

# Improving Performance to Better Serve Our County Residents

Board of Supervisors Presentation
Agricultural Commissioner Department
February 6, 2024

#### **Commendations**



Implementation of Innovative State Agricultural Pass Program

**Strong Commitment to Training and Cross-Licensure** 

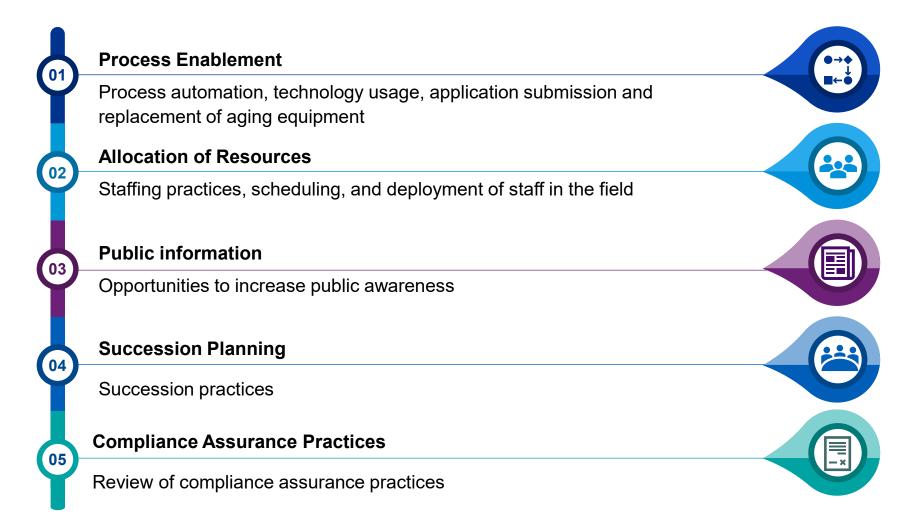




**Key Technological Processes and Standards to support electronic inspection processes** 

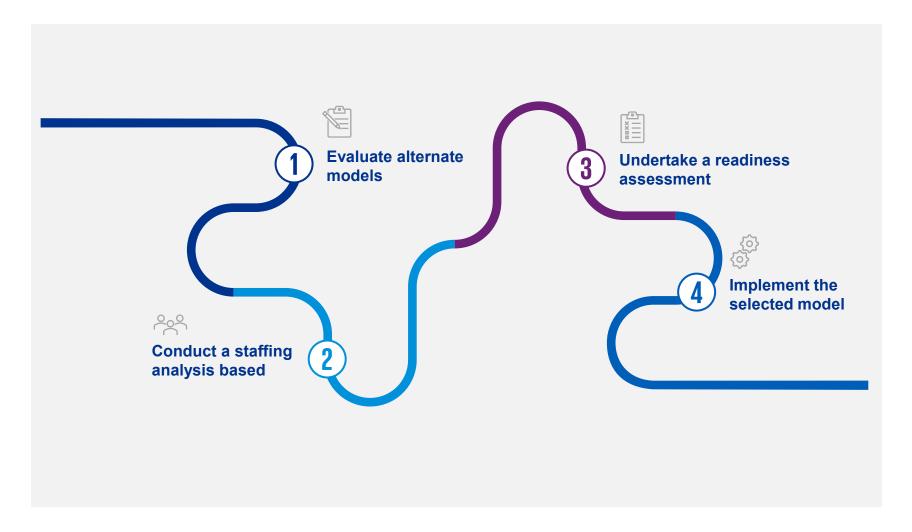


#### **Agricultural Commissioner Focus Areas**



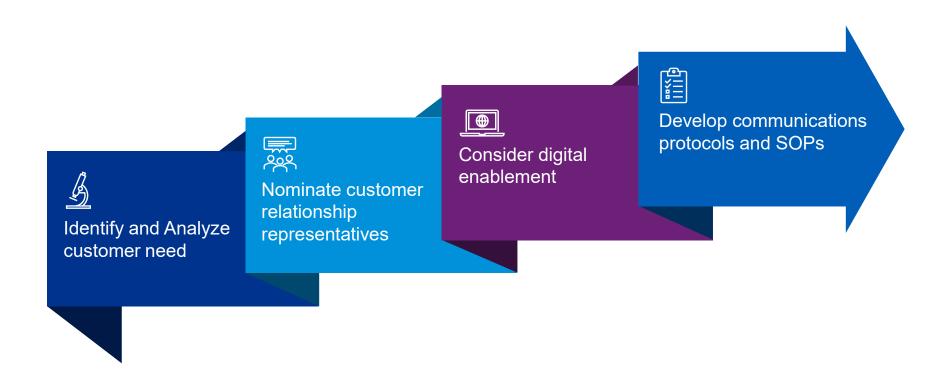


#### **Restructure Staff Rotation Program**





#### **Enhance Community Engagement Strategy**





#### **Enhance Front-Office and Operational Technology**

#### Front-Office Technology



- Adopting a customer portal
- Third-Party Processer
- Enterprise Resource Planning (ERP) system

#### **Operational Technology**



- Increased automation
- Enhanced workflow tracking
- Reduced paper processing



## SBCAC KPMG Response and Implementation Plan

Board of Supervisors Presentation February 2023



#### Focus Areas Within Scope of KPMG Review

- Process Enablement
- Allocation of Resources
- Public Information
- Succession Planning
- Compliance Assurance Practices



#### Areas of Recommendation

- Operational IT
- Program Restructuring
- Process Efficiency
- AOP Utilization
- Community Engagement
- Compliance Monitoring



#### Operational IT

Recommendation	SBCAC Response	Implementation Timeframe
1.1 - Assess opportunities to transition to technological solutions that align with Department and customer needs.	Agree	Spring 2024 – Fall 2024



#### Program Restructuring

Recommendation	SBCAC Response	Implementation Timeframe
2.1 - Realign Agriculture/Weights and Measures (AGWM) program structure to better align with Department needs	Agree	Completed



#### Process Efficiency

Recommendation	SBCAC Response	Implementation Timeframe
2.2 - Enhance processes in place to track staff productivity to help ensure a more consistent approach to evaluating staff performance and proactively identifying and resolving process inefficiencies.	Partially Agree	Spring 2024



#### AOP Utilization

Recommendation	SBCAC Response	Implementation Timeframe
2.3 - Reevaluate the roles and responsibilities of AOP staff to consider opportunities to redirect staff time to more substantive activities to increase overall program efficiency and effectiveness.	Agree	Spring 2024 – Fall 2024



#### Community Engagement

Recommendation	SBCAC Response	Implementation Timeframe
3.1 - Enhance strategy and approach to community engagement and public information to allow for greater alignment with community needs	Agree	Completed and ongoing



#### Compliance Monitoring

Recommendation	SBCAC Response	Implementation Timeframe
4.1 - Develop an enhanced quality control framework to allow for enhanced compliance monitoring processes across programs.	Agree	FY 2023 - 2024



#### Thank you!

#### Questions?

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#### KPMG

### Questions