



BOARD OF SUPERVISORS
AGENDA LETTER

Agenda Number:

Clerk of the Board of Supervisors
105 E. Anapamu Street, Suite 407
Santa Barbara, CA 93101
(805) 568-2240

Department Name: Social Services
Department No.: 044
For Agenda Of: 05/10/16
Placement: Administrative
Estimated Time: N/A
Continued Item: No
If Yes, date from:
Vote Required: Majority

TO: Board of Supervisors

FROM: Department Daniel Nielson, Social Services Director
Director(s) (805) 346-7101
Contact Info: Amy Krueger, Adult & Children Services Operations Division
Chief (805) 346-7248

SUBJECT: Approval of Agreement with Casa Pacifica Centers for Children and Families for Child Welfare Services (CWS) Senate Bill 163 (SB 163) Wraparound Services

County Counsel Concurrence

As to form: Yes

Auditor-Controller Concurrence

As to form: Yes

Other Concurrence: Risk Management

As to form: Yes

Recommended Actions:

That the Board of Supervisors:

- a. Approve and authorize the Chair to execute an Agreement with Casa Pacifica Centers for Children and Families (Casa Pacifica) in the amount not to exceed \$693,904 to provide CWS SB 163 Wraparound Services as a family-centered, community-oriented, culturally sensitive, strength-based, individualized alternative to sending foster children to, or keeping them in group home placements, for the period of 7/1/16 through 6/30/17; and
- b. Determine under CEQA Guidelines Section 15061 (b)(3) that this activity is exempt from review on the basis that it can be seen with certainty that there is no possibility that the activity may have a significant effect on the environment.

Summary Text:

This item is on the agenda in order to approve the Agreement between the County and Casa Pacifica to provide CWS SB 163 Wraparound Services. It is the recommendation of DSS to authorize and execute this Agreement with Casa Pacifica.

The Wraparound program utilizes state and county resources, normally used to fund residential care, to develop and implement services designed to keep at-risk youth at home or in their home communities.

Wraparound is an integrated, multi-agency, community-based system grounded in a philosophy of unconditional commitment to support families to safely and competently care for their children. Wraparound can reduce the risk of out-of-home placement and recidivism by bringing individuals, agencies, and the community together as the decision-making team with the central focus being to meet the needs of the child and family. The single most important outcome of the services is that children are in permanent homes maintained and supported by the community.

The Request for Proposals for Children's Wraparound Services was released December 29, 2015. Two (2) proposals were received. Following a comprehensive evaluation, the committee recommended awarding the contract to Casa Pacifica to provide countywide services. Key considerations were demonstrated capacity to provide the services, strong experience, and reasonable, allowable, and necessary costs. Casa Pacifica will provide County-Wide Wraparound services for up to 25 families. In collaboration with Wraparound staff, each family will develop a Child and Family Team that will create an individualized plan building on their strengths and making use of natural supports and community services to meet the family's needs and their goals.

Background:

SB 163 Wraparound Plan

In October 1997, Senate Bill (SB) 163, (Chapter 795, Statutes of 1997), the Wraparound Services Project was established. This bill allowed California counties to develop pilot Wraparound projects using state and county Foster Care placement dollars. This legislation provided for the establishment of a statewide pilot to provide service alternatives to group home care through extended family-based services, or "Wraparound" for eligible children and their families. The purpose of the program is to return children in out-of-home placements at rate classification levels (RCL) of 12-14 to their homes with the necessary and appropriate supportive services. In 2001, two Assembly Bills (AB 2706 and AB 429) were passed that expanded the Wraparound Services Project. Assembly Bill 2706 expanded the project to include children who were placed in RCL 10-11 or were at risk of placement at this level. Assembly Bill 429 changed the Wraparound Services Project from pilot status to a permanent alternative placement option for children who would otherwise be placed into RCL 10-14 group home care as defined in California Welfare and Institution Code, Sections 18250-18258, CDSS ACIN No. I-28-99.

Wraparound is both a philosophy and a process. As a philosophy, Wraparound focuses on the strengths of families rather than their weaknesses or problems. As a process, it is the delivery of services that are intensive, community-based, and family centered. These services are specifically designed to maintain children in their home and community in the least restrictive level of care possible.

The Santa Barbara County CWS SB 163 Wraparound Program utilizes a joint public-private model with the county functioning as the lead fiscal agent and key Wraparound Facilitator. The Parent Partnering functions are contracted out through a local partner in the form of a private nonprofit Medi-Cal provider. Santa Barbara County's program was initiated with nine (9) slots in May 2007. In January 2008 the Interagency Policy Council (IAPC) approved expansion to 18 slots, and in April 2009, the IAPC approved expansion to the current 25 slots.

The goal of this program is to remove children at risk or already in high level foster care placements and bring them back to our community by providing intensive services to them and their families or an appropriate substitute care provider. Without this program, DSS would be mandated to expend the same

level of total expenditures, using only general funds, on actual foster care placement. The Department will be utilizing those dollars instead to fund 60% of this contract, with the State picking up the other 40%. Therefore, this contract does not require any additional appropriations or any additional general funds than would be mandated prior to the execution of this contract.

A Memorandum of Understanding has been established between Santa Barbara County Department of Social Services, Santa Barbara County Behavioral Wellness and the Santa Barbara County Probation Department to establish protocol for the provision of Wraparound services in our county.

The plan model will utilize a modified network Wraparound implementation model utilizing the following structure:

Joint Administrative Structure: DSS is functioning as the lead administrator for contractual functions; oversight for this effort is jointly shared by Behavioral Wellness, Probation, and DSS. Key representatives from these departments work together to assure quality implementation of the Wraparound process as well as assuring that programming aspects unique to each department system's interests are addressed. This allows the effort to function as a multi-system model.

Inclusive Ties to the Community: In addition to the key stakeholders involved in the joint management of this project, representatives from across administrative levels, other systems, and the community are included. The Education system along with private providers is involved in the oversight of this project. Parents, caregivers and other family members are involved as full partners in the development of this effort. Finally, outreach to youth representatives involves a specific emphasis on reaching out and welcoming youth who have been or are in substitute care.

SB 163 Wraparound Program

Santa Barbara County has elected to use a model that pairs a Parent Partner and a Family Facilitator as equal partners. These positions are employed through Casa Pacifica and both positions are seen as neutral across the three County Departments – DSS, Probation, and Behavioral Wellness. Duties include resource development, convening and engaging child & family teams including natural and system supports, scheduling and hosting the SB 163 Wraparound Program planning meetings for individual children and families, facilitating an ongoing planning process, and documenting, submitting and explaining plans of care to the SB 163 Wraparound Implementation Team (WIT).

Target Population

- The child must be a California Welfare and Institutions Code 300 dependent or 602 ward or Adoption Assistance Program (AAP) eligible; and
- A child who is currently, or would be placed in a group home licensed at a Rate Classification Level, (RCL) of 10 or higher; and
- A family member, legal guardian or potential substitute care provider has agreed to strength-based, family-centered, neighborhood-based planning and has the willingness and ability to utilize Wraparound Program services.

Performance Measure:

Casa Pacifica has held the SB163 Wraparound Program contract since March of 2007. Since July 1, 2013, eighty-nine (89) youth have been enrolled in the Wraparound program and eighty-seven (87) youth have been discharged. Of the eighty-seven (87) youth discharged, fifteen (15) youth were deemed “neutral dis-enrollments,” as their stay in the program was too brief to be included in any evaluation. Thirty-seven (37) of the remaining seventy-two (72) youth graduated from the program – a 51% graduation rate. This is a notable achievement when considering the Wraparound Program is used to work with the most challenging and highest-risk youth in the system and serves a high percentage of Probation youth (65%). Casa Pacifica works with the WIT Leadership/Community Team to review additional tools and measurement instruments, such as the Youth Outcomes Questionnaire and the Wraparound Fidelity Index to refine existing and develop new meaningful performance measures. The performance measures indicated in the chart below have been developed for the Wraparound Program for FY 2016-2017.

Outcome/Indicator:

- **Safety:**
 - 90% of children receiving SB 163 Wraparound Program Services will not have any new, substantiated allegations of child abuse/neglect while receiving SB 163 Wraparound Program services.
 - 80% of children who have graduated from the SB 163 Wraparound Program will not have any new, substantiated allegations of child abuse/neglect within 6 months of graduation.
- **Permanency:**
 - 80% of children who have graduated from the SB 163 Program will maintain community placement (parent, guardian, relative) 3 months following graduation.
- **Well-being:**
 - 80% will have improved in emotional and behavioral adjustments by graduation date, or six months into the program, whichever comes first, as measured by Child and Adolescent Functional Assessment Scale (CAFAS). (Cumulative score)
- **Service Delivery Goals:**
 - 90% of care plans and “Family Budgets” will be completed and approved within 90 days of first contact with child/family.
 - 75% of children not deemed “neutral dis-enrollments” will be maintained in the SB 163 Wraparound Program for a minimum of three (3) months.
 - 90% of children and families state overall satisfaction with SB 163 Wraparound Program services at the time of closure/graduation.

Fiscal and Facilities Impacts:

Budgeted: Yes

Fiscal Analysis:

<u>Funding Sources</u>	<u>Current FY Cost:</u>	<u>Annualized On-going Cost:</u>	<u>Total One-Time Project Cost</u>
General Fund	\$ 416,216.00		
State	\$ 277,478.00		
Federal			
Fees			
Other:			
Total	\$ 693,694.00	\$ -	\$ -

Narrative: Approval and execution of this contract will result in total direct contract expenditures of \$693,694 for FY 2016-17. Funding for this contract is included in the Department of Social Services’ Foster Care Assistance proposed budget. The goal of this program is to remove children at risk or already in high level foster care placements and bring them back to our community by providing intensive services to them and their families or a suitable substitute care provider. Without this program, DSS would be mandated to expend the same level of total expenditures, using only general funds, for actual foster care placement. The Department will be utilizing those general fund dollars instead to fund 60% of this contract, with the State Realignment funds providing the other 40%. Therefore, this contract does not require any additional appropriations or any additional general funds than would be mandated prior to the execution of this contract. Appropriations, related revenue, and the County share for FY 2016-17, have been included in the Department’s recommended budget within the Child Welfare Services Division.

Key Contract Risks:

The risk assessment worksheet has been completed. Casa Pacifica is insured for General and Professional Liability. DSS has had a positive and productive relationship with Casa Pacifica. Casa Pacifica has been providing CWS SB 163 Wraparound Services the last nine (9) years. DSS is confident of Casa Pacifica’s abilities to continue providing services through June 30, 2017.

Casa Pacifica has been performing satisfactorily.

Staffing Impacts:

<u>Legal Positions:</u>	<u>FTEs:</u>
0	0

Special Instructions:

Please send one (1) duplicate original Agreement, and a copy of the minute order to:
 DSS Contracts Unit
 C/O Tricia Beebe
 2125 S. Centerpointe Parkway, 3rd Floor
 Santa Maria, CA 93455

Attachments:

1. Attachment 1 - Agreement – Casa Pacifica – CWS SB 163 Wraparound Services

Authored by:

Amy Krueger, Adult & Children Services Operations Division Chief
 Tricia Beebe, Contracts Coordinator