

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
<b>Population and Living Situations</b>		
<b>TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS</b>	2850	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Sheltered</b> (ES, TH, SH)	1777	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Unsheltered</b>	1073	HMIS APR 10/1/2020-9/30/2021
<b>Household Composition</b>		
# of Households <b>without Children</b>	2278	HMIS APR 10/1/2020-9/30/2021
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	127	HMIS APR 10/1/2020-9/30/2021
# of Households with <b>Only Children</b>	47	HMIS APR 10/1/2020-9/30/2021
<b>Sub-Populations and Other Characteristics</b>		
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	1128	HMIS APR 10/1/2020-9/30/2021
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	977	HMIS APR 10/1/2020-9/30/2021
# of Adults Who are Experiencing <b>Substance Abuse</b> Disorders	886	HMIS APR 10/1/2020-9/30/2021
# of Adults Who are <b>Veterans</b>	173	HMIS APR 10/1/2020-9/30/2021
# of Adults with <b>HIV/AIDS</b>	13	HMIS APR 10/1/2020-9/30/2021
# of Adults Who are <b>Survivors of Domestic Violence</b>	582	HMIS APR 10/1/2020-9/30/2021
# of <b>Unaccompanied Youth (under 25)</b>	294	HMIS APR 10/1/2020-9/30/2021
# of <b>Parenting Youth (under 25)</b>	20	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Children of Parenting Youth</b>	17	HMIS APR 10/1/2020-9/30/2021
<b>Gender Demographics</b>		
# of <b>Women/Girls</b>	1096	HMIS APR 10/1/2020-9/30/2021
# of <b>Men/Boys</b>	1701	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Transgender</b>	18	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Gender Non-Conforming</b>	14	HMIS APR 10/1/2020-9/30/2021
<b>Ethnicity and Race Demographics</b>		
# of People Who are <b>Hispanic/Latino</b>	1267	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Non-Hispanic/Non-Latino</b>	1475	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Black or African American</b>	211	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Asian</b>	22	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>American Indian or Alaska Native</b>	103	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	20	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>White</b>	2262	HMIS APR 10/1/2020-9/30/2021
# of People Who are <b>Multiple Races</b>	159	HMIS APR 10/1/2020-9/30/2021

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
<b>Household Composition</b>									
# of Households without Children	541	581	178	1251	Not a program type in HMIS	111	1122	39	HMIS 10/1/2020-9/30/2021
# of Households with At Least 1 Adult & 1 Child	36	275	17	99	Not a program type in HMIS	16	23	46	HMIS 10/1/2020-9/30/2021
# of Households with Only Children	0	2	0	41	Not a program type in HMIS	36	10	0	HMIS 10/1/2020-9/30/2021
<b>Sub-Populations and Other Characteristics</b>									
# of Adults Who are Experiencing Chronic Homelessness	298	383	63	709	Not a program type in HMIS	8	559	38	HMIS 10/1/2020-9/30/2021
# of Adults Who are Experiencing Significant Mental Illness	251	308	74	588	Not a program type in HMIS	10	508	18	HMIS 10/1/2020-9/30/2021
# of Adults Who are Experiencing Substance Abuse Disorders	170	253	102	600	Not a program type in HMIS	11	383	30	HMIS 10/1/2020-9/30/2021
# of Adults Who are Veterans	223	170	37	98	Not a program type in HMIS	31	60	25	HMIS 10/1/2020-9/30/2021
# of Adults with HIV/AIDS	3	3	0	10	Not a program type in HMIS	1	5	0	HMIS 10/1/2020-9/30/2021
# of Adults Who are Survivors of Domestic Violence	70	234	30	323	Not a program type in HMIS	14	332	20	HMIS 10/1/2020-9/30/2021
# of Unaccompanied Youth (under 25)	13	88	11	116	Not a program type in HMIS	35	202	5	HMIS 10/1/2020-9/30/2021
# of Parenting Youth (under 25)	2	37	1	11	Not a program type in HMIS	1	11	2	HMIS 10/1/2020-9/30/2021
# of People Who are Children of Parenting Youth	1	52	1	10	Not a program type in HMIS	2	7	2	HMIS 10/1/2020-9/30/2021
<b>Gender Demographics</b>									
# of Women/Girls	244	791	70	615	Not a program type in HMIS	107	500	104	HMIS 10/1/2020-9/30/2021
# of Men/Boys	433	770	167	997	Not a program type in HMIS	117	723	112	HMIS 10/1/2020-9/30/2021
# of People Who are Transgender	0	3	0	9	Not a program type in HMIS	2	14	1	HMIS 10/1/2020-9/30/2021
# of People Who are Gender Non-Conforming	1	4	0	7	Not a program type in HMIS	1	9	0	HMIS 10/1/2020-9/30/2021
<b>Ethnicity and Race Demographics</b>									
# of People Who are Hispanic/Latino	214	895	122	767	Not a program type in HMIS	115	501	128	HMIS 10/1/2020-9/30/2021
# of People Who are Non-Hispanic/Non-Latino	425	647	110	834	Not a program type in HMIS	103	713	63	HMIS 10/1/2020-9/30/2021
# of People Who are Black or African American	58	109	23	120	Not a program type in HMIS	14	88	4	HMIS 10/1/2020-9/30/2021
# of People Who are Asian	10	22	1	11	Not a program type in HMIS	3	11	0	HMIS 10/1/2020-9/30/2021
# of People Who are American Indian or Alaska Native	17	112	13	54	Not a program type in HMIS	4	56	2	HMIS 10/1/2020-9/30/2021
# of People Who are Native Hawaiian or Other Pacific Islander	4	8	4	11	Not a program type in HMIS	0	7	5	HMIS 10/1/2020-9/30/2021
# of People Who are White	511	1162	178	1336	Not a program type in HMIS	187	982	177	HMIS 10/1/2020-9/30/2021
# of People Who are Multiple Races	37	91	17	92	Not a program type in HMIS	5	78	5	HMIS 10/1/2020-9/30/2021

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested Into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>
Homekey (via HCD)	FY 2021-2022	\$ 25,954,794.00	State Agency	Non-Congregate Shelter/ Interim Housing	Acquisition of a property providing 22 rooms for shelter, operations and services. Acquisition of a 65 room hotel for use as Permanent Supportive Housing including operations and services.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
	FY 2022-2023			Permanent Supportive and Service-Enriched Housing		
	FY 2023-2024					
	FY 2024-2025					
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2022-2023	\$ 6,507,701.00	Federal Agency	Administrative Activities	City of Santa Barbara and County Consortium allocations for Housing development including acquisition of the a shared housing model for veterans and match for Homekey acquisitions, supportive services and tenant based rental assistance in partnership with PHAs.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
	FY 2023-2024			Rental Assistance		
	FY 2024-2025			Permanent Supportive and Service-Enriched Housing		
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	\$ 31,000,000.00	Federal Agency	Administrative Activities	Emergency Rental Assistance for households impacted by COVID-19 including relocation costs for eligible persons	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
	FY 2022-2023			Diversion and Homelessness Prevention		
Emergency Solutions Grants - CV (ESG CV) - via HCD	FY 2021-2022	\$ 9,885,062.00	State Agency	Administrative Activities	Prepare for, protect from Coronavirus through getting people into housing (rapid re-housing), outreach to persons living unsheltered and emergency shelter operations.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
	FY 2022-2023			Non-Congregate Shelter/ Interim Housing		
				Rental Assistance		
				Outreach and Engagement		
Housing Choice Vouchers (HCVs) - via HUD	FY 2021-2022	\$ 5,499,180.00	Federal Agency	Administrative Activities	Project Based and other vouchers for various housing developments including Johnson Court, Heath House, Domestic Violence Solutions Pescadero Lofts, Homebase on G, Residences at Depot Street, Casa de Familia, West Cox Cottages, Rancho Hermosa.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
				Rental Assistance		
Encampment Resolution Grants - via CalICH	FY 2022-2023	\$ 2,520,000.00	State Agency	Non-Congregate Shelter/ Interim Housing	Competitive award to resolve encampments on the transit corridor includes outreach, interim housing, and environmental rehabilitation.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
	FY 2023-2024			Outreach and Engagement		
				Systems Support Activities		
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	\$ 312,096.00	State Agency	Rental Assistance	Outreach, emergency shelter and rapid re-housing. Supports New Beginnings Safe Parking, Good Samaritan shelters and PATH shelter.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
				Non-Congregate Shelter/ Interim Housing		
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 1,295,131.00	State Agency	Rental Assistance	Non-congregate shelter and re-housing of persons moved to hotels as part of COVID response and to address increased encampments.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
	FY 2022-2023			Non-Congregate Shelter/ Interim Housing		
Supportive Services for Veteran Families Program (SSVF) - via VA	FY 2021-2022	\$ 1,658,380.00	Federal Agency	Rental Assistance	Rapid rehousing and other supportive services for veteran families. New Beginnings, Good Samaritan Shelter and The Salvation Army receive funds.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Veterans People Exp HIV/ AIDS Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here )
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	\$ 2,368,302.00	Federal Agency	Rental Assistance	Vouchers with services for qualifying veterans funded by the VA.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b> x People Exp Chronic Homelessness People Exp Severe Mental Illness Veterans People Exp HIV/ AIDS Parenting Youth Children of Parenting Youth

									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (please enter funding source)	FY 2021-2022	\$ 21,082,056.00	Federal Agency	Non-Congregate Shelter/ Interim Housing	American Rescue Plan Act - County of Santa Barbara COVID 19 Housing and Homelessness Recovery Plan includes Multi-Disciplinary Team, Homekey acquisition match, Street Outreach, shelter operations at three sites, encampment resolution strategy	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Permanent Supportive and Service-Enriched Housing			People Exp Chronic Homelessness	Veterans	Parenting Youth			
	FY 2023-2024			Outreach and Engagement			People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
				Diversion and Homelessness Prevention			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)			
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2022-2023	\$ 1,526,720.00	State Agency	Rental Assistance	Outreach, case management, housing assistance and disability advocacy for disabled persons experiencing homelessness.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024			Outreach and Engagement			People Exp Chronic Homelessness	Veterans	Parenting Youth			
				Administrative Activities			People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)			
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 1,524,475.00	Federal Agency		Cities and County contributing to Safe Parking, mobile showers, shelters, housing navigation.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023						People Exp Chronic Homelessness	Veterans	Parenting Youth			
							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)			
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	\$ 742,442.00	State Agency	Diversion and Homelessness Prevention	To provide housing related services to child welfare involved families at risk of or experiencing homelessness, increase family reunification rates and prevent out of home foster placements of children and youth.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
							People Exp Chronic Homelessness	Veterans	Parenting Youth			
							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)			
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 4,135,660.00	State Agency	Rental Assistance	Housing Support Program assists CalWORKs families who are experiencing homelessness or imminently at risk of homelessness determine strategies to help them retain housing, obtain/maintain permanent housing and achieve self-sufficiency.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Diversion and Homelessness Prevention			People Exp Chronic Homelessness	Veterans	Parenting Youth			
	FY 2023-2024						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (families with minor children)			
Home Safe - via CDSS	FY 2021-2022	\$ 1,015,524.00	State Agency	Rental Assistance	To assist Adult Protective Services clients who are experiencing housing instability or are at imminent risk of homelessness due to elder or dependent adult abuse, neglect, self-neglect, or financial exploitation.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Diversion and Homelessness Prevention			People Exp Chronic Homelessness	Veterans	Parenting Youth			
	FY 2023-2024						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)			
No Place Like Home (NPLH) - via HCD	FY 2021-2022	\$ 6,772,998.00	State Agency	Permanent Supportive and Service-Enriched Housing	State NPLH awards for new construction of three affordable housing projects: West Cox Cottages, Cypress on 7th and Hollister Lofts, Be Well and the County Housing Authority have 4 pending applications	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023						People Exp Chronic Homelessness	Veterans	Parenting Youth			
	FY 2023-2024						People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
	FY 2024-2025						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)			
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 10,947,615.00	State Agency	Rental Assistance	Systems Support Activities	Supportive services paired with Emergency Housing Vouchers, services and operations at non-congregate shelters, rapid re-housing, services coordination, outreach, HMIS and CES support, grant administration.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)				
	FY 2022-2023			Diversion and Homelessness Prevention	Administrative Activities			People Exp Chronic Homelessness	Veterans	x Parenting Youth		
	FY 2023-2024			Outreach and Engagement	Permanent Supportive and Service-Enriched Housing			People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		
	FY 2024-2025			Non-Congregate Shelter/ Interim Housing				People Exp Substance Abuse Disorders	x Unaccompanied Youth	Other (please enter here)		
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$ 2,345,893.00	Federal Agency	Rental Assistance		Annual funding for scattered site and project specific permanent supportive housing, rapid re-housing, HMIS and CES.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)				
				Systems Support Activities				x People Exp Chronic Homelessness	Veterans	Parenting Youth		
				Permanent Supportive and Service-Enriched Housing				People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)		
Local General Fund	FY 2021-2022	\$ 4,257,487.00	Local Agency	Rental Assistance	Outreach and Engagement	Cities and the County invest general funds through Human Services commission and other projects primarily to strengthen shelter operations including the warming centers and...	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)				
				Diversion and Homelessness Prevention				People Exp Chronic Homelessness	Veterans	Parenting Youth		
				Non-Congregate Shelter/ Interim Housing				People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		

				Systems Support Activities		centers and increase provider capacity.		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (please enter funding source)	FY 2021-2022	\$ 5,319,489.00	Private Funder(s)	Rental Assistance	Outreach and Engagement	Foundations, hospitals, and other private donors support shelter beds, the Santa Barbara Rescues Mission and other projects.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness	Veterans			Parenting Youth		
				People Exp Severe Mental Illness	People Exp HIV/ AIDS			Children of Parenting Youth		
				People Exp Substance Abuse Disorders	Unaccompanied Youth			Other (please enter here)		
Emergency Housing Vouchers (EHVs) - via HUD	FY 2021-2022	\$ 3,534,720.00	Federal Agency	Rental Assistance		The funding amount represents 12 months of rental subsidy for the 215 vouchers. The vouchers will be funded for multiple years.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness	Veterans			Parenting Youth		
				People Exp Severe Mental Illness	People Exp HIV/ AIDS			Children of Parenting Youth		
				People Exp Substance Abuse Disorders	Unaccompanied Youth			Other (please enter here)		
Other (please enter funding source)	FY 2021-2022	\$ 525,000.00	State Agency	Permanent Supportive and Service-Enriched Housing		Whole Person Care Pilot provides supportive services for medically vulnerable seniors in partnership with the Public Health Department.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness	Veterans			Parenting Youth		
	FY 2023-2024			People Exp Severe Mental Illness	People Exp HIV/ AIDS			Children of Parenting Youth		
				People Exp Substance Abuse Disorders	Unaccompanied Youth			Other (please enter here)		
Other (please enter funding source)	FY 2021-2022	\$ 1,070,720.00	State Agency	Permanent Supportive and Service-Enriched Housing		Permanent Local Housing Allocation used to fund supportive services obtain and maintain housing in housing developments for persons experiencing homelessness. May also be used for rapid re-housing/rental assistance.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness	Veterans			Parenting Youth		
	FY 2023-2024			People Exp Severe Mental Illness	People Exp HIV/ AIDS			Children of Parenting Youth		
	FY 2024-2025			People Exp Substance Abuse Disorders	Unaccompanied Youth			Other (please enter here)		
Multifamily Housing Program (MHP) - via HCD		\$ 3,265,490.00	State Agency	Permanent Supportive and Service-Enriched Housing		New construction of XX units for persons experiencing homelessness. Project also received No Place Like Home funds.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness	Veterans			Parenting Youth		
	FY 2023-2024			x People Exp Severe Mental Illness	People Exp HIV/ AIDS			Children of Parenting Youth		
	FY 2024-2025			People Exp Substance Abuse Disorders	Unaccompanied Youth			Other (please enter here)		
FEMA Public Assistance Program Category B - via FEMA	FY 2021-2022	\$ 1,050,000.00	Federal Agency	Non-Congregate Shelter/ Interim Housing		Non-congregate shelter for persons experiencing homelessness and at increased risk of medical complications due to COVID-19, part of COVID Homelessness response.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness	Veterans			Parenting Youth		
				x People Exp Severe Mental Illness	People Exp HIV/ AIDS			Children of Parenting Youth		
				People Exp Substance Abuse Disorders	Unaccompanied Youth			Other (please enter here)		

\* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
2,825	225	8%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
<p>HDIS data shows a disproportion of people who identify as Black African American and American Indian Alaska Native experiencing homelessness as compared to general population. Black African American individuals make up 2% of the general population but account for 8% of people experiencing homelessness. Additional American Indian/Alaska Native individuals make up 1% of the general population by 4% of people experiencing homelessness.</p> <p><u>Strategy to Address Racial Equity:</u> Host or participate in trainings dedicated to improving equitable outcomes for service and housing providers; specifically equal access, cultural needs, implicit bias, and fair housing; Analyze racial and ethnic distribution of clients served in projects and look at data to determine racial disparities and then put a plan in place to address them; Analyze characteristics of people who return to homelessness, whether the results of structural racism (such as family configuration,</p>		<p>In measuring the number of people accessing services (by adding agencies to HMIS/CES, including VA), we are also trying to get more people in HMIS and want to be able to increase services as we reduce the number of persons experiencing homelessness.</p> <p>Strengthen prevention and shelter diversion efforts.</p>

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
1,223	56	5%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
<p>In addition to the disproportion number of Black African American and American Indian or Alaska Native individuals who experience homelessness, there is also need to monitor the engagement with Hispanic/Latin identified individuals because this group experiencing the longest length of time homeless.</p> <p><u>Strategy to Address Racial Equity:</u> Host or participate in trainings dedicated to improving equitable outcomes for service and housing providers; specifically equal access, cultural needs, implicit bias, and fair housing; Analyze racial and ethnic distribution of clients served in projects and look at data to determine racial disparities and then put a plan in place to address them; Analyze characteristics of people who return to homelessness, whether the results of structural racism (such as family configuration, criminal records, or undiagnosed disabilities, etc.) are contributing to housing instability.</p>		<p>Shelters should go back to full capacity by 2024 and decrease unsheltered persons</p> <p>Address the in-flow, and drive people to connect to services</p>

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
1,408	70	5%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:

<p>There is significant disproportion of people who identify as "Other, Multiracial" who return to homelessness. This group represents 5.1% of the population experiencing homelessness, but accounts for 30.4% of the population returning to homelessness.</p> <p><u>Proposed Strategy to Address Racial Equity: Expand Who Exits Homelessness and Into Housing</u>          Provide language interpreter/translator services for people who speak languages other than English;          Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-population;          If there are racial or ethnic disparities in permanent housing placements, consider the program design of your permanent housing model(s);          Do(es) your model(s) address discrimination that may occur in the market (e.g., landlord engagement)?          Do(es) your model(s) take into account culturally-responsive, community-based supports the client/tenant might need?          Is your model(s) supportive of the person's employment or employment prospects?</p>	<p>Currently there are limited prevention activities and ERAP funding is the largest prevention activity in the County history</p> <p>The number of people experiencing homelessness for the first time will likely increase due to ongoing economic challenges (limited affordable housing and living wage job opportunities) in County</p>
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Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	Increase as % Change from Baseline
751	151	20%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
<p>American Indian or Alaska Native represent 4% of the people experiencing homelessness overall, but this group only represents 1% of the people exiting into permanent housing.</p> <p><u>Proposed Strategy to Address Racial Equity: Expand Who Receives Services and Shelter</u>            Convene advisory group of individuals who have experience of homelessness to provide firsthand accounts and advise on policies moving forward, set clear expectations for participation and compensation for time;            Convene representatives of feeder systems (child welfare, criminal justice, mental health, health, etc.) and identify opportunities for data-sharing that could reduce exits into homelessness among racial and ethnic groups disproportionately represented in their systems;            Develop formal partnerships with organizations of color and allocate resources for engagement and outreach in communities of color.</p>		<p>Engaging more partners (family shelter, Rescue Mission, Domestic Violence provider, healthcare) in regional efforts will provide specific supportive services and ongoing case management</p> <p>Address disparity in housing placement for Hispanic non-white individuals by providing culturally-affirming services (language, family structure, etc.)</p>

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
94	9	10%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
<p>The largest disparity for this outcomes with Hispanic/Latinx identified people experience homelessness on average for the longest amount of time, followed by Native Hawaiian/Pacific Islander and American Indian and Alaska Native.</p> <p><u>Expand Who Exits Homelessness and Into Housing:</u>            Provide language interpreter/translator services for people who speak languages other than English;            Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-population;            If there are racial or ethnic disparities in permanent housing placements, consider the program design of your permanent housing model(s);            Do(es) your model(s) address discrimination that may occur in the market (e.g., landlord engagement)?            Do(es) your model(s) take into account culturally-responsive, community-based supports the client/tenant might need?            Is your model(s) supportive of the person's employment or employment prospects?</p>		<p>Review exit strategy data; provide more training and engagement resources (especially on permanent housing exit)</p> <p>Engage new/existing landlords to increase availability of housing resources</p> <p>Support services for all permanent housing placements, not just enrolled in projects</p> <p>Address need for ongoing rapid rehousing funding</p>

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
% of people who return to homelessness after having exited homelessness to permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
14%	6%	6%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:

<p>There is significant disproportion of people who identify as "Other, Multiracial" who return to homelessness. This group represents 5.1% of the population experiencing homelessness, but accounts for 30.4% of the population returning to homelessness.</p> <p><u>Proposed Strategy to Address Racial Equity: Engagement Strategies for Equitable Housing Retention</u>  Host or participate in trainings dedicated to improving equitable outcomes for service and housing providers; specifically equal access, cultural needs, implicit bias, and fair housing;  Analyze racial and ethnic distribution of clients served in projects and look at data to determine racial disparities and then put a plan in place to address them;  Analyze characteristics of people who return to homelessness, whether the results of structural racism (such as family configuration, criminal records, or undiagnosed disabilities, etc.) are contributing to housing instability.</p> <p><u>Proposed Strategy to Address Racial Equity: Connection to Supports that Allow Tenants to Thrive</u>  Partner with community-based systems that can support clients with jobs, health care, social support, etc. in a culturally-responsive manner;</p>	<p>Address retention issues at 6-month mark with ongoing case management at placement, to increase 1-year and 2-year retention</p> <p>EHV supportive services model will help with retention in PSH and will help develop model for RRH</p> <p>Billing for MediCal for enhanced case management and support with transitions will improve retention, targeting specific needs/populations</p>
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Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
180	20	11%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>There is a slight underrepresentation of Black African American identified individuals who are engaged by street outreach.</p> <p><u>Expand Who Exits Homelessness and Into Housing:</u>  Provide language interpreter/translator services for people who speak languages other than English;  Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-population;  If there are racial or ethnic disparities in permanent housing placements, consider the program design of your permanent housing model(s):  Do(es) your model(s) address discrimination that may occur in the market (e.g., landlord engagement)?  Do(es) your model(s) take into account culturally-responsive, community-based supports the client/tenant might need?  Is your model(s) supportive of the person's employment or employment prospect?</p>	<p>Ensure ongoing case management is in place at housing placement</p> <p>Engage partner agencies to identify and coordinate placements</p> <p>Increase shelter bed capacity to ensure people can enter shelter if they choose</p>	



**Table 5. Strategies to Achieve Outcome Goals**

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Description</b>	
<p><b>Increase Access to Safe, Affordable Housing</b></p> <p>Increase the inventory of safe, permanent supportive housing for individuals and families exiting homelessness, especially developing and improving partnerships with landlords to increase participation of the private rental market.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p>
<b>Timeframe</b>	
July 1, 2022 - June 30, 2024	
<b>Entities with Lead Responsibilities</b>	
County of Santa Barbara, CoC, Community Providers, Private Landlords	<p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p>
<b>Measurable Targets</b>	
<p><u>Overall goal:</u>            Create 1,053 new slots of Rapid Rehousing.            Create 835 new units of Permanent Supportive Housing.            Create 531 affordable housing subsidies to dedicate to homeless households.            Create 563 new low-barrier emergency shelter beds Maintain a comprehensive list of funds dedicated to homelessness, Coordinate and align all regional funding for homelessness and create regional, coordinated landlord engagement.</p> <p><u>HHAP-3 period goal (by June 30, 2024):</u>            RRH: 450 (CDSS, HHAP-2, HHAP-3, ESG-CV)            PSH: 100 (Homekey in Goleta, LIHTC in SB, EHV countywide; plans to submit two applications for Homekey 3.0)            Long-term subsidies: 60 (additional EHV)            ES: 250 (shelter capacity increasing post-COVID, plus new non-congregate shelter beds/units added to the system)</p>	<p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Description</b>	
<p><b>Increase the rate at which individuals and families in emergency shelter, transitional housing, and rapid rehousing exit to permanent housing.</b></p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p>
<b>Timeframe</b>	

July 1, 2022 - June 30, 2024
<b>Entities with Lead Responsibilities</b>
County of Santa Barbara, Coordinated Entry System,
<b>Measurable Targets</b>
<u>Overall goal:</u> Expand PH beds and units (along with adequate supportive services to maintain stability) available to individuals and families experiencing homelessness. Support and expand housing navigation efforts, which includes the development of tools to be shared across the CoC (e.g., lists of available units/participating landlords in the private market).
<u>HHAP-3 period:</u> Recruit 75 new landlords (working with PHAs for units dedicated to homelessness) 60% of ES and TH and RRH increase income (through employment and/or benefits), supporting RRH and OPH placements

- 3. Increasing the number of people exiting Homelessness into permanent housing.
- 4. Reducing the length of time persons remain Homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Description</b> Increase the rate at which individuals and families in permanent housing retain their housing or exit to other permanent housing and strategies to reduce returns to homelessness.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing Homelessness.
<b>Timeframe</b> July 1, 2022 - June 30, 2024	<input type="checkbox"/> 2. Reducing the number of persons who become Homeless for the first time.
<b>Entities with Lead Responsibilities</b>	<input type="checkbox"/> 3. Increasing the number of people exiting
<b>Measurable Targets</b>	

**Overall goal:**  
 Develop a wrap-around services checklist, including goals and benchmarks before move-in, throughout move-in, and other ongoing key steps.  
 Support, expand, and improve eviction prevention programs, including mediation, dispute resolution, and legal services and establish/expand a flexible eviction-prevention fund for clients. Bridge communication gap between legal aid providers and housing providers; model and expand the City of Santa Barbara’s rental housing mediation task force.

**HHAP-3 period:**  
 Fund two (2) FT housing navigators to serve at SB Rescue Mission  
 50% exiting to permanent housing placement will remain enrolled in CM for at least 6 months as they transition to a PH placement  
 2% reductions in returns to homelessness at 6 months each year of HHAP period  
 80% of PH placements will have an Individualized Service Plan at housing entry, which will include a connection to community network and resources (such as a "How to be a Good Neighbor" handbook)

- Homelessness into permanent housing.
- 4. Reducing the length of time persons remain Homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description</b></p> <p>Implement the CoC’s plan to address racial inequities in the system. The following five proposed action steps are a process to improve outcomes and the experience for BIPOC (Black, Indigenous and People of Color) individuals and families experiencing homelessness across the County of Santa Barbara: Continue to Analyze Data for Racial Disparities; Expand Who Receives Services and Shelter; Expand Who Exits Homelessness and Into Housing; Engagement Strategies for Equitable Housing Retention; Connection to Supports that Allow Tenants to Thrive</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> 1. Reducing the number of persons experiencing Homelessness.</li> <li><input type="checkbox"/> 2. Reducing the number of persons who become Homeless for the first time.</li> </ul>
<p><b>Timeframe</b></p> <p>July 1, 2022 - June 30, 2024</p>	
<p><b>Entities with Lead Responsibilities</b></p> <p>County of Santa Barbara, CoC, Coordinated Entry System,</p>	
<p><b>Measurable Targets</b></p>	

Overall goal:  
 Continue to Analyze Data for Racial Disparities-Locally there racial disparities for Hispanic/Latino exiting homelessness. To address this, County of Santa Barbra conducts additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.  
 Expand Who Receives Services and Shelter-Convvene representatives of feeder systems (child welfare, criminal justice, mental health, health, etc.) and identify opportunities for data-sharing that could reduce exits into homelessness among racial and ethnic groups disproportionately represented in their systems. Develop formal partnerships with organizations of color and allocate resources for engagement and outreach in communities of color.  
 Expand Who Exits Homelessness and Into Housing-Provide language interpreter/translator services for people who speak languages other than English. Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-population.  
 Engagement Strategies for Equitable Housing Retention-Analyze characteristics of people who return to homelessness, whether the results of structural racism (such as family configuration, criminal records, or undiagnosed disabilities, etc.) are contributing to housing instability. Host or participate in trainings dedicated to improving equitable outcomes for service and housing providers; specifically equal access, cultural needs, implicit bias, and fair housing.  
 Connection to Supports that Allow Tenants to Thrive-Partner with community-based systems that can support clients with jobs, health care, social support, etc. in a culturally-responsive manner.

HHAP-3 period:  
 Continue to Analyze Data for Racial Disparities:  
 We collect data on racial, ethnic and linguistic data on clients and constituents across the CoC, including service-user or constituent satisfaction with our organization regarding racial equity **through HMIS quarterly reporting and annual surveys**;  
 Review data **on a quarterly basis** on who was banned or terminated from crisis housing to check for disparities in who is asked to leave and for how long;  
 The CoC **will conduct** additional research to understand the scope and needs of different races or ethnicities experiencing

- 3. Increasing the number of people exiting Homelessness into permanent housing.
- 4. Reducing the length of time persons remain Homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description</b>  <b>Use Best Practices to Deliver Tailored Supportive Services to Meet Individual Needs</b></p> <p>Provide education and ongoing training opportunities to stakeholders on best practices to expand supportive services and connections to mainstream services.</p>	<ul style="list-style-type: none"> <li>1. Reducing the number of persons experiencing homelessness</li> <li><input checked="" type="checkbox"/> 2. Reducing the number of persons who</li> <li><input checked="" type="checkbox"/> 3. Increasing the number of people</li> <li><input type="checkbox"/> 4. Reducing the length of time persons</li> <li><input checked="" type="checkbox"/> 5. Reducing the number</li> <li><input checked="" type="checkbox"/> 6.</li> </ul>
<p><b>Timeframe</b>            July 1, 2022 - June 30, 2024</p>	
<p><b>Entities with Lead Responsibilities</b>            Santa Maria/Santa Barbara County CoC, CES Lead Agency and Services Providers</p>	
<p><b>Measurable Targets</b></p>	

**Overall goal:**  
 Ensure adherence to CoC Written Standards to promote best practices.  
 Provide monthly trainings for homeless services providers including: housing-base case management, outreach, Housing First, and other best practices; Ensure the service models meet client needs; Identify access and eligibility barriers to mainstream services.

**HHAP-3 period:**  
 Monthly Trainings for providers on Best Practices  
 Utilization of Housing and Homelessness Incentive Program funds through Cencal Health to have adequate supportive services for populations with behavioral and physical health conditions.  
 Emergency Housing Voucher supportive services (200+ persons with wraparound services for 3 years); implement as best practice for other scattered site models such as HCVs  
 Implement Housing and Disability Advocacy Program (75 persons served, connected with benefits and housing)

- of persons who return
- increasing successful placements focused on equity goals related to underserved

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description</b></p> <p><b>Build Collective Action Plan; Improve Data Sharing</b>            Create a region-wide communication plan to provide regular feedback and updates on plan; Provide robust opportunities for those with lived experience to participate in planning, policy and advocacy; Increase the use of HMIS across County departments; Ensure public data dashboards that visualize system and project lead performance; Share performance data with community; Begin data sharing between the homeless and healthcare providers through Whole Person Care Pilot.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> 1. Reducing the number of persons with lived experience</li> <li><input checked="" type="checkbox"/> 2. Reducing the number of persons who</li> <li><input checked="" type="checkbox"/> 3. Increasing the number of people</li> <li><input checked="" type="checkbox"/> 4. Reducing the length of time persons</li> <li><input type="checkbox"/> 5. Reducing the number of persons who return</li> <li><input checked="" type="checkbox"/> 6. Increasing successful placements focused on equity goals related to underserved</li> </ul>
<p><b>Timeframe</b>            July 1, 2022 - June 30, 2024</p>	
<p><b>Entities with Lead Responsibilities</b>            County of Santa Barbara, COC, Coordinated Entry System</p>	
<p><b>Measurable Targets</b></p>	
<p><b>Overall goal:</b>            Increase Homeless Management Information System (HMIS) bed coverages to 85%. Adopt new strategies to address barriers to HMIS participation and timely data entry that improve data sharing countywide.            Implement Cross Sector Data Sharing to improve Care Coordination and Outcomes.            Increase use of HMIS across County departments through the Homeless Interagency Policy Council (HIAPC).</p>	
<p><b>HHAP-3 goal:</b>            Add 5 more agencies including all emergency shelter providers to HMIS            Schedule quarterly/annual meetings with cities to update and align city-specific efforts with regional efforts            Execute an encampment response MOU with cities and transit partners by July 1, 2022            Increase use of Fulcrum mapping software to 75% of SO providers countywide, in addition to HMIS utilization            Integrate Whole Person Care data into CalAIM launch</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description</b></p>	

<b>Strengthen Support Systems Available to Help Residents Obtain and Maintain Housing</b>
Ensure a coordinated response system to quickly access appropriate housing and services to improve prevention and diversion programs in addition to engaging unsheltered populations.
<b>Timeframe</b>
July 1, 2022 - June 30, 2024
<b>Entities with Lead Responsibilities</b>
County of Santa Barbra, Cities in Santa Barbara County, Santa Maria/Santa Barbra County CoC, Coordinated Entry System Lead Agency
<b>Measurable Targets</b>
<u>Overall goal:</u> Require all funded homeless services programs to participate in CES; Enhance and expand CES sub-regional entry points; Increase Flexible Source of funding administered through CES; Engage kept healthcare stakeholders to participate in CES case conferencing; Increase Transportation resources; Increase prevention programs for those at-risk of homelessness; Increase diversion services across entire system; Work with area healthcare system and justice entities on effective and efficient discharge policies; Ensure health services are provided through mobile clinics or street medicine programs. Develop a system to better share information among agencies to streamline access and move all current families to document-ready status and establish a rapid process for making families document ready when they enter the system; Provide monthly trainings to providers for best practices to better serve families.
<u>HHAP-3 period:</u> increase CES participation by engaging partner agencies (local health care such as CenCal/MediCal, Public Health, justice agencies, people with lived experience, and others) and continue to strengthen relationships with existing partner agencies offering support to maintain housing (BeWell, Social Services) Support measurable goals identified in Increase Access to Safe, Affordable Housing strategy Reduce the average number of days on CES list by 25% Case management of 80% of persons on CES list

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- 7. Focused on equity goals related to underserved populations and populations disproportionately

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Description</b>	
<b>Build Provider Capacity to Address the Needs of Specific Populations</b>	
Provider Training	
Address Implementation Challenges	
Provider Coordination and Management	
System Management and Maintenance	
<b>Timeframe</b>	
July 1, 2022 - June 30, 2024	
<b>Entities with Lead Responsibilities</b>	
Coordinated Entry Lead Agency-County of Santa Barbara	
<b>Measurable Targets</b>	

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.

Overall goal:

Provide training to staff on prioritization; Diversify networks of Services Providers; Evaluate and plan access points across County to ensure equitable coverage; Ensure post-placement housing retention.

HHAP-3 period:

Provide monthly training

- Homelessness into permanent housing.
- 1. Reducing the length of time persons remain homeless
- 2. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing
- 3. Increasing successful placements from street outreach
- 4. Focus on equity goals related to underserved populations and populations disproportionately impacted

Funding Source	Funding Source	Populations Served	Fiscal Years	Activity or Intervention Type
Homekey (via HCD)	Federal Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	FY 2021-2022	Systems Support Activities
Affordable Housing Backlog Production - via State Agency		• Chronic Homelessness (People Experiencing)	FY 2022-2023	Administrative Activities
California COVID-19 Rent Relief Program - via Local Agency		• Severe Mental Illness (People Experiencing)	FY 2023-2024	Non-Congregate Shelter/ Interim Housing
Emergency Rental Assistance (ERA) - via Private Funder(s)		• Substance Abuse Disorders (People Experiencing)	FY 2024-2025	Rental Assistance
HOME - American Rescue Plan Program (HOME-ARP) - via HCD		• Veterans		Permanent Supportive and Service-Enriched Housing
HOME - American Rescue Plan Program (HOME-ARP) - via HUD		• HIV/ AIDS (People Experiencing)		Diversion and Homelessness Prevention
HOME Program - via HCD		• Unaccompanied Youth		Outreach and Engagement
HOME Program - via HUD		• Parenting Youth		
Emergency Solutions Grants - CV (ESG-CV) - via HUD		• Children of Parenting Youth		
Emergency Solutions Grants - CV (ESG-CV) - via HCD		• Women		
Emergency Solutions Grants (ESG) - via HCD		• Men		
Emergency Solutions Grants (ESG) - via HUD		• Transgender		
Community Development Block Grant - CV (CDBG-CV) - via HCD		• Gender Non-Conforming		
Community Development Block Grant - CV (CDBG-CV) - via HUD		• Hispanic/ Latino		
Community Development Block Grant (CDBG) - via HCD		• Non-Hispanic/Non-Latino		
Community Development Block Grant (CDBG) - via HUD		• Black or African American		
No Place Like Home (NPLH) - via HCD		• Asian		
Multifamily Housing Program (MHP) - via HCD		• American Indian or Alaska Native		
Homeless Housing, Assistance and Prevention Program (HHAP) - via HUD		• Native Hawaiian or Other Pacific Islander		
Encampment Resolution Grants - via Cal ICH		• White		
Family Homelessness Challenge Grants - via Cal ICH		• Multiple Races		
Project Roomkey and Rehousing - via CDSS				
FEMA Public Assistance Program Category B - via FEMA				
Community Care Expansion - via CDSS				
CalWORKs Housing Support Program (HSP) - via CDSS				
Housing and Disability Advocacy Program (HDAP) - via CDSS				
Home Safe - via CDSS				
Bringing Families Home (BFH) - via CDSS				
Supportive Services for Formerly Homeless Veterans (SSFHV) - via CalVet				
Continuum of Care Program (CoC) - via HUD				
Emergency Housing Vouchers (EHVs) - via HUD				
Housing Choice Vouchers (HCVs) - via HUD				
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD				
Family Unification Program Vouchers (FUP) - via HUD				
Supportive Services for Veteran Families Program (SSVF) - via VA				
Coronavirus Fiscal Recovery Funds (CFRF) - via Treasury				
Coronavirus Relief Fund (CRF) - via Treasury				
Local General Fund				
Local Housing Trust Fund				
Other (please enter funding source)				