Attachment C

Memorandum of Understanding for Space Industry Expansion (VAFB) Master Plan Addendum No. 2 – Additional Participants

Addendum to the Memorandum of Understanding for Space Industry Expansion Master Plan for Vandenberg Air Force Base, Dated July 15, 2020 ("MOU") and Addendum No. 1 - County of Santa Barbara. This Addendum is effective as of the date of the final signature executed below.

In addition to the general provisions and agreements made between Participants in the MOU, each Participant commits to specific and relative support for the partnership effort, including:

- The MOU is modified by mutual consent of the Participants to add the following as Participants:
 - o City of Lompoc, CA
 - o City of Santa Maria, CA
 - University of California, Santa Barbara
 - Allan Hancock College
 - Cuesta College
- Each Participant commits to providing a senior staff leader to participate in the Vandenberg Space Force Base Master (VSFB) Plan project team.
- This Addendum reflects Participants' interests in promoting the spirit of cooperation for regional collaboration and economic vitality, building on the progress since the signing of the MOU in August 2020, addition of the County of Santa Barbara to the MOU in February 2021, release of the VSFB Master Plan in June 2021, and establishment of a state Space Industry Task Force in August 2022.
- In addition to the activities laid out in the MOU, the Participants will coordinate as
 appropriate on implementation of the VSFB Master Plan. The expansion of Participants
 in the MOU in particular reflects an opportunity to strengthen cooperation with regional
 colleges and universities in areas such as research, education, and workforce
 development and with local communities in areas such as base-related housing and
 infrastructure needs.
- As also referenced in Section V of the MOU, this Addendum to the MOU, once in effect upon signature, does not create any legally binding rights or obligations as to any Participant, and does not commit any Participant to a definite course of action in regard to any potential project intended to be carried out by any person. All activities undertaken pursuant to this Addendum are subject to the availability of funds, personnel and other resources of each Participant.

FOR REACH	FOR THE GOVERNOR'S OFFICE OF BUSINESS AND ECONOMIC DEVELOPMENT OF THE STATE OF CALIFORNIA OF THE UNITED STATES OF AMERICA
Melissa James President & CEO	Dee Dee Myers Senior Advisor to the Governor and Director of GO-Biz
FOR SPACE LAUNCH DELTA 30, UNITED STATES SPACE FORCE	FOR COUNTY OF SANTA BARBARA
Colonel Robert A. Long Commander, Space Launch Delta 30	Das Williams Chair, Santa Barbara County Board of Supervisors
FOR CAL POLY SAN LUIS OBISPO	FOR CITY OF LOMPOC
Jeffrey Armstrong President	Jenelle Osborne Mayor
FOR CITY OF SANTA MARIA	FOR UNIVERSITY OF CALIFORNIA, SANTA BARBARA
Alice Patino Mayor	Kelly Caylor Associate Vice Chancellor, Office of Research
FOR ALLAN HANCOCK COLLEGE	FOR CUESTA COLLEGE
Kevin G. Walthers, Ph.D. Superintendent/President	Dr. Jill Stearns Superintendent/President
FOR DELOITTE TOUCHE CONSULTING LLP	
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