Attachment A



# 2016-2017 Annual Action Plan

# Santa Barbara County HOME Consortium and CDBG Urban County

**DRAFT FOR PUBLIC COMMENT** 

# Draft for Public Comment April 6, 2016

# 2016-20174 Annual Action Plan for the Santa Barbara County HOME Consortium and CDBG Urban County

#### Prepared for

Santa Barbara County HOME Consortium and CDBG Urban County

#### Prepared by

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# **Executive Summary**

# AP-05 Executive Summary - 91.200(c), 91.220(b)

# 1. Introduction

Each year the Santa Barbara County HOME Consortium and the Santa Barbara County Urban County Partnership are eligible to receive grant funds from the U.S. Department of Housing and Urban Development (HUD) to help address housing and community development needs countywide. These grant funds include: Community Development Block Grants (CDBG), Emergency Solutions Grant (ESG) and the HOME Investment Partnerships Program (HOME). The dollars are primarily meant for investment in the County's non-entitlement areas, which do not receive such funds directly from HUD.

### 2. Summarize the objectives and outcomes identified in the Plan

A summary of the objectives and outcomes identified in the County's FY 2016-17 Action Plan are shown in Table AP-20 Annual Goals and Objectives.

The 2016-17 Action Plan is the second of five program years covered by the Consortium's 2015-2020 Consolidated Plan. The Consortium's goals for the five year planning period focus on expanding affordable housing, assisting homeless and those at risk of homelessness with emergency and permanent housing services, assisting non-homeless special needs populations, building community infrastructure and service capacity, and promoting economic development.

# 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects. A more detailed evaluation of past performance is documented in the County's FY 2014-15 Consolidated Annual Performance & Evaluation Report (or CAPER). Examples of CDBG capital development projects reported on last year include: (1) Isla Vista Streetlighting Improvements; (2) Calle Real ADA Sidewalk Improvements; and (3) Main School Sidewalk Infill Project in the City of Carpinteria as examples. Under the HOME Program, notable achievements last year include (1) Solvang Senior Apartments; and (2) Tenant Based Rental Housing Assistance (TBRA) funding for programs in the Cities of Santa Maria and Lompoc. Under the Emergency Solutions Grant (ESG) Program, funds were provided for the operation of emergency shelters for the homeless and for essential services and programs that provided needed resources for homeless persons.

The County of Santa Barbara's CDBG and HOME investments have been used to make long lasting improvements serving low and moderate income residents. The County's past programs have focused on community needs that continue to exist including affordable housing, neighborhood improvements, and social service support for low-income residents. The County believes the programs proposed for the

2016-17 Action Plan year and goals for the five- year planning period to be the most efficient and effective use of HUD block grant funds.

# 4. Summary of Citizen Participation Process and consultation process

The FY 2016-17 Action Plan will undergo a 30 day public review period, beginning on March 18, 2016 and conclude after the public hearing before the County Board of Supervisors on April 19, 2016. A public notice was published in newspapers of general circulation, including the Santa Maria Times, the Lompoc Record, and the Santa Barbara News Press providing information on the availability of the Action Plan for public review and the public hearing. A copy of the Action Plan is available on the County of Santa Barbara Community Services Department, Housing and Community Development Division (HCD) webpage on the County's web site. The Action Plan was also provided to the member cities of the County's Urban County and HOME Consortium, which are the cities of Buellton, Solvang, Carpinteria, and Goleta. Copies of the Action Plan was also made available to County public libraries in North County and South County.

A public meeting is scheduled for April 19, 2016 at 9am in the Board of Supervisors Hearing Room with the Board of Supervisors. Testimony will be taken both in Santa Maria (in person) and Santa Barbara (remote video transmission) simultaneously. Citizen input from this hearing will be used to adjust the 2016-17 Action Plan funding allocation and priorities, as needed. This section will be updated for the final Action Plan once the citizen participation process is complete.

# 5. Summary of public comments

This section will be updated for the final Action Plan once the public comment process has concluded and comments have been received.

# 6. Summary of comments or views not accepted and the reasons for not accepting them

This section will be updated for the final Action Plan once the public comment process has concluded and comments have been received.

# 7. Summary

Please see above.

# PR-05 Lead & Responsible Agencies - 91.200(b)

# 1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	SANTA BARBARA COUNTY	Community Services Department
CDBG Administrator	SANTA BARBARA COUNTY	Community Services Department
HOME Administrator	SANTA BARBARA COUNTY	Community Services Department
ESG Administrator	SANTA BARBARA COUNTY	Community Services Department

Table 1 – Responsible Agencies

### Narrative

The County of Santa Barbara's Community Services Department, Housing and Community Development Division (HCD) is the lead entity for both the Santa Barbara County HOME Consortium and the Santa Barbara County Urban County Partnership. The Urban County includes the County of Santa Barbara, Buellton, Carpinteria and Solvang. The HOME Consortium is comprised of all members of the Urban County along with the city of Goleta. (In FY 2016-17 the City of Lompoc and the City of Santa Maria withdrew from the Urban County and HOME Consortium). As the lead agency, County HCD assumes overall responsibility for the development, management, administration, implementation, planning and reporting pursuant to the 2015-2020 Consolidated Plan. Each member jurisdiction participates in strategic planning through participation on the Urban County/HOME Consortium Steering Committee.

### **Consolidated Plan Public Contact Information**

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# AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

# 1. Introduction

This section reviews the stakeholder consultation process conducted for the Santa Barbara County 2015-2020 Consolidated Plan and in development of the current Action Plan.

# Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

The County of Santa Barbara Community Services Department, Housing and Community Development Division (HCD) serves as the collaborative applicant for the Santa Maria/Santa Barbara County Continuum of Care (CoC), which includes representatives from homeless service providers, affordable housing providers, public housing agencies, mental health and service agencies and local governments. In addition, HCD participates in a regional collaborative effort called the Central Coast Collaborative on Homelessness (C3H) that seeks to improve cross-sector coordination and foster public and private partnerships to address homelessness. HCD also coordinates with the County of Santa Barbara Human Services Commission, a volunteer body appointed by the County Board of Supervisors that advises on the development and implementation of effective human service policies. The County may also use the Human Services Commission to make recommendations for the awarding of grants to non-profit agencies of specified state, federal, and local child abuse prevention funds.

# Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

HCD serves as the collaborative applicant and Homeless Management Information System (HMIS) Lead Agency for the Santa Maria/Santa Barbara County Continuum of Care. Established in August of 2014, the role of the CoC is to increase county-wide participation, service coordination, and programmatic efficiencies in order to support a community-wide commitment to end and prevent homelessness. The CoC Board maintains oversight over CoC operational and planning responsibilities, including project evaluation, written standards implementation, coordinated assessment entry system development, HMIS operations, and housing and service system implementation. The CoC established the Review and Rank Committee to conduct the evaluation and scoring of project applications for Continuum of Care Program funds and ESG funds made available through the State of California.

The membership of the CoC intersects with C3H, which operates as a county-wide collective body of stakeholders to pursue initiatives in support of ending homelessness, coordinate partner and stakeholder commitment to ending homelessness, and implement and evaluate evidence-based, best practice strategies to address homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Overlap in membership of the Human Services Commission and CoC Review and Rank Committee facilitates the strategic allocation of ESG funds and other local, state, and federal funds. The CoC Board maintains oversight over CoC operation and planning responsibilities, including the development of standards and evaluation of project outcomes as well as the operation of the HMIS. HCD and the CoC are in the process of developing performance goals and standards for CoC- and ESG-funded projects, establishing the data standards needed to measure performance, and creating required data collection tools and assessments to perform CoC-wide data analysis. In addition, HCD, as the HMIS Lead Agency, is working with the CoC to implement revised policies and procedures and security plan for HMIS and funding strategies to maintain its operations in light of continued expansion.

# 2. Agencies, groups, organizations and others who participated in the process and consultations

HCD participates in collaborative efforts and task forces. These include C3H, which includes functional areas with targeted objectives such as data, performance, and evaluation, and involves stakeholders from a variety of local and regional entities, as well as the Joint Cities-County Affordable Housing Task Group, which brings together elected officials and government representatives to discuss affordable housing projects and policy initiatives. HCD also consults with the representatives from the member cities of the Urban County and HOME Consortium on decision making regarding the use of jurisdictional funding allocations. The Capital Loan Committee, composed of representatives of local lenders, development experts, non-profit house providers, County auditor and treasurer staff, and the City and County Public Housing development projects and the use of CDBG capital development funds for infrastructure projects. When seeking input from a variety of stakeholders, HCD employs outcome-oriented charrettes with key stakeholders, including, but not limited to, homeless service providers, local governments, housing and social service agencies, and formerly homeless persons to obtain comprehensive and diverse input.

The table below shows key participants of the November 2014 stakeholder consultation process for the Consolidated Plan.

Agency/Group/Organization	Agency/Group/ Organization Type	What section of the Plan was addressed by Consultation?	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?
Santa Barbara County	Other government- Local	Lead agency	Santa Barbara County, Housing and Community Development Division is the lead agency for the preparation of the Consolidated Plan.
Housing Authority of the County of Santa Barbara	PHA	Housing Needs Assessment Public Housing Needs	The director of housing development was interviewed. Information was requested on the housing authority's self-sufficiency programs for residents, the perceived needs of public housing residents and voucher holders, and the status of the general public housing and Section 8 waiting lists.
Independent Living Resource Center, Inc.	Services-Persons with Disabilities	Housing Needs Assessment Non-Homeless Special Needs	Organization assisted in the recruitment of participants for the individuals with disabilities focus group. Organization representatives also participated in the stakeholder focus group. More detail is provided in the Consultation and Citizen Participation appendix.
Los Adobes de Maria II (a low- income farm worker housing apartment complex located in Santa Maria, built by People's Self-Help Housing, and funded in part by the USDA)	Services-Housing	Housing Needs Assessment Non-Homeless Special Needs	Organization assisted in the recruitment of participants for the Hispanic focus group. Representatives of People's Self-Help Housing also participated in the stakeholder focus group. More detail is provided in the Consultation and Citizen Participation appendix.
Domestic Violence Solutions for Santa Barbara County	Services-Housing Services-Children Services-Victims of Domestic Violence Services-Homeless Services-Victims	Housing Needs Assessment Non-Homeless Special Needs	Interviewed organization executive director. Information was requested on the housing and supportive service needs of victims of domestic violence. More detail is provided in the Consultation and Citizen Participation appendix.
Good Samaritan Shelter	Services-Housing	Housing Needs	Interviewed organization director of shelter

	Comisso Children	Assessment	anavations. Organization is the largest homeless
	Services-Children	Assessment	operations. Organization is the largest homeless
	Services-Victims of	Homeless Need	
	Domestic Violence	Assessment	individuals experiencing homelessness in the
	Services-Homeless		northern end of the county. Information was
			requested on the housing and supportive service
			needs of individuals and families experiencing
			homelessness. More detail is provided in the
			Consultation and Citizen Participation appendix.
Transition House	Services-Housing	Housing Need	s Interviewed organization executive director.
	Services-Children	Assessment	Information was requested on the housing and
	Services-Victims of	Homeless Need	s supportive service needs of families experiencing
	Domestic Violence	Assessment	homelessness in the southern part of the county.
	Services-Homeless		More detail is provided in the Consultation and
			Citizen Participation appendix.
PATH Santa Barbara	Services-Housing	Housing Need	s Interviewed organization managing director.
(formerly Casa Esperanza	Services-Victims of	Assessment	Information was requested on the housing and
Homeless Center)	Domestic Violence	Homeless Need	s supportive service needs of individuals
	Services-Homeless	Assessment	experiencing homelessness in the southern part
			of the county. More detail is provided in the
			Consultation and Citizen Participation appendix.

Table 2 – Agencies, groups, organizations who participated

# Identify any Agency Types not consulted and provide rationale for not consulting

N/A; the Santa Barbara County Consolidated Plan process provided an opportunity and invited participation and comments from all relevant organizations and agencies.

# Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan
		overlap with the goals of each plan?
Continuum of Care Plan	Santa Barbara County Housing and	Assist persons who are homeless and at risk of
	Community Development	homelessness
Housing Element	Santa Barbara County Planning Department	Remove barriers to affordable housing
		development
Analysis of Impediments to Fair Housing	Santa Barbara County Housing and	Affirmatively further fair housing
Choice	Community Development	

Table 3 – Other local / regional / federal planning efforts

#### Narrative

Please note that all relevant housing and supportive service providers in Santa Barbara County were invited to participate in the Consolidated Plan process, including the County housing authority, stakeholders from nonprofit entities (organizations serving low and moderate income persons, housing and service providers, and local fair housing organizations) as well as private sector entities (banks and other financial institutions, developers, rental companies, landlords, and realtors).

# AP-12 Participation - 91.401, 91.105, 91.200(c)

# **1.** Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The FY 2016-17 Action Plan will undergo a 30 day public review period, beginning on March 18, 2016 and conclude after the public hearing before the County Board of Supervisors on April 19, 2016. A public notice was published on March 18 in newspapers of general circulation, including the Santa Maria Times, the Lompoc Record, and the Santa Barbara News Press providing information on the availability of the Action Plan for public review and the public hearing. A copy of the Action Plan is available on the County of Santa Barbara Community Services Department, Housing and Community Development Division (HCD) webpage on the County's web site. The Action Plan was also provided to the member cities of the County's Urban County and HOME Consortium, which are the cities of Buellton, Solvang, Carpinteria, and Goleta. Copies of the Action Plan were also made available to County public libraries in North County and South County.

A public meeting is scheduled for April 19, 2016 at 9am in the Board of Supervisors Hearing Room with the Board of Supervisors. Testimony will be taken both in Santa Maria (in person) and Santa Barbara (remote video transmission) simultaneously. Citizen input from this hearing will be used to adjust the 2016-17 Action Plan funding allocation and priorities, as needed.

The County's citizen participation plan states that if the public hearing is not held in a central location, then the County would hold two public hearings – one each in south county and north county. The Board public hearing scheduled for April 19 will be held in Santa Maria which is considered a central location.

### **Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public	Non-targeted/broad	To be added after	To be added after	To be added after hearings	
1	Hearing	community	hearings.	hearings	To be added after flearings	

Table 4 – Citizen Participation Outreach

# **Expected Resources**

# AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

### Introduction

This section discusses the resources that will be used to meet the goals of the 2015-2020 Five-year Consolidated Plan in program year 2. These resources are financial, involve partnership opportunities, and include ability to leverage additional funds.

#### Anticipated Resources

Program	Source	Uses of Funds	Expected Am	ount Available	Year 2		Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Reminder of ConPlan \$	
CDBG	Public- Federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$1,074,934	\$45,000	\$0	\$1,119,934	\$3,359,802	Federal funds prioritized to address capital improvements of public facilities and service providers, fund public services to low- and moderate-income residents, and improve affordable housing.
HOME	Public- Federal	Homeownership Homeowner Rehab Rental Housing TBRA	\$730,682	\$325,000	\$0	\$1,055,682	\$3,167,046	Federal funds used to create and preserve affordable housing.
ESG	Public- Federal	Homeless prevention Shelters Homeless Services	\$142,614	\$0	\$0	\$142,614	\$0	Federal funds used to support homeless prevention, shelter and services.

Table 1 - Expected Resources – Priority Table

# Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The Consortium's federal fund allocations will complement a number of other resources that impact community development (e.g., Capital Improvement budgets, transportation funding, Low Income Housing Tax Credits and bank funding). Through its competitive fund rounds for HOME and CDBG, the County seeks to use federal funds to leverage additional resources by encouraging applicants to pursue other funding and in-kind contributions from private and public sources to supplement County funding. The County also makes strategic investments to generate program income from both HOME and CDBG annual allocations when feasible. HCD staff also provides technical assistance and professional expertise to grantees/subrecipients to increase capacity and efficiency among institutional delivery partners. The Consortium works with Public Housing Authorities and HOME subrecipients to ensure the HOME match requirement is satisfied. ESG funds will be matched with private and public sources, such as grants from family and corporate foundations and state and local governments.

# If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The County owns land and buildings that are used for public purposes. Examples include County-administered public services such as mental and public health, and non-profit administered public services such as the Bridgehouse homeless shelter in the unincorporated County and the Veterans' memorial building located in the City of Lompoc. In addition the County transferred County-owned land to the local public housing authority to develop Pescadero Lofts, housing for formerly homeless persons. The County will continue to evaluate the best uses of county-owned property to meet community needs.

#### Discussion

See above.

# Annual Goals and Objectives

# AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

# **Goals Summary Information**

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand Affordable Housing	2016	2017	Affordable Housing, Public Housing	countywide	Rental Housing Programs, Home Buyer Programs, Access to Community Assets	HOME: \$657,614	TBD
2	Assist non-homeless special needs populations	2016	2017	Non-Homeless Special Needs	countywide	Accessibility programs, Supportive services, Access to community assets	CDBG: \$ <mark>423,152</mark>	12,501 persons assisted
3	Build community infrastructure and service capacity	2016	2017	Non-Housing Community Development, Non-Homeless Special Needs	countywide	Community Infrastructure and service capacity	CDBG: \$ <mark>470,000</mark>	13,915 persons assisted
4	Assist homeless and at-risk of homelessness with emergency and permanent housing and services	2016	2017	Homeless	countywide	Homeless and at-risk of homelessness	CDBG: \$ <mark>128,891</mark> ESG: \$131,918	3,462 Persons assisted
5	Promote economic development	2016	2017	Non-Housing Community Development	countywide	Economic development	\$50,000	N/A

Table 2 – Goals Summary

# **Goal Descriptions**

	Goal Name	Goal Description
1	Expand Affordable Housing	The purpose of this goal is to increase the affordability, availability, accessibility and sustainability of renter and owner-occupied housing units.
2	Assist non-homeless special needs populations	This goal consists of activities to help non-homeless persons with special needs access needed supportive services and facilities, as well as to provide affordable and accessible housing.
3	Build community infrastructure and service capacity	This goal strives to improve neighborhood infrastructure and access to basic services for low- income and special needs populations.
4	Assist homeless and at-risk of homelessness with emergency and permanent housing and services	This goal includes activities targeted to persons and families experiencing and at-risk of homelessness.
5	Promote economic development	This goal includes activities that create or retain jobs, foster entrepreneurship and increase access to employment centers, particularly for low and moderate income persons.

Table 3 – Goal Descriptions

# AP-35 Projects - 91.420, 91.220(d)

#### Introduction

This section details the projects proposed for the 2016-17 program year. Project applicants and titles are listed below. Additional detail, including descriptions and recommended funding amounts are included on subsequent pages.

#### Projects

#	Project Name
1	Casa Serena, Inc Scholarships for Low-Income Women in Treatment for Addiction
2	Catholic Charities of Los Angeles, Inc. Santa Barbara Region Catholic Charities Santa Barbara
	County- Lompoc Food Distribution
3	Community Action Commission of Santa Barbara County Healthy Senior Lunch Program
4	Good Samaritan Shelter Bridgehouse Emergency Shelter
5	PATH PATH Santa Barbara (formerly Casa Esperanza)
6	Santa Barbara Rape Crisis Center Sexual Assault Counseling and Education Program in Isla Vista
	(SACE IV)
7	Santa Maria Valley FISH Meals On Wheels Meals on Wheels Santa Maria Valley
8	Santa Ynez Valley People Helping People Family and Senior Support Program
9	WillBridge of Santa Barbara, Inc WillBridge Transitional Housing
10	COSB - Public Works Sabado Tarde ADA Sidewalk installation
11	COSB - Richardson Park Improvements, including ADA access, to Richardson Park picnic/BBQ
	area in New Cuyama
12	IV Youth Projects, Inc Purchase the building in which IVYP occupies and operates programs.
13	St. Vincent's Fire Suppression Backflow Preventer Replacement
14	Women's Economic Ventures - Self-Employment Training Provide training and technical
	assistance to women to start micro-enterprise businesses
15	Carrillo Counseling Services, Inc. dba New Beginnings Counseling Center Safe Parking and
	Homeless Outreach
16	Domestic Violence Solutions for Santa Barbara County Essential Services for Santa Barbara
	Domestic Violence Emergency Shelter
17	Good Samaritan Shelter Santa Maria Emergency Shelter & Rapid Re-housing Operations
18	Good Samaritan Shelter Santa Maria Emergency Shelter & Rapid Re-housing Rental Assistance
19	Legal Aid Foundation of Santa Barbara County Common Ground Santa Barbara County Street
	Outreach & Rapid Re Housing
20	PATH (People Assisting the Homeless) PATH Santa Barbara Emergency Shelter
21	PATH (People Assisting the Homeless) PATH Santa Barbara Rapid Re-housing Services
22	Santa Ynez Valley People Helping People Emergency Solutions Program
23	Transition House Emergency Shelter Services for Homeless Families
24	WillBridge of Santa Barbara, Inc WillBridge Street Outreach Essential Services
25	WillBridge of Santa Barbara, Inc WillBridge Transitional Housing Essential Services

Table 3 – Project Information

# Describe the reasons for allocation priorities and any obstacles to addressing underserved Annual Action Plan 14

#### needs

The allocation of funds is closely aligned with the top housing and community development needs identified in the Consolidated Plan needs assessment, housing market analysis, and contributions by stakeholders and citizens who participated in the development of the Consolidated Plan. The primary obstacle to addressing underserved needs is a lack of funds.

# **AP-38 Project Summary**

### **CDBG Funded Projects**

The Allocations Sub-committee of the Human Services Commission recommends the following public service projects be approved for funding for FY 2016-2017. The total recommended funding for the following projects is \$147,793.

Project Name	Target Area	Project Description	Proposed Funding
Casa Serena, Inc. Scholarships for Low- Income Women in Treatment for Addiction	County -wide	Addiction recovery services for low-income women. Funds will be used to cover the costs of food, housing, individual counseling, transportation, and social services referrals.	\$13,923
Catholic Charities Santa Barbara County- Lompoc Food Distribution	North	Food Pantry Program in Lompoc for families and individuals.	\$11,000
Community Action Commission - Healthy Senior Lunch Program	County -wide	Countywide Senior Lunch Program for low-income seniors each weekday at CAC Healthy Table centers and through the CAC Healthy at Home delivery program.	\$15,222
Good Samaritan - Bridgehouse Emergency Shelter	North	56 beds of emergency & transitional shelter for homeless individuals and families. Homeless individuals and families may move into on-site transitional housing for an additional 24 months, if participants are successful in achieving stability (emergency shelter is typically for 90 days). Bridgehouse operates from 4.30 pm to 8.00 am every day, 365 days per year. Participants will receive hygiene kits, mailing address, new socks & underwear, coats, showers, laundry accessibility, 3 meals per day, medical assessments & referrals (Public Health Department public health nurses visit twice per week), case management services, access to mainstream benefits, and recovery- based support groups. Drug & alcohol testing on site. Clients still using drugs or alcohol will be referred to Good Sam's 'Another Road' Detox Program in Lompoc.	\$29,995
PATH Santa Barbara (formerly Casa Esperanza)	South	Provides shelter and supportive services, to successfully transition homeless persons into permanent housing. 200 shelter beds, 100 available year round and an additional 100 beds available between December 1st and March 31st. Operates the Community Kitchen, which provides up to 144,000 meals for residents annually, and to other nonprofits. The Community Kitchen collects donated food and redistributes 2/3 of it to local programs. Clients discharged from Cottage Hospital will have access to on-site medical clinic and a 30-bed medical respite program.	\$16,800

Santa Barbara Rape Crisis Center - Sexual Assault Counseling and Education Program in Isla Vista (SACE IV)	South	Request of \$25,000 (58% of the project budget) to support its Sexual Assault Counseling and Education Program in Isla Vista (SACE IV). Funds will be used for outreach materials and partial support for the salaries of the staff members who conduct the activities of the program. Isla Vista community has experienced high profile cases of sexual violence and violence against women.	\$13,923
Meals on Wheels Santa Maria Valley	North	Funding will be used to subsidize home delivered meals to low-income, elderly, home bound clients in Orcutt. Program charges \$3 a meal, however meals cost \$5.30 each. The requested amount of \$15,000 will subsidize 6,522 meals in one year.	\$13,923
Santa Ynez Valley People Helping People - Family and Senior Support Program	Mid	Funding will be used for staffing and operating expenses for the Family And Senior Support and Strengthening Program, which provides supportive services at Family and Senior Resource Centers(FRC) located in Solvang, Buellton, Santa Ynez, Buellton, and Los Alamos. PHP furnishes case management and linkage to vital services to families and seniors with multiple needs and ongoing advocacy.	\$19,084
WillBridge of Santa Barbara, Inc.	County -wide	WillBridge provides Transitional and Permanent Supportive Housing for at risk clients. These individuals have a much higher mortality rate, risk of being subject to violent crimes or engaging in self sabotaging behavior. WillBridge has two permanent supportive housing facilities, State Street Suites with 7 studio units & one manager apartment & Park Place, which houses 6 residents (coed) in single-room occupancy (SRO) setting. Residents receive daytime support staff & case management services, and contribute a program fee (30% of their income). Residents can remain with no limitations on their length of stay. WillBridge also operates a Street Outreach Program for Chronic homeless, mentally ill adults in south Santa Barbara County and provides outreach 3x a week at Alameda Park; Ortega Park; Pershing Park; Oak Park.	\$13,923

The Capital Loan Committee recommends the following capital projects be approved for funding for FY 2016-2017. The total recommended funding for the following projects is \$874,250.

Project Name	Target Area	Project Description	Proposed Funding
County - Sabado Tarde ADA Sidewalk installation		Project will construct an ADA accessible sidewalk on the north side of Sabado Tarde Road been Camino Corto and Camino Pescadero. The sidewalk will be approximately 2,300 ft. n length and 4-5 ft. wide. ADA accessible curb ramps will be constructed at roadway crossings. Currently there is only sporadic sidewalk on the north and south side o Sabado Tarde Road with no existing continuous pedestrian access.	\$300,000

County - Improvements, including ADA access, to Richardson Park picnic/BBQ area in New Cuyama	North County	The project would install ADA accessible concrete paths around the BBQ service tables and approx. 1,400 sq.ft. decorative concrete pad underneath the picnic area. Existing picnic area shade structure would be replaced to accommodate the ADA modifications and more clearly identify the park, include permanent mounted ADA picnic benches, ADA serving tables and an ADA drinking fountain with bottle-filling capability.	\$170,000
Isla Vista Youth Project - Purchase the building in which IVYP occupies and operates programs.	South County	The IVYP will use the County's funds to assist toward the facility's acquisition cost (\$1.1 million). The facility houses the IV Children's Center which served 1,972 families in 2014-15, and provides services to 125 children and their families daily.	\$300,000
St. Vincent's - Fire Suppression Backflow Preventer Replacement	South County	A capital needs assessment revealed that the property must replace 14 backflow preventers, at a total cost of \$54,250. A backflow preventer device is designed to reverse the flow of non-potable water sources, keeping them from contact with potable water pipes.	\$54,250
Women's Economic Ventures - Provide training and technical assistance to women to start micro-enterprise businesses	County -wide	14-week program that teaches primarily low-income clients to complete a business plan and start or expand a small business. Held twice annually and covers topics like feasibility, marketing, finances and operations. Students attend weekly 3-hour training sessions and twice for a full-day group training. A graduation ceremony is held at the conclusion of each season.	\$50,000

#### HOME Funded Projects

Applications for housing development are accepted by HCD on a year-round basis to allow for fluctuations in the housing market, including the availability of real property, development costs, and timing of other revenue sources. However, in order that the HOME Consortium may plan accordingly, HCD strongly encourages potential applicants to submit Letters of Intent to Apply (LOI) if they anticipate applying for housing development funds within the next year. HCD staff will return to the Board at such time that HCD receives a full application for funding and the project is in a state of readiness to receive either a time-limited funding reservation or funding commitment (contract). At such time that the Board approves a contract for HOME funds, the project will be added to the Action Plan. The County charges an annual monitoring fee to multifamily housing projects to cover the costs of long-term monitoring.

Buellton, Carpinteria, Goleta and Solvang will pool their pro rata shares with the County's to be made available for affordable housing development.

#### 2016-17 HOME Allocation

The County will receive a HOME program grant allocation in the amount of \$730,682 for FY 2016-17. HOME funds may be used to support activities, including acquisition, rehabilitation and construction of affordable housing, tenant-based rental assistance and homebuyer assistance. Up to ten-percent (10%) of HOME funds may be used to cover the costs to administer the HOME program. FY 2016-17 funds are expected to be used for future affordable housing developments. Staff will provide the Board with funding reservations and commitments for Board consideration and approval at a later date as project applications are received

Jurisdiction	Distribution*	Administration 10%	FY 16/17 Project Funds Available	Total 16/17 Funds Available
County	71.58%	73,068	470,720	543,788
Buellton	2.62%		17,229	17,229
Carpinteria	7.18%		47,217	47,217
Goleta	15.86%		104,298	104,298
Solvang	2.76%		18,150	18,150
Total	100.00%		657,614	730,682

#### **Distribution of HOME funds to Consortium Member Cities**

\*Distribution percentages are calculated pursuant to the HOME Consortium Agreement and are derived from the HOME-funds allocation formula of A+B+2C, where A is population, B is number of overcrowded households, and C is households below the federal poverty limit.

### **ESG Funded Projects**

The Allocations Sub-committee of the Human Services Commission recommends the following projects be approved for funding for FY 2016-2017. The total recommended funding for the following projects is \$131,918.

Project Name	Target Area	Project Description	Proposed Funding
Carrillo Counseling - Safe Parking and Homeless Outreach	South	Provide rapid re-housing rental assistance and case management to help vehicular homeless (individuals and families) transition back into traditional housing and help them stay housed.	\$12,300
Domestic Violence Solutions - Essential Services for Santa Barbara DV Emergency Shelter	County- wide	Provide essential services to individuals and families (including men and LGBT populations) fleeing violence. Services include securing emergency shelter, assistance through crisis information hotline, case management, therapy, as well as other services.	\$7,500
Good Samaritan - Santa Maria Emergency Shelter & Rapid Re-housing	North	Provide a total of 130 shelter beds to homeless individuals. Funding will be used for shelter staffing and basic operations.	\$33,000
Good Samaritan - Santa Maria Emergency Shelter & Rapid Re-housing	North	Provide security deposits, utility deposits and rental assistance for 5 homeless family households referred from the Santa Maria Emergency Shelter.	\$5,432
Common Ground Santa Barbara County Street Outreach & Rapid Re Housing	County- wide	Work with individuals on securing permanent affordable housing by assisting clients in applying for all available housing and accompanying individuals to housing and Section 8 interviews.	\$5,433
PATH Santa Barbara Emergency Shelter	South	Provide integrated shelter care and supportive services to people experiencing homelessness to help them stabilize, improve health/stability, increase income, and transition to permanent homes.	\$26,268
PATH Santa Barbara: Rapid Re-housing Services	South	Help homeless individuals transition off the streets and into permanent homes by providing housing navigation/case management services to assist clients with securing housing, which includes program screening, completing paperwork/applications conducting housing searches/unit inspections, accessing financial assistance, etc.	\$8,685
Santa Ynez Valley People Helping People - Emergency Solutions Program	Mid	Prevent homelessness by assisting individuals and families to retain current or quickly regain rental housing through provision of rental and related assistance and developing family/individual plans to retain safe housing subsequent to the provision of financial assistance. Funds will be used to rehouse those already homeless and prevent homelessness for those at risk.	\$14,500

Transition House - Emergency Shelter Services for Homeless Families	South	Provide 70 shelter beds to homeless families. In addition to emergency housing, families receive 3 meals a day for 90 days, case management, career counseling, social service referrals, ESL classes, specialize children's programming, sliding scale licensed infant care, basic medical exams, and budgeting instruction.	\$11,000
WillBridge Transitional Housing	South	Provide a small home setting to meet the needs of the most at-risk chronically homeless, mentally ill adults. Individuals served are at a much higher risk of being subject to violent crime against them or engaging in self-sabotaging behavior yet they do not seek services through the larger	\$3,900
WillBridge Street Outreach	South	Provide direct services and make referrals for services, including housing, to chronically homeless persons	\$3,900

#### **Other Consortium Members**

The cities of Buellton and Solvang put their respective CDBG public services distributions toward the Santa Ynez People Helping People's Family and Senior Support program, and the City of Carpinteria put half of its distribution (\$6,715) toward Peoples Self-Help Housing Corp's" Youth Education Enhancement Program and Safe Summer Enrichment" program (also funded with County funds) and (\$6,715) toward Peoples Self-Help Housing Corp's "Housing the Homeless" program (not funded with County funds).

#### Administration

Ten percent of HOME funds (\$73,068), 20 percent of CDBG funds (\$214,987) and 7.5 percent of ESG funds (\$10,696) are used for Program Administration Costs. Another \$65,620 of CDBG funds are used for Activity Delivery Costs.

# AP-50 Geographic Distribution - 91.420, 91.220(f)

# Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The County of Santa Barbara's HCD is the lead entity for both the Santa Barbara County HOME Consortium and the Santa Barbara County Urban Partnership. The Urban County includes the County of Santa Barbara, Buellton, Carpinteria and Solvang. The HOME Consortium is comprised of all members of the Urban County along with the city of Goleta. HOME and CDBG funds received by the county are spent in nonentitlement areas and HOME and CDBG funds received by other Consortium members are allocated within their city limits.

### Rationale for the priorities for allocating investments geographically

HOME funds received by the HOME Consortium have historically been distributed based on an allocation formula that incorporates both population and need (defined by poverty and housing problems). CDBG funds received by the Urban County have historically been distributed based on population. HCD is considering using population data to allocate funds for both programs.

In February 2015, the Santa Barbara County Board of Supervisors adopted an amendment to the Land Use Element of the County Comprehensive Plan that encourages the extension and/or upgrading of public water, sewer, stormwater drainage, and structural fire protection services to identified Disadvantaged Unincorporated communities. A Disadvantaged Unincorporated Community is a community where the median household income is 80 percent or less than the statewide median household income; is located outside the sphere of influence of a city; has no less than 10 dwellings in close proximity or adjacent to one another; and has been established for at least 50 years. Although the amendment will be implemented by County Planning and Development Department, HCD will consider the designation when allocating CDBG investments for infrastructure. HCD will consider proximity to employment centers, access to opportunities and transportation when allocating HOME funds for housing programs. All HOME and CDBG funds received by other Consortium members are allocated within their city limits.

#### Discussion

Please see above.

Annual Action Plan 2016-2017

# **Affordable Housing**

# AP-55 Affordable Housing - 91.420, 91.220(g)

This section contains the Consortium's estimates of the number of households who are expected to be supported through CDBG and HOME dedicated to affordable housing in FY2016-2017.

# Introduction

Applications for housing development are accepted by HCD on a year-round basis to allow for fluctuations in the housing market, including the availability of real property, development costs, and timing of other revenue sources. However, in order that the HOME Consortium may plan accordingly, HCD strongly encouraged potential applicants to submit Letters of Intent to Apply (LOI) if they anticipate applying for housing development funds within the next year. HCD staff will return to the Board at such time that HCD receives a full application for funding and the project is in a state of readiness to receive either a time-limited funding reservation or funding commitment (contract). At such time that the Board approves a contract for HOME funds, the project will be added to the Action Plan. The County charges an annual monitoring fee to multi-family housing projects to cover the costs of long-term monitoring.

Buellton, Carpinteria, Goleta and Solvang will pool their pro rata shares with the County's to be made available for affordable housing development.

### Discussion

The County's Housing and Community Development (HCD) Division, in partnership with participating cities in the County HOME Consortium, are working with affordable housing development organizations on several affordable housing projects in the pipeline for FY 2016-17. These development organizations include Good Samaritan, Habitat for Humanity for Santa Barbara County, People's Self Help Housing Corporation, Surf Development/Housing Authority of Santa Barbara County (HASBARCO), Cabrillo Economic Development Corporation (CEDC), and PATH Santa Barbara, These projects, if they are fully realized, include housing units which will help address the needs of disabled households, large family households, farmworker households, senior households, and homeless households. These household types have been identified in the County's Five Year 2015-2020 Consolidated Plan as 'high priority'. As these projects move forward to the funding commitment state, the Action Plan will be amended at that time to reflect the use of federal HOME funds.

Although the County will amend the FY 2016-17 Action Plan to program HOME funds for future affordable housing development projects, a description of the County's affordable housing program for FY 2016-17 will also include the recommended distribution of Prior Year HOME funds to the following three agencies for HOME Tenant Based Rental Housing Assistance (TBRA): Housing Authority of the County of Santa Barbara, PATH Santa Barbara, and Transition House. The County estimates approximately 60 households will be assisted with TBRA assistance through these programs. The final amounts of these TBRA programs will be determined at the conclusion of the public comment period and Board of Supervisor's review of the FY 2016-17 Action Plan program.

# AP-60 Public Housing - 91.420, 91.220(h)

# Introduction

This section summarizes actions related to public housing for the upcoming program year.

# Actions planned during the next year to address the needs to public housing

The Consortium has provided funding on a project-by-project basis to HACSB in the past but does not anticipate receiving any funding applications from HACSB in FY2016-2017. The County will continue to work in conjunction with HACSB to address the needs of low and extremely low-income residents.

# Actions to encourage public housing residents to become more involved in management and participate in homeownership

HACSB offers a number of resident programs and supportive services designed to foster self-sufficiency and improve quality of life. HACSB also partners with a number of community organizations that provide resources to assist HACSB clients, including homeownership education. These community partners are part of the HACSB Program Coordinating Committee (PCC) and meet regularly with HACSB to review progress and address issues. HACSB encourages residents to become more involved in programs and management by holding meetings in each local housing area and producing regular "Information Bulletins" with important news, opportunities and events.

# If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

# Discussion

Please see above.

# AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

### Introduction

This section summarizes the homeless and other special needs goals for the FY2016-17 Action Plan.

# Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

The Consortium actively participates in the collaborative efforts of the CoC and C3H to address homelessness throughout the County and will employ many programs focused on preventing, reducing and ending homelessness in the next year. Specifically, the Consortium anticipates the following projects will help satisfy the annual goal to assist homeless and at-risk of homelessness with emergency and permanent housing and services:

- Carrillo Counseling Services, Inc. dba New Beginnings Counseling Center -- Safe Parking and Homeless Outreach
- Casa Serena, Inc. -- Scholarships for Low-Income Women in Treatment for Addiction
- Domestic Violence Solutions for Santa Barbara County -- Essential Services for Santa Barbara Domestic Violence Emergency Shelter
- Good Samaritan Shelter -- Bridgehouse Emergency Shelter
- Good Samaritan Shelter -- Santa Maria Emergency Shelter & Rapid Re-housing Operations
- Good Samaritan Shelter -- Santa Maria Emergency Shelter & Rapid Re-housing Rental Assistance
- Legal Aid Foundation of Santa Barbara County -- Common Ground Santa Barbara County Street Outreach & Rapid Re Housing
- PATH (People Assisting the Homeless) -- PATH Santa Barbara Emergency Shelter
- PATH (People Assisting the Homeless) -- PATH Santa Barbara Rapid Re-housing Services
- Santa Ynez Valley People Helping People -- Emergency Solutions Program
- Transition House -- Emergency Shelter Services for Homeless Families
- WillBridge of Santa Barbara, Inc. -- WillBridge Street Outreach Essential Services
- WillBridge of Santa Barbara, Inc. -- WillBridge Transitional Housing Essential Services

# Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

One of the strategies of the Ten Year Plan to End Chronic Homelessness (TYP) is "reaching out to individuals on the streets and providing them with the services and treatment they need and want to support their transition from homelessness into permanent supportive housing." Outreach to persons experiencing homelessness is done through the Consortium's partners. In addition, Santa Barbara County will participate in the annual Point in Time Count in January of 2017.

### Addressing the emergency shelter and transitional housing needs of homeless persons

In FY2016-17 the County is funding a number of projects that address emergency shelter and housing needs of homeless persons including rental assistance, housing relocation and stabilization services, essential services and shelter operations.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In FY2016-2017 the County is funding a number of projects that help homeless persons transition to permanent housing including rental assistance, housing relocation and stabilization services rapid rehousing and a variety of community support and mental health services. In addition, Consortium HOME funds will be used to improve access to affordable housing, which should contribute to shorter periods of homelessness for individuals and families.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Homeless prevention efforts include a mix of emergency, transitional and affordable housing along with social services supports. All activities discussed above will contribute to homeless prevention.

Discussion

See above.

# AP-75 Barriers to affordable housing - 91.420, 91.220(j)

# Introduction

The most prevalent barrier to affordable housing in the Consortium is limited supply of affordable housing and low vacancy rates. Lack of availability of housing in general continues to put upward pressure on already high prices to own and to rent in the County.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

### Discussion

HCD will continue to work with the Department of Planning and Development to identify regulatory barriers to developing affordable housing, and to identify strategies to mitigate or remove these barriers. The Housing Element describes a number of constraints to affordable development and presents opportunities to reduce barriers to affordable housing. For example, a County Supplemental Density Bonus Program has been proposed to allow for additional housing density in specific zones beyond that allowed by the State Density Bonus Law. This program would provide for a total density increase for projects that provide units affordable to individuals and families with low and very low-income, persons with special needs, seniors and farm workers.

In addition, an Analysis of Impediments to Fair Housing Choice completed in 2015 contains recommended actions to expand affordable housing opportunities in the County. The County will consider and implement as funding permits the following actions included in the Fair Housing Action Plan:

- Continue to use federal and other County administered funds to support affordable housing and explore opportunities to increase funding for affordable housing creation.
- Support opportunities to reduce barriers to affordable housing development discussed in the County's Housing Element.
- Encourage the production/preservation of larger units for families (e.g., units with at least two bedrooms).
- Proactively monitor the loss of existing affordable housing units, particularly in "high opportunity" areas.

# AP-85 Other Actions - 91.420, 91.220(k)

### Introduction

This section reports additional efforts the Consortium will undertake during the 2016-17 program year to address residents' housing and community development needs.

### Actions planned to address obstacles to meeting underserved needs

Despite the Consortium's targeted use of federal and local resources to meet the underserved needs of the community, obstacles to meeting these needs persist. The goals set forth in this plan position the Consortium to continue its focus on meeting needs in the areas of rental housing, supportive services, accessibility, homelessness assistance, homeownership, community infrastructure, access to community assets, and economic development. The Consortium will continue to allocate federal and local resources to meet these needs and work with partners to identify and address underserved needs.

### Actions planned to foster and maintain affordable housing

Housing actions will primarily be accomplished through the administration of HOME funds. Applications for housing development are accepted by HCD on a year-round basis to allow for fluctuations in the housing market, including the availability of real property, development costs, and timing of other revenue sources. However, in order that the HOME Consortium may plan accordingly, HCD strongly encourages potential applicants to submit Letters of Intent to Apply (LOI) if they anticipate applying for housing development funds within the next year. HCD staff will return to the Board at such time that HCD receives a full application for funding and the project is in a state of readiness to receive either a time-limited funding reservation or funding commitment (contract). At such time that the Board approves a contract for HOME funds, the project will be added to the Action Plan.

### Actions planned to reduce lead-based paint hazards

The County will include lead testing and abatement procedures in all applicable rehabilitation activities and requires an analysis of lead based paint if a project involves acquisition of pre-1978 multi-family projects. The County will also provide educational brochures published by the Environmental Protection Agency to residents on the health hazards of lead-based paint and encourage screening children for elevated blood-lead levels when the housing in which they reside was built prior to 1978.

# Actions planned to reduce the number of poverty-level families

The Consortium's anti-poverty efforts that will be undertaken during the 2015-2020 Consolidated Plan period are detailed in the Consolidated Plan Strategic Plan (SP-70). Projects proposed for FY2016-17 intended to help reduce the number of poverty-level families include assistance to micro-enterprise businesses, shelter operations, supportive housing services and transitional housing, access to nutritional meals, case management and other support services. Specific projects are listed in AP-35 and AP-38.

### Actions planned to develop institutional structure

The County will contribute to capacity building in the institutional structure by continuing to encourage coordination among service agencies, participating in cooperative efforts such as Joint Cities-County Affordable Housing Task Group, the CoC and C3H, and by providing technical assistance and guidance to grantees.

# Actions planned to enhance coordination between public and private housing and social service agencies

The County will promote and emphasize the need for coordination between all agencies active in the Consortium so as to minimize the duplication of efforts. The County will continue to participate in cooperative efforts such as the Joint Cities-County Affordable Housing Task Group, the CoC and C3H. Efforts to enhance coordination between the public and private sector will ensure that needs are being properly addressed and that resources are being maximized.

#### Discussion

Please see above.