

# County Of Santa Barbara

Mona Miyasato  
County Executive Officer



105 East Anapamu Street, Room 406  
Santa Barbara, California 93101  
805-568-3400 • Fax 805-568-3414  
[www.countyofsb.org](http://www.countyofsb.org)

## Executive Office

December 20, 2017

Community Based Transitional Housing Program  
Department of Finance  
915 L Street  
Sacramento, CA 95814  
E-mail: [CTHProgram@dof.ca.gov](mailto:CTHProgram@dof.ca.gov)

Re: Community-Based Transitional Housing Program Santa Barbara County Grant Application

To Whom It May Concern:

Attached please find Santa Barbara County's grant application for the Community-Based Transitional Housing Program.

Santa Barbara County has seen an increase in the homeless population, specifically in the unincorporated area of the Lompoc region. Santa Barbara County has a close working partnership with Good Samaritan Shelter and we are eager to deliver the critical services proposed in the grant application to those in need.

Within a one mile radius of the Bridgehouse Shelter facility is a large homeless encampment/community located in the Santa Ynez Riverbed and also at River Park. The funding requested will allow the partner agencies to deliver new services that have not been previously funded (i.e. employment specialist, mental health services, drug and alcohol treatment, security, outreach, and intensive case management) and also allow law enforcement departments to begin the process to directly address the homeless encampments and transition the population into shelter and ultimately back into the community.

The required resolution for the grant has been calendared for consideration by the Board of Supervisors on January 9, 2018. It is understood that if the County and the proposed partners are successful in securing the grant, it will be contingent on the approval of the Board of Supervisors resolution. Thank you for your consideration, and please feel free to contact me should you have any further questions.

Sincerely,

Mona Miyasato  
County Executive Officer

Terri Maus-Nisich  
Assistant County Executive Officer  
[tmaus@countyofsb.org](mailto:tmaus@countyofsb.org)

Matthew P. Pontes  
Assistant County Executive Officer  
[mpontes@countyofsb.org](mailto:mpontes@countyofsb.org)

Jeff Frapwell  
Assistant County Executive Officer  
[jfrapwell@countyofsb.org](mailto:jfrapwell@countyofsb.org)

Dennis Bozanich  
Deputy County Executive Officer  
[dbozanich@countyofsb.org](mailto:dbozanich@countyofsb.org)

cc: Bill Brown, Sheriff, County of Santa Barbara  
Terri Nisich, Assistant CEO, County of Santa Barbara  
Tanja Heitman, Probation Chief, County of Santa Barbara  
George Chapjian, Community Services Director, County of Santa Barbara  
Sylvia Bernard, Executive Director, Good Samaritan Shelter  
Pat Walsh, Police Chief, City of Lompoc  
Eddie Taylor, CEO, Northern Santa Barbara United Way

**Application Cover Sheet**

**Community-Based Transitional Housing Program**

**Instructions**

1. Complete this cover sheet and the application form. Unless otherwise specified, application form responses are limited to the corresponding text boxes. The text boxes may be expanded as necessary. Please note there are 14 separate tabs on the application form.
2. Secure a copy of the governing board resolution that states the governing board shall approve final issuance of a conditional use permit or other local entitlement for the applicant facility, valid for at least 10 years, if this application is approved.
3. Submit the application cover sheet, application form, and a copy of the governing board resolution pursuant to the application package submittal instructions below.
4. If an applicant seeks Program funding for more than one facility, a separate application package must be submitted for each facility.
5. You may submit an application to increase the number of persons served in an existing facility, if the applicant's governing board amends the existing conditional use permit or other local entitlement to be valid for at least another 10 years. A governing board resolution to this effect should be included in the application package.

*I, the undersigned, state that the information in this application package is accurate and complete to the best of my knowledge. I am furthermore authorized by (insert name of city/county/city and county here) to state that the same hereby agrees to abide by all laws and regulations governing the Community-Based Transitional Housing Program if this application is approved:*

Mona Miyasato

Name

County Executive Officer

Title

Mona Miyasato

Signature

12/20/17

Date

**Application Package Submittal Instructions**

Application packages may be submitted to the Department of Finance between October 1, 2016 and October 1, 2018. Finance will not review application packages submitted outside this time frame.

Send application packages in .PDF format to: [CTHProgram@dof.ca.gov](mailto:CTHProgram@dof.ca.gov)

Questions regarding the application process may be directed to the email address above.

**Community-Based Transitional Housing Program Application Form**  
**City of Santa Maria, Santa Barbara County**

	Question	Response
1	State the amount of Program funding requested, in whole dollars. The requested amount may not exceed \$2 million.	\$2,000,000

**Community-Based Transitional Housing Program Application Form**  
**City of Santa Maria, Santa Barbara County**

Question	Response
<p>2 Describe the type(s) of residents the facility will serve.</p>	<p>The type of residents that the Good Samaritan Shelter (GSS) will serve are homeless individuals and families, and currently approximately 40% are formerly incarcerated and struggle with co-occurring disorders such as substance abuse, mental health, homelessness, and/ or are medically fragile. 54% of clients served are Hispanic, 26% are Caucasian, and the remaining 20% are other (African American, Asian, etc.). Good Samaritan Shelter works closely with the Santa Barbara County Probation Department to serve AB109ers that are being released early, and work to stabilize them in the community and reduce recidivism. In addition, GSS' Executive Director Sylvia Barnard is a founding member of the Santa Barbara County Re-Entry Steering Committee and was the fiscal agent for the first Re-Entry Program in the State of California. In working closely with both probation and parole, GSS has extensive experience in serving formerly incarcerated individuals within a transitional housing model. Good Samaritan Shelter has a strong partnership with the Santa Barbara County Sheriff's Department, Santa Barbara County Probation Department and the City of Lompoc Police Department to ensure that the program continues to be safe and secure.</p>

**Community-Based Transitional Housing Program Application Form**  
**City of Santa Maria, Santa Barbara County**

	Question	Response
3	State the length of the facility's program, and the number of residents that are expected to complete the Program each year.	Residents can reside at the Bridgehouse Shelter for an average of up to 90 days, based on 30 day increments (with granted extensions if they are working on their case management plan and progressing towards self-sufficiency). 16 adult beds can be utilized for longer stays, up to a total of 24 months under transitional housing. The number of residents that are expected to participate in the program each year is approximately 420, with 60% that complete the program successfully and move into permanent housing (approximately 252 per year).

**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

	<b>Question</b>	<b>Response</b>
4	If the facility will serve criminal offenders, state the type(s) of offenders for whom the facility will provide services (e.g. felons, misdemeanants, violent, non-violent, any types of offenses for which persons will be ineligible for participation, etc.)	The types of offenders for whom the facility will provide services include formerly incarcerated felons, misdemeanants, non-violent offenders, probationers, and AB109 participants who currently receive services at the Bridgehouse. Persons with violent and/ or are registered sex offenders will not be eligible for participation and are screened prior to prevent entry into the shelter.

**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

Question	Response
<p>5 Describe the services that the facility will provide residents.</p>	<p>Good Samaritan Shelter is the only homeless shelter provider in the Lompoc Valley, providing critical services to the residents of Lompoc. The case manager assists clients in securing employment, participating in the savings program, budgeting, securing permanent housing, and receiving necessary support services that will lead to self-sufficiency. Case management is a critical component to transitioning homeless individuals and families towards independence. In addition, Good Samaritan Shelter has a state-certified Drug &amp; Alcohol Outpatient Clinic that is located off-site within a 2 mile radius that provides substance abuse counseling, and has Mental Health Clinicians on staff. GSS also has a state certified Residential Detoxification Program for residents that experience a recent relapse located just a few miles west of the Bridgehouse facility. Santa Barbara County Public Health Department provides medical support through the outreach of the Public Health Nurse that visits Bridgehouse several times per week. GSS' partnership with the Public Health Department allows those that are medically fragile to have easy access to medical services. Good Samaritan Shelter works in partnership with the Boys &amp; Girls Club that provides after school programming for residents that have school age children, providing a safe learning environment and transportation back to Bridgehouse after program.</p>



**Community-Based Transitional Housing Program Application Form**  
**City of Santa Maria, Santa Barbara County**

Question	Response
<p>6 Describe the purposes for which the applicant city/county/city and county will use the Program funds.</p>	<p>Santa Barbara County will use program funds to provide homeless outreach, mental health services, law enforcement patrol for both the Bridgehouse and within a one mile radius to include River Park and the Santa Ynez River Bed that both have a history of homeless issues, additional probation supervision, and Coordinated Entry. The Santa Ynez River Bed, less than a half mile west of the Bridgehouse, has been plagued with a growing homeless encampment that has resulted in numerous criminal offenses and has pulled law enforcement resources to this location to try to address the ongoing issues. This grant will allow Santa Barbara County and the Lompoc Police Department to come up with a strategic plan to reduce and/ or eliminate the encampment and to get homeless individuals into a structured program like Bridgehouse to transition back into the community. The Santa Barbara County Probation Department reported last fiscal year (FY16/17) there were 85 active adult probation clients that reported residing at Bridgehouse at some point as well as 5 active juvenile probationers. (This is likely to be a conservative number as it is not unusual for offenders to avoid reporting where they are actually staying or only report it if it is an extended stay.) Probation had an additional 34 adult clients in the Lompoc area that were transient/homeless. Santa Barbara County Sheriff's Department reported that within a 1-mile radius of Bridgehouse there were 54 reports/ call outs between 11/1/16 and 10/31/17. Violations included coroner calls, domestic violence, narcotics, warrants, weapon violations, amongst others. Additional resources will assist the County of Santa Barbara in better addressing homeless issues and transitioning homeless individuals into transitional housing with supportive services within the Lompoc region.</p>

**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

	<b>Question</b>	<b>Response</b>
7	Describe the purposes for which the facility will use the Program funds.	The program funds for Good Samaritan Shelter will be utilized to provide new services to include outreach, mental health services (for mild to moderate mental health diagnosis), employment placement, housing coordination, security, and case management for the formerly incarcerated homeless population.

**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

Question	Response
<p>Describe the facility operator's past in-state experience with operating similar facilities. Include detailed information, for each of the last 15 years, describing each instance which the facility operator was found to be in violation of any state law, local rule, regulation, or ordinance, including any applicable state or local licensing requirements. <u>Additional pages may be attached if required to provide a complete response.</u></p>	<p>The Good Samaritan Shelter (GSS) originally opened to serve the needs of the homeless population within our community in January, 1988. The original emergency shelter provided 28 beds and 112 meals daily. After the agency reviewed the underlying causes of homelessness, GSS was able to provide appropriate support services and expand the agency by incorporating 16 additional programs under the umbrella of the Good Samaritan Shelter. GSS has been operating drug and alcohol treatment programs since 1989. Recovery Point Detox/Acute Care is a 12-bed inpatient drug and alcohol program that provides 3–21 day acute detoxification. Recovery Point is an outpatient program that provides group and individual counseling sessions for clients who are in need of drug and alcohol treatment. Transitional Center for Women &amp; Children is a transitional living program for perinatal women and their children who are enrolled in the day treatment program (clients can live within the program for up to 18 months). Project PREMIE is a day treatment program for perinatal women and their children who are working towards sobriety from drug and/or alcohol addiction. First Steps case management is an outreach program for perinatal women, identifying women in need in the community and linking them to appropriate social &amp; health care services. The Homeless Education Liaison Project provides tutoring and activities for "at-risk" children after school. The Life Skills program provides skills and job placement services for all of our clients. The 90-bed Emergency Shelter program provides approximately 500 bed-nights and 1,600 meals per week for the homeless. The 56-bed Family Transitional Shelter provides transitional living for homeless families for up to two years. The 40-bed Overflow Shelter provides emergency shelter for up to 90 days. GSS's Clean &amp; Sober Living programs provide a safe environment for adults in recovery to live in (permanent housing). In October 2008, GSS started providing services in the Lompoc region including Recovery Way Home, a perinatal residential program serving 16 women &amp; their children, Another Road Detox, a six-bed residential social model detoxification program, and Turning Point, a day treatment program for perinatal women and their children. In January 2012, GSS reopened the Marks House, in partnership with the City of Lompoc, to provide 19 beds of transitional housing for homeless families and Bridgehouse, a 56-bed Emergency Shelter in Lompoc. Hope House in Lompoc that provides transitional housing in a triplex for homeless families. Casa de Familia is a 16-unit apartment complex on the GSS Santa Maria Shelter Campus that provides permanent housing for homeless families. The Santa Maria Shelter campus is one of the first facilities in the country that provides all three levels of housing for homeless families at one location. In January 2014, GSS opened Pine Street Bungalows which is a duplex that provides permanent housing for two formerly homeless families. Good Samaritan Shelter has not had any violations of local laws, licensing, local rule, or ordinance in the past 15 years.</p>

**Community-Based Transitional Housing Program Application Form**  
**City of Santa Maria, Santa Barbara County**

Question	Response
<p>9a</p> <p>If the facility will serve criminal offenders, describe the facility operator's program performance measurements for reducing recidivism and assisting the offenders in transitioning back into society.</p>	<p>Good Samaritan Shelter will serve formerly incarcerated criminal offenders, and works closely with the Santa Barbara County Probation Department on performance measurements for reducing recidivism and assisting offenders in transitional back into society. The following is an excerpt from the Santa Barbara County Probation Recidivism Report submitted to the Santa Barbara County Board of Supervisors in 2014:</p> <p>The Santa Barbara County Board of Supervisors endorsed the Results First Initiative on August 27, 2013. The Board recognized the need to identify effective forms of recidivism reduction in order to maximize limited jail capacity and staff service delivery, as well as the County's capacity to manage overall public safety expenses. Participation in Results First allows the County to use public safety performance data (the degree to which a program or strategy reduces recidivism) and County costs to inform decisions about how resources are allocated. By considering cost-benefit analysis, the County can identify and invest in effective strategies, allowing the County to:</p> <ul style="list-style-type: none"> <li>• Reduce recidivism;</li> <li>• Increase the success rates for members of the community receiving post-release services;</li> <li>• Increase staff effectiveness; and</li> <li>• Generate public support for using high quality cost and performance data to reduce recidivism.</li> </ul> <p>Results First utilizes County-specific data to calculate and monetize the benefits of operating a program in the County based on its expected effect on recidivism. The Santa Barbara Results First model measures recidivism by conviction rates and calculates the cost of recidivism using the marginal costs associated with each part of the criminal justice system (arrest, prosecution, defense, court processing, jail, probation, prison, and parole). This brief highlights preliminary results for one program provided to high-risk offenders, those at greatest risk to reoffend while supervised by Probation or after release from a local jail. The Problem • On average, 63% of high-risk probationers are reconvicted within a 7-year period; 29% are reconvicted within the first year of being placed on probation. • Recidivism is costly to the community. Each high-risk probationer reconvicted costs \$66,000 in criminal justice system and victimization costs. The Solution Reducing recidivism in the County will avoid crimes in the community and criminal justice system costs. Rigorous research has demonstrated that quality programs can improve public safety and reduce future crime. Using that research, cost-benefit analysis can assist the County to determine which investments will yield the best and most cost-effective results.</p> <p>Good Samaritan Shelter's performance outcome measures show that we have reduced recidivism amongst probationers within our programs by 30% in 2016.</p>

**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

	Question	Response
9b	<p>If the facility will serve residents who are not criminal offenders, describe the facility operator's program performance measurements for determining whether the residents' participation was successful.</p>	<p>Good Samaritan Shelter will also serve residents who are not criminal offenders and have the following successful performance outcome measures for January 1 – December 31, 2016:</p> <ol style="list-style-type: none"> <li>1) 60% of adults/ households moved into permanent housing</li> <li>2) 45% of adults served in drug &amp; alcohol treatment programs completed the program successfully</li> <li>3) 70% of residential detoxification clients enroll in Outpatient Treatment Services upon discharge of the Detox Program</li> <li>4) 90% of school age children attended school</li> <li>5) 60% of adults/ households secured employment/ income</li> <li>6) 40% of adults/ households secured mainstream benefits within the first 3 months</li> </ol>

**Community-Based Transitional Housing Program Application Form**  
**City of Santa Maria, Santa Barbara County**

Question	Response
<p>Provide a list of all permitted facilities located within the applicant city/county/city and county's jurisdiction that, in a residential setting, provide transitional housing services, psychological counseling, or cognitive behavioral therapy. <u>Additional pages may be attached if required to provide a complete response.</u></p> <p>This list must include:</p> <ul style="list-style-type: none"> <li>- The number of persons residing in each facility.</li> <li>- The types of services provided to the residents in each facility.</li> <li>- The number of persons in each facility who are on probation or parole.</li> </ul>	<p>The following are permitted facilities located within the County of Santa Barbara:</p> <ol style="list-style-type: none"> <li>1) Good Samaritan Shelter Bridgehouse - 90 persons, services provided include case management, respite, rapid re-housing, drug &amp; alcohol treatment, and mental health services. Approximately 40% of persons in facility are on probation or parole (proposed project)</li> </ol> <p>There are no other facilities within the Santa Barbara County jurisdiction (unincorporated) that are permitted facilities. All other permitted facilities are located within city jurisdictions.</p>
<p>10</p>	

**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

	<b>Question</b>	<b>Response</b>
11	State the amount of local matching funds, if any, that will be provided. Use whole dollars.	\$ 473,000/ per year (Good Samaritan Shelter Bridgehouse - In kind) \$1,500,000/ per year (Santa Barbara County In kind based on array of multiple health and and human and law enforcement services currently provided in target area )

**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

Question	Response
<p>If local matching funds will be provided, describe the purposes for which those funds will be used.</p>	<p>Local matching funds from Good Samaritan Shelter that will be used to provide shelter operations, security, employment specialist, case management, and mental health services. Local matching funds from Santa Barbara County that will be provided will be for public health services, law enforcement, social services, coordinated homeless services, and mental health services.</p>



**Community-Based Transitional Housing Program Application Form  
City of Santa Maria, Santa Barbara County**

Provide two contact persons from the applicant city/county/city and county and two contact persons for the facility operator who can respond to any questions regarding this application.

Name	Phone Number and Email Address
County of Santa Barbara (Terri Nisich, Assistant CEO)	phone (805)568-3400, email: tmaus@countyofsb.org
County of Santa Barbara (Dinah Lockhart, HCD Deputy Director)	phone (805)568-3523, email: dlockhart@co.santa-barbara.ca.us
Good Samaritan Shelter (Sylvia Barnard, Executive Director)	phone (805)331-0877, email: goodsamshelter@gmail.com
Good Samaritan Shelter (Hector Giron, CFO)	phone (805)623-5304 x.2, email: hgiron@goodsamaritanshelter.org

Budget Good Samaritan Shelter

Employment Coordinator	66,000
Case Manager	52,800
Operations	51,800
Americorps Volunteer	12,000
Security	52,800
Mental Health Consultant	107,000
Drug and Alcohol Counselor	57,600
Total	<u>400,000</u>

Budget Santa Barbara County

Americorps Outreach (2 FTE)	24,000
Sheriff's Deputy (1 TE)	179,000
Behavioral Wellness Psychiatrist	50,000
Administration	20,000
Probation Officer (1 FTE)	129,000
Lompoc Police Officer (.5 FTE)	48,000
HCD (Coordinated Entry)	100,000
Supplies	50,000
	<u>600,000</u>