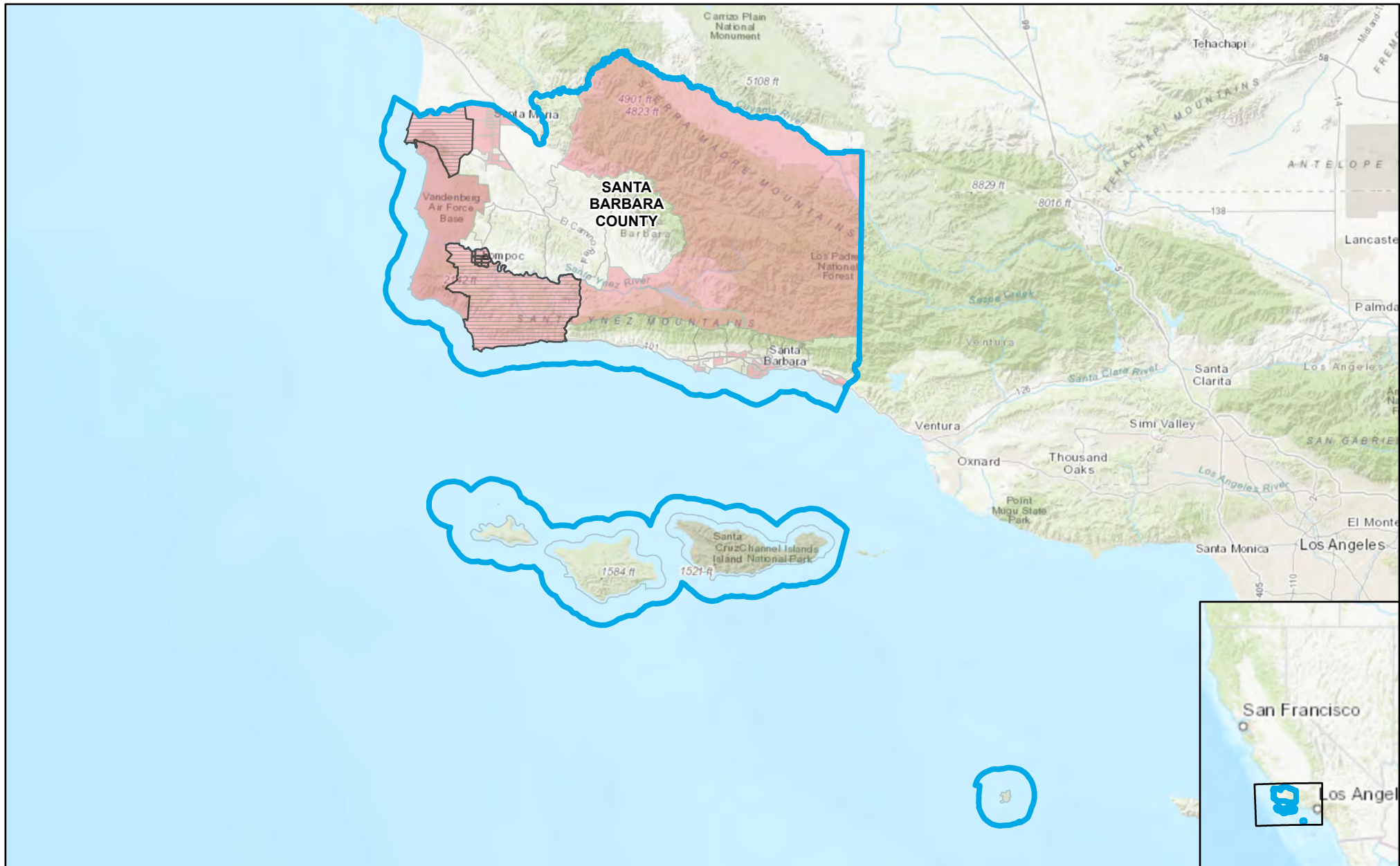
County of Santa Barbara, Sustainability Division

 Region

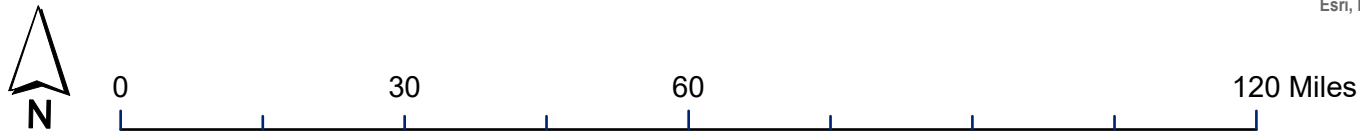
 Communities of Focus

 Under-Resourced Communities

 Other Communities







Esri, HERE, Garmin, FAO, USGS, EPA, NPS, Esri, HERE, Garmin, FAO, NOAA, USGS, EPA

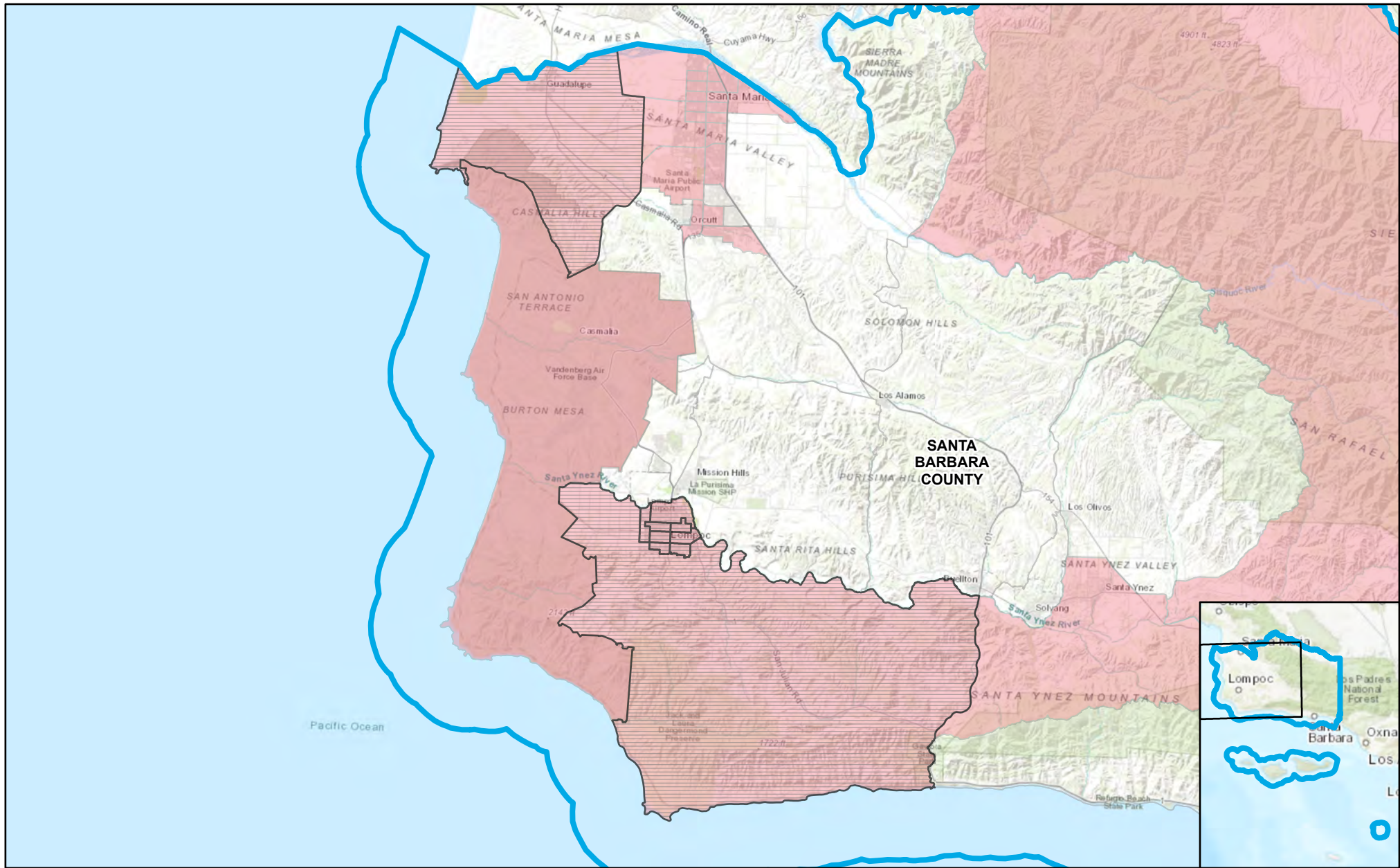


Guadalupe-Lompoc Initiative

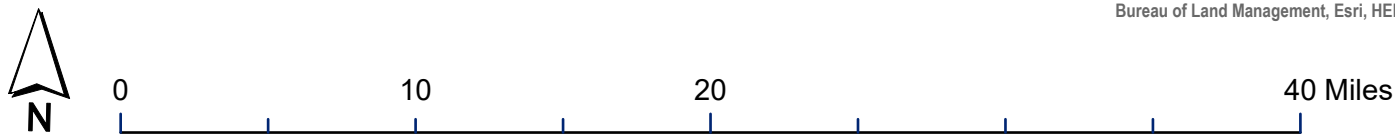
County of Santa Barbara, Sustainability Division

 Region
 Communities of Focus

 Under-Resourced Communities
 Other Communities



Bureau of Land Management, Esri, HERE, Garmin, USGS, NGA, EPA, USDA, NPS, Esri, HERE, Garmin, FAO, USGS, EPA, NPS



Appendix II
Proposal



Regional Climate Collaboratives Program Guadalupe-Lompoc Initiative Full Application General Narrative Questions

[Application Information](#)

[Vision](#)

[Project Need & Region](#)

[Program Objectives](#)

[Collaborative Stakeholder Structure](#)

[Workplan and Budget](#)

Application Information

Collaborative Name: Santa Barbara County Regional Climate Collaborative
Managing Stakeholder: County of Santa Barbara
Co-Applicants:

- City of Guadalupe
- City of Lompoc
- Los Amigos de Guadalupe
- Community Environmental Council
- Children and Family Resource Services in partnership with the Santa Barbara County Education Office on behalf of the Santa Barbara County Promotores Network
- Guadalupe-Nipomo Dunes Center
- Cachuma Resource Conservation District on behalf of the Wildfire Resilience Collaborative
- California Marine Sanctuary Foundation on behalf of the Central Coast Climate Collaborative
- Santa Paula Latino Town Hall on behalf of the Central Coast Climate Justice Network
- Fund for Santa Barbara

| |
|---|
| Vision |
| 1. Present the Vision Statement of your Collaborative. (250 words) |
| <p>Northwest Santa Barbara County includes small suburban and rural communities that are generally lower-income. The cities of Guadalupe and Lompoc, local service providers and community-based organizations (CBOs) within the region all face budgetary and staffing constraints, limiting their ability to develop and implement policies, programs and projects to address climate change.</p> <p>To align local, regional, and State goals, the Guadalupe-Lompoc Initiative seeks to:</p> <ul style="list-style-type: none"> ● Support the City of Guadalupe to develop an equity-oriented Climate Action Plan through funding, technical assistance, training and community engagement. |

- Support the City of Lompoc to enhance its water resilience using a groundwater percolation site feasibility study through funding, technical assistance and training.
- Build capacity in the Guadalupe Coalition of Nonprofits, the Central Coast Climate Justice Network, Wildfire Resilience Collaborative, Tri-County Regional Energy Network (3C-REN) and others to build their collaborative networks, enhance their capacities and conduct community engagement to identify community priorities and projects through funding, training and peer-to-peer learning.
- Support Spanish and Mixtec-speaking residents to understand and engage in climate-related issues through participation stipends and linguistically and culturally appropriate outreach conducted by the Santa Barbara County Promotores Network.
- Provide residents and organizations opportunities to participate in decision-making and co-development of programs and projects through equitable and representative governance, participation stipends, educational programs and accessible meetings.
- Support the Dunes Center and local schools through educational programming and hands-on learning activities related to climate change.
- Support the Central Coast Climate Collaborative and regional organizations through funding, training, peer-to-peer learning and resource development to build collaborative network capacity.

2. In 4-5 sentences, please provide an overview of the project and approach. In doing so, include the target communities, project location, with and how the project will build capacity to achieve more successful and equitable climate outcomes. (500 words)

The Guadalupe-Lompoc Initiative (GLI) supports community-specific planning needs and integrates Guadalupe and Lompoc—the communities of focus—into existing regional climate initiatives through the **Santa Barbara County Regional Climate Collaborative (“Collaborative”)** and the **Central Coast Climate Collaborative (4C)**. This project builds capacity by providing a supportive environment of collaboration, training and education that will

- enhance network development, growth and maturity,
- empower organizations and individuals to take on leadership roles, and
- collaboratively identify, develop, and fund plans, programs and projects that foster greater accountability and likelihood of success.

The **City of Guadalupe** will develop and adopt a Climate Action Plan (CAP). The Guadalupe Coalition of Nonprofits (GCN) Board, led by **Los Amigos de Guadalupe**, will mobilize community service-providers to serve as an advisory committee and develop and implement community engagement activities to support the CAP. The **Community Environmental Council (CEC)** will activate food access community group **NC FRESA**, to engage residents and businesses in identifying food-related solutions to mitigating climate change and enhancing resilience. Additionally, CEC will leverage an AB 617 grant to integrate the Guadalupe Community Air Project to engage the public on broader air quality issues and solutions.

The **City of Lompoc** will develop a groundwater percolation site feasibility study to assist in the implementation of one of its water sustainability projects outlined within its Groundwater Sustainability Plan. The Youth Drought Project (YDP) —a multi-CBO initiative facilitated by WRC—will develop business and implementation plans for engaging youth to create drought-resilient gardens and food forests that provide professional and economic

development opportunities for youth while enhancing local food resilience in the face of rising temperatures and sustained droughts.

The following organizations will support both communities' initiatives:

- The **Collaborative** will provide funding, training and technical assistance to the cities on equitable community engagement and pursuing funding. The Collaborative will also coordinate training and peer-to-peer activities for residents and organizations, and provide stipends, childcare, food and language access services.
- The **Promotores Network** will provide native-language outreach.
- The **Fund for Santa Barbara** will collaboratively develop a mini-grant program for small organizations, informal networks and individuals to implement community engagement activities addressing climate resilience.
- The **Central Coast Climate Justice Network (CCCJN)** will conduct workshops on its Regional Green New Deal and provide networking and peer-to-peer learning opportunities for local environmental and social justice organizations.
- The **CEC** will develop and implement an extreme heat resilience campaign.
- The **Dunes Center** will develop curriculum and outreach events related to climate change and protecting the earth.
- The **WRC** will convene CBOs and residents to identify intersectional climate resilience projects and funding opportunities
- **3C-REN** will expand its Building Performance Training program to Guadalupe and Lompoc.
- **4C** will produce the annual Central Coast Sustainability Symposium, convening other Central Coast-based RCC recipients and non-recipients to learn about collaborating with under-resourced communities. 4C will develop the Capacity Building Toolkit and Climate Solutions Inventory to aggregate the resources, lessons learned, best practices and shovel-ready projects across the region.

Project Need & Region

3. Please explain why you decided to draw the regional boundaries in the way they are shown on your project area map and describe what factors, features, challenges, or other dynamics are shared across the region. (250 words)

The region reflects the Santa Barbara County Regional Climate Collaborative boundary. The Collaborative has robust participation from South County cities and organizations and limited engagement from North County, including from Lompoc and Guadalupe in northwest Santa Barbara County. These two communities are separated from the more populated southern county via the Gaviota Pass, which creates a natural barrier. Lompoc and Guadalupe have significant agriculture industries that are focused on sustainability, but generally in terms of productivity and profitability. Partnering with County staff and CBOs focused on climate change offers an opportunity to blend these perspectives.

Guadalupe and Lompoc have higher percentages of non-White residents (95% and 71%, respectively) than the Countywide average 57% and lower median household incomes (\$50,864 and \$54,855, respectively) than the Countywide average of \$78,925. In turn, Lompoc and Guadalupe have a smaller tax base, which requires Lompoc and Guadalupe city staff to wear many hats, including natural resource conservation, sustainability planning, community development, and utility maintenance. Lompoc and Guadalupe share enthusiasm

for offering their broader perspective on climate change and related challenges through the GLI and benefitting from the additive strength of combined funding and support.

The GLI intentionally incorporates the under-resourced communities in North County to demonstrate the value and benefits of local and regional collaboration that will generate best practices for the entire Santa Barbara County region. The GLI also coordinates and collaborates across the broader Central Coast region, which will also benefit from the tools and resources generated from this project.

4. Please explain why you selected your Communities of Focus, including information about the demographics of the Communities of Focus (including population, race/ethnicity, income, and any other relevant characteristics) (250 words)

The Collaborative is a growing network of agencies, nonprofits and businesses working together to address Santa Barbara County's climate challenges. Most of the membership and activities are driven by and focus on the South County. The Collaborative seeks to engage the County's North County communities to support their interests and needs through collaborative initiatives.

Guadalupe is over 90% Hispanic, with less than 5% non-white Hispanic. The Median Household Income (MHI) is \$50,864 (compared to the County average of \$78,925), and the community ranks 81 in CalEnviroScreen. Guadalupe faces challenges with aging infrastructure, homes without air conditioning or proper insulation and pollution due to pesticide use.

Lompoc is over 60% Hispanic, with roughly 10% being non-white (above the Countywide average of approximately 7%). The MHI is \$54,855. Economic development and job opportunities are more limited. The Lompoc Valley is also particularly vulnerable to wildfire.

The cities have limited capacity and resources for advance planning or pursuing ambitious policies, programs or projects to address climate resilience. Civic engagement on climate-related issues is low, and no organizations (local government, non-profit or business) are members of the Collaborative. Being smaller communities, Lompoc and Guadalupe would favor addressing sustainability in a collaborative, community-centric, and efficient approach.

5. Describe the climate-related challenges and opportunities within the Region and Communities of Focus you selected, as well as any gaps in data or knowledge about climate issues or potential impacts facing the region. Please note that this program defines climate-related issues broadly, including climate mitigation, adaptation, and resiliency. Applicants may also include a description of related public health, environmental, economic and capacity issues in this response as well. (500 words)

Santa Barbara County is the second fastest warming region in the US and regularly experiences wildfires and drought. To date, Santa Barbara County is facing its 3rd driest year within the past 128 years and has received less than half of its normally expected rainfall amount.

The County recently prepared a Climate Change Vulnerability Assessment and is working on its 2030 Climate Action Plan, Climate Adaptation Plan, Environmental Justice Element and Active Transportation Plan. All of these efforts are limited to the unincorporated county and do not include the cities of Guadalupe and Lompoc. While some data and analysis covers the cities, they are not formally acknowledged in any city plans.

The County, through its various planning efforts, has partnered with the Santa Barbara County Promotores Network to conduct outreach activities and surveys in Spanish. Utilizing popular education methods and social networks, the Promotores have reached hundreds of residents that otherwise would not have engaged with County planning. The GLI will build on the success of the County's partnership with the Promotores Network.

In parallel with the County's climate planning activities, the Central Coast Climate Justice Network (CCCJN) recently conducted house meetings with residents across the county, including in the communities of focus, to develop a Regional Green New Deal (GND). The GND captures the ideas and needs from community members within the framework of transitioning to a low-carbon, equitable and resilient Santa Barbara County. The GLI will integrate and may expand upon GND recommendations where appropriate.

City-led climate planning in North County is limited, in part, due to constrained resources. The City of Guadalupe does not yet have a CAP, nor a staff person dedicated to environmental sustainability. The City desires a plan to guide future policies, programs and projects and to secure funding for additional staff.

The City of Lompoc has separate storm drain and sewer systems. Currently, the City of Lompoc uses its wastewater effluent to mitigate saltwater intrusion into the Lompoc Plain basin and to maintain an estuary at Ocean Park. City staff are evaluating the feasibility of wastewater reuse for future water sustainability projects. Like wastewater discharges, water discharged into Lompoc's street-and-gutter stormwater system reaches an inlet in the curb, goes into an underground pipe, and is discharged into the San Miguelito Creek. The groundwater percolation basin feasibility study will identify areas suitable for stormwater infiltration type projects, allowing Lompoc to capture stormwater supply and use it as a source for groundwater recharge into the Lompoc Plain basin, enhancing groundwater sustainability throughout the region amidst the record-level statewide and local drought concerns. The study will conclude with site design proposals for projects meant to increase groundwater recharge and help remove pollutants from stormwater, such as infiltration basins and bioswales.

6. Please describe existing capacity gaps and the resulting impact on the region's ability to access climate-related funding. Discuss how the activities proposed in the work plan will address the capacity gaps described and better position the Region and Communities of Focus to access and implement climate-related funding. Please also describe any other intended outcomes from this project. (500 words)

- Staffing/Capacity
 - Both cities and local organizations within these communities lack adequate staff and resources to access funding. The project would fund existing and new positions, build capacity through training, networking and peer-to-peer learning.
- Education/Awareness/Advocacy

- Both cities and local organizations within these communities lack time to stay abreast of and apply for funding opportunities. Additionally, many of the funding opportunities are increasingly complex as they require more advanced planning, implementation and/or collaboration, for which there is little foundation. The project would increase awareness of funding opportunities through training, presentations, peer-to-peer events and newsletter. If applicable, the project would provide support for developing grant applications for community-supported projects.
- Community member voices from lower-income, under-resourced neighborhoods, in particular, are not often represented in climate resilience planning and in preparation and prevention activities. The project would provide training and support to agencies and CBOs to practice more inclusive community engagement. Residents would also benefit from stipends and more accessible meetings, including childcare, food, and translation services.
- Networking/Collaboration
 - Due to the complexity of the funding opportunities requiring regional-scale solutions and multi-stakeholder collaborations, existing regional collaborative networks lack adequate staff and resources to access funding. The project would build capacity for the Central Coast Climate Justice Network, Central Coast Climate Collaborative and the Guadalupe Coalition of Nonprofits by contributing full-time or part-time staff to support these networks, build tools for their members and offer opportunities for them to build their membership through training and peer-to-peer activities.
 - Additionally, the cities and local organizations within these communities lack awareness and capacity to participate in collaborative networks. The project would fund existing and new positions within the cities and local organizations and the collaborative networks. The project would improve networking and collaboration capacity by introducing the cities and local organizations to multiple collaborative networks through training, workshops and peer-to-peer activities.
- Policy/Planning
 - Both the cities of Guadalupe and Lompoc lack strategic or long-range plans that mitigate climate change or adapt to its impacts. The project would provide funding to the cities to develop a Climate Action Plan and Groundwater Percolation Site Feasibility Study, respectively. The project would also fund CBOs to conduct community engagement to identify community priorities and ideas for projects and programs. Additionally, the project would provide capacity to the County as it manages the Collaborative's Equity Advisory & Outreach Committee (EAOC) and new Affordability Subcommittee to learn more about opportunities to address affordability through climate-related policies and programs.
- Funding
 - The cities of Guadalupe and Lompoc and local CBOs lack adequate time and resources to secure funding to prepare for the effects of climate change. Funding is needed for additional staff to develop plans and programs, implement projects, conduct community outreach and engagement, and participate in collaborative networks. This project would direct funding to support staff in cities, local organizations and collaborative networks.

7. Please describe how the proposed capacity building activities align with and build upon existing capacity building efforts, if any. (150 words)

GLI builds upon the following:

- Guadalupe’s CAP will use a greenhouse gas inventory developed with the Association of Monterey Bay Area Governments.
- The GLI will leverage the County’s existing successful partnership with the Promotores Network to conduct native language outreach.
- The GLI will incorporate insights and recommendations from the Collaborative’s EAOC and Affordability Subcommittee to better understand the affordability impacts of climate proposals.
- WRC will continue collaborating with Lompoc CBOs such as Lompoc Valley Community Healthcare Organization, Collective Cultures Creating Change, and the African American Socioeconomic Advancement Program to enhance physical and mental health and build community resilience related to wildfire.
- The Guadalupe Coalition of Nonprofits will support the GLI through continued collaboration and resource sharing.
- CCCJN will continue to advocate for GND-supportive policies, projects and community-building.
- The Dunes Center will expand its existing environmental education programs that have reached over 50,000 students to incorporate nature-based climate solutions.

Program Objectives

8. Please describe how the proposed project will inform, support, and/or lead to the development of actionable plans and projects. (500 words)

The GLI will create two new City-led plans to benefit Guadalupe and Lompoc as well as lift up efforts to mobilize residents and organizations to address intersectional issues such as food access, at-risk youth, extreme heat, air quality, and drought. The County will prepare the RCC Action Plan to integrate GLI activities with countywide and Central Coast climate initiatives.

Develop a Climate Action Plan and support community climate resilience efforts in Guadalupe

The City of Guadalupe will develop a Climate Action Plan (CAP), informed by robust community engagement. The CAP will identify actions the City and its stakeholders can take to reduce carbon emissions and enhance climate resilience. The CAP will include an implementation plan which will detail the lead entity or department or partner organization, key considerations for implementation and likely funding sources for each action. The Collaborative will share resources, provide introductions or training on available and pending funding sources, and support or lead grant application efforts that support implementation.

The GLI will fund the Guadalupe Coalition of Nonprofits to provide CBO and community member perspective on the CAP and fund the Promotores Network to provide native-language outreach for more inclusive input on the plan. The GLI will sustain the Community Environmental Council’s (CEC’s) organizing efforts to identify ways to address urban and rural decay through community engagement. CEC will provide accessible spaces for community members to learn and share about their air quality, heat stress, and food access needs. Insights from community leaders will support the City of Guadalupe’s goal of developing a CAP to match its community’s priorities.

Improve water sustainability and support community climate resilience efforts in Lompoc.

The City of Lompoc will prepare a Groundwater Percolation Site Feasibility Study. The study will identify potential sites and develop conceptual plans and preliminary designs of the selected project(s) for inclusion in the County’s clean water stormwater program, Integrated Regional Water Management Program, and local Groundwater Sustainability Plan.

The Wildfire Resilience Collaborative will engage citizens in wildfire resilience planning to identify actionable projects for disaster preparedness, prevention and/or community resilience as seen through the community’s lens. A set of priority projects will be identified and described with discrete outcomes, partners, and costs. Simultaneously the Collaborative will support the development of a business plan and action plan that sets the stage for launching a Lompoc Youth Drought Project (YDP). The YDP will engage youth in climate resilience building while providing jobs through the creation of local food forests and community gardens that are drought tolerant. Locations will be identified in partnership with local institutions, City agencies, businesses and organizations. The CEC will also implement an extreme heat resilience campaign in Lompoc.

9. Please describe how the proposed project will build enduring and trusting relationships across members of the Collaborative, residents, and other stakeholder groups. (500 words)

The Collaborative will provide opportunities for the public to actively participate in the governance and provide feedback on the operations of the Collaborative’s grant-funded activities. The stakeholder structure will offer opportunities to build networks within each community, while providing more connections and trust with city and County staff. The Promotores will be included in the Collaborative stakeholder structure to ensure resident interests and concerns are incorporated.

The project will support the establishment and growth of the Guadalupe Coalition of Nonprofits (GCN) Board, which will provide networking and mutual support to service providers in Guadalupe. The GCN will also receive funds to actively participate in the City of Guadalupe’s CAP planning process.

The GLI will fund the Dunes Center to include climate change in its efforts to conserve and restore the Central Coast region and provide educational programs that will inspire awareness and action by students, their siblings and parents.

Similarly, through the WRC, the Lompoc network of CBOs will be organized to regularly convene and discuss needs and opportunity areas.

The Central Coast Climate Justice Network and the Central Coast Climate Collaborative will also be supported to similarly expand their networks, deepen their engagement with the local communities and advance regional initiatives. Each regional network offers new opportunities for networking, building trust and sparking new ideas for collaborative initiatives.

10. Please describe how the proposed project will ensure that community engagement and decision making is embedded in the work conducted by the Collaborative. (500 words)

The Collaborative proposes a collaborative stakeholder structure that affords three community seats to residents not affiliated with any Partner organization. To ensure decision-making is guided by community members, the project will fund local CBOs to serve in an advisory role for the cities' respective planning processes and lead community outreach and engagement activities.

The project will ensure community engagement is embedded by:

- Deploying Promotores in the communities of focus to provide outreach—including surveys and presentations—to local residents and businesses, represent community interests and concerns and provide input, guidance and feedback to the Collaborative, cities and other participating organizations.
- Coordinating with the Guadalupe Coalition of Nonprofits (GCN) Board. Los Amigos de Guadalupe, GCN's fiscal sponsor and facilitator, will work with GCN member organizations (presently 28) to ensure the greatest community participation with each organization using their outreach resources to engage the community via listserv and social media.
- Collaborating with CBOs, including Collective Cultures Creating Change (C4), a coalition that identifies resources needed, creates safe space, connects, and activates individuals with organizations, ensuring all members have equal opportunity to flourish as productive members of society, to co-develop and implement wildfire preparedness and prevention training via a volunteer network that will activate neighborhood campaigns targeted to underserved/marginalized populations. The volunteer network will gather information to develop actionable projects that address community needs and concerns. Engagement will include walk the block events that travel door to door and by tabling at a variety of community events.
- Connecting with CBOs, including African American Socioeconomic Advancement Project (AASAP), C4 and Youth Drought Project to co-develop youth workforce development initiatives that build climate resilience in targeted low-income neighborhoods through creating food forests and community gardens. Community members will be engaged in the site selection and design process through neighborhood workshop events.
- Integrating students and their families in educational programs and events at the Dunes Center.

11. Please describe how the proposed project will develop or improve local processes for under-resourced community residents, community-based organizations, and/or Tribes and Tribal entities to co-lead decisions made about climate change-related priorities and projects at the local and/or regional level. (500 words)

The GLI will improve local processes for engaging under-resourced communities by providing financial and technical support to city staff and local collaboratives and CBOs. This enhanced support will provide time and space to improve the quality of engagement among government agencies, CBOs, community members, and others as outlined below.

Collaborative Governance & Decision Making

The GLI Committee will consist of one representative from each Partner organization and be responsible for overseeing the grant-funded activities. The Committee will offer three seats for community members not affiliated with any Partner to participate. The Cities of Lompoc and Guadalupe and the County will each have one seat on the Committee. The GLI Committee will conduct its business in an open and transparent manner. Meetings will alternate between

virtual and in-person to provide different opportunities for residents to observe and participate. Meetings will be conducted with Spanish interpretation and with translated materials.

The Collaborative also offers additional subcommittees that focus on regional topics like sea level rise and land stewardship that would be available to residents, organizations and businesses.

Plan Development

The Collaborative and its Partners will prioritize community engagement and equity for the cities' planning processes (Guadalupe CAP and Lompoc Groundwater Study). The Collaborative will offer opportunities for CBOs and the Promotores to guide and inform the cities' plans and the direction of the Collaborative through direct engagement, an equitable governance structure and consistent communication.

Grassroots Community Engagement

The Collaborative will work with the Fund for Santa Barbara to develop a mini-grant program that would allow smaller and less-resourced organizations to participate and engage their constituents through their own self-determined activities. Program and project ideas that are generated and lifted up through this process will be presented to the GLI Committee and may be included in local and regional plans, like Guadalupe's Climate Action Plan and the Climate Solutions Inventory.

Equitable Outreach and Engagement

The Promotores utilize native language, cultural fluency and popular education techniques to engage non-English speaking residents. As community-based outreach workers, they leverage their personal and social networks to disseminate information, share resources and solicit input and feedback from residents who typically are not able or willing to participate in more formal outreach and engagement activities (such as workshops and websites).

Workforce Development

3C-REN will offer place-based workforce training and education through its Building Performance Training (BPT) program, which is tailored for current and prospective building professionals. BPT provides— providing expert instruction, technical training, soft skills development and certifications on the latest energy efficiency methods and measures. 3C-REN will broaden the types of audiences and industries engaged in the program through targeted outreach, new partnership development, and new course offerings, especially within disadvantaged communities like Guadalupe and Lompoc

Collaborative Stakeholder Structure

12. Managing Stakeholder:

Main Point of Contact: Garrett Wong

Job Title: Climate Program Manager / Network Manager

Name & Type of Organization: County of Santa Barbara, local government
Santa Barbara County Regional Climate Collaborative,
regional network

Email: gwong@countyofsb.org

Phone Number: 805-390-2983

Organization Website: www.countyofsb.org/341/Sustainability-Initiatives

Organizational Mission: The County Sustainability Division collaborates regionally to facilitate and implement equitable climate policies, programs, and projects that empower communities and improve quality of life.

The Santa Barbara County Regional Climate Collaborative's purpose is to build local capacity to advance regional scale solutions to the climate crisis and enhance resilience.

Description of Role in Collaborative: The County Sustainability Division has provided administrative, fiscal and executive support to the Santa Barbara County Regional Climate Collaborative (Collaborative) since its inception in 2020. The Collaborative has seven subcommittees (Steering, Equity Advisory & Outreach, Clean Energy Assurance, Seal Level Rise Adaptation, Land Stewardship & Carbon Farming, Building Decarbonization and Business Advisory). In its brief history, the Collaborative and its members have collectively secured \$855M in grants to develop Resilience Hubs and to develop a regional Sea Level Rise Monitoring Plan. The Sustainability Division has led or supported a variety of collaborative initiatives such as the establishment of the Tri-County Regional Energy Network (with San Luis Obispo and Ventura Counties), which provides energy saving programs to the region, and the coordinated development of Strategic Energy Plans with the cities of Santa Barbara, Carpinteria and Goleta.

The County Sustainability Division will administer the grant, manage the collaborative stakeholder network and provide project support for peer-to-peer learning activities.

13. Co-Applicants:

Main Point of Contact: Alejandra Mahoney

Job Title: Executive Director

Name & Type of Organization: Los Amigos de Guadalupe (LADG), local non-profit

Email: alejandra@ladguadalupe.org

Phone Number: 805-356-6155

Organization Website: <https://www.losamigosdeguadalupe.org/>

Organizational Mission: LADG works to enhance and develop the capacity of the City of Guadalupe, community organizations, local businesses and community members through community development plans and actions that support the community of Guadalupe and surrounding areas to become a resilient, strong community that will grow from disadvantaged to a livable, sustainable community.

Description of Role in Collaborative: LADG will serve as the administrative and fiscal sponsor and network manager for the Guadalupe Coalition of Nonprofits (GCN). LADG will coordinate and organize GCN organizations to serve as an advisory committee to the City and support community outreach and engagement efforts for development of Guadalupe's CAP.

Main Point of Contact: Shannon Sweeney

Job Title: Public Works Director

Name & Type of Organization: City of Guadalupe, local government

Email: ssweeney@ci.guadalupe.ca.us

Phone Number: 805-356-3910

Organization Website: <https://ci.guadalupe.ca.us/public-works/>

Organizational Mission: The Public Works Department provides for the health, safety, and comfort of Guadalupe residents, businesses, and visitors. The mission of the department is to meet the essential needs of the City in the most efficient and economical manner possible.

Description of Role in Collaborative: The City of Guadalupe will collaboratively develop a Climate Action Plan with community members and organizations.

Main Point of Contact: Erika Weber

Job Title: Executive Director

Name & Type of Organization: The Guadalupe-Nipomo Dunes Center, local non-profit

Email: director@dunescenter.org

Phone Number: 805-343-2455

Organization Website: www.dunescenter.org

Organizational Mission: The Dunes Center promotes the conservation and restoration of the Guadalupe-Nipomo Dunes ecosystem through education, research, and the support of cooperative stewardship.

Description of Role in Collaborative: The Dunes Center will conduct community outreach and engagement activities with youth to identify community concerns and ideas. Additionally, the Dunes Center will develop and deliver climate change curriculum to Guadalupe schools. Climate change tutorials will be added to docent training and incorporated into the curriculum for docent-led hikes into our coastal areas.

Main Point of Contact: Jennifer Hernandez

Job Title: Climate Justice Manager

Name & Type of Organization: Community Environmental Council, regional non-profit

Email: jhernandez@cecmail.org

Phone Number: 805-730-0120

Organization Website: www.cecsb.org

Organizational Mission: CEC is a regional non-profit developing and scaling solutions to the climate crisis. CEC partners with local communities and stakeholders, engages in strong networks and coalitions, and builds the capacity for communities and local governments to advance climate justice in plans, policies, projects, programs, staffing, and elected leadership.

Description of Role in Collaborative: CEC will continue to engage, build and bridge capacity with members of the Collaborative and the community. CEC will activate North County Food Resilience Equity Sustainability Action (NC FRESA), a food access community network, to engage residents and businesses in identifying food-related solutions to mitigating climate change and enhancing resilience. Additionally, CEC recently received a grant to install five air quality monitors and conduct community engagement around air quality in Guadalupe (Guadalupe Community Air Project). CEC will expand opportunities for stakeholders and community members to engage in learning and advocacy related to this project. CEC will also expand capacity for developing an Extreme Heat Campaign and expanding food access with participating organizations and community members.

Main Point of Contact: Steven Valle

Job Title: Utilities Conservation Coordinator
Name & Type of Organization: City of Lompoc, local government
Email: s_valle@ci.lompoc.ca.us
Phone Number: 805-875-8252
Organization Website: www.cityoflompoc.com/government/departments/utilities
Organizational Mission: The City of Lompoc is a full-service city, providing the community with public need services such as fire protection, police, and library. Lompoc also maintains its own electrical, water, wastewater, storm water and solid waste utility services for residents and businesses within the city.

Description of Role in Collaborative: The City of Lompoc will conduct a Groundwater Percolation Site Feasibility Study to identify areas throughout the city that offer optimal environments suitable for stormwater infiltration type projects, such as infiltration basins and bioswales to assist in the implementation of one of its water sustainability projects outlined within its Groundwater Sustainability Plan.

Main Point of Contact: Namino Glantz
Job Title: Program Manager
Name & Type of Organization: Children and Family Resource Services in partnership with the Santa Barbara County Education Office on behalf of the Santa Barbara County Promotores Network, local nonprofit
Email: nglantz@sbceo.org
Phone Number: 805-964-4710 x4460
Organization Website: [Santa Barbara County Promotores Network / Promoters Homepage \(sbceo.org\)](http://SantaBarbaraCountyPromotoresNetwork.org)

Organizational Mission: The mission of the Santa Barbara County Promotores Network is to empower families and individuals with respect, dignity, and compassion by enhancing the quality of all aspects of their lives through education and the promotion of healthy behaviors.

Description of Role in Collaborative: Promotores will provide outreach to local residents and businesses; represent community interests and concerns; offer training to Partners and other interested stakeholders to learn about working with Promotores and engaging Spanish-speaking residents; and provide input, guidance and feedback to the Collaborative, cities and other participating organizations based on resident engagement.

Main Point of Contact: Patricia Solorio
Job Title: Associate Director
Name & Type of Organization: The Fund for Santa Barbara, local foundation
Email: psolorio@fundforsantabarbara.org
Phone Number: 805-962-9164
Organization Website: <https://fundforsantabarbara.org/>

Organizational Mission: The Fund for Santa Barbara Advances progressive change by strengthening movements for Economic, Environmental, Political, Racial, and Social Justice.

Description of Role in Collaborative: The Fund will develop and facilitate a community-led decision-making process to distribute funds to community organizations and provide organizational capacity-building support for grantees in the communities of focus.

Main Point of Contact: Anna Olsen
Job Title: Executive Director
Name & Type of Organization: Cachuma Resource Conservation District on behalf of the Wildfire Resilience Collaborative
Email: aolsen@rcdsantabarbara.org
Phone Number: 805-868-4013
Organization Website: <https://www.rcdsantabarbara.org/>

Organizational Mission: The mission of the Cachuma Resource Conservation District is to promote land ethics that results in long-term use of natural resources while protecting and enhancing its unique natural habitats. Founding principles include total resource management, effective technical services, diverse community partnerships, and strong grower relationships.

Description of Role in Collaborative: The Cachuma Resource Conservation District created and manages the Wildfire Resilience Collaborative (WRC), which includes LegacyWorks Group, McGinnis Environmental and the Community Environmental Council. WRC is a nimble group of seasoned sustainability and natural lands practitioners that are specializing in building local capacity and resilience for wildfire and other climate hazards throughout the resilience cycle. The resilience cycle includes community response, mitigation, short and long term recovery, and prevention planning and action across sectors. The Collaborative led the development of the countywide Regional Priority Plan for Wildfire Resilience and Ecosystem Health.

The WRC will provide technical support, capacity building, collaborative project development, partnership facilitation and grant writing support for resilience to wildfire and other climate events.

Main Point of Contact: Ana Rosa Rizo-Centino
Job Title: Interim Network Manager
Name & Type of Organization: Santa Paula Latino Town Hall, on behalf of the Central Coast Climate Justice Network (CCCJN), regional network
Email: supervisor@cccjn.org
Phone Number: N/A
Organization Website: <https://www.cccjn.org/>

Organizational Mission: CCCJN's mission is to forge a regional partnership between social justice and environmental movements to expand our collective power, so we can advance restorative actions and systems change centering on communities who bear the greatest burden of climate change impacts.

Description of Role in Collaborative: CCCJN is a network of social justice and environmental organizations and leaders committed to a climate movement that advances social, economic, and environmental justice for Ventura, Santa Barbara and San Luis Obispo counties. CCCJN has developed a Regional Green New Deal building off of dozens of house meetings with over 300 community members across Santa Barbara County. CCCJN will provide network and capacity building support by integrating new local community based organizations into their network, providing training on and facilitating advancements of grassroots-sourced policies within the Regional Green New Deal, and providing networking opportunities.

Main Point of Contact: Heather Allen

Job Title: Co-Chair

Name & Type of Organization: California Marine Sanctuary Foundation on behalf of the Central Coast Climate Collaborative (4C), regional network

Email: Centralcoastclimate@gmail.com

Phone Number: (805) 654-2871

Organization Website: <https://www.centralcoastclimate.org>

Organizational Mission: 4C is an organizing platform that bridges across sectors and scales to catalyze and advance equitable climate solutions throughout the Central Coast.

4C is a regional network of over 45 organizations including local and state governments, community groups, tribal nations, businesses, academia, and non-profit organizations with the common goal of working together for a resilient, equitable Central Coast.

Description of Role in Collaborative: 4C will develop the Regional Capacity Building Toolbox and Community Solutions Inventory that will aggregate resources across the entire Central Coast region from and for the grant-funded collaboratives, as well as non grant-funded 4C members within its region.

14. Please describe why this specific group of organizations is well suited to carry out the activities of your proposed Regional Climate Collaborative. Please include details on previous history working together if applicable; if this is an emerging Collaborative, please share what aspects of this new partnership will set the Collaborative up for success. (250 words)

The GLI builds on existing relationships, history and trust and forges new connections.

- The Collaborative has 40+ members and received \$855,000 in grants.
- The County and CEC have collaborated on Solarize bulk-discount solar installation programs, Climate Resilience Roundtables and Resilience Hubs.
- The County, 3C-REN, and Promotores partner on native-language outreach.
- LADG and the City of Guadalupe collaborate to develop a community resilience plan, improve a local community center, create a business association, develop a sustainable recreation plan and join Central Coast Community Energy.
- LADG and CEC support NC FRESA to bring a farmers market to Guadalupe and increase food access to low-income residents.
- 4C organized the Resilient Central Coast campaign to engage residents in climate action across six counties. 4C also convenes annual Sustainability Symposiums and intermittent gatherings for project-based activities.
- The County collaborates with the Fund for Santa Barbara to implement an Equity Fund for community-based equity projects.
- The WRC worked with researchers, the County, fire professionals, conservation groups and land managers to develop a Regional Priority Plan for Wildfire Resilience and Ecosystem Health. WRC collaborates with Lompoc CBOs such as Lompoc Valley Community Healthcare Organization, Collective Cultures Creating Change, and the African American Socioeconomic Advancement Program on community resilience projects.
- CCCJN convenes environmental and social justice organizations to uplift and center BIPOC communities in regional climate resilience discussions.

- The Dunes Center has partnered with many state and local agencies to restore and conserve the Guadalupe-Nipomo Dunes. The Dunes Center’s educational programming reaches thousands of students.

15. Describe any additional partnerships and relationships that will be pursued during the grant term to expand representation and impact. (150 words)

The project seeks to build capacity and engage additional stakeholders by developing a mini-grant and capacity building program through the Fund for Santa Barbara to conduct engagement activities that will identify community priorities and projects. Smaller, less-resourced organizations and coalitions will be better able to access smaller grants through the Fund, than with the County or the State. Organizations that have expressed interest, but lack capacity to participate as a Partner include (but are not limited to):

- National Association for the Advancement of Colored People, Lompoc Chapter
- Collective Cultures Cultivating Change
- African American Socio-Economic Advancement Project
- Healthy Lompoc Coalition, managed by the Lompoc Valley Health Organization
- Guadalupe Business Association
- Little House by the Park

16. Describe the Managing Stakeholder’s previous experience, financial stability, and capacity to manage program funds for multi-year grant projects and coordinate a diversity of partners. (250 words)

The County's FY 2022-23 operating budget is \$1.4 billion. The County has strong fiscal management and budgetary practices overseen by the Board of Supervisors. The County has worked collaboratively with public and private partners throughout the Central Coast on sustainability initiatives for more than a decade. The County also has existing accounting, vendor, and grant management systems in place. The County will leverage its relationships, systems, and lessons learned from this multi-year history to successfully manage this new collaborative.

Santa Barbara County Regional Climate Collaborative

The County has provided administrative, fiscal and executive support for the Collaborative since its inception in 2020. The Collaborative has grown to 40+ member organizations with eight subcommittees and \$855,000 in grant funding.

Resilience Hubs & Energy Assurance Services

The County has \$225,000 from PG&E and the California Resilience Challenge to develop three resilience hubs, develop governance frameworks and a toolkit for future hub development. The County integrated auditing and benchmarking services from a \$775,000 California Energy Commission grant to supplement resilience hub upgrades. In collaboration with the Collaborative, the program launched in July 2022.

Tri-County Regional Energy Network (3C-REN)

Together with the counties of Ventura and San Luis Obispo, the County manages a 5-year, \$50M budget to deliver energy efficiency programs for hard-to-reach customers, workforce training and education and code compliance support. 3C-REN began offering programs in 2019, following on the success of the emPower Central Coast energy efficiency and financing program that was seeded by an American Recovery and Reinvestment Act grant.

17. Describe the Managing Stakeholder's project management plan for the proposed RCC, including how they will work with Co-Applicants to manage and verify the implementation of all strategies and capacity-building activities and coordinate invoicing and advanced payment. (150 words)

Meetings

The County will convene Partners for monthly administrative and budget review meetings. The County will convene the GLI Committee every other month to: develop, implement and report on the RCC Action Plan; receive presentations from Partners and collaborators; and recommend and approve additional Partners, Collaborative and GLI Committee members, subcommittees, and contractors.

Project Tracking

The County will track all strategies, tasks, deliverables, outputs, and outcomes. The document will be available for Partners to update and for the public to view.

Invoicing & Budget Tracking

The County will track costs by task and cumulatively. Partners will submit invoices, with a brief activity report, no more frequently than monthly. The County will offer advance payment to non-governmental organizations for up to 25% of their budgets in line with grant terms.

Quarterly Written Reports

The County will require quarterly reports from Partners and will work with Partners to troubleshoot any roadblocks.

Workplan and Budget

18. Summarize the capacity building activities included in the work plan, providing a short description of each strategy. (150 words per strategy)

Strategy 1: Provide Collaborative management, grant administration and project management support to complete regional deliverables.

This strategy and the associated tasks are focused on establishing and sustaining collaborative infrastructure, building trusting relationships and developing resources that would build capacity across the region.

The County, in consultation with the GLI Committee, will draft the Regional Climate Collaborative Action Plan, identify key performance metrics, milestones and outcomes. The Action Plan will support project and program evaluation. (Tasks 1-2)

The Central Coast Climate Collaborative, in consultation with the GLI Committee, and other RCC and non-RCC recipients across the Central Coast, will develop the Capacity Building Toolbox. The Toolbox will serve as a guide and repository of case studies, resources and solutions to support other local organizations, agencies and community members to collaborate for climate resilience. (Tasks 3-4)

The County will convene bi-monthly meetings of the GLI Committee to discuss Collaborative management, projects, tasks and community engagement. The regular meetings will build rapport and trust amongst the participants to facilitate future collaborative projects. The County will also develop a quarterly newsletter to share highlights of the GLI activities and those of the larger Collaborative. (Tasks 5-6)

Strategy 2: Build local capacity through small grants, training, networking, and peer-to-peer learning activities.

The Fund will provide capacity building support to awardees and other stakeholders in community organizing. (Task 1 and Subtask 2.6)

CCCJN and the Dunes Center will collaborate to hold quarterly Climate Convergences that will involve all sectors of the community and will solicit community contributions through multimedia activities, prioritizing all kinds of access including disability and language justice. (Subtask 2.2)

Various Partners will provide workshops for other Partners and community stakeholders on climate action and adaptation planning, grassroots Regional Green New Deal, working with community-based outreach workers (Promotores) and energy-focused workforce training and education (Subtasks 2.3-2.7)

Every Partner will be encouraged to participate in various local, regional and statewide conferences to build their capacity and connections to other organizations. The Collaborative will also develop a process to afford community stakeholders to participate in Committee meetings and other GLI and Collaborative events by developing a participation stipend program. (Tasks 3-4)

Strategy 3: Develop a Climate Action Plan and support community climate resilience efforts in Guadalupe.

The County will provide technical assistance and training to the City to support the development and adoption of its Climate Action Plan. (Task 1)

The project would provide funds to LADG to build the capacity of its newly formed Guadalupe Coalition of Nonprofits (GCN). This collaborative group of nonprofits and service organizations will build their collective capacity in working with the City and engaging the community on climate-related issues, providing input and feedback to the City's CAP. (Subtask 2.1)

LADG and CEC would also continue to build the capacity of the NC FRESA network to identify opportunities at the intersection of equitable food access and climate change with the community. (Subtask 2.2)

The Dunes Center, Promotores, CEC and CCCJN would build community capacity in understanding and engaging in climate change issues, potential policies and programs by developing outreach activities and educational curriculum. Topic areas would include, but would not be limited to, air quality, extreme heat, nature based solutions and climate justice. (Subtasks 2.3 through 2.10)

WRC will support CBOs in identifying potential climate resilience projects and funding opportunities throughout the project period. (Task 3)

Strategy 4: Improve water sustainability and support community climate resilience efforts in Lompoc.

The project would provide funds to the City of Lompoc to conduct its feasibility study and identify potential site(s) to develop. This would build the City's capacity to secure future funding for implementation. (Task 1)

The WRC, CEC and the Promotores will build community resilience capacity through parallel and, at times, integrated efforts. In collaboration with C4, WRC will create a network of trained volunteers to implement outreach and engagement activities that advance wildfire preparedness and risk reduction in English and Spanish in low-income neighborhoods. Together with community members/neighbors, volunteers will identify projects that will build resilience. Outreach will be conducted door to door and at community gatherings. Together with C4, AASAP and YDP, WRC will develop a business plan, budget, and implementation plan to expand the YDP program to Lompoc. The YDP will create drought resistant food forests and community gardens that will increase food security for residents, build drought and fire resilience, reclaim abandoned lots all while engaging, training and employing Lompoc youth who will build the gardens and food forests. (Task 2)

WRC will support CBOs in identifying potential climate resilience projects and funding opportunities throughout the project period. (Task 3)

19. Provide a high-level budget justification that summarizes the overall project costs. Explain how the requested budget is aligned with the proposed work plan and reflects the overall project objectives and program goals. Applicants may choose

to organize the budget items under the following eligible cost categories for the RCC program. (150 words per cost type)

- **Staff Costs**
- **Travel Costs**
- **Administrative Costs**
- **Tools, Subscription, and Software**
- **Engagement, Outreach, Education, and Training**
- **Direct Costs (intern, fellows, consultants)**
- **Set asides**
 - **Collaborative Stakeholder Structure Partners (up to 15%)**

The cities of Guadalupe and Lompoc, local service providers and CBOs in northwestern Santa Barbara County all face budgetary and staffing constraints, limiting their ability to develop and implement policies, programs and projects to address climate change. RCC funding is critical to enable the communities of focus to plan and implement self-determined climate resilience activities and connect the region with countywide and regional climate initiatives.

We have summarized below key budget items that capture many high-value costs by Partner, but not all costs are captured below. All Staff costs were estimated using hourly rates that assumed a three-year escalation. Please see the Application Workbook for budget details.

The County of Santa Barbara requests \$170,046 in staff costs. The Climate Program Manager (CPM), with support of the Business Specialist, shall serve as the Collaborative manager, leading the development of the RCC Action Plan and administering the grant. The Division Chief will represent the County in the GLI Committee and provide oversight to the CPM. The CPM will lead the provision of training and technical assistance to the City of Guadalupe to develop and adopt its CAP. The County will provide in-kind staff hours to convene the Equity Advisory & Outreach Committee (EAOC) to address cost-of-living issues, workforce development and displacement policies and equitable decarbonization. The County will also provide in-kind cash for EAOC members who elect to receive a participation stipend at \$100 per meeting hour.

The City of Guadalupe requests \$250,000 in direct costs to hire a technical consultant to develop the Climate Action Plan. The City of Guadalupe will contribute in-kind staff hours to participate in the GLI.

The City of Lompoc requests \$315,000 in direct costs to hire a technical consultant to conduct the water percolation feasibility study. The City of Lompoc will contribute in-kind staff hours to participate in the GLI.

Los Amigos de Guadalupe (LADG) requests \$109,215 in staff costs. A part-time Network Coordinator will manage the Guadalupe Coalition of Nonprofits (GCN), which includes website management, member engagement, monthly meetings and irregular activities and events as they come up in support of the CAP development and other Partners' initiatives. The Executive Director will represent LADG on the GLI Committee and provide oversight and grant administration.

Community Environmental Council (CEC) requests \$22,038 in staff costs. The Program Manager will represent CEC on the GLI Committee and lead administration. The Program Manager and Community Associate will lead the development and implementation of the extreme heat and clean air outreach campaigns. CEC also requests \$11,040 in direct costs to provide interpretation and translation.

Cachuma Resource Conservation District (CRCD) requests \$14,484 in staff costs. The CRCD Executive Director will provide administrative oversight including reporting and fiscal management, attend meetings and peer-to-peer convenings, and participate in project activities. CRCD requests \$192,425 in direct costs to hire community-based organizations Collective Cultures Creating Change (C4), African American Socio-Economic Advancement Project (AASAP), Youth Drought Project (YDP) and the Wildfire Resilience Collaborative (WRC). WRC will provide technical support and capacity building to YDP and AASAP to develop a business plan and identify sites for food forests and community gardens. WRC and C4 will collaborate to recruit and train volunteers to conduct walk the block activities and, separately, to train 20 emergency preparedness volunteers. CRCD requests \$13,300 in EOET costs to cover food for events and participation appreciation gift cards for volunteers.

The Promotores request \$79,696 in staff costs. The Manager will represent the Promotores in the GLI Committee and provide grant administration. The Manager and Coordinator will provide the planning and management of Promotor/a outreach and engagement. Numerous Promotores will be trained and deployed throughout communities to conduct outreach, engagement and education on behalf of the GLI and Partners' various initiatives in their native language, primarily Spanish.

Central Coast Climate Collaborative (4C) requests \$133,346 in staff costs. The Assistant will lead development of the Capacity Building Toolbox and Community Solutions Inventory, with the Network Manager providing management and oversight. The Manager will lead grant administration and represent 4C and the GLI Committee. The Manager and Assistant will plan and implement an annual Symposium that will bring together RCC and non-RCC organizations from across the 6-county Central Coast region. Applicants from Santa Cruz, Monterey Bay and Ventura counties have coordinated with 4C such that, if multiple applicants in the Central Coast region are awarded RCC funds, then the cost of the Toolkit, Inventory and Annual Symposium would be divided accordingly to ensure regional resources are developed at lower cost to each project.

Central Coast Climate Justice Network (CCCJN) requests \$88,314 in staff costs. The Network Manager will lead grant administration and represent CCCJN in the GLI Committee. Together with the Artist in Residence, the Network Manager and Assistant will collaborate with the Dunes Center to plan and implement quarterly Climate Convergences for the community to participate in. The Manager and Assistant will also develop and implement a series of training workshops to educate Partners and community stakeholders on the Regional Green New Deal.

The Dunes Center requests \$37,988 in staff costs. Three staff members (and at least two interns) will support the GLI. The Executive Director will lead administrative tasks, including grant reporting, and will attend meetings and conferences. The Director of Education will administer and develop educational curriculum and opportunities to serve the community of Guadalupe. The Outreach Coordinator will coordinate outreach events.

The Fund for Santa Barbara requests \$50,799 in staff costs. The Grants Program Manager will represent the Fund and lead grant administration. The Program Manager and Program Associate will lead the development and implementation of the mini-grant program. The Capacity Building Manager will support potential applicants and conduct and organize workshops and trainings. The Fund requests \$160,000 in direct costs to disperse in the form of mini-grants to smaller or informal community-based organizations and networks and individuals to implement community engagement activities supporting climate resilience. The Fund also requests \$33,000 in EOET costs associated with capacity building training. These costs would cover grants portal user access, trainers, interpretation, venue and food.

3C-REN will provide place-based workforce training and education activities in building energy topic areas at no cost to the grant.

The project sets aside \$52,500 each for peer-to-peer event participation and project evaluation.

END OF DOCUMENT

Appendix III
Work Plan

WORKPLAN TEMPLATE

Managing

Stakeholder County of Santa Barbara

Proposal Name: Guadalupe-Lompoc Initiative of the Santa Barbara County Regional Climate Collaborative

Region: Santa Barbara County

STRATEGY 1: Provide Collaborative management, grant administration and project management support to complete regional deliverables.

| Task | Description | Timeline | Partners Involved | Associated Budget Items/Deliverables | RCC Activities Addressed |
|------|--|--------------------|-------------------|--------------------------------------|--|
| 1 | Develop the Regional Climate | | County | | A, K |
| 1.1 | Prepare draft RCC Action Plan, in | 05/2023 | County | Draft RCC Action Plan | A, K |
| 1.2 | Circulate for public comment, hold a | 07/2023 | County | | C, D, J |
| 1.3 | Finalize comments and edits, format | 09/2023 | County | Final RCC Action Plan | A, K |
| 2 | Conduct data collection, tracking, and | Ongoing | All Partners | Annual Progress Report, Final | L |
| 3 | Develop the Regional Climate | 2/1/2024 (Initial) | 4C | RCC Capacity Building Toolkit | A, B, C, G, H, I, J, M, O, P, Q |
| 3.1 | Promote the Toolbox to members and | 04/2025 | 4C | | A, B, C, G, H, I, J, M, O, P, Q |
| 4 | Develop the Community Solutions | 08/2024 | 4C | Community Solutions Inventory | B, D, E, G, H, I |
| 4.1 | Cross-reference the Inventory with | 08/2025 | 4C | | B, D, E, G, H, I |
| 5 | Manage the Collaborative Stakeholder | Ongoing | County | | A, B, D, E, J, L |
| 5.1 | Convene the GLI Committee (2 hrs, bi- | Ongoing | County | Meeting agendas, minutes, | A, B, D, E, F, G, H, I, J, L, N, O, P, Q |
| 5.3 | Develop and issue a quarterly | Ongoing | County | Newsletters | G, J |
| 6 | Administer the grant | Ongoing | County | | All |
| 6.1 | Convene Partner meetings (1 hr, bi- | Ongoing | All Partners | Meeting agendas, minutes, | K, L |

STRATEGY 2: Build local capacity through small grants, training, networking, and peer-to-peer learning activities.

| Task | Description | Timeline | Partners Involved | Associated Budget Items/Deliverables | RCC Activities Addressed |
|------|---|-----------|---------------------|--------------------------------------|------------------------------|
| 1 | Co-develop a mini-grant program to | | | | B, C, D, G, I, J |
| 1.1 | Identify members for decision making | 07/2023 | FUND | Decision making committee roster; | B, C, D, I, J |
| 1.2 | Distribute and conduct outreach | 09/2023 | FUND | Applicant workshop recording | B, C, D, G, I |
| 1.3 | Facilitate grants review process with | 10/2023 | FUND | List of awardees | B, D, J |
| 1.4 | Follow up with grantees for progress | 11/2024 | FUND | Awardee Final Reports | I, L, N |
| 1.5 | Manage decision making committee(s) | Ongoing | FUND | | B, J |
| 2 | Hold or participate in peer-to-peer | | | | A, B, E, H, I, J, M, O, P, Q |
| 2.1 | Participate in SGC-facilitated peer-to- | Ongoing | All Partners | Attendance at conferences, panel | J, M, P |
| 2.2 | Host the annual Central Coast | Annual | 4C | Attendance at conferences, panel | J, M, P |
| 2.3 | Host quarterly Climate Convergences | Quarterly | CCCJN, Dunes Center | Meeting agendas, activity outputs, | A, C, D, E, G, J, N, Q |
| 2.4 | Provide workshops to interested | | CCCJN | Training workshops | C, J, Q |
| 2.5 | Provide training workshops on climate | 08/2023 | County | Training workshops | A, E, J, P, Q |
| 2.6 | Provide training workshops to agencies | 10/2025 | Promotores | Training workshops | J, Q |
| 2.7 | Provide training on community | Ongoing | FUND | Training workshops | B, C, J, Q |
| 2.8 | Provide place-based workforce training | 08/2023 | 3C-REN | Training workshops | B, C, I, J, O, Q |
| 3 | Encourage residents to attend GLI | Ongoing | County | | B, C, D, G, H, J, O |
| 3.1 | Draft participation stipend program | 03/2023 | County | Stipend program & criteria | C |
| 3.2 | Present participation stipend program | 04/2023 | County | | J |
| 3.3 | Publish and market the participation | 08/2023 | County | Number of participants, funds | B, C, J, O |
| 4 | Convene the Equity Advisory & | Ongoing | County | Meeting agendas, notes, recordings; | A, C, D, E, F, G, H, J |

STRATEGY 3: Develop a Climate Action Plan and support community climate resilience efforts in Guadalupe.

| Task | Description | Timeline | Partners Involved | Associated Budget Items/Deliverables | RCC Activities Addressed |
|------|--|----------|---|---|--------------------------|
| 1 | Develop and adopt an equity-centered | | Guadalupe, County, LADG | | C, D, E, H, N |
| 1.1 | Prepare and issue a request for | 08/2023 | Guadalupe, County | Request for proposals | E |
| 1.2 | Select and contract with a consultant | 11/2023 | Guadalupe, County, LADG | Contract with consultant | E |
| 1.3 | Prepare a greenhouse gas inventory | 08/2025 | Guadalupe, County, LADG | Greenhouse gas inventory technical | E, N |
| 1.4 | Adopt a science based emissions | 08/2025 | Guadalupe, County, LADG | Council adopted GHG reduction | E, N |
| 1.5 | Develop a vision, principles, strategies | 08/2025 | Guadalupe, County, LADG | Draft vision, principles, strategies, | A, C, D, E, J |
| 1.6 | Identify potential funding opportunities | 08/2025 | Guadalupe, LADG, WRC | List of projects for Climate Solutions | B, G, H, J, O |
| 1.7 | Present draft CAP to community | 08/2025 | Guadalupe, LADG | Draft CAP | C, D, E |
| 1.8 | Prepare draft and final EIR and adopt | 08/2025 | Guadalupe | Adopted CAP | E |
| 2 | Expand opportunities for residents, organizations and businesses to learn and engage on topics such as climate action and adaptation, food access, extreme heat, and nature based solutions. | Ongoing | LADG, Promotores | | C, D, E, N, O, Q |
| 2.1 | Convene the Guadalupe Coalition of Nonprofits (GCN) Board to provide guidance, input and feedback on the CAP planning process and community outreach and engagement activities. Use communication platform to share information, events, and collect community input and feedback. | Ongoing | LADG, Promotores, Dunes Center, Guadalupe | Meeting agendas, minutes, recordings | C, D, E, N, O, Q |
| 2.2 | Convene the North County Food Resilience Equity Sustainability and Action (NC FRESA) monthly meeting to discuss equitable food access and resilience. Hold meeting with language access support. | Ongoing | CEC, LADG | Meeting agendas, minutes, recordings | C, D, E, N, O, Q |
| 2.3 | Develop and implement culturally and linguistically appropriate outreach activities on behalf of the Guadalupe CAP. Conduct community outreach and engagement activities to identify equity-oriented, resilient climate actions. | Ongoing | Promotores | Surveys, presentations, recording of debrief meetings | C, D, E, N, O, Q |
| 2.4 | Develop and implement climate change curriculum to be presented in-person to Guadalupe elementary and jr. high schools to reach at-risk youth and solicit ideas, needs and feedback on potential projects and policies. | 05/2023 | Dunes Center | Climate change curriculum | C, D, E, O |
| 2.5 | Provide monthly hikes in the Guadalupe Dunes area that address climate change. | Ongoing | Dunes Center | Pictures, list of attendees | C, D, E, O |

| | | | | | |
|------|---|--------------------------|---|------------------------------------|------------------|
| 2.6 | Provide an annual workshop, in partnership with the City of Guadalupe and the Coalition of Nonprofits, addressing climate change and effective practices to spread awareness. | Ongoing | Dunes Center, Guadalupe, Promotores, CEC, CCCJN | Workshop agendas, activity outputs | C, D, E, L, O |
| 2.7 | Share information and provide updates on the Guadalupe Community Air Project at 3 meetings with collaborative members and community stakeholders. | 05/2025 | CEC | Presentation, list of attendees | C, D, E, N, O |
| 2.8 | Collect data and develop language accessible materials for an Extreme Heat Resilience Campaign. | 08/2022 | CEC | Campaign materials | C, D, E, N, O |
| 2.9 | Engage community members through 1:1 and group meetings to learn about their experiences and needs around Extreme Heat. (~6 total) | 12/2024 | CEC | Outreach report | C, D, E, N, O |
| 2.10 | Contract to provide language access services for the extreme heat and clean air campaigns. Spanish to English interpretation at meetings, translation of all resources and materials (~6 meetings + ~3000 words translated) | Ongoing through 3/1/2025 | CEC | Translated materials | C |
| 3 | Facilitate Guadalupe CBO engagement | 11/2025 | WRC | Projects for Climate Solutions | C, D, E, H, J, N |

STRATEGY 4: Improve water sustainability and support community climate resilience efforts in Lompoc.

| Task | Description | Timeline | Partners Involved | Associated Budget Items/Deliverables | RCC Activities Addressed |
|------|--|----------|-------------------------|--------------------------------------|--------------------------|
| 1 | Conduct a citywide groundwater | 02/2025 | Lompoc | | C, D, E, J, N |
| 1.1 | Prepare and issue a request for | 01/2023 | Lompoc | 30% conceptual project design of | E |
| 1.2 | Select and contract with a consultant | 03/2024 | Lompoc | | E |
| 1.3 | Compile existing data & identify | 06/2023 | Lompoc | Map of potential sites | N |
| 1.4 | Conduct community engagement | 12/2023 | Lompoc, WRC, Promotores | Feedback from community | C, D, E, N |
| 1.5 | Complete site inspection & | 04/2024 | Lompoc | | E |
| 1.6 | Prepare conceptual project plans to | 08/2024 | Lompoc | Conceptual project plans of multiple | E |
| 1.7 | Complete preliminary project design. | 2/2025 | Lompoc | Preliminary design of selected site | E |
| 1.8 | Provide project management, | 02/2025 | Lompoc | | C, E |
| 2 | Increase community climate resilience | | WRC, CEC, Promotores | | C, F |
| 2.1 | Draft a Lompoc specific business and | 07/2023 | WRC | Business Plan | B, C, E, F |
| 2.2 | Identify potential sites for food | 02/2024 | WRC | Map of food forest and garden | B, C, E, F |
| 2.3 | Develop training program for YDP | 08/2024 | WRC | Training curriculum | B, C, E, F, O |
| 2.4 | Develop budget and action plan for | 07/2025 | WRC | Budget and Action Plan for | B, C, E, F |
| 2.5 | Implement outreach and engagement | 10/2025 | WRC | CBO partners engaged and willing to | B, C, E, F |
| 2.6 | Recruit wildfire resilience community | 07/2023 | WRC | Recruited and trained volunteers | B, C, E, F, O |
| 2.7 | Provide disaster Preparedness Training | 06/2025 | WRC | 20 community members trained in | C, O |
| 2.8 | Implement monthly walk the block | 11/2025 | WRC, CEC, Promotores | Increased community capacity and | C, D, E, N |
| 3 | Facilitate Lompoc CBO engagement in | 11/2025 | WRC | Projects for Climate Solutions | C, D, E, H, J, N |

TOTAL ACTIVITIES ADDRESSED

A-Q

Threshold Check: All Required Activities Addressed (A-M)

YES

Appendix IV

Budget

| STRATEGY 1: Provide Collaborative management, grant administration and project management support to complete regional deliverables. | | | | | | | | |
|--|--|-------------|-------------|--------------|----------------------|----------------------|----------------------|-----------------------|
| Strategies/Tasks | Strategy/Task Description | Staff Costs | Contractor/ | Travel Costs | Administrative Costs | Tools/ Subscription/ | Engagement/Outreach/ | Total RCC Grant Funds |
| Task | Description | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 1 | Develop the Regional Climate | 219,644 | - | - | 143,532 | - | - | 363,176 |
| 1.1 | Prepare draft RCC Action Plan, in consultation with GLI Committee. | 21,344 | | | | | | 21,344 |
| 1.2 | Circulate for public comment, hold a | 750 | | | | | | 750 |
| 1.3 | Finalize comments and edits, format | 1,250 | | | | | | 1,250 |
| 2 | Conduct data collection, tracking, and | 52,500 | | | | | - | 52,500 |
| 3 | Develop the Regional Climate | 40,776 | | | | | | 40,776 |
| 3.1 | Promote the Toolbox to members and | 11,112 | | | | | | 11,112 |
| 4 | Develop the Community Solutions | 25,008 | | | | | | 25,008 |
| 4.1 | Cross-reference the Inventory with | 9,712 | | | | | | 9,712 |
| 5 | Manage the Collaborative Stakeholder | - | | | | | | - |
| 5.1 | Convene the GLI Committee (2 hrs, bi- | 51,192 | | | | | | 51,192 |
| 5.2 | Develop and issue a quarterly | 6,000 | | | | | | 6,000 |
| 6 | Administer the grant | | | | 117,936 | | | 117,936 |
| 6.1 | Convene Partner meetings (1 hr, bi- | | | | 25,596 | | | 25,596 |

| STRATEGY 2: Build local capacity through small grants, training, networking, and peer-to-peer learning activities. | | | | | | | | |
|--|--|-------------|------------------------|--------------|----------------------|-------------------------------|---|-----------------------|
| Strategies/Tasks | Strategy/Task Description | Staff Costs | Contractor/ Consultant | Travel Costs | Administrative Costs | Tools/ Subscription/ Software | Engagement/Outreach/ Education/Training | Total RCC Grant Funds |
| Task | Description | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 1.1 | Identify members for decision making | 11,000 | | | | 3,000 | | 14,000 |
| 1.2 | Distribute and conduct outreach | - | | | | | 6,600 | 6,600 |
| 1.3 | Facilitate grants review process with | - | 160,000 | | | | 970 | 160,970 |
| 1.4 | Follow up with grantees for progress | 3,880 | | | | | | 3,880 |
| 1.5 | Manage decision making committee(s) | 26,459 | | | | | | 26,459 |
| 2 | Hold or participate in peer-to-peer | - | | | | | | - |
| 2.1 | Participate in SGC-facilitated peer-to- | - | | | | | 52,500 | 52,500 |
| 2.2 | Host the annual Central Coast | | | | | | 42,040 | 42,040 |
| 2.3 | Host quarterly Climate Convergences for | - | | | | | 78,416 | 78,416 |
| 2.4 | Provide workshops to interested | - | | | | | 9,550 | 9,550 |
| 2.5 | Provide training workshops on climate | - | | | | | 1,280 | 1,280 |
| 2.6 | Provide training workshops to agencies | - | | | | | 630 | 630 |
| 2.7 | Provide training on community organizing to mini-grant recipients and other interested stakeholders. Provide ongoing capacity building activities. | - | 20,500 | 5,000 | | | 4,500 | 30,000 |
| 2.8 | Provide place-based workforce training and education activities in building energy topics for residents. | - | | | | | | - |
| 3 | Encourage residents to attend | - | | | | | | - |
| 3.1 | Draft participation stipend program and | - | | | | | 360 | 360 |
| 3.2 | Present participation stipend program | - | | | | | 1,168 | 1,168 |
| 3.3 | Publish and market the participation | - | | | | | 1,000 | 1,000 |
| 4 | Convene the Equity Advisory & | - | | | | | 2,160 | 2,160 |

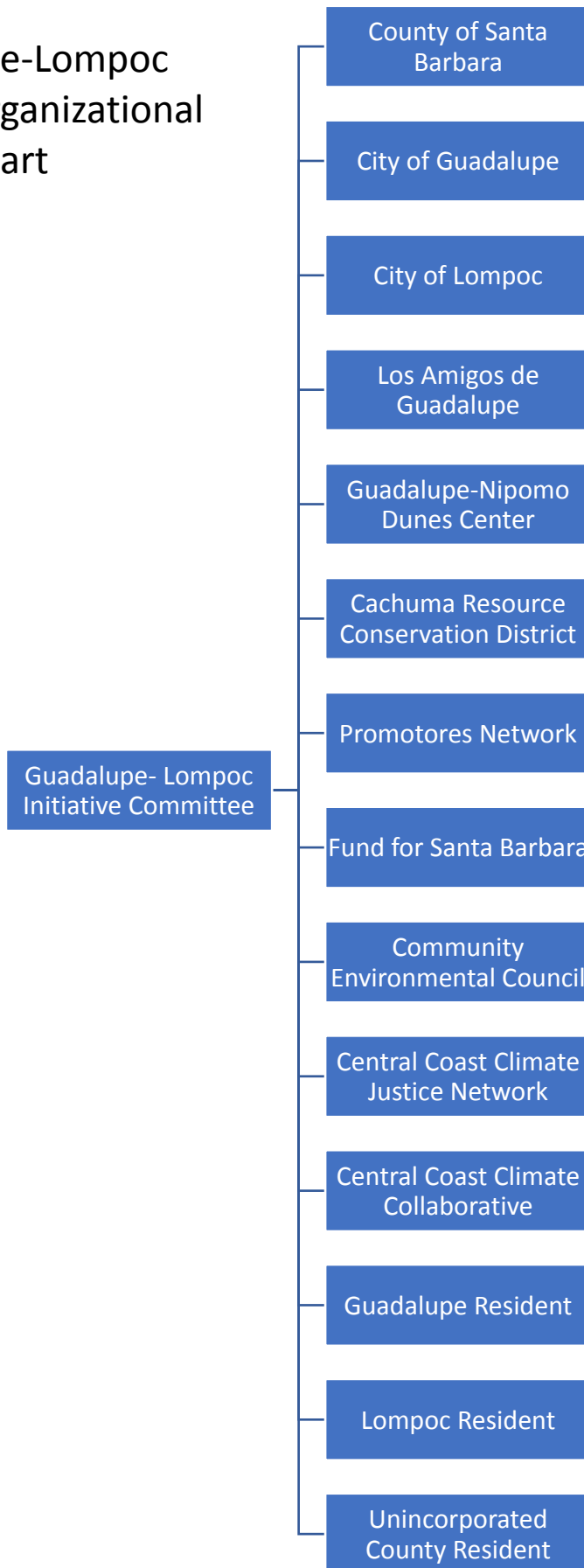
| STRATEGY 3: Develop a Climate Action Plan and support community climate resilience efforts in Guadalupe. | | | | | | | | |
|--|--|-------------|-------------|--------------|----------------------|----------------------|----------------------|-----------------------|
| Strategies/Tasks | Strategy/Task Description | Staff Costs | Contractor/ | Travel Costs | Administrative Costs | Tools/ Subscription/ | Engagement/Outreach/ | Total RCC Grant Funds |
| Task | Description | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 1 | Develop and adopt an equity-centered | 3,763 | 276,340 | 2,500 | - | - | 178,236 | 460,839 |
| 1.1 | Prepare and issue a request for | 1,448 | | | | | | 1,448 |
| 1.2 | Select and contract with a consultant | 1,295 | | | | | | 1,295 |
| 1.3 | Prepare a greenhouse gas inventory and | | 20,000 | | | | | 20,000 |
| 1.4 | Adopt a science based emissions | | 10,000 | | | | | 10,000 |
| 1.5 | Develop a vision, principles, strategies | | 20,000 | | | | | 20,000 |
| 1.6 | Identify potential funding opportunities | 1,020 | 50,000 | | | | | 51,020 |
| 1.7 | Present draft CAP to community | | 50,000 | | | | | 50,000 |
| 1.8 | Prepare draft and final EIR and adopt | | 100,000 | | | | | 100,000 |
| 2 | Expand opportunities for residents, | | | | | | | - |
| 2.1 | Convene the Guadalupe Coalition of | | | | | | 99,972 | 99,972 |
| 2.2 | Convene the North County Food | | 4,200 | | | | 900 | 5,100 |
| 2.3 | Develop and implement culturally and | | | 2,500 | | | 43,300 | 45,800 |
| 2.4 | Develop and implement climate change | | | | | | 13,160 | 13,160 |
| 2.5 | Provide monthly hikes in the Guadalupe | | | | | | 2,544 | 2,544 |
| 2.6 | Provide an annual workshop, in | | | | | | 8,010 | 8,010 |
| 2.7 | Share information and provide updates | | | | | | 378 | 378 |
| 2.8 | Collect data and develop language | | | | | | 6,552 | 6,552 |
| 2.9 | Engage community members through | | 1,920 | | | | 900 | 2,820 |
| 2.1 | Contract to provide language access | | 4,920 | | | | 1,500 | 6,420 |
| 3 | Facilitate Guadalupe CBO engagement | | 15,300 | | | | 1,020 | 16,320 |

| STRATEGY 4: Improve water sustainability and support community climate resilience efforts in Lompoc. | | | | | | | | |
|--|--|-------------|-------------|--------------|----------------------|----------------------|----------------------|-----------------------|
| Strategies/Tasks | Strategy/Task Description | Staff Costs | Contractor/ | Travel Costs | Administrative Costs | Tools/ Subscription/ | Engagement/Outreach/ | Total RCC Grant Funds |
| Task | Description | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 1 | Conduct a citywide groundwater | 2,856 | 446,125 | 2,500 | - | - | 43,432 | 494,913 |
| 1.1 | Prepare and issue a request for | - | | | | | | - |
| 1.2 | Select and contract with a consultant | - | | | | | | - |
| 1.3 | Compile existing data & identify | - | 65,000 | | | | | 65,000 |
| 1.4 | Conduct community engagement | | 33,500 | | | | 8,700 | 42,200 |
| 1.5 | Complete site inspection & geotechnical | | 103,000 | | | | | 103,000 |
| 1.6 | Prepare conceptual project plans to | | 17,500 | | | | | 17,500 |
| 1.7 | Complete preliminary project design. | | 50,000 | | | | | 50,000 |
| 1.8 | Provide project management, outreach, | | | | | | | - |
| 2 | Increase community climate resilience | | | | | | | - |
| 2.1 | Draft a Lompoc specific business and | | 17,000 | | | | 1,088 | 18,088 |
| 2.2 | Identify potential sites for food | | 15,025 | | | | 952 | 15,977 |
| 2.3 | Develop training program for YDP | 408 | 10,600 | | | | 408 | 11,416 |
| 2.4 | Develop budget and action plan for YDP | 204 | 15,600 | | | | 204 | 16,008 |
| 2.5 | Implement outreach and engagement to | | 3,400 | | | | 408 | 3,808 |
| 2.6 | Recruit wildfire resilience community | 2,244 | 29,600 | | | | 2,244 | 34,088 |
| 2.7 | Provide Climate Disaster Preparedness | | 7,000 | | | | 11,800 | 18,800 |
| 2.8 | Implement monthly walk the block and/or table events to engage the community on wildfire and extreme | | 63,600 | 2,500 | | | 15,588 | 81,688 |
| 3 | Facilitate Lompoc CBO engagement in | | 15,300 | | | | 2,040 | 17,340 |

| | | | | | | | | |
|-----------------------------------|--|------------|------------|-----------|------------|----------|------------|--------------|
| New Partner Set Aside (Up to 15%) | | | | | | | | |
| Indirect Costs (Up to) | | | | | | | | |
| Totals: | | \$ 267,602 | \$ 902,965 | \$ 10,000 | \$ 143,532 | \$ 3,000 | \$ 422,842 | \$ 1,749,941 |

Appendix V
Organizational Structure

Guadalupe-Lompoc Initiative Organizational Chart



Appendix VI
Contacts

| Organization Name | Entity Type | Main Point of Contact | Email | Website (if applicable) | Mailing Address |
|---|--|-----------------------|----------------------------------|---|---|
| County of Santa Barbara (County) | County government | Garrett Wong | gwong@countyofsb.org | https://www.countyofsb.org/341/Sustainability-Initiatives | 123 E. Anapamu St, Santa Barbara, CA 93101 |
| Los Amigos de Guadalupe (LADG) | Non-profit | Thomas Brandeberry | tom@ladguadalupe.org | www.losamigosdeguadalupe.org | 4545 10th St, Guadalupe, CA 93434 |
| City of Guadalupe | City government | Shannon Sweeney | ssweeney@ci.guadalupe.ca.us | https://ci.guadalupe.ca.us/ | 916 Obispo Street Guadalupe, California 93434 |
| City of Lompoc | City government | Steven Valle | s_valle@ci.lompoc.ca.us | https://www.cityoflompoc.com/ | 100 Civic Center Plaza, CA 93436 |
| Community Environmental Council (CEC) | Non-profit | Jennifer Hernandez | jhernandez@cecmail.org | www.cecsb.org | PO Box 90660, Santa Barbara, CA 93190 |
| Children and Family Resource Services in partnership with the Santa Barbara County Education Office on behalf of the Santa Barbara County Promotores Network (Promotores) | Service provider | MaryEllen Rehse | mrehse@sbceo.org | https://www.sbceo.org/domain/132 | 3970 La Colina Road rm. 6 Santa Barbara, CA 93110 |
| California Marine Sanctuary Foundation on behalf of the Central Coast Climate Collaborative (4C) | Nonprofit sponsoring a Regional Collaborative Network | Heather Allen | centralcoastclimate@gmail.com | www.centralcoastclimate.org | 99 Pacific St, Monterey, CA 93940 |
| Santa Paula Latino Town Hall on behalf of the Central Coast Climate Justice Network (CCCJN) | Nonprofit sponsoring a Regional Collaborative Network | Ana Rosa Rizo-Centino | supervisor@cccjn.org | www.cccjn.org | 113 N Mill Street, Santa Paula, CA 93060-2811 |
| Cachuma Resource Conservation District on behalf of the Wildfire Resilience Collaborative (WRC) | Special District sponsoring a Regional Collaborative Network | Ellen Kwiatkowski | ellen@legacyworksgroup.com | https://www.rcdsantabarbara.org | 920 E Stowell Rd; Santa Maria, CA 93454 |
| Fund for Santa Barbara (FUND) | Foundation | Patricia Solorio | psolorio@fundforsantabarbara.org | https://fundforsantabarbara.org/ | P.O. Box 90710 Santa Barbara, CA 93190 |
| Guadalupe-Nipomo Dunes Center (Dunes) | Non-profit | Erika Weber | director@dunescenter.org | www.dunescenter.org | 1065 Guadalupe St., Guadalupe, CA 93434 |

Appendix VII

Santa Barbara County Regional Climate Collaborative By Laws



**Santa Barbara County Regional Climate Collaborative
By-Laws (Adopted June 2022)**



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ABOUT THE COLLABORATIVE

THE CHALLENGE

The Need for Regional Collaboration on Climate Change

Climate change is threatening our quality of life and exacerbating economic, social and environmental challenges across the Santa Barbara region.

No one jurisdiction or organization can overcome the scale of the climate crisis, and addressing it will require transformative change at the individual, community, institutional and regional scale. While most institutions recognize the fluidity of climate change impacts and solutions, they are not naturally structured or organized to work beyond their boundaries.

Organizing at the regional level can leverage solutions that may not be possible for individual jurisdictions, due to their location, size or capacity. Accelerating the reduction of harmful carbon emissions while adapting to the effects of climate change, requires an all-hands approach from the entire Santa Barbara County region.

1. Vision

A carbon neutral, climate-resilient, prosperous and equitable Santa Barbara County.

2. Mission

The Santa Barbara County Regional Climate Collaborative's purpose is to build local capacity to advance regional scale solutions to the climate crisis and enhance resilience.

3. Functions

- **Connect** diverse partners to build relationships, exchange ideas and learn from each others' experiences
- **Leverage** and share resources (funding, knowledge, people, power) to coordinate strategies and launch joint initiatives that advance regional climate solutions
- **Advance equity** by lifting up community needs, strengths and ideas through thoughtful and empowering community engagement
- **Champion** policies, programs and projects that recognize the regional nature of climate change impacts and solutions

4. Existing Context: A "Collaborative" Within a Collaborative

Santa Barbara County currently exists within an established regional climate collaborative; the Central Coast Climate Collaborative (4C) is a membership organization fostering a network of local and regional community leaders throughout six Central Coast counties to address climate change mitigation and adaptation. 4C aims to engage all communities throughout the region to help ensure a resilient and low-carbon Central Coast prepared for the impacts of climate change.



Given the wide swath of territory covered by 4C, and the limited capacity of local jurisdictions and stakeholders to participate in a larger collaborative, the Santa Barbara Regional Climate Collaborative proposes to form as a sub-regional activity within the 4C area. The Santa Barbara Regional Climate Collaborative would be a member of 4C, representing the interests and needs of its members and region to 4C, but would retain its autonomy to direct its own activities that best serve its members, coordinating with and leveraging the resources and activities of 4C. Individual jurisdictions may be members of both collaboratives as they see fit.

5. **ORGANIZATION**

The Collaborative is not about regional governance; instead, it works as a cooperative network to benefit its member organizations. For ease of formation and administration, and to maintain flexibility, the Collaborative is structured as an unincorporated membership association made up of entities representing regional interests that are involved in policy and decision-making related to climate change or influence how the region responds to climate change. The County of Santa Barbara provides fiscal and administrative support for the Collaborative.

5.1. **By-Laws**

These By-Laws were adopted by a simple majority of the Steering Committee, and certified by the Steering Committee Chair. The Certification of By-Laws is available in Appendix E. The By-Laws shall govern the scope and abilities of the Steering Committee, as hoc committees and the roles and relationship with the County, and the membership.

5.2. **By-Law Amendments**

The By-Laws may be amended by the Steering Committee. The Steering Committee must provide draft amendments to the general membership for public comment for a period of 14 days. The Steering Committee has the authority to accept, amend or reject public comments. A majority vote is required to approve at a regularly scheduled meeting or a special meeting. Amendments to the By-Laws are approved by a simple majority of the Steering Committee. The Chair shall certify By-Law Amendments.

5.3. **General Membership**

Membership in the Collaborative shall be open to any legal entity representing a regional interest in climate mitigation and adaptation action that are located in or operate within Santa Barbara County. All members are eligible for the Steering Committee and Subcommittees, except where Conflicts of Interest may apply. Members shall have an opportunity to provide input and recommendations into the Collaborative Strategic Plan. All members must submit an application and pay dues according to the schedule in Appendix A. Membership benefits are listed in Appendix B.



5.4. Membership Representative

An entity shall designate at least one primary representative and contact. There are no limits to the number of representatives from any entity.

5.5. Designated Representative

Cities may designate a representative that is not a city staff person or elected representative. A designated representative must be authorized by submitting an authorization letter from a city staff person or elected representative on official letterhead to the Steering Committee.

5.6. General Meetings

General meetings shall take place bi-annually. General meetings are free and open to all members in good standing (current dues are paid). Non-members may attend by paying event registration fees, established by the Steering Committee. General meetings are intended to afford members an opportunity to network and learn from one-another about projects and initiatives taking place throughout the region. Members shall also receive an update on the Collaborative's programmatic work. The Manager shall set an agenda, with the input of the members. Agendas shall be posted on the website by the Manager at least one week prior to the meeting date. Meeting minutes shall be taken by staff and made available to the members and the general public on the website in a timely manner. Should a vote be necessary, only members in good standing may vote at General Meetings.

5.7. Conflict of Interest

The Steering Committee retains the right to refuse membership to any entity that the Committee reasonably believes has interests that are inconsistent with or adverse to the Collaborative's interests. The Steering Committee retains the right to require recusal of for-profit and nonprofit members in which future contract work opportunities may be discussed.

6. Steering Committee

The Steering Committee provides strategic direction and general oversight for the Collaborative. The Steering Committee is responsible for general governance of the Collaborative; oversees the work activities of the Collaborative, including, but not limited to, regular communication with the Manager and/or contractors of the Collaborative; and, examines and reviews the Collaborative's performance, according to the metrics in the Strategic Plan.

The Steering Committee members shall carry out any or all of the following functions in order to further the Collaborative's mission and goals:

- Attend each Steering Committee meeting, missing no more than two meetings in a year



- Provide oversight to Collaborative management, general administration and fiscal management
- Speak on behalf of the Collaborative in their respective organizations, sectors and regions
- Develop the Collaborative's Strategic Plan and Work Plans, in partnership with the Manager
- Recruit new members
- Elect Officers of the Steering Committee
- Establish subcommittees as needed
- Solicit funds through grants, donations, in-kind contributions, sponsorships & partnerships
- Approve participation of the Collaborative in grant proposals and collaborative projects
- Approve the selection of contractors and vendors
- Adopt Approve the annual budget and the annual membership dues
- Amend the By-Laws as needed

6.1. Steering Committee Membership

The Steering Committee shall be composed of members who are based in or have relevant work in Santa Barbara County and are in good standing. The Steering Committee should strive to cultivate and maintain a diversity of members that represent various regions, industries, institutions and populations. The Committee shall be comprised at minimum of the following:

(1) County of Santa Barbara

(3) City governments (North and South County representation should be encouraged, unless there is no interest or capacity within the cities.)

(1) Equity Advisory & Outreach Committee member

(4) Open seats

A maximum of two entities from each sector may be represented. The sectors are: 1) special districts; 2) higher education; 3) non-profits; 4) business and business associations; 5) community based organization; 6) state agencies; 7) tribal governments

6.2. Alternate Representatives

Steering Committee Members may designate alternate representatives to participate in meetings.

6.3. Officers

The Officers of the Steering Committee shall be elected by a majority vote of the Steering Committee. There shall be, at minimum, a Chair, Vice Chair, and Immediate Past Chair. Each officer of the Steering Committee holds his or her seat for the term of two years, with the option for re-election. There are no limits to the number of times an entity or person can serve as an officer.



- Chair – The Chair is the “voice” of the Collaborative, and unless decided otherwise by the Steering Committee, represents the Collaborative at meetings, hearings, panels, and other public events. The Chair and the Vice Chair of the Steering Committee shall set the agenda, convene and lead meetings of the Steering Committee. The Chair shall convene and lead meetings of the Steering Committee. The Chair may also appoint the Manager as a Chair Pro Tempore for purposes of convening meetings of the Steering Committee.
- Vice-Chair – The Vice-Chair shall serve in lieu of the Chair when the Chair is unable to perform her/his duties.
- Immediate Past Chair
- Secretary – The Secretary takes minutes during meetings. Submits draft minutes to the Steering Committee for approval.
- Communications & Membership Chair – The Communications & Membership Chair coordinates Collaborative-wide and public-facing communications; recruitment materials and speaking opportunities.
- Subcommittee Liaison - At least one Steering Committee member shall serve as a liaison and participate in each Subcommittee. The participating member shall provide guidance, input and feedback to the Subcommittees as needed. The participating member shall provide updates on Subcommittee activities and progress to the Steering Committee, when the Subcommittee Chairs are not present.

6.4. Terms

Membership Terms shall be two years, with incumbents having the option to remain seated. Elections to the Steering Committee shall take place every year for the available seats. .

6.5. Election Process

To be a Steering Committee Member, an entity shall be a Member in good standing; nominated by a fellow Member or themselves through an application form; and, confirmed by a majority vote of the voting members. Elections shall take place on an annual basis in the month of June. Nominations or applications shall be submitted by members at least 14 days prior to elections. The election shall be set up in an electronic format by the Manager. The incumbent members shall review and select the new members to be seated.

6.6. Quorum

A quorum for purposes of a Steering Committee Meeting shall be at least five (5) members. Unless otherwise stated, a majority vote of the Steering Committee members in attendance shall govern decisions and actions taken by the Steering Committee.

6.7. Meetings



All regular Steering Committee meetings are open to the public. The Steering Committee shall meet monthly on a set schedule. Steering Committee Meetings shall be led by the Steering Committee Chair. The Chair shall set an agenda, with the assistance of Steering Committee members, Vice Chair and the Manager. Agendas shall be posted on the Collaborative website by the Manager at least two days prior to the meeting date. The Manager shall give an update on Collaborative activities and related business. Meeting minutes shall be taken by the Manager and made available to the Collaborative members and the general public on the Collaborative website in a timely manner, following approval by the Steering Committee.

7. Equity Advisory & Outreach Committee

The Equity Advisory & Outreach Committee (EAOC) was initially formed by the County to advise its projects under the One Climate Initiative. The EAOC and Steering Committee mutually agreed to integrate the EAOC as a permanent committee of the Collaborative. The EAOC shall provide advisory and outreach support to the Steering Committee and subcommittees, local agencies and organizations, as well as advance initiatives determined by the EAOC.

7.1. Membership

The EAOC shall be composed of individuals and organizations that serve or represent communities or populations that are underrepresented, marginalized and/or under-resourced. There is no limit to the number of members. The following marginalized populations categories as described by the State Governor's Office of Planning & Research will be used to determine stipend eligibility.

- Low-income
- Non-English speaking
- Non-US Citizens
- People of color
- LGBTQ
- Youth or Elderly
- People with disabilities
- People experiencing homelessness
- Outdoor workers
- Indigenous People, Native Americans and Tribal Nations

7.2. Alternate Representatives

EAOC Members may designate alternate representatives to participate in meetings.

7.3. Officers

The Officers shall be elected by a majority vote of the EAOC. There shall be, at minimum, a Chair, Vice Chair, and Immediate Past Chair. Each officer of the Steering Committee holds his or her seat for the term of two years, with the option for re-election. There are no limits to the number of times an entity or person can serve as an officer.



- Chair – The Chair is the “voice” of the EAOC, and unless decided otherwise by the Steering Committee, represents the EAOC at meetings, hearings, panels, and other public events. The Chair and the Vice Chair of the Steering Committee shall set the agenda, convene and lead meetings of the Steering Committee. The Chair shall convene and lead meetings of the Steering Committee. The Chair may also appoint the Manager as a Chair Pro Tempore for purposes of convening meetings of the Steering Committee. The Chair shall also be a member of the Steering Committee or may designate another EAOC member to serve on the Steering Committee.
- Vice-Chair – The Vice-Chair shall serve in lieu of the Chair when the Chair is unable to perform her/his duties.
- Immediate Past Chair

7.4. Terms

Each member of the EAOC holds his or her seat for the term of two years, with the option for renewal. There are no limits to the number of times an entity or person can serve as an EAOC member.

7.5. Stipend

EAOC members may be eligible to receive a stipend. Committee members must have personal or professional community connections to at least one marginalized population category, listed under Membership. Guidance for applying and receiving the stipend shall be provided in the EAOC webpage.

7.6. Membership Application Process

The EAOC, with the support of the Manager, shall periodically solicit applications for new members. Applications shall be reviewed and recommended by a subcommittee of members to be selected by the full EAOC, by a majority vote of voting members.

7.7. Dues

Members of the EAOC, if eligible, are obligated to pay membership dues. Members of the EAOC are eligible to apply for exemption from paying membership dues based on economic hardship. Members that regularly attend meetings and participate will be considered in good standing.

7.8. Meetings

All regular EAOC meetings are open to the public. The EAOC shall meet bi-monthly on a set schedule. Meetings shall be led by the EAOC Chair. The Chair shall set an agenda, with the assistance of Vice Chair and the Manager. Agendas shall be made available on the Collaborative website. Meeting notes shall be



taken by Collaborative staff and made available to the Collaborative members and the general public on the Collaborative website in a timely manner.

8. Subcommittees

Subcommittees may be established by the Steering Committee to address specific topic areas and/or practices. There is no limit to the number of subcommittees, so long as they can be adequately resourced by elected officers and supported by the Manager. Topic areas may include, but are not limited to: energy, water, transportation, waste, equity, climate change, resilience, etc. Practices may include, but are not limited to: joint procurement, regional planning, coordinated outreach & education campaigns, rural/urban connections, etc. Subcommittees shall carry out any or all of the following functions in order to further the Collaborative's mission and goals, and the Subcommittee's specific topic area and/or practice:

- Identify specific challenges within the topic area or practice that would be best addressed through a regional collaboration
- Solicit technical assistance & funding
- Conduct in-depth analysis, stakeholder engagement and develop recommendations
- Draft, pilot and launch programs, policies and projects
- Develop tools and resources
- Make recommendations to the Steering Committee

8.1. Establishing a Subcommittee

Subcommittees can be created in two ways. The Steering Committee shall identify and prioritize areas in which to establish Subcommittees. With support of the Manager, the Steering Committee shall issue a call for proposals to solicit prospective and existing members to establish and lead the Subcommittee.

The Collaborative Manager shall also create and maintain a Subcommittee proposal form. Any member in good standing may propose the creation of a Subcommittee on a rolling basis. The proposal should contain the following elements:

- Description of the climate action or adaptation challenge
- Explanation or theory as to why the challenge has not been appropriately or adequately addressed
- Specific description of the potential solution, resource, opportunity and value the Subcommittee would provide to the addressing the challenge
- Suggestions/Nominations for Subcommittee Officers and participants

The Steering Committee shall review and consider the Subcommittee proposal during a regularly scheduled meeting or a special meeting. The Proposer shall provide a presentation to the Steering Committee for questions and discussion during the meeting.



The Steering Committee shall approve the creation of a Subcommittee by a simple majority vote.

8.2. Subcommittee Membership

Membership to Subcommittees is open to all collaborative members. There is no membership limit.

8.3. Alternate Representatives

Subcommittee Members may designate alternate representatives to participate in meetings.

8.4. Officers

For each subcommittee, there shall be, at minimum, a Chair and a Vice Chair. Each officer of the Subcommittee holds his or her seat for a term of two years, with the option for re-election.

- Chair – The Chair of the Subcommittee shall set the agenda, convene and lead meetings of the Subcommittee. The Chair shall participate in Steering Committee meetings at least quarterly or as needed to provide regular updates and receive guidance.
- Vice-Chair – The Vice-Chair shall serve in lieu of the Chair when the Chair is unable to perform her/his duties.

8.5. Terms

The Chair and Vice-Chair of the Subcommittee holds his or her seat for the term of two years, with the option for re-election. There are no limits to the number of times an entity or person can serve as an officer.

8.6. Election Process

The officers of the Subcommittee shall be elected by a majority vote of the Subcommittee membership. To be a Chair or Vice Chair, an entity shall be a Member of the Collaborative; nominated by a fellow Member or themselves; and, confirmed by a majority vote of the Subcommittee membership. Elections will be held on the second-to-last meeting before the end of the term of the current officer.

Outgoing officers should use the last meeting of their term to transition the role to the incoming officers.

8.7. Meetings

Subcommittees shall meet on a regular schedule. Subcommittee Meetings shall be led by the Subcommittee Chair. The Chair shall set an agenda, with the assistance of the Subcommittee Vice-Chair and the Manager. Agendas shall be posted on the Collaborative website by the Manager at least one week prior to the meeting date. Meeting minutes shall be taken by Collaborative staff and



made available to the Collaborative members and the general public on the Collaborative website in a timely manner, after review by the Subcommittee Chair and Vice-Chair. Distribution of the Subcommittee meeting minutes is part of a clear and transparent process to keep members informed related to Collaborative's decision-making, work program, funders, budget setting, and strategic planning processes.

Subcommittee meetings are open to collaborative members in good standing. Some subcommittee meetings may be open to the public on a limited basis as determined by the Subcommittee Chair.

8.8. Deliverables

Subcommittees shall prepare a draft Statement of Purpose to be approved by the Steering Committee. The Statement of Purpose shall include: Problem Statement, Purpose, Functions, Ideal Participants & Stakeholders.

9. Administration

9.1. The Collaborative is administered by the Sustainability Division of the County of Santa Barbara. The Sustainability Division provides funding, coordination and financial management in service of sustaining the Collaborative. Because the Collaborative is administered by the County, the Collaborative must comply with the County rules and regulations governing procurement, grants, contracting, lobbying, donations and work products.

9.2. Collaborative Manager

The Manager is appointed by the County and will provide executive function and day-to-day oversight of the Collaborative operations. The Manager will provide administrative support to the Steering Committee and will facilitate technical support from subject matter experts as needed. The Manager may also assist with pursuing funding opportunities to sustain the Collaborative. The Manager facilitates and may participate in the Steering Committee or subcommittee meetings, but does not hold an Officer role nor has voting privileges.

The Manager receives guidance and feedback from the Steering Committee, and supports the Collaborative's achievement of its mission and financial objectives. The Manager supports the Chair as necessary, and may represent the Collaborative at meetings, hearings, panels, and other public events. In pursuing these goals, the Manager shall be responsible for:

- Steering Committee Administration and Support
- Program and Service Delivery
- Financial Management
- Fundraising
- Contract & Volunteer Management
- Community and Public Relations



10. Strategic Plan

A Strategic Plan shall be developed by the Steering Committee, with guidance and feedback from the general membership and support from the Manager. The Strategic Plan should identify areas in which the Collaborative will provide added value to its members and build regional capacity for mitigation and adaptation over a period of at least 5 years. The Strategic Plan will guide the areas of focus for the Steering Committee, Manager and Subcommittees. Progress will be tracked and reported on annually at minimum. The Plan shall be updated every 5 years, unless initiated earlier by the Steering Committee.

11. Budget

The Collaborative uses the fiscal year beginning on July 1 and ending on June 30. The Manager shall prepare a draft annual budget for review and approval by the Steering Committee.



By-Laws Certification

ADOPTION

Alelia Parenteau, as the 2020-2022 Chair of the Santa Barbara Regional Climate Collaborative, hereby certifies that the foregoing By-Laws was duly adopted by the Steering Committee as of.

A handwritten signature in black ink, appearing to read "Alelia Parenteau", written over a horizontal line.

Alelia Parenteau

Interim Sustainability & Resilience Department Director, City of Santa Barbara

Chair, Santa Barbara Regional Climate Collaborative Steering Committee

6/9/22

Date