# **Santa Barbara County**

# **Adopted Operational Plan Schedules Fiscal Year 2016-17**



CHALLENGES, CHANGES AND CHOICES AHEAD

#### Front Cover

The cover art of this budget book is titled "Yellow Sunrise, 9/11/15" and is the colorful vision of Chris Potter. The painting is of Old San Marcos Road in Santa Barbara County, which is known for its breathtaking beauty and steep mountain pathways. Sunrises in Santa Barbara County are always stunning and provide a picturesque horizon for contemplation of the day to come.

The contrast of a bright sunrise above a mountainous horizon captures the feeling of the "Challenges, Changes and Choices Ahead" budget theme. A theme chosen knowing the many issues that are influencing multi-layered budget decisions. This theme reflects the future of things to come, the horizon. Although no one can see the future, the budget is a financial plan that attempts to provide for known circumstances while also anticipating the inevitable — the many challenges, changes, and choices ahead.

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His art can be found at www.chrispotterart.com

#### Adopted Operational Plan Schedules Fiscal Year 2016-17

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#### COUNTY OF SANTA BARBARA

THEODORE FALLATI, CPA
Auditor-Controller

Betsy Schaffer, CPA Assistant Auditor-Controller



OFFICE OF THE AUDITOR-CONTROLLER

County Administration Building 105 E. Anapamu Street, Rm. 303 Santa Barbara, CA 93101 (805) 568-2100

Auditor@co.santa-barbara.ca.us

Mailing Address: P.O. Box 39 Santa Barbara, CA 93102-0039 Fax: (805) 568-2016

#### **INTRODUCTION**

July 1, 2016

To the County Board of Supervisors and the Citizens of Santa Barbara County:

The Adopted Operational Plan Schedules for Fiscal Year 2016-17 of the County of Santa Barbara (County), is hereby submitted as part of the compliance effort with the County Budget Act. The County is legally required to adopt an annual budget and adhere to the provisions of the California Government Code (Sections 29000 – 29144 and 30200), commonly known as the County Budget Act.

Budgets are adopted for the General, special revenue, debt service, and capital projects funds that are considered governmental funds. Budgets are also adopted for internal service funds and enterprise funds that are considered proprietary funds. Budgets are prepared consistent with Generally Accepted Accounting Principles (GAAP).

The Board of Supervisors (Board) annually conducts budget hearings for the discussion of a Recommended budget in the month of June. At the conclusion of the hearing, generally prior to June 30, the Board adopts the final budget, including revisions, by resolution. The Board also adopts subsequent revisions that occur throughout the year. All annual unspent appropriations lapse at year-end.

The final budget document, by Statute, must be prepared in a format required by the State Controller (SCO) for conformity with Statewide reporting practices; and the County will continue to complete and submit that separate document to the State Controller by December 1.

The Recommended budget document preparation starts early in the year with Strategic Planning, Capital Planning, Five-Year forecasting, setting of Budget principles, and setting initial allocation targets for General Fund contributions to departments. The Recommended budget document is scheduled for completion in early May. After completion of the Recommended budget document, it is not unusual that supplemental appropriation requests are proposed for the final budget hearings. The State budget process frequently influences these changes, along with program expansion or program restoration requests proposed by departments. In addition, since the County budget is adopted prior to year-end, the County by resolution authorizes the Auditor-Controller to adjust the budget document for the final actual year-end fund balances.

#### **MANAGEMENT DISCUSSION AND ANALYSIS**

The following management discussion and analysis is intended to briefly describe the approved final budget revisions from the FY 16-17 Recommended Budget to the FY 16-17 Adopted Budget. Attachment H to this report provides the detail for each approved revision.

#### Financial Adjustments

The following table shows the changes for operating expenditures only from the FY 2016-17 Recommended Budget to the Adopted Budget for all County funds, by function.

		A FY 2016-17						С		D		Е		F FY 2016-17
	Re	commended								Total		Adopted		
	Оре	erating Budget	Р	re-Hearing		Hearing	FY C	Close-out	Adjustments			Budget		
Function		(Per Book)	Α	djustments	Ac	djustments	Adj	ustments		B+C+D		A+E		
Policy & Executive	\$	48,419,913	\$	466,643	\$	100,465	\$	-	\$	567,108	\$	48,987,021		
Public Safety		297,508,713		3,922,945		235,000		-		4,157,945		301,666,658		
Health & Human Services		386,061,173		3,556,929		176,000		-		3,732,929		389,794,102		
Community Res & Public Facilities		151,380,465		1,485,703		455,000		-		1,940,703		153,321,168		
General Gov & Support Services		122,377,146		1,074,410		180,000		-		1,254,410		123,631,556		
General County Programs		2,316,442		(500,000)		259,000		-		(241,000)		2,075,442		
	\$	1,008,063,852	\$	10,006,630	\$	1,405,465	\$	-	\$	11,412,095	\$ 1	,019,475,947		

This next table shows the changes for all expenditures from the FY 2016-17 Recommended Budget to the Adopted Budget for all County funds, by object level.

	Α	В	С	D	E	F
	FY 2016-17					FY 2016-17
	Recommended				Total	Adopted
	Operating Budget	Pre-Hearing	Hearing	FY Close-out	Adjustments	Budget
Budget By Categories of Expenditures	(Per Book)	Adjustments	Adjustments	Adjustments	B+C+D	A+E
Salaries and Employee Benefits	\$ 573,079,511	\$ 5,397,187	\$ 404,865	\$ -	\$ 5,802,052	\$ 578,881,563
Services and Supplies	308,909,575	4,532,443	840,600	-	5,373,043	314,282,618
Other Charges	126,074,766	77,000	160,000		237,000	126,311,766
<b>Total Operating Expenditures</b>	1,008,063,852	10,006,630	1,405,465		11,412,095	1,019,475,947
Capital Assets	38,922,987	2,646,500	243,000	-	2,889,500	41,812,487
Other Financing Uses	71,540,987	4,646,444	14,756,853	-	19,403,297	90,944,284
Intrafund Expenditure Transfers (+)	217,688,451	(907,139)	817,139	-	(90,000)	217,598,451
Increases to Fund Balances	52,967,623	4,775,376	16,404,458	6,922,958	28,102,792	81,070,415
<b>Total Non-Operating Expenditures</b>	381,120,048	11,161,181	32,221,450	6,922,958	50,305,589	431,425,637
Total	\$ 1,389,183,900	\$ 21,167,811	\$ 33,626,915	\$ 6,922,958	\$ 61,717,684	\$ 1,450,901,584
Refer to Attachment H for Department detail						

There are three types of adjustments (columns B, C & D in the above tables) that convert the Recommended amounts into the Adopted amounts. These adjustments totaled \$61.7 million and include:

1. Pre-Hearing adjustments (\$21.2 million) – prior to the start of budget hearings, certain administrative adjustments were made to the Recommended budget amounts, but were not able to be part of the Recommended book due to print-timing constraints. However, these adjustments were detailed as an attachment to the budget hearing materials provided to the Board of Supervisors. These adjustments are included as Attachment C and Attachment D to the Adopted schedules. The following represent some of the higher dollar pre-hearing adjustments:

Public Safety Sheriff:

• \$1.3 million to fund the hiring of 15 Custody Deputy positions for the Northern Branch Jail.

Health & Human Services Behavioral Wellness:

• \$1.6 million for inpatient beds.

Community Resources & Public Facilities

**Public Works:** 

\$1.3 million funding for road maintenance.

General County Programs General County Programs:

• \$1.3 million funding for employee/pension cost reserve.

• \$1.4 million funding set aside for annual debt service.

2. Hearing adjustments (\$33.6 million) – during the Budget Hearings, several adjustments were made amending the original Recommended budget. These adjustments are included as Attachment E, Attachment F, and Attachment G to the Adopted schedules. In addition to the following, funding was transferred from Jail Contingency (\$0.5 million), Jail Operating (\$12.3 million), and balance of STAR project (\$2 million), to cover increased Jail construction costs.

Health & Human Services Behavioral Wellness:

• \$0.6 million funding for assisted outpatient treatment services.

General Government & Support Services

**General Services:** 

• \$14.8 million funding for the Northern Branch Jail construction.

Community Resources & Public Facilities

Community Services District

• \$0.2 million funding for the Library.

3. Close-out adjustments (\$6.9 million) – when the FY 2015-16 Recommended budget was being prepared, General Fund departments estimated a fund balance amount to either be released or increased in order to balance their budgets. However, when the fiscal year ended, the actual fund balance was different than what was estimated during the budget preparation process. This difference between what was budgeted and actual requires an adjustment so that Adopted budget amounts can remain balanced as they were in the Recommended budget. The final close-out adjustment for the General fund was \$6.9 million.

#### 4. Staffing Adjustments

FY 2016-17 Adopted countywide full-time equivalents (FTEs) are 4,401, up by 51, from the Recommended budget of 4,350. The majority of the FTE increase (19 FTEs) occurred in the Sheriff Department. Additionally, Fire's FTEs increased by 4 from the Recommended budget and Public Health's FTEs increased by 12 from the Recommended budget.

Sincerely,

Theodore A. Fallati, CPA

Theodore a. Fallato

Auditor-Controller

#### All Funds

				Change from		
	FY 15-16	FY 15-16	FY 16-17	FY16-17 Rec	FY 16-17	FY 17-18
Staffing By Budget Function	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Policy & Executive	95.55	93.50	94.50	1.00	95.50	94.50
Public Safety	1,437.98	1,462.66	1,460.85	26.54	1,487.39	1,460.85
Health & Human Services	1,859.33	1,936.28	1,944.47	16.00	1,960.47	1,942.49
Community Resources & Public Facl.	478.79	511.40	511.79	3.10	514.89	511.79
General Government & Support Services	334.39	336.08	337.38	4.25	341.63	337.38
General County Programs	1.00	1.00	1.00		1.00	1.00
Total	4,207.04	4,340.91	4,349.99	50.89	4,400.87	4,348.01
Operating Budget By Budget Function						
Policy & Executive	\$ 43,184,705	\$ 45,382,316	\$ 48,419,913	\$ 567,108	\$ 48,987,021	\$ 50,460,587
Public Safety	286,613,916	287,497,830	297,508,713	4,157,945	301,666,658	307,367,985
Health & Human Services	365,565,728	374,237,651	386,061,173	3,732,929	389,794,102	397,877,151
Community Resources & Public Facl.	128,308,393	157,448,943	151,380,465	1,940,703	153,321,168	145,856,569
General Government & Support Services	83,584,414	111,570,080	122,377,146	1,254,410	123,631,556	132,194,130
General County Programs	2,889,607	3,019,048	2,316,442	(241,000)	2,075,442	1,444,251
Total Operating Budget	\$ 910,146,763	\$ 979,155,868	\$ 1,008,063,852	\$ 11,412,095	\$ 1,019,475,947	\$ 1,035,200,673
Dudget Du Cetegories of Francische						
Budget By Categories of Expenditures	<b>A</b> 500 047 500	A 557.070.440	<b>6</b> 570 070 544	<b>6</b> 5,000,050	A 570 004 500	<b>6</b> 500 000 550
Salaries and Employee Benefits	\$ 536,047,530	\$ 557,278,110	\$ 573,079,511	\$ 5,802,052	\$ 578,881,563	\$ 596,226,559
Services and Supplies	255,205,176	299,820,068	308,909,575	5,373,043	314,282,618	306,207,659
Other Charges	118,894,057	122,057,690	126,074,766	237,000	126,311,766	132,766,455
Total Operating Expenditures	910,146,763	979,155,868	1,008,063,852	11,412,095	1,019,475,947	1,035,200,673
Capital Assets	34,051,248	39,622,629	38,922,987	2,889,500	41,812,487	33,009,854
Other Financing Uses	64,038,840	66,790,936	71,540,987	19,403,297	90,944,284	58,129,117
Intrafund Expenditure Transfers (+)	208,775,917	204,031,474	217,688,451	(90,000)	217,598,451	217,570,911
Increases to Fund Balances	64,723,927	41,002,143	52,967,623	28,102,792	81,070,415	43,135,165
Fund Balance Impact (+)	13,366,126				-	8,400,718
Total Expenditures	\$ 1,295,102,822	\$ 1,330,603,050	\$ 1,389,183,900	\$ 61,717,684	\$ 1,450,901,584	\$ 1,395,446,438
Budget By Categories of Revenues						
Taxes	\$ 281,301,768	\$ 279,148,006	\$ 292,322,108	\$ -	\$ 292,322,108	\$ 305,423,531
Licenses, Permits and Franchises	17,571,058	18,053,768	18,641,415	(29,097)	18,612,318	19,106,194
Fines, Forfeitures, and Penalties	9,161,025	7,960,844	7,930,817	(==,==:,	7,930,817	7,817,160
Use of Money and Property	6,086,900	4,015,819	4,033,323	_	4,033,323	4,125,908
Intergovernmental Revenue	353,077,082	373,026,761	387,452,667	155,136	387,607,803	397,502,261
Charges for Services	254,084,112	245,604,661	262,234,593	986.675	263,221,268	267,016,673
Miscellaneous Revenue	46,843,152	43,785,647	45,919,716	29,045	45,948,761	48,282,137
<b>Total Operating Revenues</b>	968,125,098	971,595,506	1,018,534,639	1,141,759	1,019,676,398	1,049,273,864
Other Fines sing Courses	20.440.663	24 005 244	25 074 420	40 242 207	FF 204 747	22 047 047
Other Financing Sources Intrafund Expenditure Transfers (-)	29,410,662 6,241,175	31,885,244 3,029,438	35,971,420 7,769,651	19,313,297	55,284,717 7,769,651	22,017,017 7,547,573
Decreases to Fund Balances		, ,	, ,	- 44 262 620		
General Fund Contribution	52,867,802	93,547,862	87,048,190	41,262,628	128,310,818	56,781,739
	232,077,706	230,545,000	239,860,000	-	239,860,000	240,372,738
Fund Balance Impact (-)  Total Revenues	6,380,379 <b>\$ 1,295,102,822</b>	\$ 1,330,603,050	\$ 1,389,183,900	\$ 61,717,684	\$ 1,450,901,584	19,453,507 \$ 1,395,446,438
Beginning Fund Balance	\$ 414,645,605	\$ 414,645,605	\$ 448,832,223	\$ -	\$ 448,832,223	\$ 401,591,820
Net Change in Sources Over Uses	18,841,872	(52,545,719)	(34,080,567)	(13,159,836)	(47,240,403)	(24,699,363)
Accounting Basis and Other Entries	15,344,745				-	
Ending Fund Balance	\$ 448,832,223	\$ 362,099,886	\$ 414,751,656	\$ (13,159,836)	\$ 401,591,820	\$ 376,892,457

#### **General Fund**

							c	hange from				
		Y 15-16		FY 15-16		FY 16-17	I	FY16-17 Rec		FY 16-17		FY 17-18
Staffing By Budget Function	A	Actual		Adopted	Re	ecommended	to	FY16-17 Ado		Adopted		Proposed
Policy & Executive		89.21		87.50		88.50		1.00		89.50		88.50
Public Safety		1,167.24		1,181.24		1,177.24		22.54		1,199.78		1,177.24
Health & Human Services		79.32		79.50		80.00		1.50		81.50		80.00
Community Resources & Public Facl.		227.20		241.65		244.54		3.10		247.64		244.54
General Government & Support Services		279.26		279.08		280.38		4.25		284.63		280.38
General County Programs  Total		1.00 1.843.23		1.00 1,869.96		1.00 <b>1,871.66</b>		32.39	_	1.00 <b>1,904.04</b>		1.00 <b>1.871.66</b>
Total		1,043.23	_	1,809.90	_	1,871.00		32.33		1,904.04		1,871.00
Operating Budget By Budget Function												
Policy & Executive	\$	16,475,068	\$	16,520,589	\$	17,467,676	\$	567,108	\$	18,034,784	\$	18,325,014
Public Safety	20	07,234,165		208,610,225		214,649,863		3,632,804		218,282,667		221,891,204
Health & Human Services		10,611,059		11,120,041		11,351,024		188,505		11,539,529		11,711,306
Community Resources & Public Facl.		40,561,689		45,532,551		45,660,920		1,940,703		47,601,623		46,416,724
General Government & Support Services		48,542,893		51,588,556		53,376,047		1,254,410		54,630,457		53,407,892
General County Programs		2,875,887		3,005,328		2,308,412		(241,000)		2,067,412		1,444,251
Total Operating Budget	\$ 32	26,300,760	\$	336,377,290	\$	344,813,942	\$	7,342,530	\$	352,156,472	\$	353,196,391
Budget By Categories of Expenditures			_									
Salaries and Employee Benefits		59,318,445	\$	267,565,070	\$	273,124,191	\$	4,463,511	\$	277,587,702	\$	284,159,623
Services and Supplies		48,293,532		49,749,411		50,359,420		2,666,019		53,025,439		47,056,057
Other Charges		18,688,783		19,062,809		21,330,331		213,000		21,543,331		21,980,711
Total Operating Expenditures	32	26,300,760		336,377,290		344,813,942		7,342,530		352,156,472		353,196,391
Capital Assets		812,788		1,407,464		959,477		175,000		1,134,477		3,159,490
Other Financing Uses	4	44,441,417		40,130,594		38,425,360		16,716,821		55,142,181		35,924,502
Intrafund Expenditure Transfers (+)		04,729,811		203,231,989		212,614,368		(90,000)		212,524,368		212,549,571
Increases to Fund Balances		33,221,436		20,938,687		24,884,150		11,693,081		36,577,231		19,215,715
Fund Balance Impact (+)		6,648,275				- 1,000 1,000		,,		-		8,336,254
Total Expenditures	\$ 61	16,154,486	\$	602,086,024	\$	621,697,297	\$	35,837,432	\$	657,534,729	\$	632,381,923
Budget By Categories of Revenues	•		_	040 740 000	_		_				_	
Taxes		12,807,751	\$	210,718,000	\$	220,331,000	\$	(20.00=)	\$	220,331,000	\$	228,583,000
Licenses, Permits and Franchises	1	13,595,052		14,357,709		14,900,616		(29,097)		14,871,519		15,313,395
Fines, Forfeitures, and Penalties		5,118,506		3,624,100		3,971,121		-		3,971,121		4,126,658
Use of Money and Property	_	2,481,887		1,677,259		2,014,627		-		2,014,627		2,105,266
Intergovernmental Revenue		77,350,962		72,649,944		72,883,133		-		72,883,133		73,617,763
Charges for Services	ŧ	56,546,842		67,663,820		68,871,000		129,643		69,000,643		68,706,741
Miscellaneous Revenue  Total Operating Revenues	- 20	4,446,229 <b>82,347,229</b>		2,793,373 <b>373,484,205</b>		2,858,507 <b>385,830,004</b>		29,045 <b>129,591</b>	_	2,887,552 <b>385,959,595</b>		3,293,977 <b>395,746,800</b>
Total Operating Nevertues	30	52,547,225		373,464,203		363,630,004		129,391		365,555,555		393,740,800
Other Financing Sources		5,135,312		4,594,237		5,871,006		549,000		6,420,006		4,579,281
Intrafund Expenditure Transfers (-)		2,195,069		2,229,953		2,695,568		· -		2,695,568		2,526,233
Decreases to Fund Balances	2	23,940,615		20,775,593		17,381,919		35,248,841		52,630,760		9,601,214
General Fund Contribution	20	02,534,742		201,002,036		209,918,800		(90,000)		209,828,800		210,023,338
Fund Balance Impact (-)		1,520				, , , <sub>-</sub>				-		9,905,057
Total Revenues	\$ 61	16,154,486	\$	602,086,024	\$	621,697,297	\$	35,837,432	\$	657,534,729	\$	632,381,923
Beginning Fund Balance	\$ 9	99,081,982	\$	99,081,982	\$	115,044,499	\$	-	\$	115,044,499	\$	98,990,970
Net Change in Sources Over Uses		15,927,576		163,094		7,502,231		(23,555,760)		(16,053,529)		8,045,698
Accounting Basis and Other Entries		34,941		-		-		-		-		, -,
Ending Fund Balance	\$ 11	15,044,499	\$	99,245,076	\$	122,546,730	\$	(23,555,760)	\$	98,990,970	\$	107,036,668
	-				_							

#### Flood Control Districts Major Fund Summary

Staffing By Budget Function		FY 15-16 Actual		FY 15-16 Adopted	Re	FY 16-17 commended	F	nange from Y16-17 Rec FY16-17 Ado		FY 16-17 Adopted		FY 17-18 Proposed
Community Resources & Public Facl. <b>Total</b>		35.56 <b>35.56</b>		39.00 <b>39.00</b>		39.00 <b>39.00</b>		-		39.00 <b>39.00</b>		39.00 <b>39.00</b>
Operating Budget By Budget Function	_											
Community Resources & Public Facl.  Total Operating Budget	\$ \$	9,300,194 <b>9,300,194</b>	\$ \$	12,267,315 <b>12,267,315</b>	\$ \$	14,187,751 <b>14,187,751</b>	\$ \$	-	\$	14,187,751 <b>14,187,751</b>	\$ \$	13,204,612 13,204,612
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	4,425,488	\$	5,032,152	\$	5,217,839	\$	-	\$	5,217,839	\$	5,384,421
Services and Supplies		4,496,109		6,843,296		8,570,440		-		8,570,440		7,414,264
Other Charges		378,597		391,867		399,472		-		399,472		405,927
Total Operating Expenditures		9,300,194		12,267,315		14,187,751		-		14,187,751		13,204,612
Capital Assets		10,933,179		13,508,000		8,227,000		1,500,000		9,727,000		13,553,000
Other Financing Uses		55,213		1,070,000		500,000		50,000		550,000		500,000
Increases to Fund Balances		2,128,668		3,677,490		4,014,434		250,000		4,264,434		3,504,009
Total Expenditures	\$	22,417,254	\$	30,522,805	\$	26,929,185	\$	1,800,000	\$	28,729,185	\$	30,761,621
Budget By Categories of Revenues												
Taxes	\$	10,178,350	\$	9,802,234	\$	10,244,595	\$	_	\$	10,244,595	\$	10,706,620
Use of Money and Property		474,985		123,850		158,114		-		158,114		159,514
Intergovernmental Revenue		4,289,046		4,693,075		5,316,809		50,000		5,366,809		5,448,960
Charges for Services		3,443,617		3,460,444		3,562,907		· <u>-</u>		3,562,907		3,663,190
Miscellaneous Revenue		165,746		37,980		2,500		-		2,500		-
<b>Total Operating Revenues</b>		18,551,743		18,117,583		19,284,925		50,000		19,334,925		19,978,284
Other Financing Sources		67,800		1,205,650		639,600		_		639,600		639,931
Decreases to Fund Balances		3,797,710		11,199,572		7,004,660		1,750,000		8,754,660		10,143,406
Total Revenues	\$	22,417,254	\$	30,522,805	\$	26,929,185	\$	1,800,000	\$	28,729,185	\$	30,761,621
Beginning Fund Balance	\$	67.788.420	\$	67.788.420	\$	66.119.378	\$		\$	66.119.378	\$	61,629,152
Net Change in Sources Over Uses	φ	(1,669,043)	φ	(7,522,082)	φ	(2,990,226)	φ	(1,500,000)	φ	(4,490,226)	φ	(6,639,397)
Ending Fund Balance	Ś	66,119,378	Ś	60,266,338	Ś	63,129,152	Ś	(1,500,000)	Ś	61,629,152	Ś	54,989,755
chaing ratio balatice	۲	50,113,376	ڔ	00,200,336	ب	03,123,132	۲	(1,300,000)	7	01,023,132	ب	3-1,303,133

#### Laguna Sanitation Major Fund Summary

Staffing By Budget Function		FY 15-16 Actual		FY 15-16 Adopted	Re	FY 16-17 ecommended	Change FY16-17 to FY16-1	Rec		FY 16-17 Adopted		FY 17-18 Proposed
Community Resources & Public Facl.		14.96		16.00		16.00		-		16.00		16.00
Total	_	14.96	_	16.00		16.00		-		16.00		16.00
Operating Budget By Budget Function	_											
Community Resources & Public Facl.	\$	5,570,176	\$	7,145,663	\$	7,165,911	\$	-	\$	7,165,911	\$	6,684,059
Total Operating Budget	\$	5,570,176	\$	7,145,663	\$	7,165,911	\$		\$	7,165,911	\$	6,684,059
Budget By Categories of Expenditures	_											
Salaries and Employee Benefits	\$	1,641,418	\$	1,987,038	\$	2,138,755	\$	-	\$	2,138,755	\$	2,204,832
Services and Supplies		2,286,030		3,499,259		3,096,700		-		3,096,700		2,586,643
Other Charges		1,642,728		1,659,366		1,930,456		-		1,930,456		1,892,584
Total Operating Expenditures		5,570,176		7,145,663		7,165,911		-		7,165,911		6,684,059
Capital Assets		1,457,559		2,580,000		3,705,000		-		3,705,000		1,850,000
Other Financing Uses		757,484		757,485		774,305		-		774,305		791,410
Increases to Fund Balances		-		1,613,757		2,675,391		-		2,675,391		5,364,812
Fund Balance Impact (+)		5,025,211				<u>-</u>				-		<u> </u>
Total Expenditures	\$	12,810,430	\$	12,096,905	\$	14,320,607	\$		\$	14,320,607	\$	14,690,281
Budget By Categories of Revenues												
Use of Money and Property	\$	224,882	\$	57,344	\$	72,344	\$	-	\$	72,344	\$	72,344
Intergovernmental Revenue		98,781		99,061		90,613		-		90,613		90,613
Charges for Services		12,376,839		11,935,500		12,751,930		-		12,751,930		13,515,050
Miscellaneous Revenue		103,278		5,000		5,000		-		5,000		5,000
<b>Total Operating Revenues</b>		12,803,780		12,096,905		12,919,887	•	-		12,919,887		13,683,007
Other Financing Sources		6,651		-		-		-		-		-
Decreases to Fund Balances		-		-		1,400,720		-		1,400,720		1,007,274
Total Revenues	\$	12,810,430	\$	12,096,905	\$	14,320,607	\$	-	\$	14,320,607	\$	14,690,281
Destinations From d Delegan	•	44 074 404	<b>C</b>	44.074.404	<b>c</b>	40.044.070	•		•	40.044.070	•	E0 400 CEC
Beginning Fund Balance	\$	41,974,181	\$	41,974,181	\$	49,214,979	\$	-	\$	49,214,979	\$	50,489,650
Net Change in Sources Over Uses		5,025,211		1,613,757		1,274,671		-		1,274,671		4,357,538
Accounting Basis and Other Entries	ć	2,215,586 <b>49,214,979</b>	Ś	43,587,938	Ś	50,489,650	\$	-	Ś	50,489,650	\$	54,847,188
Ending Fund Balance	ş	43,214,373	ş	43,367,338	Þ	30,463,030	<del>y</del>	<del></del>	Þ	30,469,030	Ş	34,047,100

#### Resource Recovery Major Fund Summary

Staffing By Budget Function	FY 15-16 Actual	FY 15-16 Adopted	FY 16-17 Recommended	Change from FY16-17 Rec to FY16-17 Ado	FY 16-17 Adopted	FY 17-18 Proposed
Community Resources & Public Facl. Total	74.16 <b>74.16</b>	78.25 <b>78.25</b>	79.25 <b>79.25</b>	-	79.25 <b>79.25</b>	79.25 <b>79.25</b>
Operating Budget By Budget Function	•					
Community Resources & Public Facl.  Total Operating Budget	\$ 22,938,799 \$ <b>22,938,799</b>	\$ 29,135,900 \$ <b>29,135,900</b>	\$ 30,940,204 \$ <b>30,940,204</b>	\$ - \$ -	\$ 30,940,204 \$ <b>30,940,204</b>	\$ 27,521,038 \$ 27,521,038
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 8,539,359	\$ 9,064,543	\$ 9,277,740	\$ -	\$ 9,277,740	\$ 9,636,749
Services and Supplies	10,307,059	16,054,556	17,240,367	-	17,240,367	13,819,678
Other Charges	4,092,381	4,016,801	4,422,097		4,422,097	4,064,611
Total Operating Expenditures	22,938,799	29,135,900	30,940,204	-	30,940,204	27,521,038
Capital Assets	5,033,655	4,514,000	3,467,000	-	3,467,000	2,511,000
Other Financing Uses	717,124	717,125	752,350	-	752,350	774,963
Increases to Fund Balances	-		1,078,097		1,078,097	1,082,045
Total Expenditures	\$ 28,689,579	\$ 34,367,025	\$ 36,237,651	\$ -	\$ 36,237,651	\$ 31,889,046
Budget By Categories of Revenues	_					
Licenses, Permits and Franchises	\$ 3,288,240	\$ 3,179,999	\$ 3,220,340	\$ -	\$ 3,220,340	\$ 3,221,340
Use of Money and Property	606,171	464,800	469,800	-	469,800	469,800
Intergovernmental Revenue	267,392	305,500	267,047	-	267,047	267,000
Charges for Services	19,319,385	17,579,972	18,148,419	-	18,148,419	18,523,800
Miscellaneous Revenue	2,275,283	2,717,230	2,133,820		2,133,820	2,118,820
Total Operating Revenues	25,756,470	24,247,501	24,239,426	-	24,239,426	24,600,760
Other Financing Sources	107,537	-	-	-	-	-
Decreases to Fund Balances	-	10,119,524	11,998,225	-	11,998,225	7,288,286
Fund Balance Impact (-)	2,825,571	-	<del>-</del>		-	
Total Revenues	\$ 28,689,579	\$ 34,367,025	\$ 36,237,651	\$ -	\$ 36,237,651	\$ 31,889,046
Beginning Fund Balance	\$ 46,544,888	\$ 46,544,888	\$ 49,470,097	\$ -	\$ 49,470,097	\$ 38,549,969
Net Change in Sources Over Uses	(2,825,571)	(10,119,524)	(10,920,128)	· -	(10,920,128)	(6,206,241)
Accounting Basis and Other Entries	5,750,780		,,120	_		(-,,,
Ending Fund Balance	\$ 49,470,097	\$ 36,425,364	\$ 38,549,969	\$ -	\$ 38,549,969	\$ 32,343,728
0						

#### Public Health Major Fund Summary

Staffing By Budget Function  Health & Human Services  Total	- <u>-</u>	FY 15-16 Actual 432.29 432.29	_	FY 15-16 Adopted 435.81 435.81	Re	FY 16-17 commended 448.29 448.29	F	10.50 10.50		FY 16-17 Adopted 458.79 458.79	<u>=</u>	FY 17-18 Propsed 448.29 448.29
Operating Budget By Budget Function												
Health & Human Services	<b>\$</b>	73,170,151	\$	71,263,524	\$	78,071,352	\$	768,236	\$	78,839,588	\$	79,393,475
Total Operating Budget	\$	73,170,151	\$	71,263,524	\$	78,071,352	\$ \$	768,236	\$	78,839,588	\$	79,393,475
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	50,958,193	\$	52,236,955	\$	55,659,335	\$	468,424	\$	56,127,759	\$	57,566,213
Services and Supplies		19,584,703		16,427,208		19,700,281		299,812		20,000,093		19,032,400
Other Charges		2,627,254		2,599,361		2,711,736				2,711,736		2,794,862
Total Operating Expenditures		73,170,151		71,263,524		78,071,352		768,236		78,839,588		79,393,475
Capital Assets		459,295		232,555		225,500		6,500		232,000		689,000
Other Financing Uses		2,527,373		3,807,772		4,899,464		540,000		5,439,464		3,902,964
Intrafund Expenditure Transfers (+)		10,184		10,184		53,299		-		53,299		14,274
Increases to Fund Balances		8,139,256		4,491,869		4,253,470		-		4,253,470		3,984,276
Total Expenditures	\$	84,306,258	\$	79,805,904	\$	87,503,085	\$	1,314,736	\$	88,817,821	\$	87,983,989
Budget By Categories of Revenues												
Licenses, Permits and Franchises	\$	56,925	\$	45,910	\$	56,959	\$	-	\$	56,959	\$	56,959
Fines, Forfeitures, and Penalties		568,440		684,965		543,296		-		543,296		274,102
Use of Money and Property		186,192		85,797		102,192		-		102,192		102,192
Intergovernmental Revenue		20,320,203		19,027,702		19,779,827		-		19,779,827		19,762,436
Charges for Services		48,124,002		40,572,058		45,926,570		468,424		46,394,994		47,175,281
Miscellaneous Revenue		4,138,503		3,868,299		3,767,073		-		3,767,073		3,767,073
<b>Total Operating Revenues</b>		73,394,264		64,284,731		70,175,917		468,424		70,644,341		71,138,043
Other Financing Sources		763,438		3,009,203		2,912,924		58,000		2,970,924		2,987,924
Intrafund Expenditure Transfers (-)		10,184		10,184		53,299		-		53,299		14,274
Decreases to Fund Balances		3,004,472		5,367,886		7,071,245		698,312		7,769,557		6,341,729
General Fund Contribution		7,133,900		7,133,900		7,289,700		90,000		7,379,700		7,448,200
Fund Balance Impact (-)		-		-		-		-		-		53,819
Total Revenues	\$	84,306,258	\$	79,805,904	\$	87,503,085	\$	1,314,736	\$	88,817,821	\$	87,983,989
Beginning Fund Balance	\$	25,460,316	\$	25,460,316	\$	30,595,100	\$		\$	30,595,100	\$	27,079,013
Net Change in Sources Over Uses	Ψ	5,134,784	Ψ	(876,017)	Ψ	(2,817,775)	Ψ	(698,312)	Ψ	(3,516,087)	Ψ	(2,411,272)
Ending Fund Balance	Ś	30,595,100	Ś	24,584,299	Ś	27,777,325	\$	(698,312)	Ś	27,079,013	\$	24,667,741
Lituing i und balance	<u> </u>	55,555,100	7	_4,304,233	Ÿ	_1,111,323	<u> </u>	(030,312)	7	27,073,013	<u> </u>	24,007,741

#### **Roads Major Fund Summary**

Staffing By Budget Function		FY 15-16 Actual		FY 15-16 Adopted	Re	FY 16-17 commended	F	nange from Y16-17 Rec FY16-17 Ado		FY 16-17 Adopted		FY 17-18 Proposed
Community Resources & Public Facl.		113.13		120.00		117.00		-		117.00		117.00
Total	_	113.13		120.00		117.00		-		117.00		117.00
Operating Budget By Budget Function												
Community Resources & Public Facl.	\$	37,954,423	\$	45,038,095	\$	38,034,121	\$		\$	38,034,121	\$	33,776,614
Total Operating Budget	\$	37,954,423	\$	45,038,095	\$	38,034,121	\$	-	\$	38,034,121	\$	33,776,614
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	12,666,116	\$	14,747,653	\$	14,809,192	\$	-	\$	14,809,192	\$	15,438,992
Services and Supplies		23,550,944		28,310,465		21,165,344		-		21,165,344		16,154,007
Other Charges		1,737,363		1,979,977		2,059,585		-		2,059,585		2,183,615
Total Operating Expenditures		37,954,423		45,038,095		38,034,121		-		38,034,121		33,776,614
Capital Assets		1,009,931		1,235,000		3,266,243		-		3,266,243		1,291,500
Other Financing Uses		1,695,287		2,766,827		4,585,263		-		4,585,263		657,000
Intrafund Expenditure Transfers (+)		135,482		380,000		370,000		-		370,000		370,000
Increases to Fund Balances		2,419,961		4,406,000		10,504,532		1,250,000		11,754,532		4,847,867
Total Expenditures	\$	43,215,084	\$	53,825,922	\$	56,760,159	\$	1,250,000	\$	58,010,159	\$	40,942,981
Budget By Categories of Revenues	_											
Taxes	\$	7,642,419	\$	8,234,972	\$	7,455,000	\$	-	\$	7,455,000	\$	7,689,000
Licenses, Permits and Franchises		524,964		327,500		327,500		-		327,500		377,500
Use of Money and Property		158,416		55,000		89,050		-		89,050		89,050
Intergovernmental Revenue		18,267,539		19,825,917		21,195,132		-		21,195,132		15,923,582
Charges for Services		4,246,159		5,448,376		5,463,063		-		5,463,063		5,102,687
Miscellaneous Revenue		308,589		72,000		70,000		-		70,000		70,000
Total Operating Revenues		31,148,087		33,963,765		34,599,745		-		34,599,745		29,251,819
Other Financing Sources		4,393,739		5,266,827		6,464,263		1,250,000		7,714,263		1,757,000
Intrafund Expenditure Transfers (-)		135,482		380,000		370,000		-		370,000		370,000
Decreases to Fund Balances		5,690,077		12,367,630		13,464,151		-		13,464,151		7,685,262
General Fund Contribution		1,847,700		1,847,700		1,862,000		-		1,862,000		1,878,900
Total Revenues	\$	43,215,084	\$	53,825,922	\$	56,760,159	\$	1,250,000	\$	58,010,159	\$	40,942,981
Beginning Fund Balance	\$	21,421,265	\$	21.421.265	\$	18,151,149	\$		\$	18,151,149	\$	16,441,530
Net Change in Sources Over Uses	Ψ	(3,270,116)	Ψ	(7,961,630)	Ψ	(2,959,619)	Ψ	1,250,000	Ψ	(1,709,619)	Ψ	(2,837,395)
Ending Fund Balance	Ś	18,151,149	Ś	13,459,635	Ś	15,191,530	\$	1,250,000	Ś	16,441,530	\$	13,604,135
Ending Faile balance	Ť	_5,_5_,	<u> </u>		Ť		<u> </u>	2,223,230	_	_0,,030	Ť	_3,00 .,203

#### Fire Protection District Major Fund Summary

Staffing By Budget Function		FY 15-16 Actual		FY 15-16 Adopted	Re	FY 16-17 ecommended	F	ange from Y16-17 Rec FY16-17 Ado		FY 16-17 Adopted		FY 17-18 Proposed
Public Safety <b>Total</b>		263.47 <b>263.47</b>		273.42 <b>273.42</b>		275.62 <b>275.62</b>		4.00 <b>4.00</b>		279.62 <b>279.62</b>		275.62 <b>275.62</b>
Operating Budget By Budget Function							•••••					
Public Safety Total Operating Budget	\$ \$	63,255,477 <b>63,255,477</b>	\$ \$	62,321,675 <b>62,321,675</b>	\$ \$	66,393,448 <b>66,393,448</b>	\$ \$	525,141 <b>525,141</b>	\$	66,918,589 <b>66,918,589</b>	\$ \$	68,864,971 <b>68,864,971</b>
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	55,013,881	\$	53,012,682	\$	55,032,197	\$	483,981	\$	55,516,178	\$	57,466,345
Services and Supplies		4,479,366		5,446,983		5,978,512		17,160		5,995,672		5,891,126
Other Charges		3,762,230		3,862,010		5,382,739		24,000		5,406,739		5,507,500
Total Operating Expenditures		63,255,477		62,321,675		66,393,448		525,141		66,918,589	<u> </u>	68,864,971
Capital Assets		105,048		500,850		1,242,450		-		1,242,450		345,000
Other Financing Uses		4,350,142		8,172,180		11,709,431		115,000		11,824,431		6,038,771
Increases to Fund Balances		7,163,400		1,020,000		20,000		-		20,000		338,635
Total Expenditures	\$	74,874,067	\$	72,014,705	\$	79,365,329	\$	640,141	\$	80,005,470	\$	75,587,377
Budget By Categories of Revenues												
Taxes	\$	45,750,126	\$	45,592,000	\$	49,273,000	\$	-	\$	49,273,000	\$	53,227,000
Licenses, Permits and Franchises		22,250		20,000		20,000		-		20,000		20,000
Use of Money and Property		67,667		-		-		-		-		-
Intergovernmental Revenue		3,881,323		3,203,696		2,844,388		-		2,844,388		2,583,790
Charges for Services		22,444,487		16,510,415		20,133,624		-		20,133,624		18,922,853
Miscellaneous Revenue		16,447		22,603		13,400		-		13,400		13,400
Total Operating Revenues		72,182,299		65,348,714		72,284,412		-		72,284,412		74,767,043
Other Financing Sources		1,420,224		1,362,640		1,211,010		-		1,211,010		800,334
Decreases to Fund Balances		1,271,544		5,303,351		5,869,907		640,141		6,510,048		20,000
Total Revenues	\$	74,874,067	\$	72,014,705	\$	79,365,329	\$	640,141	\$	80,005,470	\$	75,587,377
Beginning Fund Balance	\$	11,132,925	\$	11,132,925	\$	17,024,781	\$	_	\$	17,024,781	\$	10,534,733
Net Change in Sources Over Uses	Ψ	5,891,856	Ψ	(4,283,351)	Ψ	(5,849,907)	Ψ	(640,141)	Ψ	(6,490,048)	Ψ	318,635
Ending Fund Balance	Ś	17,024,781	Ś	6,849,574	Ś	11,174,874	\$	(640,141)	\$	10,534,733	\$	10,853,368
Ziranig i and balance	<u>,                                     </u>	. ,,. 3-	Ť	-,,	Ť	_,,	<u> </u>	(- :-/- :-/	_	,,	-	-,,

#### **Capital Projects Major Fund Summary**

31,781 605,689 <b>637,470</b> \$ 637,470 \$		\$	35,000 32,389,202 <b>32,424,202</b>	\$	- - -	\$	35,000 32,389,202 <b>32,424,202</b>	\$	35,000 41,497,323
605,689 637,470 \$,637,470	\$ 24,071,489	<u></u>	32,389,202	\$	- - -	\$	32,389,202	\$	41,497,323
605,689 637,470 \$,637,470	\$ 24,071,489	<u></u>	32,389,202	\$	-	\$	32,389,202	\$	41,497,323
637,470 \$ ,637,470 \$	\$ 24,071,489	<u></u>		\$	-	\$		\$	
	\$ 24,071,489	e							41,532,323
	\$ 24,071,489	¢							
637,470		Ψ	32,424,202	\$		\$	32,424,202	\$	41,532,323
	24,071,489		32,424,202		-		32,424,202		41,532,323
997,245	5,604,044		7,271,000		800,000		8,071,000		4,095,000
183,107	-		178,822		1,972,476		2,151,298		-
28,783	-		14,744		-		14,744		-
	278,400		292,000				15,048,853		294,240
809,641 \$	\$ 29,953,933	\$	40,180,768	\$ 1	7,529,329	\$	57,710,097	\$	45,921,563
- ,-	•	\$	-	\$	-	\$	-	\$	-
,					-				41,438,423
	,				-				-
					-				
007,429	21,314,372		30,766,083		-		30,766,083		41,438,423
772,167	3,492,990		7,324,821	1	4,756,853		22,081,674		4,448,140
28,783	-		14,744		-		14,744		-
<del></del>	5,146,571		2,075,120				4,847,596		35,000
809,641 \$	\$ 29,953,933	\$	40,180,768	\$ 1	7,529,329	\$	57,710,097	\$	45,921,563
,542,249 \$	\$ 11,542,249	\$	10,504,022	\$	-	\$	10,504,022	\$	20,705,279
038,226)	(4,868,171)		(1,783,120)	1	1,984,377		10,201,257		259,240
504,022 \$		\$	8,720,902	\$ 1	1,984,377	\$	20,705,279	\$	20,964,519
	997,245 183,107 28,783 963,036 <b>809,641</b> 31,821 34,09,530 383,609 182,469 <b>007,429</b> <b>772,167</b> 28,783 <b>001,262</b> <b>809,641</b>	997,245 5,604,044 183,107 - 28,783 - 963,036 278,400 809,641 \$ 29,953,933  31,821 \$ - 409,530 20,586,428 383,609 193,411 182,469 534,533 007,429 21,314,372  772,167 3,492,990 28,783 - 001,262 5,146,571 809,641 \$ 29,953,933  5,42,249 \$ 11,542,249 038,226) (4,868,171)	997,245 5,604,044 183,107 - 28,783 - 963,036 278,400 809,641 \$ 29,953,933 \$  31,821 \$ - 409,530 20,586,428 383,609 193,411 182,469 534,533 007,429 21,314,372  772,167 3,492,990 28,783 - 001,262 5,146,571 809,641 \$ 29,953,933 \$  5,542,249 \$ 11,542,249 \$ 0,38,226) (4,868,171)	.997,245         5,604,044         7,271,000           183,107         -         178,822           28,783         -         14,744           .963,036         278,400         292,000           .809,641         \$ 29,953,933         \$ 40,180,768           31,821         \$ -         \$           .409,530         20,586,428         30,626,083           .833,609         193,411         35,000           .182,469         534,533         105,000           .007,429         21,314,372         30,766,083           .772,167         3,492,990         7,324,821           28,783         -         14,744           .001,262         5,146,571         2,075,120           .809,641         \$ 29,953,933         \$ 40,180,768           .542,249         \$ 11,542,249         \$ 10,504,022           .038,226)         (4,868,171)         (1,783,120)	.997,245         5,604,044         7,271,000           183,107         -         178,822           28,783         -         14,744           .963,036         278,400         292,000         1           .809,641         \$ 29,953,933         \$ 40,180,768         \$ 1           31,821         \$ -         \$ -         \$           .409,530         20,586,428         30,626,083         383,609         193,411         35,000           .182,469         534,533         105,000         100,0	.997,245         5,604,044         7,271,000         800,000           183,107         -         178,822         1,972,476           28,783         -         14,744         -           .963,036         278,400         292,000         14,756,853           .809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329           31,821         \$ -         \$ -         \$ -           .409,530         20,586,428         30,626,083         -           .383,609         193,411         35,000         -           .182,469         534,533         105,000         -           .007,429         21,314,372         30,766,083         -           .772,167         3,492,990         7,324,821         14,756,853           28,783         -         14,744         -           .001,262         5,146,571         2,075,120         2,772,476           .809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329           .542,249         \$ 11,542,249         \$ 10,504,022         \$ -           .038,226)         (4,868,171)         (1,783,120)         \$ 11,984,377	.997,245         5,604,044         7,271,000         800,000           183,107         -         178,822         1,972,476           28,783         -         14,744         -           .963,036         278,400         292,000         14,756,853           .809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329           31,821         \$         -         \$           .409,530         20,586,428         30,626,083         -           .383,609         193,411         35,000         -           .182,469         534,533         105,000         -           .007,429         21,314,372         30,766,083         -           .772,167         3,492,990         7,324,821         14,756,853           28,783         -         14,744         -           .001,262         5,146,571         2,075,120         2,772,476           .809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329           \$         .542,249         \$ 11,542,249         \$ 10,504,022         \$ -           .542,249         \$ 11,542,249         \$ 10,504,022         \$ -         \$           .642,249         \$ 10,504,022         \$ -	.997,245         5,604,044         7,271,000         800,000         8,071,000           183,107         -         178,822         1,972,476         2,151,298           28,783         -         14,744         -         14,744           ,963,036         278,400         292,000         14,756,853         15,048,853           ,809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329         \$ 57,710,097           31,821         \$ -         \$ -         \$ -         \$ -           ,409,530         20,586,428         30,626,083         -         30,626,083           383,609         193,411         35,000         -         35,000           ,182,469         534,533         105,000         -         105,000           ,007,429         21,314,372         30,766,083         -         30,766,083           ,772,167         3,492,990         7,324,821         14,756,853         22,081,674           28,783         -         14,744         -         14,744           ,001,262         5,146,571         2,075,120         2,772,476         4,847,596           ,809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329         \$ 57,710,097 <t< td=""><td>.997,245         5,604,044         7,271,000         800,000         8,071,000           183,107         -         178,822         1,972,476         2,151,298           28,783         -         14,744         -         14,744           ,963,036         278,400         292,000         14,756,853         15,048,853           ,809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329         \$ 57,710,097         \$           31,821         \$ -         \$ -         \$ -         \$ 30,626,083         -         30,626,083           383,609         193,411         35,000         -         35,000         -         105,000           ,182,469         534,533         105,000         -         105,000         -         30,766,083           ,772,167         3,492,990         7,324,821         14,756,853         22,081,674         14,744         -         14,744           ,001,262         5,146,571         2,075,120         2,772,476         4,847,596         8,809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329         \$ 57,710,097         \$           ,542,249         \$ 11,542,249         \$ 10,504,022         \$ -         \$ 10,504,022         \$ 20,038,226         \$ 10,504,</td></t<>	.997,245         5,604,044         7,271,000         800,000         8,071,000           183,107         -         178,822         1,972,476         2,151,298           28,783         -         14,744         -         14,744           ,963,036         278,400         292,000         14,756,853         15,048,853           ,809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329         \$ 57,710,097         \$           31,821         \$ -         \$ -         \$ -         \$ 30,626,083         -         30,626,083           383,609         193,411         35,000         -         35,000         -         105,000           ,182,469         534,533         105,000         -         105,000         -         30,766,083           ,772,167         3,492,990         7,324,821         14,756,853         22,081,674         14,744         -         14,744           ,001,262         5,146,571         2,075,120         2,772,476         4,847,596         8,809,641         \$ 29,953,933         \$ 40,180,768         \$ 17,529,329         \$ 57,710,097         \$           ,542,249         \$ 11,542,249         \$ 10,504,022         \$ -         \$ 10,504,022         \$ 20,038,226         \$ 10,504,

### Affordable Housing Major Fund Summary

Staffing By Budget Function		FY 15-16 Actual		FY 15-16 Adopted	Re	FY 16-17 commended	FY	ange from 16-17 Rec Y16-17 Ado		FY 16-17 Adopted		FY 17-18 Proposed
Community Resources & Public Facl. <b>Total</b>		3.87 <b>3.87</b>		4.00 <b>4.00</b>		4.00 <b>4.00</b>				4.00 <b>4.00</b>	_	4.00 <b>4.00</b>
Operating Budget By Budget Function												
Community Resources & Public Facl.	\$	3,572,203	\$	5,281,649	\$	5,783,174	\$	_	\$	5,783,174	\$	3,747,636
Total Operating Budget	\$	3,572,203	\$	5,281,649	\$	5,783,174	\$	-	\$	5,783,174	\$	3,747,636
Budget By Categories of Expenditures	_											
Salaries and Employee Benefits	\$	446,155	\$	571,226	\$	632,367	\$	-	\$	632,367	\$	671,586
Services and Supplies		2,484,100		3,752,115		4,344,407		-		4,344,407		2,269,650
Other Charges		641,948		958,308		806,400		<u> </u>		806,400		806,400
Total Operating Expenditures		3,572,203		5,281,649		5,783,174		-		5,783,174		3,747,636
Other Financing Uses		581,444		511,487		595,510		9,000		604,510		493,141
Intrafund Expenditure Transfers (+)		-		49,448		98,859		-		98,859		93,859
Increases to Fund Balances		1,873,974		487,293		533,450				533,450		443,784
Total Expenditures	\$	6,027,621	\$	6,329,877	\$	7,010,993	\$	9,000	\$	7,019,993	\$	4,778,420
Budget By Categories of Revenues												
Use of Money and Property	\$	49,563	\$	7,700	\$	13,700	\$	-	\$	13,700	\$	13,700
Intergovernmental Revenue		1,832,366		3,620,921		2,704,602		9,000		2,713,602		2,199,992
Charges for Services		606,825		53,000		103,000		-		103,000		103,000
Miscellaneous Revenue		2,430,688		2,306,174		2,122,431		<u> </u>		2,122,431		2,152,488
Total Operating Revenues		4,919,442		5,987,795		4,943,733		9,000		4,952,733		4,469,180
Other Financing Sources		43,569		-		_		-		-		_
Intrafund Expenditure Transfers (-)		-		49,448		98,859		-		98,859		93,859
Decreases to Fund Balances		1,064,610		292,634		1,968,401		-		1,968,401		205,000
Fund Balance Impact (-)		-				-				-		10,381
Total Revenues	\$	6,027,621	\$	6,329,877	\$	7,010,993	\$	9,000	\$	7,019,993	\$	4,778,420
Beginning Fund Balance	\$	6,055,335	\$	6,055,335	\$	6,864,699	\$	_	\$	6,864,699	\$	5,429,748
Net Change in Sources Over Uses	Ψ	809,364	Ψ	194,659	Ψ	(1,434,951)	Ψ	_	Ψ	(1,434,951)	Ψ	228,403
Ending Fund Balance	\$	6,864,699	\$	6,249,994	\$	5,429,748	\$		\$	5,429,748	\$	5,658,151
	<u> </u>		<u> </u>	<u> </u>	<u> </u>				_		<u> </u>	<u> </u>

#### Alcohol, Drug, & Mental Health Services Major Fund Summary

Staffing By Budget Function	FY 15-16 Actual	FY 15-16 Adopted	FY 16-17 Recommended	Change from FY16-17 Rec to FY16-17 Ado	FY 16-17 Adopted	FY 17-18 Proposed
Health & Human Services	363.40	433.26	432.10	2.00	434.10	432.10
Total	363.40	433.26	432.10	2.00	434.10	432.10
Operating Budget By Budget Function						
Health & Human Services	\$ 102,913,421	\$ 104,881,405	\$ 109,040,762	\$ 2,602,052	\$ 111,642,814	\$ 114,327,443
Total Operating Budget	\$ 102,913,421	\$ 104,881,405	\$ 109,040,762	\$ 2,602,052	\$ 111,642,814	\$ 114,327,443
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 41,278,667	\$ 47,497,112	\$ 52,098,357	\$ 240,000	\$ 52,338,357	\$ 54,371,191
Services and Supplies	58,571,663	54,774,475	54,569,602	2,362,052	56,931,654	57,538,416
Other Charges	3,063,092	2,609,818	2,372,803	-	2,372,803	2,417,836
<b>Total Operating Expenditures</b>	102,913,421	104,881,405	109,040,762	2,602,052	111,642,814	114,327,443
Capital Assets	29,864	1,154,994	46,000	243,000	289,000	46,000
Other Financing Uses	2,330,021	2,216,704	2,313,902	-	2,313,902	2,173,042
Intrafund Expenditure Transfers (+)	3,838,393	329,853	4,507,181	-	4,507,181	4,513,207
Increases to Fund Balances	1,071,235	88,648	102,414	-	102,414	103,950
Fund Balance Impact (+)	-	-	-	-	-	-
Total Expenditures	\$ 110,182,933	\$ 108,671,604	\$ 116,010,259	\$ 2,845,052	\$ 118,855,311	\$ 121,163,642
Budget By Categories of Revenues						
Fines, Forfeitures, and Penalties	\$ 3,643	\$ 2,679	\$ 3,500	\$ -	\$ 3,500	\$ 3,500
Use of Money and Property	216,077	230,945	232,427	-	232,427	228,164
Intergovernmental Revenue	50,141,671	47,702,935	50,540,576	-	50,540,576	49,025,150
Charges for Services	44,391,975	48,618,748	52,307,844	388,608	52,696,452	55,564,304
Miscellaneous Revenue	469,137	342,549	352,414	-	352,414	353,950
<b>Total Operating Revenues</b>	95,222,502	96,897,856	103,436,761	388,608	103,825,369	105,175,068
Other Financing Sources	5,742,374	4,264,681	2,119,125	2,456,444	4,575,569	1,678,681
Intrafund Expenditure Transfers (-)	3,838,393	329,853	4,507,181	-	4,507,181	4,513,207
Decreases to Fund Balances	1,253,964	3,053,514	1,780,292	-	1,780,292	1,594,325
General Fund Contribution	4,125,700	4,125,700	4,166,900	-	4,166,900	4,233,100
Fund Balance Impact (-)	-	-	-	-	-	3,969,261
Total Revenues	\$ 110,182,933	\$ 108,671,604	\$ 116,010,259	\$ 2,845,052	\$ 118,855,311	\$ 121,163,642
Beginning Fund Balance	\$ 8,148,153	\$ 8,148,153	\$ 7,965,424	\$ -	\$ 7,965,424	\$ 6,287,546
Net Change in Sources Over Uses	(182,729)	(2,964,866)	(1,677,878)	Ψ -	(1,677,878)	(5,459,636)
Ending Fund Balance	\$ 7,965,424	\$ 5,183,287	\$ 6,287,546	\$ -	\$ 6,287,546	\$ 827,910
Ending Fand Balance	+ 1,500,424	, 5,255,257	÷ 0,20.,540	<u> </u>	+ 0,207,040	÷ 527,510

#### **Social Services Major Fund Summary**

Staffing By Budget Function  Health & Human Services  Total	<u> </u>	FY 15-16 Actual 884.35 884.35		FY 15-16 Adopted 886.75 886.75	R	FY 16-17 ecommended 886.75 886.75	FY	nge from 16-17 Rec Y16-17 Ado - -		FY 16-17 Adopted 886.75 886.75		FY 17-18 Proposed 886.75 886.75
Operating Budget By Budget Function												
Health & Human Services Total Operating Budget	\$	157,330,536 <b>157,330,536</b>	\$ \$	165,074,309 <b>165,074,309</b>	\$ \$	166,119,354 <b>166,119,354</b>	\$ \$	28,000 <b>28,000</b>	\$	166,147,354 <b>166,147,354</b>	\$ \$	170,772,445 <b>170,772,445</b>
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	80,281,519	\$	83,234,815	\$	82,246,188	\$	-	\$	82,246,188	\$	85,877,538
Services and Supplies		21,464,903		24,899,171		24,459,059		28,000		24,487,059		24,580,462
Other Charges		55,584,114		56,940,323		59,414,107		_		59,414,107		60,314,445
Total Operating Expenditures		157,330,536		165,074,309		166,119,354		28,000		166,147,354		170,772,445
Capital Assets		433,331		743,500		1,232,500		_		1,232,500		207,500
Other Financing Uses		78,523		111,233		134,500		-		134,500		97,000
Increases to Fund Balances		2,792,663		1,978,990		1,995,902		-		1,995,902		1,995,902
Total Expenditures	\$	160,635,054	\$	167,908,032	\$	169,482,256	\$	28,000	\$	169,510,256	\$	173,072,847
Budget By Categories of Revenues												
Licenses, Permits and Franchises	\$	83,307	\$	66,000	\$	66,000	\$	_	\$	66,000	\$	66,000
Fines, Forfeitures, and Penalties	·	11,061	·	13,200	•	13,200	•	-	·	13,200	•	13,200
Use of Money and Property		204,787		263,814		267,587		_		267,587		267,866
Intergovernmental Revenue		149,297,758		155,565,721		156,211,264		-		156,211,264		158,532,940
Charges for Services		18,996		-		-		-		-		-
Miscellaneous Revenue		747,466		525,501		488,048		<u> </u>		488,048		488,048
<b>Total Operating Revenues</b>		150,363,376		156,434,236		157,046,099		-		157,046,099		159,368,054
Other Financing Sources		739,651		112,840		1,311,910		28,000		1,339,910		87,840
Decreases to Fund Balances		2,274,427		4,103,356		3,984,724		-		3,984,724		2,004,100
General Fund Contribution		7,257,600		7,257,600		7,139,523		-		7,139,523		7,580,800
Fund Balance Impact (-)		-		-		-		_		-		4,032,053
Total Revenues	\$	160,635,054	\$	167,908,032	\$	169,482,256	\$	28,000	\$	169,510,256	\$	173,072,847
Deginalng Fund Delenge	•	2.050.000	•	2.050.000	•	4 470 400	<b>c</b>		•	4 470 400	•	2 400 277
Beginning Fund Balance	\$	3,959,963	\$	3,959,963	\$	4,478,199	\$	-	\$	4,478,199	\$	2,489,377
Net Change in Sources Over Uses Ending Fund Balance	Ċ	518,236 <b>4.478.199</b>	Ś	(2,124,366) <b>1.835.597</b>	Ś	(1,988,822) <b>2,489,377</b>	Ś		Ś	(1,988,822) <b>2,489,377</b>	Ś	(4,040,251) (1,550,874)
Ending Fully balance	٠,	4,470,133	7	1,033,337	7	2,403,377	<del>,</del>		Ţ	2,403,377	7	(1,330,674)

#### Non-Major Funds Summary

							Cł	nange from				
		FY 15-16		FY 15-16		FY 16-17	F	Y16-17 Rec		FY 16-17		FY 17-18
Staffing By Budget Function		Actual		Adopted	R	ecommended	to	FY16-17 Ado		Adopted		Proposed
Policy & Executive		6.34		6.00		6.00		-		6.00		6.00
Public Safety		7.27		8.00		8.00		-		8.00		8.00
Health & Human Services		99.96		100.96		97.33		2.00		99.33		95.35
Community Resources & Public Facl.		9.90		12.50		12.00		-		12.00		12.00
General Government & Support Services		55.13		57.00		57.00				57.00		57.00
Total	_	178.61	_	184.46	_	180.33		2.00		182.33	_	178.35
Operating Budget By Budget Function												
Health & Human Services	\$	21,540,561	\$	21,898,372	\$	21,478,681	\$	146,136	\$	21,624,817	\$	21,672,482
Public Safety		16,092,494		16,565,930		16,430,402		-		16,430,402		16,576,810
Policy & Executive		26,709,637		28,861,727		30,952,237		-		30,952,237		32,135,573
Community Resources & Public Facl.		8,410,910		13,047,770		9,608,384		-		9,608,384		14,505,886
General Government & Support Services		32,435,832		35,910,035		36,611,897		-		36,611,897		37,288,915
General County Programs		13,720		13,720		8,030		-		8,030		-
<b>Total Operating Budget</b>	\$	105,203,153	\$	116,297,554	\$	115,089,631	\$	146,136	\$	115,235,767	\$	122,179,666
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	21,478,288	\$	22,328,864	\$	22,843,350	\$	146,136	\$	22,989,486	\$	23,449,069
Services and Supplies	*	57,049,297	*	65,991,640	•	67,001,241	•	,	•	67,001,241	•	68,332,633
Other Charges		26,675,568		27,977,050		25,245,040		_		25,245,040		30,397,964
Total Operating Expenditures	_	105,203,153		116,297,554		115,089,631		146,136		115,235,767		122,179,666
Capital Assets		7,779,354		8,142,222		9,280,817		165,000		9,445,817		5,262,364
Other Financing Uses		6,321,705		6,529,529		6,672,080		-		6,672,080		6,776,324
Intrafund Expenditure Transfers (+)		33,264		30,000		30,000		-		30,000		30,000
Increases to Fund Balances		2,950,297		2,021,009		2,613,783		152,858		2,766,641		1,959,930
Fund Balance Impact (+)		1,692,640	_		_			-		-		64,464
Total Expenditures	\$	123,980,414	\$	133,020,314	Ş	133,686,311	\$	463,994	\$	134,150,305	\$	136,272,748
Budget By Categories of Revenues												
Taxes	\$	4,923,122	\$	4,800,800	\$	5,018,513	\$	-	\$	5,018,513	\$	5,217,911
Licenses, Permits and Franchises		321		56,650		50,000		-		50,000		51,000
Fines, Forfeitures, and Penalties		3,459,375		3,635,900		3,399,700		-		3,399,700		3,399,700
Use of Money and Property		1,384,454		1,049,310		613,482		-		613,482		618,012
Intergovernmental Revenue		25,920,512		25,745,861		24,993,193		96,136		25,089,329		28,611,612
Charges for Services		32,181,376		33,568,917		34,931,236		-		34,931,236		35,739,767
Miscellaneous Revenue		30,559,318		30,560,405		34,001,523		-		34,001,523		36,019,381
<b>Total Operating Revenues</b>		98,428,477		99,417,843		103,007,647		96,136		103,103,783		109,657,383
Other Financing Sources		6,218,201		8,576,176		8,116,761		215,000		8,331,761		5,037,886
Intrafund Expenditure Transfers (-)		33,264		30,000		30,000		213,000		30,000		30,000
Decreases to Fund Balances		6,569,121		15,818,231		13,048,826		152,858		13,201,684		10,856,143
General Fund Contribution		9,178,064		9,178,064		9,483,077		132,030		9,483,077		9,208,400
Fund Balance Impact (-)		3,553,288		3,178,004		5,465,077				3,463,077		1,482,936
Total Revenues	Ś	123,980,414	Ś	133,020,314	Ś	133,686,311	\$	463,994	Ś	134,150,305	\$	136,272,748
101411101011405		110,000,111	Ť	100,010,011	Ť	100,000,011	<u> </u>	100,001	Ť	10 1/100/000	<u> </u>	100,271,710
Beginning Fund Balance	\$	71,535,928	\$	71,535,928	\$	73,399,896	\$	_	\$	73,399,896	\$	62,964,853
Net Change in Sources Over Uses	*	(5,479,471)	Ψ	(13,797,222)	•	(10,435,043)	~	_	-	(10,435,043)	•	(10,314,685)
Accounting Basis and Other Entries		(1,214,112)		-, -,				-		-		-
Ending Fund Balance	\$	64,842,345	\$	57,738,706	\$	62,964,853	\$	-	\$	62,964,853	\$	52,650,168
-					_						_	

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### **Policy & Executive**

### **Functional Summary**

Staffing By Budget Department Board of Supervisors County Executive Office County Counsel Total		2015-16 Actual 20.53 36.89 38.12 95.55	_	2015-16 Adopted 20.00 35.00 38.50 93.50	Re	2016-17 commended 20.00 36.00 38.50 94.50	F۱	ange from /16-17 Rec 		2016-17 Adopted 20.00 36.00 39.50 95.50	_	2017-18 Proposed 20.00 36.00 38.50 94.50
Budget By Budget Department Board of Supervisors County Executive Office County Counsel Total Operating Budget	\$ <b>\$</b>	2,855,030 32,966,954 7,362,722 43,184,705	\$ <b>\$</b>	2,953,300 34,990,536 7,438,480 <b>45,382,316</b>	\$ <b>\$</b>	3,038,300 37,575,917 7,805,696 48,419,913	\$ <b>\$</b>	385,000 182,108 567,108	\$ <b>\$</b>	3,038,300 37,960,917 7,987,804 48,987,021	\$ <b>\$</b>	3,155,864 39,084,755 8,219,968 50,460,587
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures Capital Assets	\$	15,163,262 25,730,363 2,291,081 <b>43,184,705</b> 140,475	\$	15,352,396 28,258,437 1,771,483 <b>45,382,316</b> 221,862	\$	16,158,869 30,676,125 1,584,919 <b>48,419,913</b> 155,000	\$	227,108 340,000 - 567,108	\$	16,385,977 31,016,125 1,584,919 <b>48,987,021</b> 155,000	\$	17,069,149 31,767,661 1,623,777 <b>50,460,587</b> 155,000
Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	\$	113,966 78,090 509,591 495,973 <b>44,522,800</b>	\$	25,000 39,000 105,342 - 45,773,520	\$	40,000 382,258 - 48,997,171	\$	567,108	\$	40,000 382,258 - <b>49,564,279</b>	\$	40,000 82,211 50,737,798
Budget By Categories of Revenues Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$	105,829 925,691 4,483,108 25,126,020 <b>30,640,648</b>	\$	65,000 482,826 4,550,660 24,141,958 <b>29,240,444</b>	\$	38,000 600,000 4,521,744 27,821,688 <b>32,981,432</b>	\$	61,643 61,643	\$	38,000 600,000 4,583,387 27,821,688 <b>33,043,075</b>	\$	43,000 525,000 4,547,762 30,072,985 <b>35,188,747</b>
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$	9,717 41,000 237,763 11,255,928 2,337,744 <b>44,522,800</b>	\$	42,000 5,235,148 11,255,928 - 45,773,520	\$	43,000 3,904,423 12,068,316 - 48,997,171	\$	395,465 110,000 - 567,108	\$	43,000 4,299,888 12,178,316 - 49,564,279	\$	43,000 2,365,332 12,481,016 659,703 <b>50,737,798</b>

# **Board of Supervisors**

Staffing By Budget Program  First District Second District Third District Fourth District Fifth District Board Support Total	_	2015-16 Actual 4.00 3.13 4.50 4.60 2.94 1.37 20.53	_	2015-16 Adopted 4.00 3.50 4.50 4.00 2.75 1.25 20.00	Red	2016-17 commended 4.00 3.50 4.50 4.00 2.75 1.25 20.00	FY16	ge from 6-17 Rec 16-17 Ado - - - - - -	2016-17 Adopted 4.00 3.50 4.50 4.00 2.75 1.25 20.00	2017-18 Proposed 4.00 3.50 4.50 4.00 2.75 1.25 20.00
First District Second District Third District Fourth District Fifth District Board Support Total	\$	586,895 460,846 621,731 508,768 430,651 246,139 <b>2,855,030</b>	\$	583,399 501,992 637,110 523,325 438,676 268,798 <b>2,953,300</b>	\$	598,944 512,977 660,369 538,385 448,541 279,084 <b>3,038,300</b>	\$	- - - - - -	\$ 598,944 512,977 660,369 538,385 448,541 279,084 <b>3,038,300</b>	\$ 624,055 534,545 689,256 553,825 467,127 287,056 <b>3,155,864</b>
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures  Capital Assets Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+)	\$	2,584,955 95,376 174,699 <b>2,855,030</b> - 25,000 38,000 74,755	\$	2,634,668 133,675 184,957 <b>2,953,300</b> - 25,000 39,000	\$	2,697,501 133,369 207,430 3,038,300	\$	- - - - - - - - - - -	\$ 2,697,501 133,369 207,430 3,038,300 - - 40,000	\$ 2,807,845 133,675 214,344 <b>3,155,864</b> - - 40,000
Budget By Categories of Revenues  Miscellaneous Revenue  Total Operating Revenues  Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-)  Total	\$	484 484 2,992,300 - 2,992,784	\$	25,000 2,992,300	\$	3,078,300 - 3,078,300 - 3,078,300	\$		\$ 3,078,300 - 3,078,300 - 3,078,300	\$ 3,195,864 - - 3,165,500 30,364 3,195,864

### **County Executive Office**

Staffing By Budget Program County Management		2015-16 Actual 21.52		2015-16 Adopted	Re	2016-17 ecommended 23.00	F	ange from Y16-17 Rec FY16-17 Ado		2016-17 Adopted	_	2017-18 Proposed
Emergency Management		9.01		7.00		7.00		-		7.00		7.00
Risk Management		6.33		6.00		6.00		-		6.00		6.00
Unallocated <b>Total</b>		0.04 <b>36.89</b>	_	35.00		36.00		-		36.00		36.00
lotai	_	36.89	_	35.00	_	36.00	_		_	36.00	_	36.00
Budget By Budget Program												
County Management	\$	4,587,979	\$	4,698,092	\$	4,973,321	\$	258,000	\$	5,231,321	\$	5,262,764
Emergency Management		1,670,756		1,430,717		1,650,359		127,000		1,777,359		1,686,418
Risk Management	_	26,708,219	_	28,861,727	_	30,952,237	_	-		30,952,237	_	32,135,573
Total	\$	32,966,954	\$	34,990,536	\$	37,575,917	\$	385,000	\$	37,960,917	\$	39,084,755
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	5,746,664	\$	5,950,138	\$	6,338,718	\$	45,000	\$	6,383,718	\$	6,731,393
Services and Supplies	·	25,266,344	·	27,629,792		30,042,976	·	340,000		30,382,976	·	31,133,526
Other Charges		1,953,946		1,410,606		1,194,223		_		1,194,223		1,219,836
Total Operating Expenditures		32,966,954		34,990,536		37,575,917		385,000		37,960,917		39,084,755
Capital Assets		140,475		221,862		155,000		-		155,000		155,000
Other Financing Uses		88,966		-		-		-		-		-
Intrafund Expenditure Transfers (+)		40,090		-		-		-		-		-
Increases to Fund Balances		434,836		105,342		382,258		-		382,258		82,211
Fund Balance Impact (+) <b>Total</b>	\$	474,897 <b>34,146,218</b>	\$	35,317,740	\$	38,113,175	\$	385,000	\$	38,498,175	\$	39,321,966
								_				_
Budget By Categories of Revenues												
Use of Money and Property	\$	105,829	\$	65,000	\$	38,000	\$	-	\$	38,000	\$	43,000
Intergovernmental Revenue		925,691		482,826		600,000		-		600,000		525,000
Charges for Services		499,109		637,780		599,464		-		599,464		610,482
Miscellaneous Revenue  Total Operating Revenues		25,125,287 <b>26,655,916</b>		24,141,458 <b>25,327,064</b>	-	27,821,188 <b>29,058,652</b>		<del>-</del>		27,821,188 <b>29,058,652</b>		30,072,485 <b>31,250,967</b>
Other Financing Sources		9,717		-		-		-		-		-
Intrafund Expenditure Transfers (-)		41,000		42,000		43,000		-		43,000		43,000
Decreases to Fund Balances		113,313		4,960,148		3,654,423		303,000		3,957,423		2,115,332
General Fund Contribution		4,988,528		4,988,528		5,357,100		82,000		5,439,100		5,525,600
Fund Balance Impact (-)	_	2,337,744	_	-	_	-	_		_	-	_	387,067
Total	\$	34,146,218	\$	35,317,740	\$	38,113,175	\$	385,000	\$	38,498,175	\$	39,321,966

### **County Counsel**

Staffing By Budget Program Legal Services Total		2015-16 Actual 38.12 38.12		2015-16 Adopted 38.50 38.50	Red	2016-17 commended 38.50 38.50	F۱	1.00	2016-17 Adopted 39.50 39.50	<u> </u>	2017-18 Proposed 38.50 38.50
Budget By Budget Program  Legal Services	 خ	7,362,722	s	7,438,480	s	7,805,696	s	182,108	 \$ 7,987,804	 \$	8,219,968
Total	\$	7,362,722	\$	7,438,480	\$	7,805,696	\$	182,108	\$ 7,987,804	\$	8,219,968
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures	\$	6,831,643 368,643 162,436 <b>7,362,722</b>	\$	6,767,590 494,970 175,920 <b>7,438,480</b>	\$	7,122,650 499,780 183,266 <b>7,805,696</b>	\$	182,108 - - - 182,108	\$ 7,304,758 499,780 183,266 <b>7,987,804</b>	\$	7,529,911 500,460 189,597 <b>8,219,968</b>
Fund Balance Impact (+) <b>Total</b>	\$	21,076 <b>7,383,798</b>	\$	7,438,480	\$	7,805,696	\$	182,108	\$ 7,987,804	\$	8,219,968
Budget By Categories of Revenues Charges for Services Miscellaneous Revenue Total Operating Revenues	\$	3,983,999 249 <b>3,984,248</b>	\$	3,912,880 500 <b>3,913,380</b>	\$	3,922,280 500 <b>3,922,780</b>	\$	61,643 - <b>61,643</b>	\$ 3,983,923 500 <b>3,984,423</b>	\$	3,937,280 500 <b>3,937,780</b>
Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$	124,450 3,275,100 - <b>7,383,798</b>	\$	250,000 3,275,100 - <b>7,438,480</b>	\$	250,000 3,632,916 - <b>7,805,696</b>	\$	92,465 28,000 - <b>182,108</b>	\$ 342,465 3,660,916 - <b>7,987,804</b>	\$	250,000 3,789,916 242,272 <b>8,219,968</b>

### **Public Safety**

### **Functional Summary**

Staffing By Budget Department District Attorney Probation Public Defender Fire Sheriff Total	2015-16 Actual 137.22 334.28 70.29 263.47 632.72 1,437.98	2015-16 Adopted 132.20 339.00 66.50 273.42 651.54 1,462.66	2016-17 Recommended 133.20 334.00 67.50 275.62 650.54 1,460.85	Change from FY16-17 Rec to FY16-17 Ado  2.00 1.00 4.00 18.54 26.54	2016-17 Adopted 135.20 335.00 68.50 279.62 669.08 1,487.39	2017-18 Proposed 133.20 334.00 67.50 275.62 650.54 1,460.85
Budget By Budget Department District Attorney Probation Public Defender Court Special Services Fire Sheriff Total Operating Budget	\$ 22,403,593 51,118,500 10,928,142 15,002,017 63,255,477 123,906,188 \$ 286,613,916	\$ 22,202,535 51,892,606 11,044,299 15,378,930 62,321,675 124,657,785 \$ 287,497,830	\$ 23,331,118 53,668,682 11,351,794 15,248,900 66,393,448 127,514,771 \$ 297,508,713	\$ 711,000 331,666 238,700 - 525,141 2,351,438 \$ 4,157,945	\$ 24,042,118 54,000,348 11,590,494 15,248,900 66,918,589 129,866,209 \$ 301,666,658	\$ 24,383,798 55,558,728 11,885,638 15,360,636 68,864,971 131,314,214 \$ 307,367,985
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures  Capital Assets Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	\$ 231,321,133 31,253,565 24,039,218 286,613,916 477,859 6,072,156 579,080 13,961,318 221,106 \$ 307,925,436	\$ 231,528,653 32,131,115 23,838,062 287,497,830 1,714,650 9,238,512 590,281 2,650,797	\$ 236,795,631 33,628,173 27,084,909 297,508,713 1,305,450 12,769,611 686,095 1,100,979	\$ 3,677,166 456,779 24,000 <b>4,157,945</b> 875,000 115,000 - - \$ 5,147,945	\$ 240,472,797 34,084,952 27,108,909 <b>301,666,658</b> 2,180,450 12,884,611 686,095 1,100,979	\$ 246,276,218 33,509,868 27,581,899 307,367,985 408,000 7,104,621 666,095 1,417,502 \$ 316,964,203
Budget By Categories of Revenues Taxes Licenses, Permits and Franchises Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$ 45,750,126 22,250 2,439,600 892,541 72,824,328 46,872,038 4,246,103 173,046,987 4,716,537 601,570 3,614,141 125,946,200	\$ 45,592,000 20,000 2,530,000 633,230 70,285,371 40,204,405 3,836,114 163,101,120 4,023,030 612,945 8,008,775 125,946,200	\$ 49,273,000 20,000 2,175,621 233,700 70,445,176 44,970,301 4,142,571 171,260,369 3,993,485 715,395 9,433,199 127,968,400	\$ - - - - - - 4,451,579 696,366 - \$ 5,147,945	\$ 49,273,000 20,000 2,175,621 233,700 70,445,176 44,970,301 4,142,571 171,260,369 3,993,485 715,995 13,884,778 128,664,766	\$ 53,227,000 20,000 2,122,158 233,700 70,908,274 44,048,176 4,172,659 174,731,967 3,585,049 695,395 2,378,118 130,640,700 4,932,974 \$ 316,964,203

### **District Attorney**

Staffing By Budget Program  Administration & Support Criminal Prosecution Civil Prosecution Unallocated Total	_	2015-16 Actual 9.19 127.32 0.48 0.23 137.22	2015-16 Adopted 9.00 122.20 1.00 - 132.20	Re	2016-17 commended 9.00 123.20 1.00 - 133.20	F۱	1.00 1.00 2.00	_	2016-17 Adopted 9.00 124.20 2.00 - 135.20	_ _	2017-18 Proposed 9.00 123.20 1.00 - 133.20
Budget By Budget Program  Administration & Support  Criminal Prosecution  Civil Prosecution	\$	1,581,573 20,711,949 110,070	\$ 1,596,419 20,442,596 163,520	\$	1,656,530 21,489,571 185,017	\$	551,001 159,999	\$	1,656,530 22,040,572 345,016	\$	1,733,128 22,459,131 191,539
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges	\$	20,287,390 1,343,083 773,119	\$ 20,483,001 938,400 781,134	\$	21,382,722 1,005,219 943,177	<b>\$</b> \$	711,000 568,355 142,645	\$	21,951,077 1,147,864 943,177	<b>\$</b> \$	22,454,621 986,000 943,177
Total Operating Expenditures  Capital Assets Intrafund Expenditure Transfers (+) Increases to Fund Balances  Total	\$	22,403,593 - 1,740 100,000 22,505,333	\$ 22,202,535 240,000 3,740 - 22,446,275	\$	23,331,118 - 2,000 - 23,333,118	\$	711,000	\$	24,042,118 - 2,000 - 24,044,118	\$	24,383,798 - 2,000 - 24,385,798
Budget By Categories of Revenues Fines, Forfeitures, and Penalties Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$	357,018 6,151,358 1,706,338 62,350 <b>8,277,064</b>	\$ 225,100 6,236,696 1,694,769 120,000 <b>8,276,565</b>	\$	225,100 6,389,265 1,760,595 95,000 <b>8,469,960</b>	\$	- - - -	\$	225,100 6,389,265 1,760,595 95,000 <b>8,469,960</b>	\$	171,658 6,585,303 1,760,595 95,000 <b>8,612,556</b>
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$	47,453 290,444 601,772 13,288,600 - 22,505,333	\$ 52,300 292,039 536,771 13,288,600 - 22,446,275	\$	52,300 319,965 849,893 13,641,000 - 23,333,118	\$	380,000 331,000 - <b>711,000</b>	\$	52,300 319,965 1,229,893 13,972,000 - 24,044,118	\$	52,300 319,965 101,216 14,092,200 1,207,561 <b>24,385,798</b>

### **Probation**

Staffing By Budget Program  Administration & Support Institutions Juvenile Services Adult Services Unallocated Total	2015-16 Actual 32.73 111.85 58.63 128.69 2.38 334.28	2015-16 Adopted 31.25 111.75 63.50 132.50 - 339.00	2016-17 Recommended 33.50 108.00 61.00 131.50 - 334.00	Change from FY16-17 Rec to FY16-17 Ado  1.00 - 1.00	2016-17 Adopted 33.50 108.00 61.00 132.50 - 335.00	2017-18 Proposed 33.50 108.00 61.00 131.50 - 334.00
Budget By Budget Program  Administration & Support Institutions Juvenile Services Adult Services Total	\$ 6,029,154 17,606,284 8,769,192 18,713,870 \$ 51,118,500	\$ 5,413,780 17,391,775 9,135,239 19,951,812 \$ 51,892,606	\$ 5,975,050 17,553,762 9,386,800 20,753,070 \$ 53,668,682	\$ - 1 200,000 131,665 \$ 331,666	\$ 5,975,050 17,553,763 9,586,800 20,884,735 \$ 54,000,348	\$ 6,152,156 18,213,881 9,713,220 21,479,471 \$ 55,558,728
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	\$ 42,353,809 6,786,274 1,978,417 51,118,500 20,000 573,069 4,297,293 79,846 \$ 56,088,709	\$ 43,037,802 6,908,320 1,946,484 51,892,606 582,876 463,043	\$ 43,926,870 7,665,426 2,076,386 53,668,682 - 660,395 327,250	\$ 159,166 172,500 - - - - - - - - - - - - - - - - - -	\$ 44,086,036 7,837,926 2,076,386 54,000,348 - 660,395 327,250	\$ 45,783,640 7,623,770 2,151,318 55,558,728 - 660,395 327,250 - \$ 56,546,373
Budget By Categories of Revenues Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$ 77,390 6,025 27,169,693 2,158,272 38,777 29,450,158	\$ 84,000 24,773,820 1,488,064 40,780 26,386,664	\$ 68,000 24,904,140 2,141,458 37,500 27,151,098	\$ -	\$ 68,000 - 24,904,140 2,141,458 37,500 27,151,098	\$ 68,000 25,165,998 2,141,458 37,500 27,412,956
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	201,300 1,660 415,091 26,020,500 - \$ 56,088,709	232,000 - 299,361 26,020,500 - \$ 52,938,525	232,000 20,000 753,929 26,499,300 - \$ 54,656,327	200,000 131,666 - \$ 331,666	232,000 20,000 953,929 26,630,966 - \$ 54,987,993	232,000 - 939,631 27,117,900 843,886 \$ 56,546,373

# **Public Defender**

		2014-15		2014-15		2015-16	F	ange from Y15-16 Rec		2015-16		2016-17
Staffing By Budget Program		Actual		Adopted	Re	commended	to	FY15-16 Ado		Adopted		Proposed
Administration & Support		24.67		20.80		21.00		-		21.00		21.00
Adult Legal Services		43.62		43.70		44.50		1.00		45.50		44.50
Juvenile Legal Services		2.00		2.00		2.00		-		2.00		2.00
Total	_	70.29	_	66.50	_	67.50	_	1.00		68.50	_	67.50
Budget By Budget Program												
Administration & Support	\$	2,673,851	\$	2,696,516	\$	2,788,913	\$	80,000	\$	2,868,913	\$	2,894,917
Adult Legal Services		7,788,471		7,904,968		8,154,279		158,700		8,312,979		8,560,591
Juvenile Legal Services		465,821		442,815		408,602		-		408,602		430,130
Unallocated		-		-		_		-		-		-
Total	\$	10,928,142	\$	11,044,299	\$	11,351,794	\$	238,700	\$	11,590,494	\$	11,885,638
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total	\$ <b>\$</b>	10,124,244 473,251 330,647 <b>10,928,143</b>	\$	10,296,724 421,255 326,320 <b>11,044,299</b>	\$	10,537,976 434,341 379,477 <b>11,351,794</b>	\$ <b>\$</b>	198,700 40,000 - <b>238,700</b>	\$ <b>\$</b>	10,736,676 474,341 379,477 <b>11,590,494</b>	\$ <b>\$</b>	11,055,205 438,090 392,343 <b>11,885,638</b>
Budget By Categories of Revenues												
Intergovernmental Revenue	Ś	3,184,611	Ś	3,390,299	Ś	3,412,200	\$	_	Ś	3,412,200	\$	3,547,100
Charges for Services	Ψ.	174,478	Ψ.	185,716	Ψ.	190,000	٧	_	Ψ.	190,000	Ψ.	193,800
Total Operating Revenues		3,359,090		3,576,015		3,602,200		-		3,602,200		3,740,900
Intrafund Expenditure Transfers (-)		225,984		225,984		294,094		_		294,094		294,094
Decreases to Fund Balances		100,769		-		251,051		80,000		80,000		25-1,05-1
General Fund Contribution		7,242,300		7,242,300		7,455,500		158,700		7,614,200		7,706,300
Fund Balance Impact (-)		- ,2-2,300		- ,242,300				-		-,014,200		144,344
Total	\$	10,928,143	\$	11,044,299	Ś	11,351,794	\$	238,700	\$	11,590,494	\$	11,885,638
10001	<u> </u>	10,020,173	Ť	12,077,233	<u> </u>	11,331,734	<u> </u>	230,700	Ť	11,000,707	<u> </u>	11,000,000

### **Court Special Services**

Staffing By Budget Program		2015-16 Actual		2015-16 Adopted	Re	2016-17 ecommended	FY10	nge from 6-17 Rec 16-17 Ado		2016-17 Adopted		2017-18 Proposed
Total		-	=	-	=	-		-		-		-
Budget By Budget Program												
Grand Jury	\$	255,273	\$	233,990	\$	211,548	\$	-	\$	211,548	\$	214,484
Court Special Services		12,647,743		12,727,424		12,728,649		-		12,728,649		12,775,535
Conflict Defense Representation  Total	_	2,099,000	\$	2,417,516	_	2,308,703			ć	2,308,703	\$	2,370,617
Total	\$	15,002,017	<u> </u>	15,378,930	\$	15,248,900	\$	<del></del>	\$	15,248,900	3	15,360,636
Budget By Categories of Expenditures												
Services and Supplies	\$	4,497,015	\$	5,037,906	\$	5,046,240	\$	-	\$	5,046,240	\$	5,137,976
Other Charges		10,505,002		10,341,024		10,202,660				10,202,660		10,222,660
Total Operating Expenditures		15,002,017		15,378,930		15,248,900		-		15,248,900		15,360,636
Capital Assets		_		11,400		_		-		-		-
Increases to Fund Balances		221,371		76,600		76,600		-		76,600		76,600
Total	\$	15,223,387	\$	15,466,930	\$	15,325,500	\$		\$	15,325,500	\$	15,437,236
Budget By Categories of Revenues												
Fines, Forfeitures, and Penalties	Ś	1,735,852	Ś	1,800,900	Ś	1,662,500	\$	_	Ś	1,662,500	\$	1,662,500
Use of Money and Property	'	12,819	•	3,230	·	3,700	•	-	·	3,700		3,700
Charges for Services		3,714,583		3,599,000		3,544,100		-		3,544,100		3,544,100
Miscellaneous Revenue		1,169,318		1,175,654		1,410,400		<u> </u>		1,410,400		1,410,400
<b>Total Operating Revenues</b>		6,632,572		6,578,784		6,620,700		-		6,620,700		6,620,700
Other Financing Sources		20,000		_		_		_		_		_
Intrafund Expenditure Transfers (-)		33,264		30,000		30,000		_		30,000		30,000
Decreases to Fund Balances		752		321,346		88,000		-		88,000		88,000
General Fund Contribution		8,536,800		8,536,800		8,586,800		-		8,586,800		8,586,800
Fund Balance Impact (-)				-						-		111,736
Total	\$	15,223,387	\$	15,466,930	\$	15,325,500	\$	-	\$	15,325,500	\$	15,437,236

### Fire

Staffing By Budget Program  Administration & Support  Fire Prevention  Emergency Operations  Total	2015-16 Actual 30.97 13.28 219.22 263.47	2015-16 Adopted 33.45 12.05 227.92 273.42	2016-17 Recommended 33.45 12.05 230.12 275.62	Change from FY16-17 Rec to FY16-17 Ado - 3.00 1.00 4.00	2016-17 Adopted 33.45 15.05 231.12 279.62	2017-18 Proposed 33.45 12.05 230.12 275.62
Budget By Budget Program Administration & Support Fire Prevention Emergency Operations Total	\$ 7,705,912 2,371,437 53,178,128 \$ 63,255,477	\$ 8,204,928 2,403,914 51,712,833 \$ 62,321,675	\$ 9,225,781 2,444,117 54,723,550 \$ 66,393,448	\$ - 320,172 204,969 \$ 525,141	\$ 9,225,781 2,764,289 54,928,519 \$ 66,918,589	\$ 9,390,513 2,558,045 56,916,413 \$ 68,864,971
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures Capital Assets Other Financing Uses	\$ 55,013,881 4,479,366 3,762,230 <b>63,255,477</b> 105,048 4,350,142	\$ 53,012,682 5,446,983 3,862,010 <b>62,321,675</b> 500,850 8,172,180	\$ 55,032,197 5,978,512 5,382,739 <b>66,393,448</b> 1,242,450 11,709,431	\$ 483,981 17,160 24,000 <b>525,141</b>	\$ 55,516,178 5,995,672 5,406,739 <b>66,918,589</b> 1,242,450 11,824,431	\$ 57,466,345 5,891,126 5,507,500 68,864,971 345,000 6,038,771
Increases to Fund Balances Total  Budget By Categories of Revenues  Taxes Licenses, Permits and Franchises Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue	\$ 74,874,067 \$ 74,874,067 \$ 45,750,126 22,250 67,667 3,881,323 22,444,487 16,447	\$ 72,014,705 \$ 72,014,705 \$ 45,592,000 20,000 	\$ 79,365,329 \$ 49,273,000 20,000 	\$ 640,141	\$ 49,273,000 \$ 49,273,000 20,000 - 2,844,388 20,133,624 13,400	\$ 75,587,377 \$ 53,227,000 20,000 2,583,790 18,922,853 13,400
Total Operating Revenues Other Financing Sources Decreases to Fund Balances Total	72,182,299 1,420,224 1,271,544 \$ 74,874,067	65,348,714 1,362,640 5,303,351 \$ 72,014,705	72,284,412 1,211,010 5,869,907 \$ 79,365,329	640,141 \$ 640,141	72,284,412 1,211,010 6,510,048 \$ 80,005,470	74,767,043 800,334 20,000 \$ 75,587,377

# Sheriff

Staffing By Budget Program  Administration & Support Custody Operations Countywide Law Enforcement Court Security Services Unallocated Total	2015-16 Actual 51.27 242.23 282.54 50.26 6.42 632.72	2015-16 Adopted 44.75 252.06 309.85 44.88 - 651.54	2016-17 Recommended 45.75 250.06 310.85 43.88 - 650.54	Change from FY16-17 Rec to FY16-17 Ado - 17.54 1.00 - - 18.54	2016-17 Adopted 45.75 267.60 311.85 43.88 - 669.08	2017-18 Proposed 45.75 250.06 310.85 43.88 - 650.54
Budget By Budget Program  Administration & Support Custody Operations Countywide Law Enforcement Court Security Services Total	\$ 10,126,071 47,626,703 58,196,373 7,957,041 \$ 123,906,188	\$ 9,637,472 46,350,183 60,434,487 8,235,643 \$ 124,657,785	\$ 10,152,944 47,426,926 61,902,207 8,032,694 \$ 127,514,771	\$ - 2,276,440 74,998 - \$ 2,351,438	\$ 10,152,944 49,703,366 61,977,205 8,032,694 \$ 129,866,209	\$ 10,500,434 49,074,439 63,464,521 8,274,820 \$ 131,314,214
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures	\$ 103,541,809 13,674,576 6,689,803 123,906,188	\$ 104,698,444 13,378,251 6,581,090 124,657,785	\$ 105,915,866 13,498,435 8,100,470 127,514,771	\$ 2,266,964 84,474 - 2,351,438	\$ 108,182,830 13,582,909 8,100,470 129,866,209	\$ 109,516,407 13,432,906 8,364,901 131,314,214
Capital Assets Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	372,811 1,702,014 4,271 2,179,254 141,259 \$ 128,305,797	962,400 1,066,332 3,665 1,091,154 - \$ 127,781,336	63,000 1,060,180 23,700 677,129 \$ 129,338,780	\$ 3,226,438	938,000 1,060,180 23,700 677,129 - \$ 132,565,218	63,000 1,065,850 3,700 675,017 - \$ 133,121,781
Budget By Categories of Revenues Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$ 269,340 806,031 32,437,343 16,673,880 2,959,211 53,145,805	\$ 420,000 630,000 32,680,860 16,726,441 2,477,077 52,934,378	\$ 220,021 230,000 32,895,183 17,200,524 2,586,271 53,131,999	\$ - - - - -	\$ 220,021 230,000 32,895,183 17,200,524 2,586,271 53,131,999	\$ 220,000 230,000 33,026,083 17,485,370 2,616,359 53,577,812
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	3,027,561 50,218 1,224,214 70,858,000 - \$ 128,305,797	2,376,090 64,922 1,547,946 70,858,000 - \$ 127,781,336	2,498,175 51,336 1,871,470 71,785,800 \$ 129,338,780	3,151,438 75,000 - \$ 3,226,438	2,498,175 51,336 5,022,908 71,860,800 - \$ 132,565,218	2,500,415 51,336 1,229,271 73,137,500 2,625,447 \$ 133,121,781

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### **Health & Human Services**

### **Functional Summary**

				Change from		
	2015-16	2015-16	2016-17	FY16-17 Rec	2016-17	2017-18
Staffing By Budget Department	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Public Health	511.61	515.31	528.29	12.00	540.29	528.29
Behavioral Wellness	363.40	433.26	432.10	2.00	434.10	432.10
Social Services	897.33	899.75	899.75	-	899.75	899.75
Child Support Services	73.28	74.96	73.33	2.00	75.33	73.25
First 5, Children & Families	13.70	13.00	11.00		11.00	9.10
Total	1,859.33	1,936.28	1,944.47	16.00	1,960.47	1,942.49
Budget By Budget Department	ć 02 <b>7</b> 04 200	ć 02.202.ECE	ć 00 422 27C	ć 056.744	ć 00 270 447	ć 04.404.704
Public Health	\$ 83,781,209	\$ 82,383,565	\$ 89,422,376	\$ 956,741	\$ 90,379,117	\$ 91,104,781
Behavioral Wellness	102,913,421	104,881,405	109,040,762	2,602,052	111,642,814	114,327,443
Social Services	165,018,366	172,878,314	174,211,198	28,000	174,239,198	179,152,585
Child Support Services	9,409,896	9,436,946	9,436,747	146,136	9,582,883	9,769,962
First 5, Children & Families	4,442,836	4,657,421	3,950,090	-	3,950,090	3,522,380
Total Operating Budget	\$ 365,565,728	\$ 374,237,651	\$ 386,061,173	\$ 3,732,929	\$ 389,794,102	\$ 397,877,151
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 191,274,161	\$ 202,395,209	\$ 209,472,434	\$ 1,003,065	\$ 210,475,499	\$ 217,784,796
Services and Supplies	111,991,234	108,602,068	110,786,108	2,729,864	113,515,972	113,262,851
Other Charges	62,300,333	63,240,374	65,802,631	· · ·	65,802,631	66,829,504
Total Operating Expenditures	365,565,728	374,237,651	386,061,173	3,732,929	389,794,102	397,877,151
Capital Assets	943,267	2,164,060	1,543,000	249,500	1,792,500	942,500
Other Financing Uses	4,992,402	6,172,189	7,381,946	540,000	7,921,946	6,207,086
Intrafund Expenditure Transfers (+)	3,848,577	340,037	4,560,480	· -	4,560,480	4,527,481
Increases to Fund Balances	12,899,983	6,730,307	6,592,601	152,858	6,745,459	6,166,128
Total	\$ 388,249,957	\$ 389,644,244	\$ 406,139,200	\$ 4,675,287	\$ 410,814,487	\$ 415,720,346
Budget By Categories of Revenues Licenses, Permits and Franchises	\$ 1,464,428	\$ 1,485,120	\$ 1,570,990	\$ -	\$ 1,570,990	\$ 1,588,977
Fines, Forfeitures, and Penalties		700,844	559,996	<b>,</b>	559,996	
	583,384 645,630	•	•	-	•	290,802 605,222
Use of Money and Property Intergovernmental Revenue	•	593,556	614,206	00.130	614,206	•
Charges for Services	241,040,891 99,021,899	242,763,583 96,018,485	247,256,102 105,006,284	96,136 857,032	247,352,238 105,863,316	248,246,958
Miscellaneous Revenue	6,169,399	5,239,834		657,052		109,591,187
Total Operating Revenues	348,925,632	346,801,422	4,654,345 <b>359,661,923</b>	953,168	4,654,345 <b>360,615,091</b>	4,655,881 <b>364,979,027</b>
Other Financing Sources	7,669,276	7,881,862	7,431,766	2,632,444	10,064,210	5,120,971
Intrafund Expenditure Transfers (-)	3,858,575	350,617	4,575,208	2,032,444	4,575,208	4,542,209
Decreases to Fund Balances	7,505,774	14,319,643	13,789,803	876,170	14,665,973	10,077,851
General Fund Contribution	20,290,700	20,290,700	20,680,500	213,505	20,894,005	21,106,400
Fund Balance Impact (-)	20,230,700	20,230,700	20,000,000	213,303	20,054,005	9,893,888
Total	\$ 388,249,957	\$ 389,644,244	\$ 406,139,200	\$ 4,675,287	\$ 410,814,487	\$ 415,720,346

### **Public Health**

			Change from				
	2015-16	2015-16	2016-17	FY16-17 Rec	2016-17	2017-18	
Staffing By Budget Program	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed	
Administration & Support	60.30	58.83	60.68	2.00	62.68	60.68	
Health Care Centers	228.23	229.42	243.60	6.50	250.10	243.60	
Indigent Health Programs	37.74	40.92	37.73	-	37.73	37.73	
Disease Prevention & Health Promotion	90.80	93.51	93.68	2.00	95.68	93.68	
Regulatory Programs & Emergency Prepa	53.04	55.44	55.44	0.50	55.94	55.44	
Animal Services	39.21	37.19	37.17	1.00	38.17	37.17	
Total	509.31	515.31	528.29	12.00	540.29	528.29	
Budget By Budget Program							
Administration & Support	\$ 9,029,388	\$ 9,126,104	\$ 9,023,609	\$ 257,001	\$ 9,280,610	\$ 9,373,350	
Health Care Centers	43,124,307	40,363,508	47,077,498	211,423	47,288,921	47,657,570	
Indigent Health Programs	5,809,627	6,544,204	5,994,085	72,500	6,066,585	5,899,827	
Disease Prevention & Health Promotion	12,906,727	12,894,248	13,726,173	148,000	13,874,173	14,171,658	
Regulatory Programs & Emergency Prepa	8,011,232	8,401,242	8,399,695	104,314	8,504,009	8,615,022	
Animal Services	4,899,928	5,054,259	5,201,316	163,503	5,364,819	5,387,354	
Total	\$ 83,781,209	\$ 82,383,565	\$ 89,422,376	\$ 956,741	\$ 90,379,117	\$ 91,104,781	
Budget By Categories of Expenditures							
Salaries and Employee Benefits	\$ 59,151,875	\$ 60,899,576	\$ 64,468,556	\$ 616,929	\$ 65,085,485	\$ 66,749,513	
Services and Supplies	21,317,744	18,120,110	21,372,520	339,812	21,712,332	20,661,097	
Other Charges	3,311,590	3,363,879	3,581,300	-	3,581,300	3,694,171	
Total Operating Expenditures	83,781,209	82,383,565	89,422,376	956,741	90,379,117	91,104,781	
Capital Assets	474,392	265,566	264,500	6,500	271,000	689,000	
Other Financing Uses	2,555,418	3,813,412	4,905,104	540,000	5,445,104	3,908,604	
Intrafund Expenditure Transfers (+)	10,184	10,184	53,299	-	53,299	14,274	
Increases to Fund Balances	8,512,729	4,662,669	4,494,285	-	4,494,285	4,066,276	
Total	\$ 95,333,933	\$ 91,135,396	\$ 99,139,564	\$ 1,503,241	\$ 100,642,805	\$ 99,782,935	
Budget By Categories of Revenues							
Licenses, Permits and Franchises	\$ 1,381,122	\$ 1,419,120	\$ 1,504,990	\$ -	\$ 1,504,990	\$ 1,522,977	
Fines, Forfeitures, and Penalties	568,680	684,965	543,296	-	543,296	274,102	
Use of Money and Property	188,032	85,797	102,192	_	102,192	102,192	
Intergovernmental Revenue	20,951,778	19,820,250	20,458,641	_	20,458,641	20,441,250	
Charges for Services	54,610,928	47,399,737	52,698,440	468,424	53,166,864	54,026,883	
Miscellaneous Revenue	4,265,468	3,890,369	3,773,883	100,121	3,773,883	3,773,883	
Total Operating Revenues	81,966,007	73,300,238	79,081,442	468,424	79,549,866	80,141,287	
Other Financing Sources	1,187,251	3,490,108	3,762,950	98,000	3,860,950	3,354,450	
Intrafund Expenditure Transfers (-)	20.182	20.764	68,027	,	68,027	29.002	
Decreases to Fund Balances	3,253,092	5,416,886	7,132,545	723,312	7,855,857	6,392,729	
General Fund Contribution	8,907,400	8,907,400	9,094,600	213,505	9,308,105	9,292,500	
Fund Balance Impact (-)	-	-	-	_13,303		572,967	
Total	\$ 95,333,933	\$ 91,135,396	\$ 99,139,564	\$ 1,503,241	\$ 100,642,805	\$ 99,782,935	

## **Behavioral Wellness**

				Change from		
	2015-16	2015-16	2016-17	FY16-17 Rec	2016-17	2017-18
Staffing By Budget Program	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Adminstration & Support	65.63	67.85	66.85	-	66.85	66.85
Mental Health Inpatient Services	42.11	46.60	45.50	-	45.50	45.50
Mental Health Outpatient Services	26.42	30.57	28.77	2.00	30.77	28.77
Mental Health Community Services Progr	215.46	275.99	278.73	_	278.73	278.73
Alcohol & Drug Progams	10.79	12.25	12.25	-	12.25	12.25
Unallocated	2.99	-	-	_	-	-
Total	363.40	433.26	432.10	2.00	434.10	432.10
Budget By Budget Program						
Adminstration & Support	\$ 9,603,256	\$ 10,442,836	\$ 10,436,715	\$ -	\$ 10,436,715	\$ 10,864,009
Mental Health Inpatient Services	11,299,540	9,822,923	10,159,555	347,978	10,507,533	10,025,068
Mental Health Outpatient Services	4,947,461	6,003,663	5,760,941	240,001	6,000,942	5,986,657
Mental Health Community Services Progr		66,363,788	69,789,160	2,014,073	71,803,233	72,065,146
Alcohol & Drug Progams	11,844,433	12,248,195	12,894,391	2,014,075	12,894,391	15,386,563
Total	\$ 102,913,421	\$ 104,881,405	\$ 109,040,762	\$ 2,602,052	\$ 111,642,814	\$ 114,327,443
. Otta	ψ 102,313,421	<del>V 104,001,403</del>	ψ 103,040,70 <u>2</u>	<del>\$ 2,002,032</del>	Ų 111,042,014	<del>V 114,527,445</del>
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 41,278,667	\$ 47,497,112	\$ 52,098,357	\$ 240,000	\$ 52,338,357	\$ 54,371,191
Services and Supplies	58,571,663	54,774,475	54,569,602	2,362,052	56,931,654	57,538,416
Other Charges	3,063,092	2,609,818	2,372,803		2,372,803	2,417,836
Total Operating Expenditures	102,913,421	104,881,405	109,040,762	2,602,052	111,642,814	114,327,443
Capital Assets	29,864	1,154,994	46,000	243,000	289,000	46,000
Other Financing Uses	2,330,021	2,216,704	2,313,902	-	2,313,902	2,173,042
Intrafund Expenditure Transfers (+)	3,838,393	329,853	4,507,181	-	4,507,181	4,513,207
Increases to Fund Balances	1,071,235	88,648	102,414	-	102,414	103,950
Total	\$ 110,182,933	\$ 108,671,604	\$ 116,010,259	\$ 2,845,052	\$ 118,855,311	\$ 121,163,642
Budget By Categories of Revenues						
Fines, Forfeitures, and Penalties	\$ 3,643	\$ 2,679	\$ 3,500	\$ -	\$ 3,500	\$ 3,500
Use of Money and Property	216,077	230,945	232,427	-	232,427	228,164
Intergovernmental Revenue	50,141,671	47,702,935	50,540,576	-	50,540,576	49,025,150
Charges for Services	44,391,975	48,618,748	52,307,844	388,608	52,696,452	55,564,304
Miscellaneous Revenue	469,137	342,549	352,414		352,414	353,950
Total Operating Revenues	95,222,502	96,897,856	103,436,761	388,608	103,825,369	105,175,068
Other Financing Sources	5,742,374	4,264,681	2,119,125	2,456,444	4,575,569	1,678,681
Intrafund Expenditure Transfers (-)	3,838,393	329,853	4,507,181	-	4,507,181	4,513,207
Decreases to Fund Balances	1,253,964	3,053,514	1,780,292	-	1,780,292	1,594,325
General Fund Contribution	4,125,700	4,125,700	4,166,900	-	4,166,900	4,233,100
Fund Balance Impact (-)	, -,	, -,	-	-	-	3,969,261
Total	\$ 110,182,933	\$ 108,671,604	\$ 116,010,259	\$ 2,845,052	\$ 118,855,311	\$ 121,163,642

## **Social Services**

Staffing By Budget Program  Administration & Support  Public Assistance and Welfare to Work Ac Medi-Cal Eligibility  Protective Services for Children, Adults, D	204.20	2015-16 Adopted 159.63 266.91 263.41 209.80	2016-17 Recommended 158.32 272.27 257.51 211.65	Change from FY16-17 Rec to FY16-17 Ado - -	2016-17 Adopted 158.32 272.27 257.51 211.65	2017-18 Proposed 158.32 272.27 257.51 211.65
Unallocated	0.58	-	211.05	_	211.03	-
Total	897.33	899.75	899.75	-	899.75	899.75
Budget By Budget Program						
Administration & Support Public Assistance and Welfare to Work Ac Medi-Cal Eligibility Protective Services for Children, Adults, D Unallocated	21,016,132 56,668,897	\$ 20,629,283 67,205,364 25,239,379 59,804,288	\$ 21,074,787 68,099,347 24,811,996 60,225,068	\$ 28,000 - - -	\$ 21,102,787 68,099,347 24,811,996 60,225,068	\$ 21,974,538 69,002,486 25,999,815 62,175,746
Total	\$ <b>165,018,366</b>	\$ 172,878,314	\$ 174,211,198	\$ 28,000	\$ 174,239,198	\$ 179,152,585
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures  Capital Assets Other Financing Uses Increases to Fund Balances Total	\$ 81,387,971 28,044,879 55,585,516 <b>165,018,366</b> 433,331 78,523 2,793,373 <b>\$ 168,323,594</b>	\$ 84,333,179 31,600,099 56,945,036 172,878,314 743,500 111,233 1,978,990 \$ 175,712,037	\$ 83,360,833 31,385,049 59,465,316 <b>174,211,198</b> 1,232,500 134,500 1,995,902 <b>\$ 177,574,100</b>	\$ - 28,000 - 28,000 - - - - \$ 28,000	\$ 83,360,833 31,413,049 59,465,316 174,239,198 1,232,500 134,500 1,995,902 \$ 177,602,100	\$ 87,037,381 31,749,550 60,365,654 179,152,585 207,500 97,000 1,995,902 \$ 181,452,987
Budget By Categories of Revenues Licenses, Permits and Franchises Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$ 83,307 11,061 205,550 156,395,721 18,996 748,253 157,462,888	\$ 66,000 13,200 263,814 162,041,517 - 525,501 162,910,032	\$ 66,000 13,200 267,587 163,273,588 - 488,048 164,108,423	\$ - - - - - - -	\$ 66,000 13,200 267,587 163,273,588 - 488,048 164,108,423	\$ 66,000 13,200 267,866 165,926,688 - 488,048 166,761,802
Other Financing Sources Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	739,651 2,863,455 7,257,600 \$ 168,323,594	127,073 5,417,332 7,257,600 - \$ 175,712,037	1,549,691 4,496,986 7,419,000 - \$ 177,574,100	28,000 - - - \$ 28,000	1,577,691 4,496,986 7,419,000 - \$ 177,602,100	87,840 2,004,100 7,580,800 5,018,445 \$ 181,452,987

# **Child Support Services**

Staffing By Budget Program		2015-16 Actual		2015-16 Adopted	Re	2016-17 commended	F۱	ange from /16-17 Rec -Y16-17 Ado		2016-17 Adopted		2017-18 Proposed
Case Management & Collections Total	73.28 <b>73.28</b>		_	74.96 <b>74.96</b>		73.33 <b>73.33</b>		2.00 2.00		75.33 <b>75.33</b>		73.25 <b>73.25</b>
Budget By Budget Program												
Case Management & Collections Unallocated	\$	9,409,740 155	\$	9,436,946	\$	9,436,747	\$	146,136	\$	9,582,883	\$	9,769,962
Total	\$	9,409,896	\$	9,436,946	\$	9,436,747	\$	146,136	\$	9,582,883	\$	9,769,962
Budget By Categories of Expenditures												
Salaries and Employee Benefits	\$	7,882,635	\$	7,978,456	\$	8,014,161	\$	146,136	\$	8,160,297	\$	8,293,721
Services and Supplies Other Charges		1,247,890 279,371		1,185,068 273,422		1,111,682 310,904		-		1,111,682 310,904		1,157,646 318,595
Total Operating Expenditures	_	9,409,896		9,436,946		9,436,747		146,136		9,582,883	-	9,769,962
Capital Assets Increases to Fund Balances		5,680 1,526		-		-		-		-		-
Total	\$	9,417,101	\$	9,436,946	\$	9,436,747	\$	146,136	\$	9,582,883	\$	9,769,962
Budget By Categories of Revenues												
Use of Money and Property	\$	4,382	\$	3,000	\$	2,000	\$	-	\$	2,000	\$	2,000
Intergovernmental Revenue Miscellaneous Revenue		9,382,989		9,433,946		9,434,747		96,136		9,530,883		9,434,747
Total Operating Revenues		5,236 <b>9,392,607</b>		9,436,946		9,436,747		96,136		9,532,883		9,436,747
Other Financing Sources		-		-		-		50,000		50,000		-
Decreases to Fund Balances		24,495		-		-		-		-		-
Fund Balance Impact (-) <b>Total</b>	Ċ	9,417,101	\$	9,436,946	Ċ	9,436,747	<u> </u>	146,136	Ś	9,582,883	<u> </u>	333,215 <b>9,769,962</b>
iviai	<u> </u>	3,417,101	<u> </u>	3,430,940	<u> </u>	3,430,747	\$	140,130	ş	7,302,883	<u> </u>	3,703,902

## First Five, Children & Families

Staffing By Budget Program Administration & Support		2015-16 Actual		2015-16 Adopted 3.25	Red	2016-17 commended 2.99	FY	ange from 16-17 Rec Y16-17 Ado		2016-17 Adopted 2.99		2017-18 Proposed 2.82
Program Evaluation and Research Children's Wellness and Support Total	_	0.48 10.38 <b>13.70</b>		9.28 13.00		0.50 7.51 <b>11.00</b>		- - - -		0.50 7.51 <b>11.00</b>	_	0.50 5.79 <b>9.10</b>
Budget By Budget Program		•••••							•••••	•••••		
Administration & Support Program Evaluation and Research Children's Wellness and Support Total Operating Budget	\$ <b>\$</b>	581,865 250,289 3,610,681 <b>4,442,836</b>	\$ <b>\$</b>	645,427 231,515 3,780,479 <b>4,657,421</b>	\$ <b>\$</b>	656,876 218,450 3,074,764 <b>3,950,090</b>	\$ <b>\$</b>	- - - -	\$ <b>\$</b>	656,876 218,450 3,074,764 <b>3,950,090</b>	\$ <b>\$</b>	642,609 179,388 2,700,383 <b>3,522,380</b>
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures	\$	1,573,013 2,809,058 60,764 <b>4,442,836</b>	\$	1,686,886 2,922,316 48,219 <b>4,657,421</b>	\$	1,530,527 2,347,255 72,308 <b>3,950,090</b>	\$	- - - -	\$	1,530,527 2,347,255 72,308 <b>3,950,090</b>	\$	1,332,990 2,156,142 33,248 <b>3,522,380</b>
Other Financing Uses Increases to Fund Balances Total	\$	28,440 521,120 <b>4,992,396</b>	\$	30,840 - <b>4,688,261</b>	\$	28,440 - <b>3,978,530</b>	\$	152,858 <b>152,858</b>	\$	28,440 152,858 <b>4,131,388</b>	\$	28,440 - <b>3,550,820</b>
Budget By Categories of Revenues Use of Money and Property Intergovernmental Revenue Miscellaneous Revenue Total Operating Revenues	\$	31,591 4,168,732 681,305 <b>4,881,628</b>	\$	10,000 3,764,935 481,415 <b>4,256,350</b>	\$	10,000 3,548,550 40,000 <b>3,598,550</b>	\$	- - - -	\$	10,000 3,548,550 40,000 <b>3,598,550</b>	\$	5,000 3,419,123 40,000 <b>3,464,123</b>
Decreases to Fund Balances  Total	\$	110,768 <b>4,992,396</b>	\$	431,911 <b>4,688,261</b>	\$	379,980 <b>3,978,530</b>	\$	152,858 <b>152,858</b>	\$	532,838 <b>4,131,388</b>	\$	86,697 <b>3,550,820</b>

## **Community Resources & Public Facilities**

#### **Functional Summary**

Staffing By Budget Department Agricultural Commissioner/W&M Planning & Development Public Works Community Services Total	2015-16 Actual 32.71 82.61 263.05 100.42 478.79	2015-16 Adopted 33.00 89.93 282.75 105.71 511.40	2016-17 Recommended 33.00 92.03 281.25 105.51 511.79	Change from FY16-17 Rec to FY16-17 Ado  - (0.40)  - 3.50  3.10	2016-17 Adopted 33.00 91.63 281.25 109.01 514.89	2017-18 Proposed 33.00 92.03 281.25 105.51 511.79
Budget By Budget Department Agricultural Commissioner/W&M Planning & Development Public Works Community Services Total Operating Budget	\$ 4,738,909	\$ 5,049,098	\$ 5,145,771	\$ -	\$ 5,145,771	\$ 5,423,705
	14,991,157	19,240,543	19,128,239	177,568	19,305,807	19,204,581
	86,046,279	108,310,722	101,817,413	-	101,817,413	97,596,027
	22,532,049	24,848,580	25,289,042	1,763,135	27,052,177	23,632,256
	\$ 128,308,393	\$ 157,448,943	\$ 151,380,465	\$ 1,940,703	\$ 153,321,168	\$ 145,856,569
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures  Capital Assets Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	\$ 55,287,392 58,597,603 14,423,398 128,308,393 20,519,947 7,943,332 626,497 9,259,798 5,549,779 \$ 172,207,747	\$ 61,760,131 78,430,719 17,258,093 157,448,943 23,935,200 10,089,239 982,060 12,120,859	\$ 63,314,469 72,776,393 15,289,603 <b>151,380,465</b> 19,890,743 10,799,723 875,379 21,146,310	\$ 447,903 1,224,800 268,000 1,940,703 1,500,000 59,000 - 1,630,000	\$ 63,762,372 74,001,193 15,557,603 <b>153,321,168</b> 21,390,743 10,858,723 875,379 22,776,310	\$ 65,957,672 59,688,173 20,210,724 <b>145,856,569</b> 19,977,510 6,271,598 791,620 17,237,525
Budget By Categories of Revenues Taxes Licenses, Permits and Franchises Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$ 22,743,891	\$ 22,838,006	\$ 22,718,108	\$ -	\$ 22,718,108	\$ 23,613,531
	12,552,419	12,929,648	13,374,425	(29,097)	13,345,328	13,753,017
	12,540	6,000	8,200	-	8,200	8,200
	1,874,641	908,338	1,073,741	270,000	1,343,741	1,075,344
	31,357,486	36,742,849	34,830,678	59,000	34,889,678	33,578,649
	51,761,138	52,714,972	53,940,997	-	53,940,997	54,895,888
	6,800,320	6,304,510	5,505,057	-	5,505,057	5,602,048
	127,102,435	132,444,323	131,451,206	299,903	131,751,109	132,526,677
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	6,180,263	8,475,419	9,117,368	1,259,000	10,376,368	4,544,211
	370,175	688,871	749,502	-	749,502	664,383
	16,516,303	43,754,688	43,372,744	3,031,665	46,404,409	32,124,785
	19,213,000	19,213,000	19,401,800	539,135	19,940,935	19,584,500
	2,825,571	-	-	-	-	690,266
	\$ 172,207,747	\$ 204,576,301	\$ 204,092,620	\$ 5,129,703	\$ 209,222,323	\$ 190,134,822

# Agricultural Commissioner

Staffing By Budget Program  Administration & Support  Agriculture  Weights & Measures  Total	<u>-</u>	2015-16 Actual 2.50 24.60 5.62 32.71	_	2015-16 Adopted 2.30 24.13 6.56 33.00	Red	2016-17 commended 2.02 25.35 5.63 33.00	FY16	ge from -17 Rec 6-17 Ado - - - -		2016-17 Adopted 2.02 25.35 5.63 33.00	<u></u>	2017-18 Proposed 2.02 25.35 5.63 33.00
Administration & Support Agriculture Weights & Measures Total	\$ <b>\$</b>	485,600 3,537,175 716,134 <b>4,738,909</b>	\$ <b>\$</b>	372,654 3,804,925 871,519 <b>5,049,098</b>	\$ <b>\$</b>	467,921 3,902,791 775,059 <b>5,145,771</b>	\$ <b>\$</b>	- - - -	\$ <b>\$</b>	467,921 3,902,791 775,059 <b>5,145,771</b>	\$	492,848 4,056,673 874,184 <b>5,423,705</b>
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures	\$	3,684,247 706,295 348,367 <b>4,738,909</b>	\$	3,945,598 676,200 427,300 <b>5,049,098</b>	\$	4,075,696 658,900 411,175 <b>5,145,771</b>	\$	- - - -	\$	4,075,696 658,900 411,175 <b>5,145,771</b>	\$	4,285,912 713,900 423,893 <b>5,423,705</b>
Capital Assets Other Financing Uses Fund Balance Impact (+) <b>Total</b>	\$	49,043 407 <b>4,788,359</b>	\$	5,049,098	\$	60,000 - - 5,205,771	\$	- - - -	\$	60,000 - - 5,205,771	\$	5,423,705
Budget By Categories of Revenues Licenses, Permits and Franchises Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$	457,775 2,045,680 562,549 25,147 <b>3,091,151</b>	\$	430,000 2,212,290 589,300 20,300 <b>3,251,890</b>	\$	441,200 2,338,971 607,100 13,100 <b>3,400,371</b>	\$	- - - -	\$	441,200 2,338,971 607,100 13,100 <b>3,400,371</b>	\$	441,200 2,597,205 614,300 13,100 <b>3,665,805</b>
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$	5,000 66,708 9,000 1,616,500 - <b>4,788,359</b>	\$	5,000 66,708 109,000 1,616,500 - 5,049,098	\$	5,000 66,700 100,000 1,633,700 - 5,205,771	\$	- - - - -	\$	5,000 66,700 100,000 1,633,700 - 5,205,771	\$	17,976 1,657,900 82,024 <b>5,423,705</b>

# Planning & Development

				Change from		
	2015-16	2015-16	2016-17	FY16-17 Rec	2017-18	2017-18
Staffing By Budget Program	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Administration & Support	14.18	15.78	15.87	(0.40)	15.47	15.87
Permitting	54.75	58.61	60.58	-	60.58	60.58
Coastal Mitigation	0.15	0.17	0.17	-	0.17	0.17
Code Enforcement	3.47	3.85	3.86	-	3.86	3.86
Long Range Planning	10.07	11.53	11.56		11.56	11.56
Total	82.61	89.93	92.03	(0.40)	91.63	92.03
Budget By Budget Program						
Administration & Support	\$ 2,523,369	\$ 2,783,180	\$ 2,724,101	\$ 28,902	\$ 2,753,003	\$ 2,856,670
Permitting	9,375,807	12,073,795	12,457,995	148,662	12,606,657	12,671,082
Coastal Mitigation	578,437	1,214,604	1,040,668	-	1,040,668	1,106,011
Code Enforcement	491,065	548,532	555,318	-	555,318	573,217
Long Range Planning	2,022,479	2,620,432	2,350,157	4	2,350,161	1,997,601
Total	\$ 14,991,157	\$ 19,240,543	\$ 19,128,239	\$ 177,568	\$ 19,305,807	\$ 19,204,581
<b>Budget By Categories of Expenditures</b>						
Salaries and Employee Benefits	\$ 11,237,761	\$ 12,241,893	\$ 12,759,602	\$ (29,097)	\$ 12,730,505	\$ 13,274,428
Services and Supplies	2,634,574	5,217,266	4,791,953	156,665	4,948,618	4,269,698
Other Charges	1,118,822	1,781,384	1,576,684	50,000	1,626,684	1,660,455
Total Operating Expenditures	14,991,157	19,240,543	19,128,239	177,568	19,305,807	19,204,581
Capital Assets	11,823	36,000	17,000	-	17,000	17,010
Other Financing Uses	61,105	554,000	411,000	_	411,000	695,000
Increases to Fund Balances	296,076	265,000	254,000	_	254,000	258,750
Fund Balance Impact (+)	491,719	-	251,000	_	25-1,000	230,730
Total	\$ 15,851,881	\$ 20,095,543	\$ 19,810,239	\$ 177,568	\$ 19,987,807	\$ 20,175,341
	<del>+ 10,001,001</del>	<del></del>	<del>+ 15/515/155</del>	<del></del>	ψ 25/501/001	<del>+ 10,110,011</del>
n toun court to the						
Budget By Categories of Revenues	ć 0.370.750	ć 0.000 F0.	d 0.202 =12	ć (20.00 <del>=</del> )	¢ 0.254.616	ć 0.744.205
Licenses, Permits and Franchises	\$ 8,279,768	\$ 8,990,524	\$ 9,383,713	\$ (29,097)	\$ 9,354,616	\$ 9,711,305
Fines, Forfeitures, and Penalties	12,540	6,000	8,200	-	8,200	8,200
Use of Money and Property	30,691	24,223	13,200	-	13,200	13,330
Intergovernmental Revenue	442,940	495,536	158,000	-	158,000	- 2 224 655
Charges for Services	1,243,053	3,224,156	3,222,827	-	3,222,827	3,231,668
Miscellaneous Revenue	868,159	943,926	1,007,306		1,007,306	696,740
Total Operating Revenues	10,877,152	13,684,365	13,793,246	(29,097)	13,764,149	13,661,243
Other Financing Sources	-	-	49,822	-	49,822	-
Decreases to Fund Balances	310,329	1,746,778	1,247,371	206,665	1,454,036	1,734,198
General Fund Contribution	4,664,400	4,664,400	4,719,800		4,719,800	4,779,900
Total	\$ 15,851,881	\$ 20,095,543	\$ 19,810,239	\$ 177,568	\$ 19,987,807	\$ 20,175,341

## **Public Works**

				Change from		
	2015-16	2015-16	2016-17	FY16-17 Rec	2016-17	2017-18
Staffing By Budget Program	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Administration & Support	13.20	15.00	16.00	=	16.00	16.00
Transportation	110.63	120.00	117.00	-	117.00	117.00
Surveyor	5.18	5.00	5.00	-	5.00	5.00
Water Resources/Flood Control	41.65	48.50	48.00	-	48.00	48.00
Resource Recovery & Waste Managemer	r 89.08	94.25	95.25	-	95.25	95.25
Unallocated	3.31				-	
Total	263.05	282.75	281.25		281.25	281.25
Budget By Budget Program				_		4
Administration & Support	\$ 3,736,122	\$ 4,476,942	\$ 4,194,136	\$ -	\$ 4,194,136	\$ 4,330,932
Transportation	37,963,152	45,068,595	38,079,621	-	38,079,621	33,807,114
Surveyor	896,232	880,640	908,963	-	908,963	939,337
Water Resources/Flood Control	14,948,352	21,602,982	20,528,578	-	20,528,578	24,313,547
Resource Recovery & Waste Managemer		36,281,563	38,106,115	-	38,106,115	34,205,097
Unallocated	148	-	-	<del></del>	-	<del></del>
Total	\$ 86,046,279	\$ 108,310,722	\$ 101,817,413	\$ -	\$ 101,817,413	\$ 97,596,027
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 30,916,601	\$ 35,303,199	\$ 35,916,777	\$ -	\$ 35,916,777	\$ 37,349,469
Services and Supplies	44,693,886	60,834,781	55,342,722	-	55,342,722	44,945,074
Other Charges	10,435,791	12,172,742	10,557,914	_	10,557,914	15,301,484
Total Operating Expenditures	86,046,279	108,310,722	101,817,413	-	101,817,413	97,596,027
Capital Assets	18,434,324	21,837,000	18,682,743	1,500,000	20,182,743	19,205,500
Other Financing Uses	6,275,253	8,544,652	9,089,641	50,000	9,139,641	4,552,044
Intrafund Expenditure Transfers (+)	195,965	481,385	463,262	50,000	463,262	464,587
Increases to Fund Balances	5,640,834	10,744,409	19,687,091	1,500,000	21,187,091	15,858,782
Fund Balance Impact (+)	5,025,211	-	-	-	-	-
Total	\$ 121,617,866	\$ 149,918,168	\$ 149,740,150	\$ 3,050,000	\$ 152,790,150	\$ 137,676,940
Budget By Categories of Revenues						
Taxes	\$ 22,080,432	\$ 22,203,043	\$ 22,034,305	\$ -	\$ 22,034,305	\$ 22,916,408
Licenses, Permits and Franchises	3,814,877	3,509,124	3,549,512	-	3,549,512	3,600,512
Use of Money and Property	1,568,834	732,585	846,311	-	846,311	847,784
Intergovernmental Revenue	25,607,591	29,396,202	29,025,927	50,000	29,075,927	28,580,652
Charges for Services	42,487,404	42,475,358	43,569,651	-	43,569,651	44,543,501
Miscellaneous Revenue	2,866,055	2,832,310	2,211,420		2,211,420	2,193,920
Total Operating Revenues	98,425,193	101,148,622	101,237,126	50,000	101,287,126	102,682,777
Other Financing Sources	4,585,727	6,472,477	7,103,863	1,250,000	8,353,863	2,396,931
Intrafund Expenditure Transfers (-)	195,965	481,385	463,262	-	463,262	464,587
Decreases to Fund Balances	12,478,710	38,708,984	37,806,999	1,750,000	39,556,999	28,976,145
General Fund Contribution	3,106,700	3,106,700	3,128,900	-	3,128,900	3,156,500
Fund Balance Impact (-)	2,825,571			-	-	
Total	\$ 121,617,866	\$ 149,918,168	\$ 149,740,150	\$ 3,050,000	\$ 152,790,150	\$ 137,676,940

# **Community Services**

				Change from		
	2015-16	2015-16	2016-17	FY16-17 Rec	2016-17	2017-18
Staffing By Budget Program	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Administration & Support	4.38	5.00	6.00	-	6.00	6.00
Parks & Open Spaces	78.69	79.71	78.71	3.00	81.71	78.71
Housing & Community Development	10.69	11.85	12.00	0.50	12.50	12.00
Community Support (Arts & Libraries)	2.67	3.15	2.80	-	2.80	2.80
Energy and Sustainability Initiatives	3.99	6.00	6.00	=	6.00	6.00
Total	100.42	105.71	105.51	3.50	109.01	105.51
Budget By Budget Program						
Administration & Support	\$ 861,413	\$ 888,827	\$ 929,434	\$ -	\$ 929,434	\$ 977,734
Parks & Open Spaces	11,658,847	11,702,758	11,392,614	1,205,000	12,597,614	11,320,529
Housing & Community Development	3,671,681	4,675,985	5,298,317	80,000	5,378,317	3,302,533
Community Support (Arts & Libraries)	4,809,704	4,757,326	4,727,117	383,135	5,110,252	4,745,678
Energy and Sustainability Initiatives	1,530,403	2,823,684	2,941,560	95,000	3,036,560	3,285,782
Total	\$ 22,532,049	\$ 24,848,580	\$ 25,289,042	\$ 1,763,135	\$ 27,052,177	\$ 23,632,256
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 9,448,783	\$ 10,269,441	\$ 10,562,394	\$ 477,000	\$ 11,039,394	\$ 11,047,863
Services and Supplies	10,562,849	11,702,472	11,982,818	1,068,135	13,050,953	9,759,501
Other Charges	2,520,417	2,876,667	2,743,830	218,000	2,961,830	2,824,892
Total Operating Expenditures	22,532,049	24,848,580	25,289,042	1,763,135	27,052,177	23,632,256
			, ,	1,703,133		
Capital Assets	2,073,800	2,062,200	1,131,000	-	1,131,000	755,000
Other Financing Uses	1,557,931	990,587	1,299,082	9,000	1,308,082	1,024,554
Intrafund Expenditure Transfers (+)	430,532	500,675	412,117	-	412,117	327,033
Increases to Fund Balances	3,322,888	1,111,450	1,205,219	130,000	1,335,219	1,119,993
Fund Balance Impact (+)	32,442		-	_	-	
Total	\$ 29,949,641	\$ 29,513,492	\$ 29,336,460	\$ 1,902,135	\$ 31,238,595	\$ 26,858,836
Budget By Categories of Revenues						
Taxes	\$ 663,459	\$ 634,963	\$ 683,803	\$ -	\$ 683,803	\$ 697,123
Use of Money and Property	275,117	151,530	214,230	270,000	484,230	214,230
Intergovernmental Revenue	3,261,275	4,638,821	3,307,780	9,000	3,316,780	2,400,792
Charges for Services	7,468,132	6,426,158	6,541,419	5,000	6,541,419	6,506,419
Miscellaneous Revenue	3,040,958	2,507,974	2,273,231	-	2,273,231	2,698,288
Total Operating Revenues	14,708,940	14,359,446	13,020,463	279,000	13,299,463	12,516,852
		• •		•		
Other Financing Sources	1,589,536	1,997,942	1,958,683	9,000	1,967,683	2,147,280
Intrafund Expenditure Transfers (-)	107,502	140,778	219,540	-	219,540	199,796
Decreases to Fund Balances	3,718,263	3,189,926	4,218,374	1,075,000	5,293,374	1,396,466
General Fund Contribution	9,825,400	9,825,400	9,919,400	539,135	10,458,535	9,990,200
Fund Balance Impact (-)	-	-	-		-	608,242
Total	\$ 29,949,641	\$ 29,513,492	\$ 29,336,460	\$ 1,902,135	\$ 31,238,595	\$ 26,858,836

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# General Government & Support Services

#### **Functional Summary**

				Change from		
	2015-16	2015-16	2016-17	FY16-17 Rec	2016-17	2017-18
Staffing By Budget Department	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Auditor-Controller	49.91	49.20	49.25	1.00	50.25	49.25
Clerk-Recorder-Assessor	100.90	96.38	98.13	1.00	99.13	98.13
General Services	118.03	120.00	120.00	(1.00)	119.00	120.00
Human Resources	24.08	26.50	26.00	2.25	28.25	26.00
Treasurer-Tax Collector-Public	41.48	44.00	44.00	1.00	45.00	44.00
Total	334.39	336.08	337.38	4.25	341.63	337.38
Budget By Budget Department						
Auditor-Controller	\$ 8,188,338	\$ 8,626,702	\$ 8,907,000	\$ 94,000	\$ 9,001,000	\$ 9,249,000
Clerk-Recorder-Assessor	14,869,222	16,542,401	16,821,295	208,900	17,030,195	17,165,321
General Services	41,568,981	44,433,291	46,642,093	553,000	47,195,093	46,440,080
Human Resources	7,492,044	8,471,046	8,153,925	318,510	8,472,435	8,171,945
Treasurer-Tax Collector-Public	6,739,713	7,296,789	7,448,001	80,000	7,528,001	7,767,820
North County Jail	2,605,689	24,071,489	32,389,202	-	32,389,202	41,497,323
Debt Service	2,120,427	2,128,362	2,015,630		2,015,630	1,902,641
Total Operating Budget	\$ 83,584,414	\$ 111,570,080	\$ 122,377,146	\$ 1,254,410	\$ 123,631,556	\$ 132,194,130
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures  Capital Assets Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	\$ 42,790,382 26,133,681 14,660,351 83,584,414 11,969,700 4,716,795 1,065,931 4,711,677 2,074,201 \$ 108,122,718	\$ 46,065,762 50,739,838 14,764,480 111,570,080 11,586,857 4,644,098 1,075,060 392,389 \$ 129,268,484	\$ 47,125,786 60,115,885 15,135,475 122,377,146 16,028,794 4,756,855 1,604,697 614,116 \$ 145,381,608	\$ 446,810 862,600 (55,000) 1,254,410 265,000 1,972,476 - 14,756,853 \$ 18,248,739	\$ 47,572,596 60,978,485 15,080,475 123,631,556 16,293,794 6,729,331 1,604,697 15,370,969 \$ 163,630,347	\$ 49,063,724 67,777,217 15,353,189 132,194,130 11,526,844 4,852,148 1,519,377 179,273 64,464 \$ 150,336,236
Budget By Categories of Revenues						
Taxes	\$ 224,832	\$ 255,000	\$ 255,000	\$ -	\$ 255,000	\$ 255,000
Licenses, Permits and Franchises	340,947	305,000	325,000	-	325,000	326,200
Fines, Forfeitures, and Penalties	7,280	5,000	5,000	-	5,000	5,000
Use of Money and Property	1,368,003	1,153,695	1,360,877	(270,000)	1,090,877	1,400,644
Intergovernmental Revenue	2,860,384	21,441,132	33,032,711	-	33,032,711	42,971,380
Charges for Services	40,062,958	40,238,668	42,642,774	68,000	42,710,774	42,595,660
Miscellaneous Revenue	4,355,267	4,083,711	3,611,035	29,045	3,640,080	3,645,706
<b>Total Operating Revenues</b>	49,219,671	67,482,206	81,232,397	(172,955)	81,059,442	91,199,590
Other Financing Sources	10,028,535	11,502,533	15,260,426	14,921,853	30,182,279	8,598,231
Intrafund Expenditure Transfers (-)	1,107,346	1,072,496	1,594,558	-	1,594,558	1,509,586
Decreases to Fund Balances	12,061,316	14,722,462	12,082,927	2,940,476	15,023,403	9,835,653
General Fund Contribution	34,488,787	34,488,787	35,211,300	559,365	35,770,665	35,916,500
Fund Balance Impact (-)	1,217,064			=	-	3,276,676
Total	\$ 108,122,718	\$ 129,268,484	\$ 145,381,608	\$ 18,248,739	\$ 163,630,347	\$ 150,336,236

## **Auditor-Controller**

Staffing By Budget Program  Administration & Support Audit Services Accounting Services Financial Reporting Total	 2015-16 Actual 3.47 4.73 35.88 5.83 49.91	_	2015-16 Adopted 2.36 5.01 35.62 6.21 49.20	Red	2016-17 commended 3.43 5.01 34.60 6.20 49.25	F	ange from (16-17 Rec FY16-17 Ado - (1.00) 2.00 - 1.00		2016-17 Adopted 3.43 4.01 36.60 6.20 50.25	 2017-18 Proposed 3.43 5.01 34.60 6.20 49.25
Budget By Budget Program										
Administration & Support Audit Services Accounting Services Financial Reporting Total	\$ 756,176 639,562 5,799,343 993,258 <b>8,188,338</b>	\$	700,552 830,349 5,950,553 1,145,248 <b>8,626,702</b>	\$ <b>\$</b>	880,496 912,320 5,984,834 1,129,350 <b>8,907,000</b>	\$ <b>\$</b>	(120,097) 214,097 - <b>94,000</b>	\$ <b>\$</b>	880,496 792,223 6,198,931 1,129,350 <b>9,001,000</b>	\$ 912,439 954,339 6,210,516 1,171,706 <b>9,249,000</b>
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures	\$ 7,316,568 647,907 223,863 <b>8,188,338</b>	\$	7,720,402 646,000 260,300 <b>8,626,702</b>	\$	7,992,000 642,000 273,000 <b>8,907,000</b>	\$	94,000 - - - <b>94,000</b>	\$	8,086,000 642,000 273,000 <b>9,001,000</b>	\$ 8,318,000 642,000 289,000 <b>9,249,000</b>
Capital Assets Increases to Fund Balances Fund Balance Impact (+) Total	\$ 8,791 352,449 <b>8,549,577</b>	\$	10,000 - - 8,636,702	\$	15,000 - - 8,922,000	\$	94,000	\$	15,000 - - 9,016,000	\$ 15,000 - - - <b>9,264,000</b>
Budget By Categories of Revenues Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$ 87,443 972,716 76,789 <b>1,136,948</b>	\$	49,400 833,300 30,000 <b>912,700</b>	\$	50,000 930,400 30,000 <b>1,010,400</b>	\$	- - - -	\$	50,000 930,400 30,000 <b>1,010,400</b>	\$ 50,000 941,400 30,000 <b>1,021,400</b>
Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$ 41,830 - 7,370,800 - <b>8,549,577</b>	\$	1,740 351,462 7,370,800 - <b>8,636,702</b>	\$	338,200 7,573,400 - <b>8,922,000</b>	\$	94,000 - <b>94,000</b>	\$	338,200 7,667,400 - <b>9,016,000</b>	\$ 340,000 7,761,300 141,300 <b>9,264,000</b>

## Clerk-Recorder-Assessor

Staffing By Budget Program  Administration & Support Elections Clerk-Recorder Assessor Total	_	2015-16 Actual 5.59 15.69 18.25 61.37 100.90	2015-16 Adopted 6.80 10.50 17.15 61.93 96.38	Re	2016-17 commended 5.80 12.50 17.40 62.43 98.13	FY	enge from (16-17 Rec 	2016-17 Adopted 5.80 12.50 17.40 63.43 99.13	_	2017-18 Proposed 5.80 12.50 17.40 62.43 98.13
Budget By Budget Program  Administration & Support Elections Clerk-Recorder Assessor Total	\$	1,088,918 3,439,228 2,295,735 8,045,340 <b>14,869,222</b>	\$ 1,305,452 3,662,201 2,799,180 8,775,568 16,542,401	\$	1,148,034 4,096,383 2,796,307 8,780,571 16,821,295	\$	120,000 - 88,900 <b>208,900</b>	\$ 1,148,034 4,216,383 2,796,307 8,869,471 17,030,195	\$ <b>\$</b>	1,186,668 3,889,787 2,893,546 9,195,320 17,165,321
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures	\$	11,622,631 2,555,515 691,077 <b>14,869,222</b>	\$ 12,667,482 3,080,482 794,437 <b>16,542,401</b>	\$	12,785,761 3,315,422 720,112 16,821,295	\$	88,900 120,000 - <b>208,900</b>	\$ 12,874,661 3,435,422 720,112 <b>17,030,195</b>	\$	13,300,712 3,116,555 748,054 <b>17,165,321</b>
Capital Assets Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	\$	93,844 207,966 11,311 1,032,012 167,160 16,381,515	\$ 153,000 207,968 20,000 157,889 -	\$	125,000 207,968 20,000 472,734 - 17,646,997	\$	208,900	\$ 125,000 207,968 20,000 472,734 - 17,855,897	\$	2,910,000 207,968 20,000 36,571 - <b>20,339,860</b>
Budget By Categories of Revenues Licenses, Permits and Franchises Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$	258,458 7,280 1 71,119 5,274,907 19,461 <b>5,631,225</b>	\$ 207,000 5,000 - 67,765 4,726,398 3,000 5,009,163	\$	235,000 5,000 - 10,000 5,800,721 3,000 <b>6,053,721</b>	\$	- - - - - -	\$ 235,000 5,000 - 10,000 5,800,721 3,000 <b>6,053,721</b>	\$	235,000 5,000 - 10,000 4,827,052 3,000 5,080,052
Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$	257,290 10,493,000 - <b>16,381,515</b>	\$ 1,579,095 10,493,000 - <b>17,081,258</b>	\$	1,002,676 10,590,600 - <b>17,646,997</b>	\$	208,900	\$ 1,002,676 10,799,500 - 17,855,897	\$	2,092,407 10,805,700 2,361,701 <b>20,339,860</b>

## **General Services**

				Change from		
	2015-16	2015-16	2016-17	FY16-17 Rec	2016-17	2017-18
Staffing By Budget Program	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Administration and Finance	11.42	12.00	11.00		11.00	11.00
Capital Planning and Improvements	5.45	8.00	8.00	-	8.00	8.00
Facilities and Real Estate Management	40.30	36.80	37.80	(1.00)	36.80	37.80
Fleet Operations	20.00	21.20	21.20	-	21.20	21.20
Information and Communications Technology		34.00	34.00	_	34.00	34.00
Purchasing, Surplus and Mail	7.61	8.00	8.00	_	8.00	8.00
Unallocated	0.42	-	-	_	-	-
Total	118.03	120.00	120.00	(1.00)	119.00	120.00
. Octai		120.00	120.00	(1.00)	113.00	120.00
Budget By Budget Program						
Administration and Finance	\$ 2,021,065	\$ 2,072,578	\$ 1,951,329	\$ -	\$ 1,951,329	\$ 2,009,868
	785,572	1,240,751	1,396,936		1,396,936	1,460,943
Capital Planning and Improvements Facilities and Real Estate Management	16,661,265	16,505,508	17,388,166	553,000	17,941,166	16,296,553
5	, ,	, ,	, ,	553,000		, ,
Fleet Operations	10,219,099	12,303,000	12,525,880	-	12,525,880	12,855,297
Information and Communications Technology		11,263,207	12,379,805	-	12,379,805	12,744,861
Purchasing, Surplus and Mail	914,841	1,048,247	999,977		999,977	1,072,558
Total	\$ 41,568,981	\$ 44,433,291	\$ 46,642,093	\$ 553,000	\$ 47,195,093	\$ 46,440,080
Budget By Categories of Expenditures						
Salaries and Employee Benefits	\$ 15,086,812	\$ 15,891,194	\$ 16,557,530	\$ (132,000)	\$ 16,425,530	\$ 17,234,277
Services and Supplies	18,245,852	20,541,118	21,378,317	740,000	22,118,317	20,228,946
Other Charges	8,236,317	8,000,979	8,706,246	(55,000)	8,651,246	8,976,857
Total Operating Expenditures	41,568,981	44,433,291	46,642,093	553,000	47,195,093	46,440,080
Capital Assets	11,853,591	10,966,666	15,420,307	265,000	15,685,307	8,451,844
Other Financing Uses	745,719	673,012	677,175	-	677,175	694,853
Intrafund Expenditure Transfers (+)	1,054,060	1,054,060	922,201	_	922,201	949,844
Increases to Fund Balances	3,395,079	41,500	44,000	_	44,000	45,320
Fund Balance Impact (+)	1,329,165	41,300	44,000	-	44,000	64,464
Total	\$ 59,946,595	\$ 57,168,529	\$ 63,705,776	\$ 818,000	\$ 64,523,776	\$ 56,646,405
iotai	3 33,340,333	3 37,108,323	3 03,703,770	3 818,000	3 04,323,770	3 30,040,403
Budget By Categories of Revenues						
Licenses, Permits and Franchises	\$ 37,217	\$ 48,000	\$ 40.000	\$ -	\$ 40.000	\$ 41,200
Use of Money and Property	1,339,910	1,110,695	1,322,877	(270,000)	1,052,877	1,362,644
Intergovernmental Revenue		216,948		(270,000)	1,405,959	1,302,044
<u> </u>	1,226,982	•	1,405,959	-		•
Charges for Services	30,494,797	30,837,793	32,476,932	68,000	32,544,932	33,338,914
Miscellaneous Revenue	1,959,520	1,423,507	809,488		809,488	844,159
Total Operating Revenues	35,058,426	33,636,943	36,055,256	(202,000)	35,853,256	35,717,727
Other Financing Sources	4,780,067	6,235,000	9,986,500	165,000	10,151,500	3,590,000
Intrafund Expenditure Transfers (-)	1,065,516	1,070,756	933,062	-	933,062	961,053
Decreases to Fund Balances	9,737,027	7,253,785	7,698,558	968,000	8,666,558	6,689,978
General Fund Contribution	8,972,045	8,972,045	9,032,400	(113,000)	8,919,400	9,115,900
Fund Balance Impact (-)	333,513		=	=	-	571,747
Total	\$ 59,946,595	\$ 57,168,529	\$ 63,705,776	\$ 818,000	\$ 64,523,776	\$ 56,646,405

### **Human Resources**

Staffing By Budget Program  Administration Employee Relations/Benefits Recruiting and Classification Employees' University Shared Services Total	<u> </u>	2015-16 Actual 4.84 8.41 5.93 2.31 2.59 24.08		2015-16 Adopted 6.50 7.50 6.50 2.00 4.00 26.50	Red	2016-17 commended 8.00 8.00 6.00 2.00 2.00 26.00	FΥ	16-17 Rec 16-17 Ado - 1.25 - 1.00 - 2.25	2016-17 Adopted 8.00 9.25 6.00 3.00 2.00 28.25	 2017-18 Proposed 8.00 8.00 6.00 2.00 2.00 26.00
Administration Employee Relations/Benefits Recruiting and Classification Employees' University Shared Services Employee Insurance Unallocated Total	\$	1,376,405 1,216,464 935,365 411,771 376,300 3,175,719 20 7,492,044	\$	1,802,011 1,155,244 1,058,248 455,266 607,396 3,392,881	\$	1,998,969 1,227,614 988,511 466,603 295,789 3,176,439	\$	1 184,413 - 134,096 - - - 318,510	\$ 1,998,970 1,412,027 988,511 600,699 295,789 3,176,439 - 8,472,435	\$ 1,979,537 1,268,719 974,345 467,762 305,831 3,175,751 - 8,171,945
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures Increases to Fund Balances Total	\$ <b>\$</b>	3,507,398 819,847 3,164,798 <b>7,492,044</b> 225,000 <b>7,717,044</b>	\$ <b>\$</b>	4,197,006 931,146 3,342,894 <b>8,471,046</b> 67,094 <b>8,538,140</b>	\$	4,042,659 924,417 3,186,849 <b>8,153,925</b>	\$	318,510 	\$ 4,361,169 924,417 3,186,849 <b>8,472,435</b>	\$ 4,215,616 763,227 3,193,102 <b>8,171,945</b>
Budget By Categories of Revenues Use of Money and Property Charges for Services Miscellaneous Revenue Total Operating Revenues Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$	14,243 305,803 2,271,604 <b>2,591,651</b> 42,000 4,199,842 883,551 <b>7,717,044</b>	\$	13,000 597,182 2,612,204 <b>3,222,386</b> 1,115,912 4,199,842 - <b>8,538,140</b>	\$	8,000 120,000 2,753,547 <b>2,881,547</b> 763,578 4,508,800	\$	29,045 29,045 29,045 - 289,465 - 318,510	\$ 8,000 120,000 2,782,592 <b>2,910,592</b> 763,578 4,798,265 - <b>8,472,435</b>	\$ 8,000 120,000 2,753,547 <b>2,881,547</b> 634,898 4,655,500

### **Treasurer-Tax Collector-Public Administrator**

Staffing By Budget Program  Administration & Support Treasury Tax & Collections Public Assistance Unallocated Total	_	2015-16 Actual 6.01 8.94 9.51 16.26 0.77 41.48	_	7.30 10.01 10.21 16.47 - 44.00	Red	2016-17 commended 9.06 8.75 10.07 16.11 - 44.00	FY	nge from 16-17 Rec Y16-17 Ado - - - 1.00 - 1.00	2016-17 Adopted 9.06 8.75 10.07 17.11 - 45.00	2017-18 Proposed 9.05 8.76 10.07 16.11 - 44.00
Budget By Budget Program  Administration & Support Treasury	\$	1,506,331 1,723,849	\$	1,768,620 1,975,576	\$	1,794,390 1,899,929	\$	- -	\$ 1,794,390 1,899,929	\$ 1,877,356 2,004,798
Tax & Collections Public Assistance Total	\$	1,735,633 1,773,900 <b>6,739,713</b>	\$	1,690,226 1,862,367 <b>7,296,789</b>	\$	1,848,433 1,905,249 <b>7,448,001</b>	\$	80,000 <b>80,000</b>	\$ 1,848,433 1,985,249 <b>7,528,001</b>	\$ 1,923,628 1,962,038 <b>7,767,820</b>
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges	\$	5,256,973 1,249,589 233,151	\$	5,589,678 1,452,711 254,400	\$	5,747,836 1,452,639 247,526	\$	77,400 2,600	\$ 5,825,236 1,455,239 247,526	\$ 5,995,119 1,515,278 257,423
Total Operating Expenditures  Capital Assets Intrafund Expenditure Transfers (+) Increases to Fund Balances		<b>6,739,713</b> 22,265 560 22,941		<b>7,296,789</b> 457,191 1,000 71.748		<b>7,448,001</b> 468,487 662,496 68,132		80,000 - - -	<b>7,528,001</b> 468,487 662,496 68,132	<b>7,767,820</b> - 549,533 68,132
Fund Balance Impact (+)  Total	\$	225,428 <b>7,010,906</b>	\$	7,826,728	\$	8,647,116	\$	80,000	\$ 8,727,116	\$ 8,385,485
Taxes Licenses, Permits and Franchises Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$	224,832 45,272 95,075 3,014,736 27,892 <b>3,407,806</b>	\$	255,000 50,000 138,804 3,243,995 15,000 <b>3,702,799</b>	\$	255,000 50,000 140,260 3,314,721 15,000 <b>3,774,981</b>	\$	- - - - -	\$ 255,000 50,000 140,260 3,314,721 15,000 <b>3,774,981</b>	\$ 255,000 50,000 140,260 3,368,294 15,000 <b>3,828,554</b>
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Fund Balance Impact (-) Total	\$	150,000 - - 3,453,100 - 7,010,906	\$	150,000 - 520,829 3,453,100 - <b>7,826,728</b>	\$	150,000 661,496 554,539 3,506,100 - <b>8,647,116</b>	\$	80,000 - 80,000	\$ 150,000 661,496 554,539 3,586,100 - 8,727,116	\$ 150,000 548,533 78,370 3,578,100 201,928 <b>8,385,485</b>

## **North County Jail**

Staffing By Budget Program	2015-16 Actual	2015-16 Adopted	2016-17 Recommended	Change from FY16-17 Rec to FY16-17 Ado	2016-17 Adopted	2017-18 Proposed
Total	-		-	-	-	-
Budget By Budget Program  North Branch Main Jail Project  North Branch STAR Project  Total	\$ 1,501,6 1,104,0 \$ <b>2,605,6</b>	1,662,000	\$ 32,389,202 - \$ 32,389,202	\$ - - \$ -	\$ 32,389,202 - \$ 32,389,202	\$ 41,497,323 - \$ 41,497,323
Budget By Categories of Expenditures Services and Supplies Total Operating Expenditures Capital Assets	\$ 2,605,6 <b>2,605,6</b>		\$ 32,389,202 32,389,202	\$ - -	\$ 32,389,202 32,389,202	\$ 41,497,323 41,497,323 150,000
Other Financing Uses Increases to Fund Balances <b>Total</b>	\$ 2,605,6	\$ 24,071,489	\$ 32,389,202	1,972,476 14,756,853 \$ 16,729,329	1,972,476 14,756,853 \$ 49,118,531	\$ 41,647,323
Budget By Categories of Revenues Intergovernmental Revenue Total Operating Revenues	\$	- \$ 19,587,428 - <b>19,587,428</b>	\$ 30,042,005 <b>30,042,005</b>	\$ <u>-</u>	\$ 30,042,005 <b>30,042,005</b>	\$ 41,258,423 <b>41,258,423</b>
Other Financing Sources Decreases to Fund Balances Total	607,5 1,998,0 \$ <b>2,605,6</b>	3,876,471	621,821 1,725,376 \$ 32,389,202	14,756,853 1,972,476 \$ 16,729,329	15,378,674 3,697,852 \$ 49,118,531	388,900 - \$ 41,647,323

## **Debt Service**

Staffing By Budget Program Total	_	2015-16 Actual -	_	2015-16 Adopted -	Rec	2016-17 commended -	Change FY16-17 to FY16-1	Rec		2016-17 Adopted -		2017-18 Proposed -
Budget By Budget Program  Long Term Debt  Total	\$ <b>\$</b>	2,120,427 <b>2,120,427</b>	\$ <b>\$</b>	2,128,362 <b>2,128,362</b>	\$ <b>\$</b>	2,015,630 <b>2,015,630</b>	\$ <b>\$</b>	<u>-</u>	\$ <b>\$</b>	2,015,630 <b>2,015,630</b>	\$ <b>\$</b>	1,902,641 <b>1,902,641</b>
Budget By Categories of Expenditures Services and Supplies Other Charges Total Operating Expenditures	\$	9,282 2,111,145 <b>2,120,427</b>	\$	16,892 2,111,470 <b>2,128,362</b>	\$	13,888 2,001,742 <b>2,015,630</b>	\$	- - -	\$	13,888 2,001,742 <b>2,015,630</b>	\$	13,888 1,888,753 <b>1,902,641</b>
Other Financing Uses Increases to Fund Balances <b>Total</b>	\$	3,763,111 27,854 <b>5,911,392</b>	\$	3,763,118 54,158 <b>5,945,638</b>	\$	3,871,712 29,250 <b>5,916,592</b>	\$	- - -	\$	3,871,712 29,250 <b>5,916,592</b>	\$	3,949,327 29,250 <b>5,881,218</b>
Budget By Categories of Revenues Use of Money and Property Intergovernmental Revenue Total Operating Revenues	\$	13,849 1,379,765 <b>1,393,614</b>	\$	30,000 1,380,787 <b>1,410,787</b>	\$	30,000 1,384,487 <b>1,414,487</b>	\$	- - -	\$	30,000 1,384,487 <b>1,414,487</b>	\$	30,000 1,381,887 <b>1,411,887</b>
Other Financing Sources Decreases to Fund Balances Total	\$	4,490,878 26,900 <b>5,911,392</b>	\$	4,509,943 24,908 <b>5,945,638</b>	\$	4,502,105 - <b>5,916,592</b>	\$	- - -	\$	4,502,105 - <b>5,916,592</b>	\$	4,469,331 - <b>5,881,218</b>

# General County Programs

#### **Functional Summary**

Staffing By Budget Department General County Programs Total	2015-16 Actual 1.00 1.00	2015-16 Adopted 1.00 1.00	2016-17 Recommended 1.00 1.00	Change from FY16-17 Rec to FY16-17 Ado	2016-17 Adopted 1.00 1.00	2017-18 Proposed 1.00 1.00
Budget By Budget Department General County Programs	\$ 2,889,607	\$ 3,019,048	\$ 2,316,442	\$ (241,000)	\$ 2,075,442	\$ 1,444,251
Total Operating Budget	\$ 2,889,607	\$ 3,019,048	\$ 2,316,442	\$ (241,000)	\$ 2,075,442	\$ 1,444,251
Budget By Categories of Expenditures Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures	\$ 211,200 1,498,730 1,179,677 2,889,607	\$ 175,959 1,657,891 1,185,198 3,019,048	\$ 212,322 926,891 1,177,229 2,316,442	\$ - (241,000) - (241,000)	\$ 212,322 685,891 1,177,229 2,075,442	\$ 75,000 201,889 1,167,362 1,444,251
Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	40,200,189 202,577,742 23,381,560 5,025,066 \$ 274,074,165	36,621,898 201,005,036 19,002,449 - \$ 259,648,431	35,832,852 209,921,800 23,131,359 - \$ 271,202,453	16,716,821 (90,000) 11,563,081 - \$ 27,948,902	52,549,673 209,831,800 34,694,440 - \$ 299,151,355	33,693,664 210,026,338 18,052,526 8,336,254 \$ 271,553,033
Taxes Licenses, Permits and Franchises Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$ 212,582,919 3,191,013 6,118,221 1,200,255 4,068,302 11,882,971 146,044 239,189,726	\$ 210,463,000 3,314,000 4,719,000 662,000 1,311,000 11,877,471 179,520 232,525,991	\$ 220,076,000 3,351,000 5,182,000 712,799 1,288,000 11,152,493 185,020 241,947,312	\$ - - - - - - -	\$ 220,076,000 3,351,000 5,182,000 712,799 1,288,000 11,152,493 185,020 241,947,312	\$ 228,328,000 3,418,000 5,391,000 767,998 1,272,000 11,338,000 132,858 250,647,856
Other Financing Sources Intrafund Expenditure Transfers (-) Decreases to Fund Balances General Fund Contribution Total	806,334 262,509 12,932,505 20,883,091 \$ 274,074,165	2,400 262,509 7,507,146 19,350,385 \$ 259,648,431	168,375 91,988 4,465,094 24,529,684 \$ 271,202,453	500,000 - 29,567,273 (2,118,371) \$ 27,948,902	668,375 91,988 34,032,367 22,411,313 \$ 299,151,355	168,555 93,000 - 20,643,622 \$ 271,553,033

# **General County Programs**

Staffing By Budget Program Support to Other Governments & Organizations Total	2015-16 Actual 1.00 1.00	2015-16 Adopted 1.00 1.00	2016-17 Recommended 1.00 1.00	Change from FY16-17 Rec to FY16-17 Ado - -	2016-17 Adopted 1.00 1.00	2017-18 Proposed 1.00 1.00
Budget By Budget Program  Support to Other Governments & Organizations Ancillary Services Total	\$ 2,306,969 582,638 <b>\$ 2,889,607</b>	\$ 2,318,828 700,220 <b>\$ 3,019,048</b>	\$ 2,043,912 272,530 <b>\$ 2,316,442</b>	\$ (500,000) 259,000 <b>\$ (241,000)</b>	\$ 1,543,912 531,530 \$ <b>2,075,442</b>	\$ 1,179,751 264,500 \$ 1,444,251
Budget By Categories of Expenditures  Salaries and Employee Benefits Services and Supplies Other Charges Total Operating Expenditures  Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	\$ 211,200 1,498,730 1,179,677 <b>2,889,607</b> 10,657,225 43,000 22,956,589 106,704 \$ <b>36,653,125</b>	\$ 175,959 1,657,891 1,185,198 3,019,048 7,078,934 3,000 19,002,449 \$ 29,103,431	\$ 212,322 926,891 1,177,229 2,316,442 5,891,652 3,000 23,131,359 \$ 31,342,453	\$ (241,000) (241,000) 16,626,821 11,563,081 - \$ 27,948,902	\$ 212,322 685,891 1,177,229 2,075,442 22,518,473 3,000 34,694,440 \$ 59,291,355	\$ 75,000 201,889 1,167,362 1,444,251 3,344,264 3,000 18,052,526 140,992 \$ 22,985,033
Budget By Categories of Revenues  Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues Other Financing Sources Decreases to Fund Balances General Fund Contribution Total	\$ 1,678,765 16,182 354,239 5,500 76,125 <b>2,130,812</b> 806,334 12,832,888 20,883,091 <b>\$ 36,653,125</b>	\$ 1,800,000 4,000 380,000 59,500 2,243,500 2,400 7,507,146 19,350,385 \$ 29,103,431	\$ 1,700,000 6,799 386,000 86,501 2,179,300 168,375 4,465,094 24,529,684 \$ 31,342,453	\$ - - - - - 500,000 29,567,273 (2,118,371) \$ 27,948,902	\$ 1,700,000 6,799 386,000 - 86,501 2,179,300 668,375 34,032,367 22,411,313 \$ 59,291,355	\$ 1,700,000 3,998 385,000 - 83,858 2,172,856 168,555 - 20,643,622 \$ 22,985,033

## **General Revenues**

Staffing By Budget Program Total	2015-16 Actual -	2015-16 Adopted	2016-17 Recommended	Change from FY16-17 Rec to FY16-17 Ado	2016-17 Adopted	2017-18 Proposed
Budget By Budget Program Total	\$ -	<u>\$ -</u>	\$ -	<u>\$ -</u>	\$ -	\$ -
Budget By Categories of Expenditures Total Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Financing Uses Intrafund Expenditure Transfers (+) Increases to Fund Balances Fund Balance Impact (+) Total	29,542,964 202,534,742 424,972 4,918,362 \$ 237,421,039	29,542,964 201,002,036 - \$ 230,545,000	29,941,200 209,918,800 - \$ 239,860,000	90,000 (90,000)	30,031,200 209,828,800 - - \$ 239,860,000	30,349,400 210,023,338 - 8,195,262 \$ 248,568,000
Budget By Categories of Revenues Taxes Licenses, Permits and Franchises Fines, Forfeitures, and Penalties Use of Money and Property Intergovernmental Revenue Charges for Services Miscellaneous Revenue Total Operating Revenues	\$ 212,582,919 3,191,013 4,439,456 1,184,073 3,714,063 11,877,471 69,919 237,058,914	\$ 210,463,000 3,314,000 2,919,000 658,000 931,000 11,877,471 120,020 230,282,491	\$ 220,076,000 3,351,000 3,482,000 706,000 902,000 11,152,493 98,519 239,768,012	\$ - - - - - - - -	\$ 220,076,000 3,351,000 3,482,000 706,000 902,000 11,152,493 98,519 239,768,012	\$ 228,328,000 3,418,000 3,691,000 764,000 887,000 11,338,000 49,000 248,475,000
Intrafund Expenditure Transfers (-) Decreases to Fund Balances <b>Total</b>	262,509 99,617 \$ <b>237,421,039</b>	262,509 - <b>\$ 230,545,000</b>	91,988 - <b>\$ 239,860,000</b>	- - \$ -	91,988 - <b>\$ 239,860,000</b>	93,000 - <b>\$ 248,568,000</b>

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## **Fund Balance Summary**

#### **Governmental Funds**

	۸۵	7/1/16 ctual Beginning		2016-17 Adopted		2016-17 Adopted	Ect	6/30/17 imated Ending	
Major Funds		fund Balances		Sources		Uses	Fund Balances		
General Fund	\$	115,044,499	\$	604,903,969	\$	620,957,498	\$	98,990,970	
6/30/16 General Fund Residual Balance	Ţ	113,044,433	Ţ	52,630,760	Ų	36,577,231	Ą	30,330,370	
o, so, to deneral rana hesiadar balance			\$	657,534,729	\$	657,534,729			
			<u> </u>						
Flood Control Districts		66,119,378		19,974,525		24,464,751		61,629,152	
Public Health		30,595,100		81,048,264		84,564,351		27,079,013	
Roads Fund		18,151,149		44,546,008		46,255,627		16,441,530	
Fire Protection District		17,024,781		73,495,422		79,985,470		10,534,733	
Capital Projects		10,504,022		52,862,501		42,661,244		20,705,279	
Affordable Housing		6,864,699		5,051,592		6,486,543		5,429,748	
Behavioral Wellness		7,965,424		117,075,019		118,752,897		6,287,546	
Social Services		4,478,199		165,525,532		167,514,354		2,489,377	
Other Governmental Funds									
First 5 Children and Families Commission		5,066,022		3,598,550		3,978,530		4,686,042	
Water Agencies		7,605,231		5,580,560		6,446,377		6,739,414	
County Service Areas		3,591,386		1,854,949		1,704,688		3,741,647	
Muni Finance - Debt Service		1,319,891		5,916,592		5,887,342		1,349,141	
Courthouse Construction		1,772,315		854,000		221,080		2,405,235	
Inmate Welfare		1,878,853		896,400		1,181,502		1,593,751	
Public and Educational Access		1,017,700		2,799		8,030		1,012,469	
Coastal Resources Enhancement		1,217,967		680,500		941,602		956,865	
Community Facilities District		644,305		532,543		555,896		620,952	
IHSS Public Authority		1,280,944		7,579,582		8,091,844		768,682	
Lighting Districts		543,240		474,669		505,384		512,525	
Fishermen Assistance		418,009		11,950		35,549		394,410	
Petroleum Consiel Assisting		210,395		432,560		555,654		87,301	
Special Aviation		276,158		1,286,521		1,360,858		201,821	
Child Support Services		165,111		9,582,883		9,582,883		165,111	
Court Operations		640,802		15,267,500		15,278,900		629,402	
Fish and Game		86,226		8,400		36,217		58,409	
Seawalls		19,106		55		20,000		(839)	
Criminal Justice Construction  Total Governmental Funds	\$	304,500,912	\$	1,018,375 1,220,062,220	\$	1,018,375 1,249,053,446	\$	275,509,686	
i otai Governmentai Funus	3	304,300,912	<u> </u>	1,220,062,220	<u> </u>	1,243,033,440	<del>,</del>	273,303,686	
Proprietary Funds									
		7/1/16		2016-17		2016-17		6/30/17	
Maior Francis		cutal Beginning		Adopted		Adopted		imated Ending	
Major Funds		und Balances	<u> </u>	Sources	<u> </u>	Uses		und Balances	
Laguna Sanitation Enterprise Resource Recovery Enterprise	\$	49,214,979 49,470,097	\$	12,919,887 24,239,426	\$	11,645,216 35,159,554	\$	50,489,650 38,549,969	
Other Proprietary Funds									
Vehicle Operations ISF		32,736,273		15,599,380		17,950,380		30,385,273	
Communications ISF		9,714,962		4,350,655		5,150,655		8,914,962	
Data Processing ISF		3,813,837		8,299,150		9,898,386		2,214,601	
Utilities ISF		429,995		6,540,856		6,844,856		125,995	
Risk Management		(1,048,832)		30,579,192		34,128,676		(4,598,316)	
Total Proprietary Funds	\$	144,331,311	\$	102,528,546	\$	120,777,723	\$	126,082,134	
Total All Funds	\$	448,832,223	\$	1,322,590,766	\$	1,369,831,169	\$	401,591,820	
6/30/16 General Fund Residual Balance	(GE)			52 620 7 <i>6</i> 0		26 577 221			
6/30/16 General Fund Residual Balance 6/30/16 Other Funds Fund Balance (GF)	(GF)			52,630,760 75,680,058		36,577,231 44,493,184			
Report Total All Funds Including GF & OF			\$	1,450,901,584	\$	1,450,901,584			
report rotal All Fallas Including Of & OF			<u>,</u>	1,730,301,304	۲	1,730,301,304			

### **Recommended to Adopted Reconciliation**

		CE	O Recommended Expa	ansions		BOS Hearing Adjustmer	nts				
		Budget	Budget	_	Budget	Board Letter		Estimated			
		Attachment	Attachment		Attachment	( Attachments		FBA	Total		
Department	Recommended	A-1	A-2	Other	E	F-2 & G-2 )	Other	Residual	Adjusments	Adopted	FIN
Auditor-Controller	\$ 8,922,000	\$ 94,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 94,000	\$ 9,016,000	\$ 9,016,000
Agricultural Comm.	5,205,771	-	-	-	-	-	-	-	-	5,205,771	5,205,771
Board of Supervisors	3,078,300	-	-	-	-		-	-	-	3,078,300	3,078,300
Behavioral Wellness	116,010,259	1,606,556	-	240,000	f 243,000	755,496	-	-	2,845,052	118,855,311	118,855,311
Clerk-Recorder-Assessor	17,646,997	208,900	-	-	-	-	-	-	208,900	17,855,897	17,855,897
Child Support	9,436,747	292,272.00	-	(146,136)	a	-	-		146,136	9,582,883	9,582,883
Community Svcs.	4,310,837	33,135	-	-	200,000	-	-	-	233,135	4,543,972	4,543,972
County Executive Office	38,113,175	377,000	-	-	8,000	-	-	-	385,000	38,498,175	38,498,175
County Counsel	7,805,696	28,000	-	-	92,465	-	61,643	h -	182,108	7,987,804	7,987,804
Court Special Services	15,325,500	-	-	-	-	-	-	-	-	15,325,500	15,325,500
Debt Service	5,916,592	-	-	-	-	-	-	-	-	5,916,592	5,916,592
District Attorney	23,333,118	551,000	-	-	160,000	-	-	-	711,000	24,044,118	24,044,118
Fire	79,365,329	575,141	65,000		-	-	-	-	640,141	80,005,470	80,005,470
First 5	3,978,530	-	-	-	-	-	-	152,858	152,858	4,131,388	4,131,388
General County Programs	31,342,453	2,650,000	4,881,264	(1,043,444)	d 287,000	-	14,403,982	i 6,770,100	j 27,948,902	59,291,355	59,291,355
General Revenues	239,860,000	-	-	-	-	-	-	-	-	239,860,000	239,860,000
General Services	63,705,776	283,000	335,000	100,000	e 100,000	-	-	-	818,000	64,523,776	64,523,776
Housing	10,441,246	61,000	-	18,000	b 255,000	-	-	-	334,000	10,775,246	10,775,246
Human Resources	8,153,925	318,510	-	-	-	-	-	-	318,510	8,472,435	8,472,435
North County Jail	32,389,202	-	-		-	14,756,853	-	-	14,756,853	47,146,055	47,146,055
North County Jail STAR		-	-		-	-	1,972,476	i -	1,972,476	1,972,476	1,972,476
Parks	14,584,377	400,000	805,000	130,000	c -	-	-	-	1,335,000	15,919,377	15,919,377
Planning & Development	19,810,239	-	177,568	-	-	-	-	-	177,568	19,987,807	19,987,807
Probation	54,656,327	131,666	200,000		-	-	-	-	331,666	54,987,993	54,987,993
Public Defender	11,351,794	238,700	-	-	-	-	-	-	238,700	11,590,494	11,590,494
Public Health	99,139,564	616,929	738,312	-	148,000	-	-	-	1,503,241	100,642,805	100,642,805
Public Works	149,740,150	1,250,000	1,800,000	-	-	-	-	-	3,050,000	152,790,150	152,790,150
Sheriff	129,338,780	2,276,438.00	875,000	-	75,000	-	-	-	3,226,438	132,565,218	132,565,218
Social Services	177,574,100	-	-	-	-	-	28,000	g -	28,000	177,602,100	177,602,100
Treasurer	8,647,116	-	-	-	80,000	-	-	-	80,000	8,727,116	8,727,116
	\$ 1,389,183,900	\$ 11,992,247	\$ 9,877,144	\$ (701,580)	\$ 1,648,465	\$ 15,512,349	\$ 16,466,101	\$ 6,922,958	\$ 61,717,684	\$ 1,450,901,584	\$ 1,450,901,584

 A+B+C
 Non Hearing Adjustments
 \$ 21,167,811
 D+E+F
 BOS Hearing Adjustments
 \$ 33,626,915

a Approved amount includes items for FY 17-18:  $\$50,\!000$  GFC and  $\$96,\!136$  Non-GFC. 045-#1,045-#2

b Approved item includes \$9,000 Non-GFC transfer in between department's funds. 055-#3

c Approved item is running activity thru line item 9848 as both a revenue and expenditure. 052-#3

d Approved item has a negative and positive use of fund balance components. 990-#3, 990-#4

d Approved item has funding (i.e. a transfer) from Gen County Programs. 990-#7

e Approved item included a transfer to General Services. 031-#2, 054-#8

f Approved item included a transfer to Behavioral Wellness. 022-#4

g Approved item included a transfer to Social Services. 990-#17

h Approved item included a transfer to County Counsel. 043-#2

i Approved item is getting funding (i.e. a transfer) from Gen County Programs and North County Jail STAR . 990-#15, 981-#1

i Approved item has funding (i.e. a transfer) from Gen County Programs. 043-#2

i Approved one-time items funding of \$1,601,000

i Entry to move the additional money found at the top of attachment E

i Movement of funding for approved on-going items

i Movement of funding to 9890-Emerging Issues in order to fund BOS approved items

j Residual fund balance includes moving \$88,405 out of Strategic Reserve as it was over budgeted

30,148,067

### **Recommended to Adopted Reconciliation**

		CEO Rec Exp	CEO Rec Exp 2			BOS Hearing Adjustments				
		Budget	Budget		_	Budget				
		Attachment	Attachment			Attachment	FBA	Total		
Department	Recommended	A-1	A-2	Other		E	Residual	Adjusments	Adopted	FIN
Auditor-Controller	\$ 8,636,702	\$ 92,000	\$ -	\$ (92,000)	a \$	-	\$ -	\$ -	\$ 8,636,702	\$ 8,636,702
ADMHS	103,260,311	5,790,293	-	(500,000)	b	121,000	-	5,411,293	108,671,604	108,671,604
Agricultural Comm.	5,040,098	-	-	-		9,000	-	9,000	5,049,098	5,049,098
Board of Supervisors	2,992,300	-	25,000	-		-	-	25,000	3,017,300	3,017,300
Clerk-Recorder-Assessor	17,081,258	-	-	-		-	-	-	17,081,258	17,081,258
Child Support	9,436,946	-						-	9,436,946	9,436,946
Community Svcs.	3,695,230	113,000	-	71,000	С	391,000	-	575,000	4,270,230	4,270,230
County Executive Office	34,786,012	200,000	-	-		145,000	-	345,000	35,131,012	35,131,012
County Counsel	7,438,480	-	-	-		-	-	-	7,438,480	7,438,480
Court Special Services	15,466,930	-	-	-		-	-	-	15,466,930	15,466,930
Debt Service	5,945,638	-	-	-		-	-	-	5,945,638	5,945,638
District Attorney	22,246,275	-	-	-		200,000	-	200,000	22,446,275	22,446,275
Fire	68,366,120	1,340,320	2,308,265	-		-	-	3,648,585	72,014,705	72,014,705
First 5	4,688,261	-	-	-		-	-	-	4,688,261	4,688,261
General County Programs	25,666,970	1,200,000	-	(1,420,418)	d	471,000	3,185,879	3,436,461	29,103,431	29,103,431
General Revenues	229,870,000	-	-	675,000	e	-	-	675,000	230,545,000	230,545,000
General Services	54,459,084	646,445	-	1,530,000	f	533,000	-	2,709,445	57,168,529	57,168,529
Housing	8,742,927	165,000	-	-		570,000	-	735,000	9,477,927	9,477,927
Human Resources	8,315,998	174,670	-	234,200	g	-	-	408,870	8,724,868	8,724,868
North County Jail	22,409,489	-	-	-		-	-	-	22,409,489	22,409,489
North County Jail STAR	1,662,000	-	-	-		-	-	-	1,662,000	1,662,000
Parks	14,398,335	450,000	362,000	-		555,000	-	1,367,000	15,765,335	15,765,335
Planning & Development	20,024,041	-	71,502	-		-	-	71,502	20,095,543	20,095,543
Probation	52,826,125	-	-	-		112,400	-	112,400	52,938,525	52,938,525
Public Defender	10,948,299	-	-	-		96,000	-	96,000	11,044,299	11,044,299
Public Health	90,011,805	628,067	395,524	100,000	h	-	-	1,123,591	91,135,396	91,135,396
Public Works	147,918,168	2,000,000	-	-		-	-	2,000,000	149,918,168	149,918,168
Sheriff	127,717,336	-	(50,000)	-		114,000	-	64,000	127,781,336	127,781,336
Social Services	175,130,096	507,241	25,000	-		49,700	-	581,941	175,712,037	175,712,037
Treasurer	7,703,626	51,354	-	71,748	i	-			7,826,728	7,826,728
	\$ 1,306,884,860	\$ 13,358,390	\$ 3,137,291	\$ 669,530	\$	3,367,100	\$ 3,185,879	\$ 23,595,088	\$ 1,330,603,050	\$ 1,330,603,050
		Α	В	С		D	E	F		

17,165,211

**BOS Hearing Adjustments** 

a A-1 Accountant Auditor - Cost was already budgeted, only the funding source was changed (using GFC versus fund balance components).

A+B+C Non Hearing Adjustments

b A-1 Inpatient Beds - Non GFC amount of \$500,000 was not able to be funded at this time.

c A-1 I.T. Support - Non GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.

d Funding for GFC One time, ADMHS, and maintenance accounts.

e Funding for GFC Ongoing items and recognize the increase in Property Tax revenues.

 $f\quad \hbox{A-1 Training Captain - Fire department item includes a $35,000 transfer to General Services.}$ 

f A-2 Agreement with Santa Ynez Band of Chumash Indians - Fire department item includes a \$1,200,000 transfer to General Services.

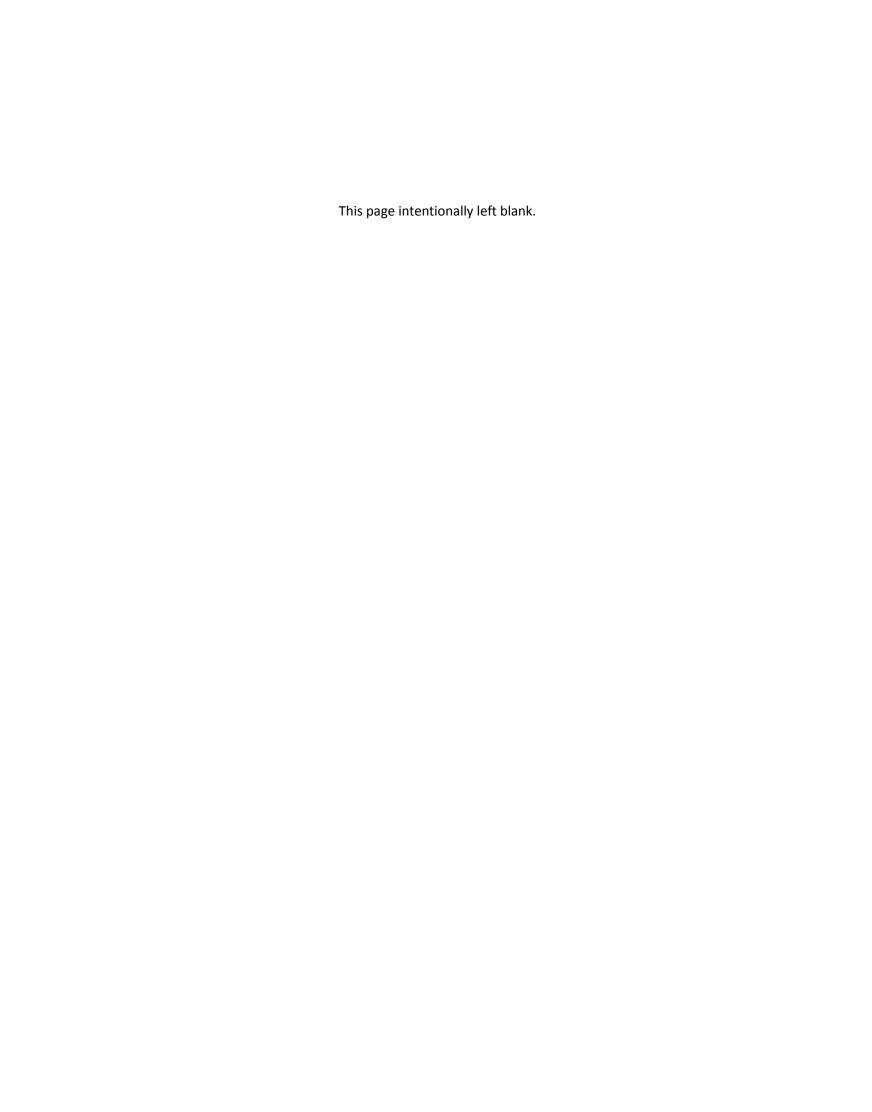
f A-2 Fire Vehicles - Fire department item includes a \$295,000 transfer to General Services.

g A-1 HR Director - Non GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.

g A-1 HR Recruiter - Non GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.

h A-1 Animal Services - Department is funding the \$100,000 Non GFC amount by moving the money from their department fund of 0042 into fund 0001.

i A-1 Veterans Services Officer - Nont GFC match noted in the description but was erroneously omitted from the Non-GFC funding column.



_			G		Non-GFC
Department	Description .	FTE	Ongoing	One-time	- Holl Gi C
General Fund Exp		1	. 1		
	Accountant Auditor - This adjustment funds one Accountant-Auditor	1.00	\$ 94,000		
Auditon	for the New Auditor Training & Development program, which will				
Auditor - Controller	maintain and enhance the Auditor's commitment to the development				
Controller	of strong fiscal staff throughout the County. It will be partially offset by payments through the cost allocation plan in the future.				
	by payments through the cost anocation plan in the future.				
	*Inpatient beds - This expansion will provide funding to cover			1,606,556	
Behavioral	anticipated demand for inpatient contracted acute and long term			, ,,,,	
Wellness	beds.				
	Development Impact Fee - This adjustment would fund a			250,000	
	Development Impact Fee (AB1600) study by outside consultants to				
	ensure that County assessed fees are reflective of the current cost				
	structure and that the County is achieving full cost recovery.				
CEO	Everbridge- This adjustment would fund software licensing fees	0.50	82,000	45,000	
	(\$82,000 ongoing) for the continuation of the Everbridge mass	0.50	02,000	45,000	
	notification system as the County's primary tool for emergency public				
	information and warning; and fund a half time staff position (\$45,000				
	onetime) for expanded Everbridge implementation.				
	, , ,				+
	*Child Support Officers - This adjustment will enable the Department	2.00		100,000	\$ 192,272
	to hire (replace) two Child Support Officers for a two-year period by				
Child Commont	using a 2-1 match of Federal dollars. Total General Fund cost for each				
Child Support	position is \$25,000 per year, for a total of \$100,000 over two years.				
Services	Federal matching funds will be approximately \$200,000 over the two-				
	year period. The department will reduce staff or take other cost				
	reduction measures after two years if more state funding is not				
	provided.  VoteCal System - This expansion will allow the Elections Division of		120,000		
	the Clerk-Recorder-Assessor's office to increase temporary staff costs		120,000		
	needed to process voter registration under the new VoteCal rules,				
Clerk-Recorder-	which now require continual processing of voter registration.				
Assessor	which now require continual processing of voter registration.				
	Appraiser - This adjustment provides on-going funding for 1 property	1.00	88,900		
	appraiser position to assist with property appraisals and timely		,,		
	completion of the County's annual property tax roll.				
	<b>Libraries</b> - This adjustment adds an additional \$33,135 to a total award		33,135		
	of \$3,414,578 to maintain the libraries per capital funding at \$7.80, per				
	the Board's previous direction last year to maintain this dollar level of				
	per capita funding.				
	Cuyama Pool Operations - This adjustment will fund on-going	( 1.00	170,000		
	operations for the Cuyama Pool, scheduled to re-open in FY16-17.				
	Goleta Beach - This adjustment will allow the department to fulfill it's		130,000		
	20 year conditional permit and obligation to the California Coastal		,		
	Commission (CCC) for required monitoring, surveys, and maintenance				
	(including cover of the revetment) of Goleta Beach Park's revetment.				
· · · · · · · · · · · · · · · · · · ·					
Community	Dead Tree Clearing - This adjustment will help address Parks'			100,000	
Services	significant need for maintenance of dead and dying trees, which are a				
	safety concern countywide. Parks plans on leveraging these funds by				
	applying for a CAL FIRE grant in early 2017.				
	Hamalan Count This alice to 1916 142 Count Co				
	Homeless Count - This adjustment will fund the County's share of the			15,000	
	bi-annual Point in Time Count for the Homeless Program required by				
	HUD.				
	Emergency Solutions Grant Administration - This adjustment funds	0.50	46,000		
	ere ( ) in the late of the contract of the	l l			
	o.50 FTE for part-time assistance administering the State's Emergency				
	o.50 FTE for part-time assistance administering the State's Emergency Solutions Grant program, offset by administration fee revenue of \$8,000 annually, as directed by the Board on May 3, 2016.				

			G	FC	
Department	Description	FTE	Ongoing	One-time	Non-GFC
*Service Level Reductio  County Counsel	Flexible Promotions - This adjustment reflects positions within the salary model for FY 2016-17 which are eligible for flexible promotion.		28,000		
	North County Deputy DA - This adjustment will add 1.0 Deputy District Attorney in the North County to assist with the increased workload and complexity associated with the 42% increase in violent crime cases over the past 4 years.	1.00	171,000		
District Attorney	Translation & Transcription Costs - This adjustment will fund increasing costs for translations and transcription services. The department is experiencing an increase in costs primarily due to an increase in discoverable digital evidence used to prosecute criminal cases.			80,000	
	Security Enhancements - This will provide funds for installation of security-related upgrades to front reception areas of high use or high profile across several departments countywide. No funding is shown here as it is anticipated to be funded by debt financing (see General County Programs).				
General Services	Real Property Assistance - This adjustment will add 1.0 FTE in Real Property to assist in the day to day operation and management of the increasing workload (the division recently assumed responsibility for all Public Works real property work). The funding source is General Fund Contribution of \$68,000 and revenue for services charged to County departments (mostly State and Federal sources) of \$68,000. The request is for one-time funds until extra help can be reduced in FY 2017-18 to offset the General Fund Contribution.	1.00		68,000	68,000
	Water Reduction Measures - This adjustment will provide water reduction measures which, due to the extended drought, will continue to be reviewed at all facilities to identify cost efficiencies. This investment is estimated to have a two-year payback, and would save 5 million gallons of water annually.			100,000	
	Facility Manager Assistance - This adjustment will add 0.5 FTE to assist the Facility Manager with contract administration, permits, annual reporting to regulatory agencies, and budget preparation. There has been an increase in workload associated with additional projects, including deferred maintenance.	0.50	47,000		
Human	HR Recruiter - This adjustment adds funding for an additional recruiter position to address the increasing needs of Human Resources' customers and to upgrade HR's recruiting capacity to meet the significant increase in needed services and tightening labor market.	1.00	134,096		
Resources	Labor Relations Manager - This adjustment adds funding for an additional Labor Relations Manager to handle increasing workload in labor relations and investigations. This adjustment will also allow HR to be more proactive and responsive in resolving Employee Relations issues.	1.00	155,369		
Probation	<b>Deputy Probation Officer</b> - This adjustment will add 1.0 Deputy Probation Officer to supervise caseloads. This will allow better alignment of caseloads to evidence-based standards.	1.00	131,666		
Public Defender	Writs & Appeals - This adjustment creates a Writs and Appeals attorney/training director position for the Office of the Public Defender. The position will serve as a resource for the trial attorneys in the Office. Additionally, this position will function as the attorney training director, ensuring that newly hired attorneys are quickly and appropriately trained, as well as providing on-going best practices training for all the attorneys.	1.00	158,700		
	Data Management - This adjustment funds extra help for implementation of a new case management system (\$40,000) and increased contract costs related to electronic discoverable digital data management (\$40,000).			80,000	
Public Health	Animal Control Officer - This adjustment will add 1.0 FTE Animal Control Officer position to act as the Dispatcher for officer field services. This position will assign field service calls and monitor officers in the field for efficiency and safety purposes and was identified as a key finding in the AHA assessment.	1.00	92,119		

			G	FC	
Department	Description	FTE	Ongoing	One-time	Non-GFC
Public Health	Animal Services Extra Help Conversion - This adjustment is requesting general fund contribution to convert 1.0 FTE extra help Animal Services Attendant to a regular position. This position was identified by the Animal Services Oversight Committee as a necessary addition.		31,386		
Public Works - Roads	*Maintenance for Roads - This adjustment would provide \$1.25M to the Road Maintenance Annual Plan for pavement preservation program deferred maintenance work; reductions resulted from State Board of Equalization approval of gas tax rate reductions (new HUTA). This will bring the total General Fund for Roads to \$3M (an increase of \$500,000 over last year).			1,250,000	
Sheriff	*Santa Maria Branch Jail - This budget expansion restores, on a one- time basis for FY 2016-17, the Service Level Reduction (SLR) included in the Sheriff's Recommended Budget that would otherwise close the Santa Maria Branch Jail.	6.00		951,898	
General County Programs	Employee/Pension Costs Reserve - This adjustment will set aside funds to be used in the event of unexpected increases to employee costs, or changes to pension contributions.  Debt Service - This adjustment will set aside funds necessary for annual debt service of approximately \$20 million in proceeds to be used for needed capital improvements. This amount may be paired with non-General Fund capital needs for a larger debt issuance.		1,250,000		
General Fund Sub		19.50	\$ 4,363,371	\$ 4,646,454	\$ 260,272
Non-General Fun	Helicopter Fire Captain - This adjustment adds a staff Fire Captain to the Helicopter program and is necessary to ensure continuity of effective daily operations plus after hours response capabilities 7 days per week.	1.00			204,969
Fire	Inspection Services - This adjustment adds 2 civilian inspectors to the Inspection Services/Investigations section and is necessary to ensure that critical fire code inspections are completed within established timelines, leading to improved safety of lives and property.	2.00			291,658
	Inspection Services AOP - This adjustment adds an Administrative Office Professional to the Inspections Services/Investigations section. This position provides critical administrative support, ensuring data is recorded, compiled and reported accurately, and inspections are scheduled appropriately.	1.00			78,514
Human Resources	Benefits Division - This adjustment increases a 0.5 FTE position in the Employee Benefits Division to 0.75 FTE to accommodate increased workload due to monitoring 400+ Extra Help employees to determine eligibility under the Affordable Care Act and managing their enrollment. Commissions received from the discount prescription drug card program will be utilized to cover the cost of this addition.	0.25			29,045
Public Health	Health Education Associate - This adjustment will add 1.0 FTE Health Education Associate, offset by a reduction in extra help, to replace the current use of contracted services and will provide surveillance activities and linkages to care to clients at risk of or newly diagnosed with HIV/AIDS through our Surveillance and Prevention HIV Disease Programs. There will be no additional costs. (Funded through State and Federal grants)	1.00			-
*Service Level Reductio	<b>Health Educator</b> - This adjustment will add 1.0 FTE Health Educator position, offset by a reduction in extra help, and will provide core public health promotion activities and assist with chronic disease prevention and awareness of emerging issues. (Funded with Tobacco	1.00			-
Public Health	Settlement Funds)  Health Care Practitioner - This adjustment will add 0.50 Health Care  Practitioner (HCP) to the OB/GYN practice at the Santa Maria Health  Care Center. The current 0.50 FTE HCP will be retiring and the patient volume will support the additional 0.50 FTE. (Primarily funded through  Medi-Cal/Medicare)	0.50			41,415

			G	FC		
Department	Description	FTE	Ongoing	One-time	Non-GFC	
	Lompoc Medical Assistant and AOP - This adjustment will add 1.0 FTE	2.00			46,446	
	Medical Assistant and 1.0 AOP in the Lompoc Health Care Center.					
	Grant enhancements have allowed for the hiring of additional					
	provider staff that will require these additional support staff.					
	(Primarily funded through Medi-Cal/Medicare)					
	Santa Barbara Staff Nurse - This adjustment will add 1.0 FTE Staff	1.00			51,022	
	Nurse to the Santa Barbara Health Care Center to cover expanded					
	specialty care, such as OBGYN and other services. (Primarily funded					
	through Medi-Cal/Medicare)					
	Franklin Center AOP - This adjustment will add a 1.0 FTE	1.00			24,196	
	Administrative Office Professional (AOP) to the Franklin Health Care					
	Center for patient registration at the Care Center and the two South					
	County Homeless Shelter clinics. The addition of this AOP will free up					
	provider staff to see more patients. (Primarily funded through Medi-					
	Cal/Medicare)					
	Family Health Admin AOP - This adjustment will add 1.0 FTE	1.00			-	
	Administrative Office Professional, offset by a reduction in extra help,					
	for Primary Care and Family Health Administration for the support,					
	maintenance, and implementation of the i2i Tracks software system					
	necessary for quality, utilization, and other reporting. (Funded					
	through CenCal ACE Program)					
Public Health	Santa Maria Center Clinical Social Worker - This adjustment will add a	1.00			48,340	
	1.0 FTE Licensed Clinical Social Worker (LCSW) Behavioral Health					
	Specialist at the Santa Maria Health Care Center to provide behavioral					
	health services for integrated care for PHD patients. (Primarily funded					
	through Medi-Cal/Medicare)					
	Team Project Leader - This adjustment will add a Team Project Leader	1.00			157,631	
	as part of a restructuring of the PHD Fiscal programs due to increased					
	workload, increased federal and other regulatory requirements, and					
	increased audit/other risk from grant and healthcare programs.					
	(Primarily funded through Medi-Cal/Medicare)					
	Department Business Specialist - This adjustment will add a 1.0	1.00			99,374	
	Department Business Specialist (DBS) to the Public Health				22,21	
	Administration Division to provide support for new initiatives, capital					
	and maintenance projects, and to monitor and maintain systems					
	around new federal requirements. (Primarily funded through Medi-					
	Cal/Medicare)					
	Environmental Health Interns - This adjustment will add 2 - 0.50	1.00			25,000	
	positions to hire paid interns in the Environmental Health Services				2,	
	programs for a one-time six month project to digitize plan checks and					
	records for storage purposes. (Funded with Fund Balance)					
Non-General Fun	d Subtotals	15.75	\$ -	\$ -	\$ 1,097,610	
Гotal			\$ 4,363,371	\$ 4,646,454	\$ 1,357,882	
CEO DECOM	MENDED EVDANCIONS ADDED AFTER BURGET BOO	K DI IDI	LICATION			
CEO RECOM	MENDED EXPANSIONS ADDED AFTER BUDGET BOO		LICATION			
	NBJ Custody Deputies - This adjustment funds the hiring of 15 Custody	11.25			1,324,540	
	Deputy positions in October 2016 (11.25 FTE) for the Northern Branch					
Sheriff	Jail, and will be used for shift relief at the Main Jail until opening of					
	the Northern Branch Jail. The amount of funding is within the					
	Northern Branch Jail Operations Funding Plan.					
	North County Gang Case - This one-time budget expansion will	0.00		300,000		
District	support the prosecution efforts of the MS-13 (Matador) multi-					
Attorney	defendant gang murder case in North County which will require					
Accorney	intensive and focused resources in order to successfully prosecute					
	labin and	Ī		Ī	l	
	this case.					
Subtotal	mended Expansions	11.25 46.50		\$ 300,000 \$ 4,946,454	\$ 1,324,540 \$ 2,682,422	To \$ 11,

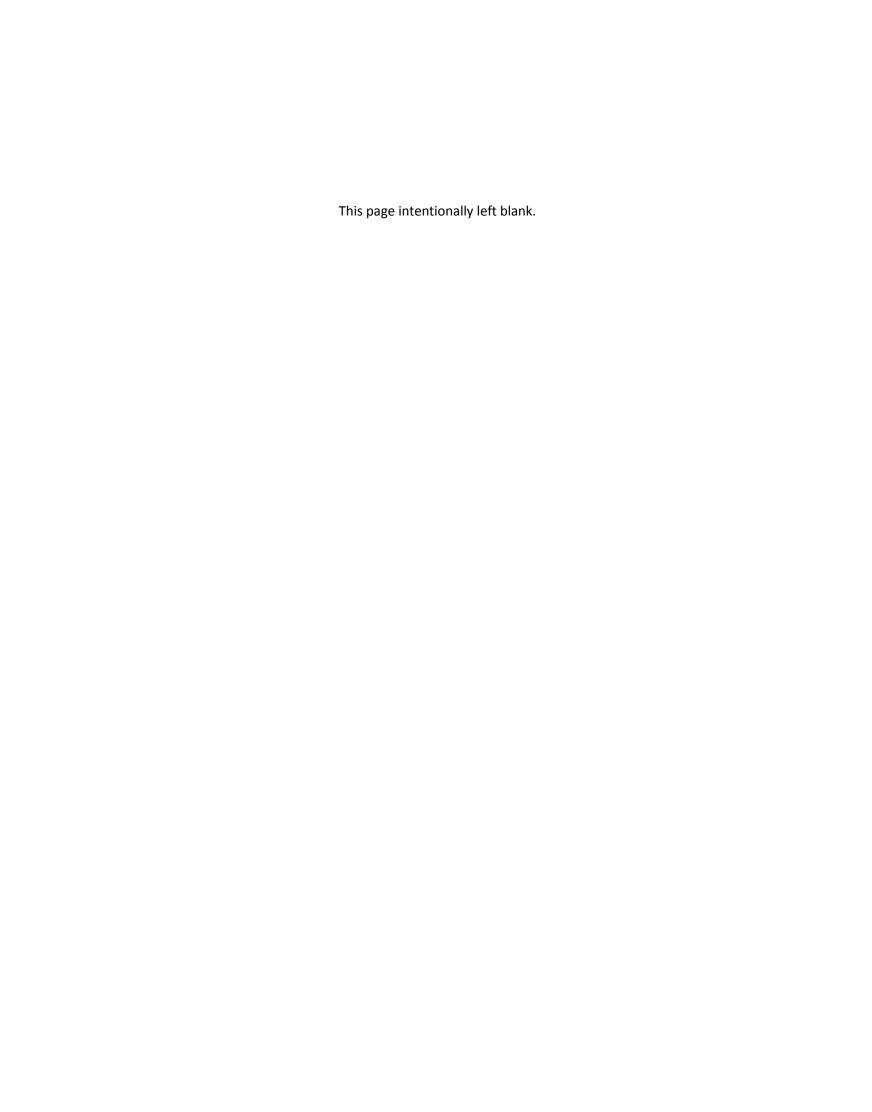
Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	S Purpose
Probation 4	200,000	200,000	0	0.00	0.00	(A-2) (NEW 6-15-2016) This adjustment makes the necessary entries to implement the redesigned Alternative Report and Resource Center (ARRC).
Fire 4	65,000	65,000	0	0.00	0.00	(A-2) This adjustment rebudgets the transfer of funds from Fire to GS-Vehicle Operations to cover shortfall in funds collected for a replacement ambulance. The replacement ambulance was ordered in FY 2015-16 but will not be received until FY 2016-17.
Sheriff						
15	800,000	800,000	0	0.00	0.00	(A-2) This adjustment draws \$800,000 from the SB 720 Livescan Fund Balance and appropriates a like amount in Capital Assets for the purchase and installation of a new Live Scan system.
16	75,000	75,000	0	0.00	0.00	(A-2) This adjustment shifts the completion date of the project for the replacement of the Civil Software in the Sheriff's Office to FY2016-17.
Dept Totals	875,000	875,000	0	0.00	0.00	
Public Health						
16	6,500	6,500	0	0.00	0.00	(A-2) This adjustment will rebudget the final component of the Public Health Laboratory LIS system. The CalREDIE interface into the McKesson Horizon Practice Plus Billing System and GE Centricity EMR will not be completed until FY 2016-2017.
17	79,312	79,312	0	0.00	0.00	(A-2) This budget adjustment will move \$79,312 of the previously Board approved agreement (2/18/14) with ImageTrend, Inc. to provide an electronic patient care reporting system for Emergency Medical Services to FY 16-17.
	72,500	72,500	0	0.00	0.00	(A-2)This budget adjustment will move \$72,500 of the previously Board approved agreement (3/15/16) with Santa Barbara Cottage Hospital Level II Pediatric Trauma Center to receive Maddy Funds distributions pursuant to Senate Bill 1236, Richie Pediatric Trauma Fund legislation and support pediatric trauma services to FY 16-17.

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	S Purpose
Public Health						
19	80,000	80,000	0	0.00	0.00	(A-2) This adjustment rebudgets \$40,000 for consultation services in Animal Services. It will provide continued project management in implementing recommendations from the American Humane Association report.
20	500,000	500,000		0.00	0.00	(A-2) This adjustment will transfer \$500,000 of unallocated Tobacco Settlement und balance at FYE 2015-16 to the Mental Health Fund Balance (LI 9811) in General County Programs for FY 2016-17 budgeted for potential use by the department of Behavioral Wellness.
Dept Totals	738,312	738,312	0	0.00	0.00	
Parks		***************************************				
6	375,000	375,000	0	0.00	0.00	(A-2) This adjustment is necessary to budget the 18% maintenance policy funding for Parks deferred maintenance needs.
7	430,000	430,000	160,000	2.50	2.50	(A-2) This adjustment is necessary to shift the special event management of the Santa Barbara and Lompoc Veteran Buildings, and Courthouse Mural Room from General Services to Community Services. (see offsetting reduction in General Services)
Dept Totals	805,000	805,000	160,000	2.50	2.50	
Planning & Development						
2	0	0	0	0.00	0.00	(A-2) This adjustment adjusts the Long Range Planning work program budget according to BOS direction received at the budget workshop. The adjustment is only shifting funding between projects, so has a net \$0 change.
3	18,665	18,665	0	0.00	0.00	(A-2) This adjustment budgets for the use of dedicated funds for a butterfly habitat study, pursuant to butterfly conservation permit condition 150 of SB Club Resort & Spa (now Bacara) project for purpose of covering County's costs associated with butterfly controversy.
4	(29,097)	(29,097)	0	0.00	0.00	(A-2) This adjustment adjusts an Financial Office Professional position from full-time to part-time.

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Planning & Developmen	t			-		
5	188,000	188,000	0	0.00	0.00	(A-2) This adjustment uses fund balance to allow enhanced staff training, permitting workspace reorganization and deferred upgrades in the North County office, replacement of two assigned vehicles, and additional consultant services to assist with management of permit record digitization.
Dept Totals	177,568	177,568	0	0.00	0.00	
Public Works	S					
4	900,000	900,000	0	0.00	0.00	(A-2) This adjustment increases LIA 8400 for the Las Vegas San Pedro CIP, Due to delays in construction and Mitigation requirements additional funds will be needed for Fiscal Year 16/17
5	600,000	600,000	0	0.00	0.00	(A-2) This adjustment increase LIA 8400 for CIP Isla Vista Storm Drain, Extension of Storm Drain is more than origianlly anticipated. Additional funds are needed for Fiscal Year 16/17
6	200,000	200,000	0	0.00	0.00	(A-2) This adjustment increases replacement of Fixed Assests for Flood Control.
7	50,000	50,000	0	0.00	0.00	(A-2) This adjustment identifies Grant monies anticipated from DWR for the Maria Ygnacia Debris Basin CIP.
8	50,000	50,000	0	0.00	0.00	(A-2) This adjustment increases Operating Transfer Out to Vehicle Operations for additional funds needed to replace Flood Control Dump Truck, Actual replacement costs exceed current depreciaiton.
Dept Totals	1,800,000	1,800,000	0	0.00	0.00	
General Serv	/ices					
1	700,000	700,000	0	0.00	0.00	(A-2) (NEW 6.15.16) This adjustment will provide for the installation of security related upgrades to front reception areas of high use / profile across several departments countywide. No funding is shown here as it is anticipated to be funded by debt financing.

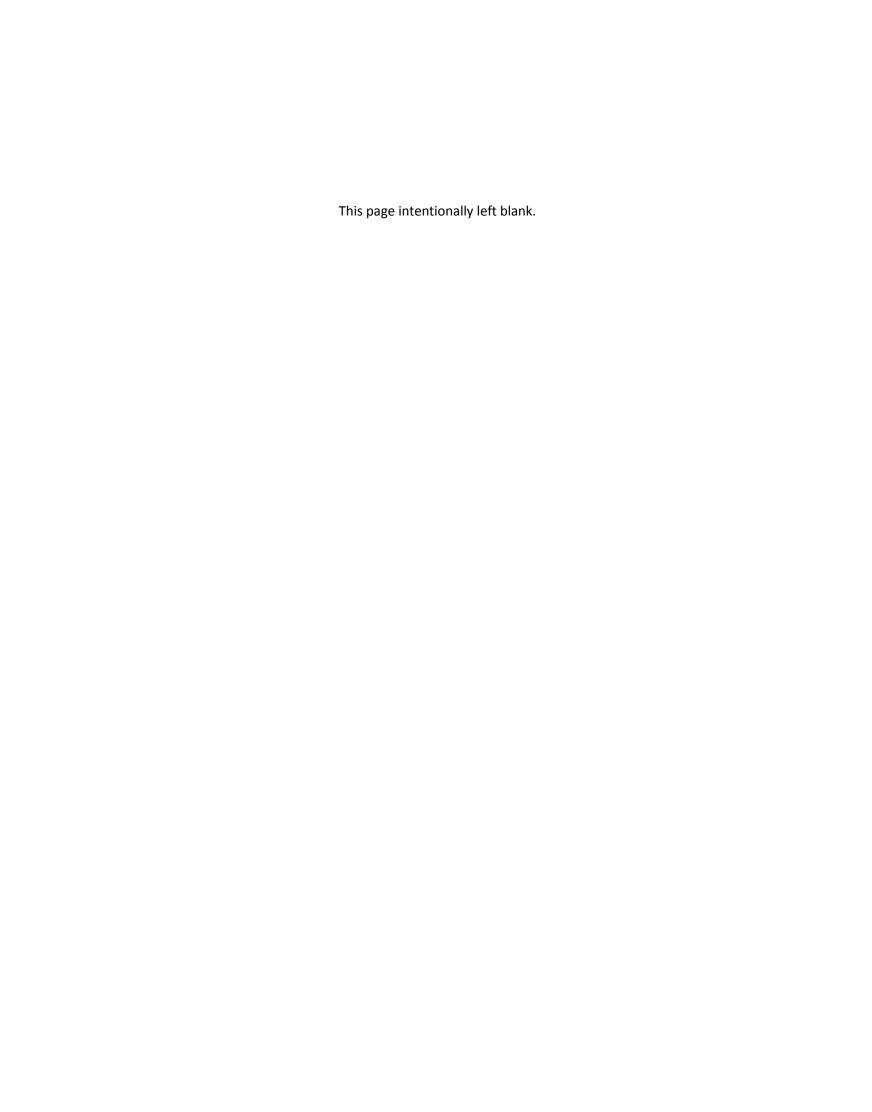
Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
General Ser	vices					
5	(430,000)	(430,000)	(160,000)	(2.50)	(2.00)	(A-2) This adjustment will transfer responsibility for overall management of the Santa Barbara Veterans Memorial Building (SBVMB) and Lompoc Veterans Memorial Building (LVMB) from the General Services Department to the Community Services Department.
9	65,000	65,000	0	0.00	0.00	(A-2) This adjustment will balance the transfers from Fire (adjustment #4) in the amount of \$65,000 for a replacement ambulance. The replacement ambulance was ordered in FY 2015-16 but will not be received until FY 2016-17.
Dept Totals	335,000	335,000	(160,000)	(2.50)	(2.00)	
General Cou Programs	nty					
5	500,000	500,000	0	0.00	0.00	(A-2) This adjustment accepts the transfer in of \$500,000 of unallocated Tobacco Settlement fund balance from Public Health and make it available to Behavorial Wellness in FY 2016-17.
8	982,295	982,295	0	0.00	0.00	(A-2) This adjustment moves the balance in 9876 Audit Exceptions to 9890 Emerging Issues.
10	479,651	479,651	0	0.00	0.00	(A-2) This adjustment moves the balance from Salary, Benefit & Pension Cost Increases (9849) to Emerging Issues (9890).
11	1,312,762	1,312,762	0	0.00	0.00	(A-2) This adjustment moves all but 1,000,000 from Contingencies (9898) to Emerging Issues (9890)
12	0	0	0	0.00	0.00	(A-2) This adjustment of \$500,000 moves funds from 990 Program 1000 Childrens Health Initiative to Program 8300 Unassigned Fund Balance (9940). The net of this transaction is 0.
13	500,000	500,000	0	0.00	0.00	(A-2) This adjustment moves funds from Deferred Maintenance (9851) to Emerging Issues (9890) to fund one-time maintenance needs.

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
General Cou Programs	inty					
16	1,106,556	1,106,556	C	0.00	0.00	(A-2) This adjustment transfers \$1,106,556 from Emerging Issues (9890) to fund the increased demand of inpatient beds in BW. The total funded amount is \$1,606,556. The balance of \$500,000 comes from TSAC funds.
Dept Totals	4,881,264	4,881,264	0	0.00	0.00	
Grand Total	9,877,144	9,877,144	0	0.00	0.50	
-		and districts to a strength of the design of the second	***************************************			



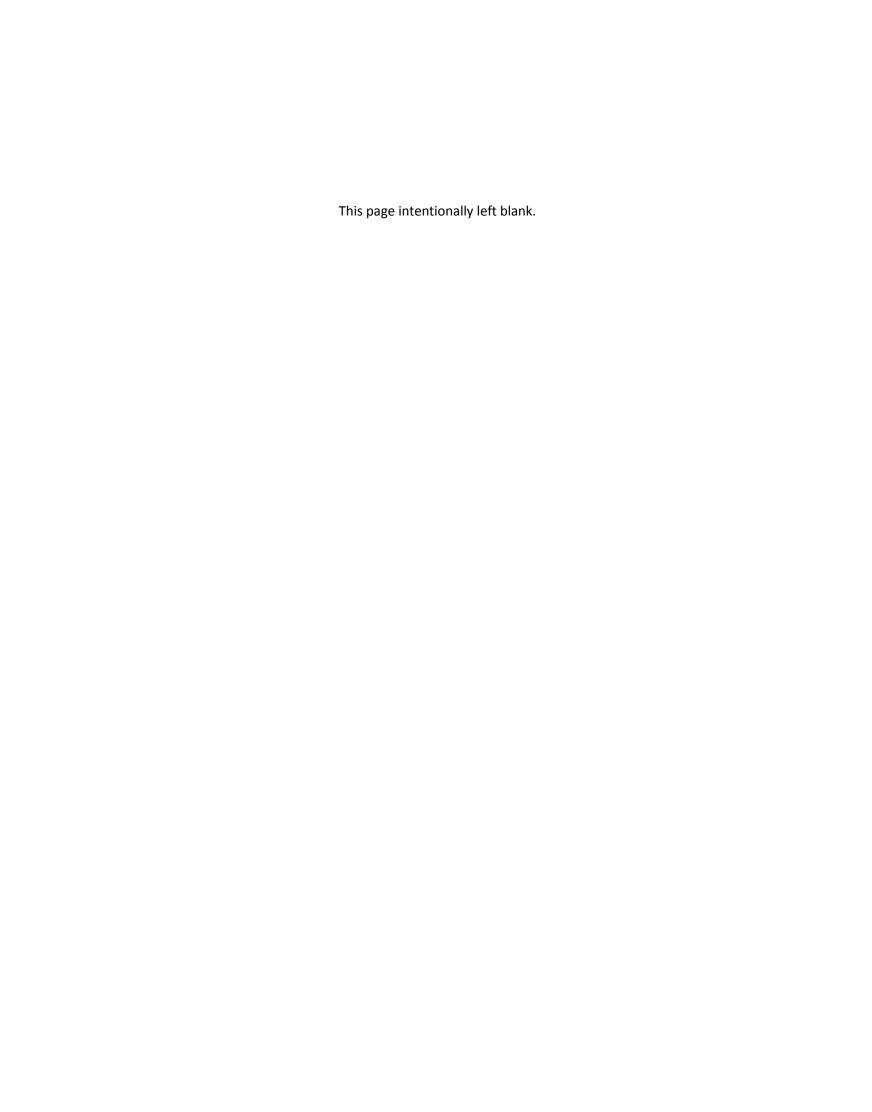
#### **Budget Hearings Attachment E**

	budget Hearings Attaci	Ongoing	One-Time	
Dept	Description	Amount	Amount	
	Funding Sources:			
	Unassigned Fund Balance	480,695		
	Unassigned Xfer to Emerging Issues	(73,762)	73,762	
	Emerging Issues		711,703	
	Litigation Fund TTC Fund Balance		208,000 250,000	
	Total Sources:	406,933	1,243,465	
	Remaining Funding Sources	\$ 1,933	-	
	Board Rec FY 2016-17 Uses:			
DA	Env/Wage Theft Atty	160,000		
PHD	PH Nurse	90,000	58,000	
TTC	Vet Service Officer	80,000		
Sheriff	Sheriff Service Tech	75,000		
BW	Treatment Beds - Capital		243,000	
CSD	Library		200,000	
GS	GS Def Maint		100,000	
CSD	CCE		95,000	
CC	Counsel III		92,465	
OA	North County Gang Prev		75,000	
OA	SB Chamber EVT		75,000	
OA	Transition House		50,000	
OA	Path - SB Ops		50,000	
OA	CAC Sr Lunch		50,000	
OA	Good Sam		50,000	
Dept 990	211		28,000	
OA	SB Rape Crisis		20,000	
OA	Buellton Sr Center		15,000	
OA	Americorps		10,000	
OA	New Beginnings		10,000	
OA	Organic Soup		10,000	
CEO	Women's Commission		8,000	
OA	Solvang Sr Center		4,000	
	Total Uses	\$ 405,000	1,243,465	



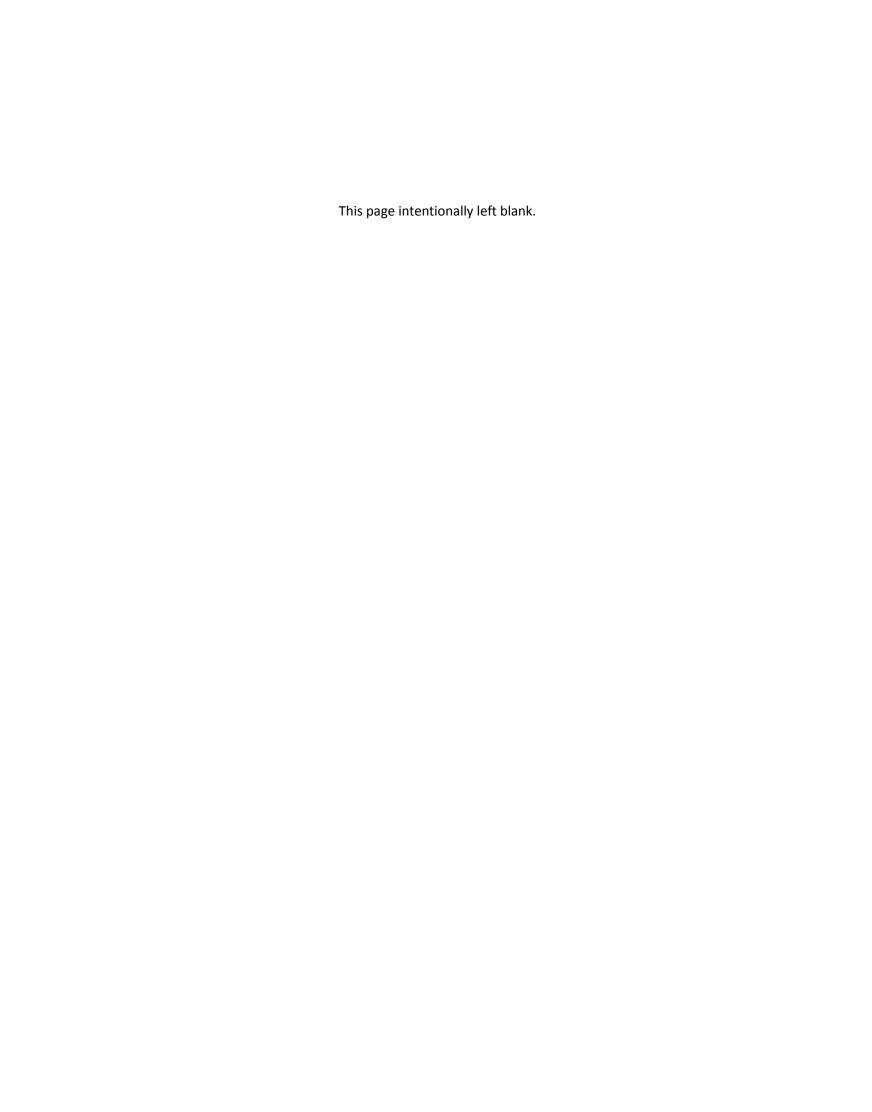
#### Budget Hearings Attachment F-2

			C	iFC	Non-GFC
Department	Description	FTE	Ongoing	One-time	Non-GFC
Attachment F-2	2 - Final Budget Adjustment Assisted Outpatient Treatment				
Behavioral Wellness	Assisted Outpatient Treatment (AOT) Services - This budget adjustment transfers \$606,888 in one-time General Funds to Behavioral Wellness for implementation of the AOT pilot program. Total budget appropriations for the project in FY 2016-17 will be \$755,496, funded by \$606,888 General Funds and \$148,608 of Medi-Cal revenue.	0.40	)	\$ 606,888	\$ 148,608



#### **Budget Hearings Attachment G-2**

			Non-GFC		
Department	Description	FTE	Ongoing	One-time	Non-GFC
Attachment G-	2 - Final Budget Adjustment Northern Branch Jail				
General Services - Northern	Northern Branch Jail (NBJ) - This adjustment will transfer \$14.7 million (due to construction bids exceeding the project budget) into the NBJ Construction Fund, from: NBJ Operations Funding Plan (\$12.2 million),			\$ 14,756,853	
Branch Jail	SB 1022 unspent fund balance (\$2.0 million) and AB900 Contingency Fund Balance (\$0.5 million).				



#### Final Budget Adjustments Summary-All Depts (2016-17)

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
County Exect	utive					
4	8,000	8,000	0	0.00	0.00	(E) The \$8,000 request will help the Women's Commission further its mission to promote the well-being of women in Santa Barbara County. The Commission will advise the Board on critical areas affecting women, especially women who have the greatest need.  To accomplish this purpose, the Commission may collaborate with other commissions and community groups; facilitate, recognize, and recommend programs; gather and disseminate information, hold public hearings, advise the board, and take other action to accomplish its purpose.
<b>County Coun</b>	sel					
2	92,465	92,465	0	0.60	0.00	(E) Adding this Deputy III position (0.6 FTE) will improve our capacity to simultaneously litigate General Fund actions: land use; code enforcement; fee-to-trust; property tax appeals; conservatorships; contracts; restraint motions; and jail issues.
District Attor	ney					
3	160,000	160,000	160,000	0.00	0.00	(E) This adjustment will restore and permanently fund a 1.0 Environmental Deputy District Attorney. Last year, the Board of Supervisors approved one-time funding for a Deputy District Attorney in order to prosecute the Refugio Oil Spill. This case will continue into FY16-17 and the ability for the District Attorney to respond to additional environmental cases is severely limited without permanent funding
Probation						
4	200,000	200,000	0	0.00	0.00	(A-2) (NEW 6-15-2016) This adjustment makes the necessary entries to implement the redesigned Alternative Report and Resource Center (ARRC).
Fire						
4	65,000	65,000	0	0.00	0.00	(A-2) This adjustment rebudgets the transfer of funds from Fire to GS-Vehicle Operations to cover shortfall in funds collected for a replacement ambulance. The replacement ambulance was ordered in FY 2015-16 but will not be received until FY 2016-17.

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Sheriff						
9	75,000	75,000	75,000	1.00	1.00	(E) This adjustment adds 1 position (1.0 FTE) of Sheriff's Service Technician to the Law Enforcement Operations of the Sheriff's Office to augment Patrol and provide services to the community normally done by sworn staff.
15	800,000	800,000	0	0.00	0.00	(A-2) This adjustment draws \$800,000 from the SB 720 Livescan Fund Balance and appropriates a like amount in Capital Assets for the purchase and installation of a new Live Scan system.
16	75,000	75,000	0	0.00	0.00	(A-2) This adjustment shifts the completion date of the project for the replacement of the Civil Software in the Sheriff's Office to FY2016-17.
Dept Totals	950,000	950,000	75,000	1.00	1.00	
Public Health						
16	6,500	6,500	0	0.00	0.00	(A-2) This adjustment will rebudget the final component of the Public Health Laboratory LIS system. The CalREDIE interface into the McKesson Horizon Practice Plus Billing System and GE Centricity EMR will not be completed until FY 2016-2017.
17	79,312	79,312	0	0.00	0.00	(A-2) This budget adjustment will move \$79,312 of the previously Board approved agreement (2/18/14) with ImageTrend, Inc. to provide an electronic patient care reporting system for Emergency Medical Services to FY 16-17.
18	72,500	72,500	0	0.00	0.00	(A-2)This budget adjustment will move \$72,500 of the previously Board approved agreement (3/15/16) with Santa Barbara Cottage Hospital Level II Pediatric Trauma Center to receive Maddy Funds distributions pursuant to Senate Bill 1236, Richie Pediatric Trauma Fund legislation and support pediatric trauma services to FY 16-17.
19	80,000	80,000	0	0.00	0.00	(A-2) This adjustment rebudgets \$40,000 for consultation services in Animal Services. It will provide continued project management in implementing recommendations from the American Humane Association report.

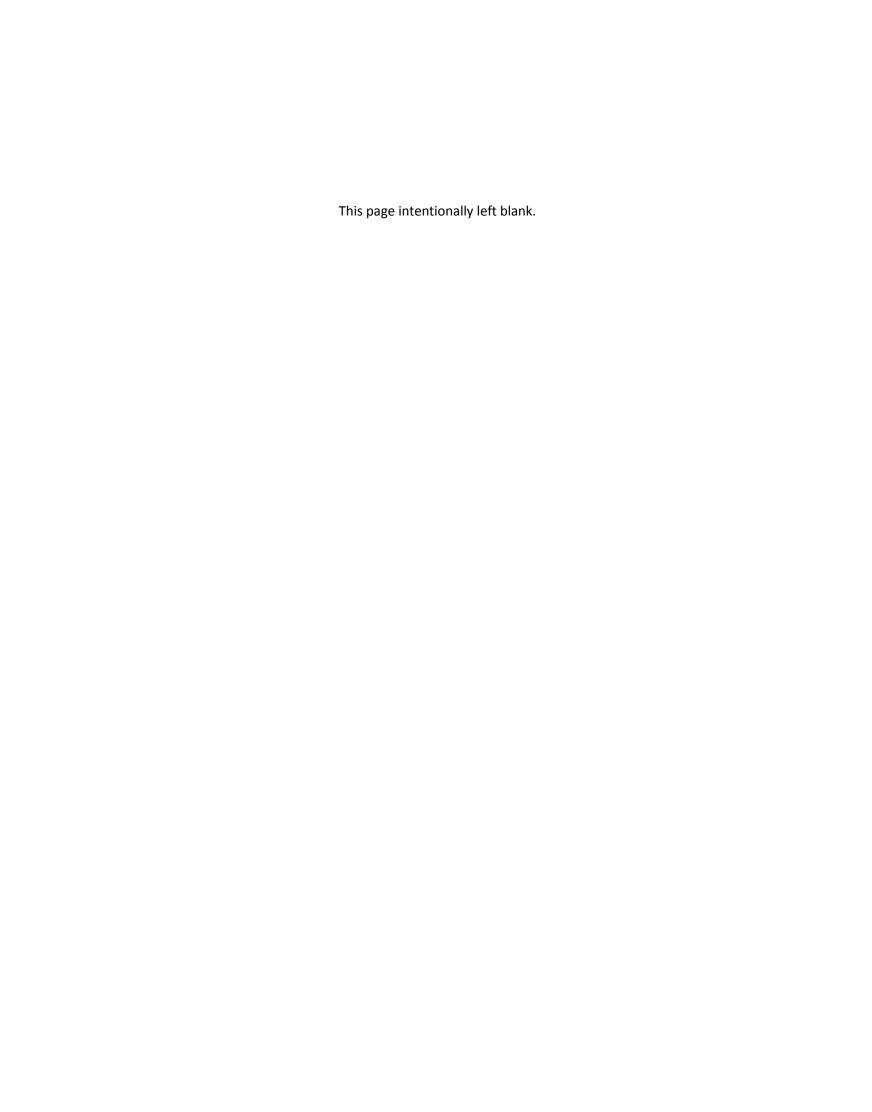
Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Public Health						
20	500,000	500,000	0	0.00	0.00	(A-2) This adjustment will transfer \$500,000 of unallocated Tobacco Settlement und balance at FYE 2015-16 to the Mental Health Fund Balance (LI 9811) in General County Programs for FY 2016-17 budgeted for potential use by the department of Behavioral Wellness.
Dept Totals	738,312	738,312	0	0.00	0.00	
Behavioral W	ellness					
3	240,000	240,000	0	2.00	2.00	(A-2) (NEW 6-15-2016) This adjustment makes the necessary entries to fund the clinical staffing at the redesigned Alternative Report and Resource Center (ARRC).
Parks						
6	375,000	375,000	0	0.00	0.00	(A-2) This adjustment is necessary to budget the 18% maintenance policy funding for Parks deferred maintenance needs.
7	430,000	430,000	160,000	2.50	2.50	(A-2) This adjustment is necessary to shift the special event management of the Santa Barbara and Lompoc Veteran Buildings, and Courthouse Mural Room from General Services to Community Services. (see offsetting reduction in General Services)
Dept Totals	805,000	805,000	160,000	2.50	2.50	
Planning & Development						
2	0	0	0	0.00	0.00	(A-2) This adjustment adjusts the Long Range Planning work program budget according to BOS direction received at the budget workshop. The adjustment is only shifting funding between projects, so has a net \$0 change.
3	18,665	18,665	0	0.00	0.00	(A-2) This adjustment budgets for the use of dedicated funds for a butterfly habitat study, pursuant to butterfly conservation permit condition 150 of SB Club Resort & Spa (now Bacara) project for purpose of covering County's costs associated with butterfly controversy.
4	(29,097)	(29,097)	0	0.00	0.00	(A-2) This adjustment adjusts an Financial Office Professional position from full-time to part-time.

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Planning & Developmen	ıt					
5	188,000	188,000	0	0.00	0.00	(A-2) This adjustment uses fund balance to allow enhanced staff training, permitting workspace reorganization and deferred upgrades in the North County office, replacement of two assigned vehicles, and additional consultant services to assist with management of permit record digitization.
Dept Totals	177,568	177,568	0	0.00	0.00	
Public Work	s					
4	900,000	900,000	0	0.00	0.00	(A-2) This adjustment increases LIA 8400 for the Las Vegas San Pedro CIP, Due to delays in construction and Mitigation requirements additional funds will be needed for Fiscal Year 16/17
5	600,000	600,000	0	0.00	0.00	(A-2) This adjustment increase LIA 8400 for CIP Isla Vista Storm Drain, Extension of Storm Drain is more than origianlly anticipated. Additional funds are needed for Fiscal Year 16/17
6	200,000	200,000	0	0.00	0.00	(A-2) This adjustment increases replacement of Fixed Assests for Flood Control.
7	50,000	50,000	0	0.00	0.00	(A-2) This adjustment identifies Grant monies anticipated from DWR for the Maria Ygnacia Debris Basin CIP.
8	50,000	50,000	0	0.00	0.00	(A-2) This adjustment increases Operating Transfer Out to Vehicle Operations for additional funds needed to replace Flood Control Dump Truck, Actual replacement costs exceed current depreciaiton.
Dept Totals	1,800,000	1,800,000	0	0.00	0.00	

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Housing/Con Development						
1	95,000	95,000	0	0.00	0.00	(E) The adjustment is necessary for the conditional appropriation to begin Phase 2 of Community Choice Energy (CCE) implementation activities in FY 16-17 upon completion of the feasibility study and direction from the Board to proceed. The request of \$275,000 (Santa Barbara County's estimated share) can be reduced by \$180,000 to \$95,000 by applying current year salary savings from Energy & Sustainability Initiatives Division to Phase 2.
6	160,000	160,000	0	0.00	0.00	(E) - This adjustment is necessary to reflect Boad of Supervisors approved outside agency requests for Transition House (\$50K), Path - SB Ops (\$50K), Good Sam (\$50K) and New Beginnings (\$10K).
Dept Totals	255,000	255,000	0	0.00	0.00	
General Serv	ices					
1	700,000	700,000	0	0.00	0.00	(A-2) (NEW 6.15.16) This adjustment will provide for the installation of security related upgrades to front reception areas of high use / profile across several departments countywide. No funding is shown here as it is anticipated to be funded by debt financing.
5	(430,000)	(430,000)	(160,000)	(2.50)	(2.00)	(A-2) This adjustment will transfer responsibility for overall management of the Santa Barbara Veterans Memorial Building (SBVMB) and Lompoc Veterans Memorial Building (LVMB) from the General Services Department to the Community Services Department.
9	65,000	65,000	0	0.00	0.00	(A-2) This adjustment will balance the transfers from Fire (adjustment #4) in the amount of \$65,000 for a replacement ambulance. The replacement ambulance was ordered in FY 2015-16 but will not be received until FY 2016-17.
10	50,000	50,000	0	0.00	0.00	(A-2) This adjustment increases Operating Transfers (In)-Other Funds to accept the Public Works Flood Control Dump Truck funding.
Dept Totals	385,000	385,000	(160,000)	(2.50)	(2.00)	

Dept / Adj. #	Sources	Uses	GFC	FTEs	Positions	Purpose
Treasurer-Ta						
1	80,000	80,000	80,000	1.00	1.00	(E) This adjustment increases FTE's by 1.0 for additional Veterans Services Officers and training, one FTE for Santa Barbara and one FTE for Lompoc in the amount of \$80,000. This is an ongoing request.
General Cour Programs	nty					
5	500,000	500,000	0	0.00	0.00	(A-2) This adjustment accepts the transfer in of \$500,000 of unallocated Tobacco Settlement fund balance from Public Health and make it available to Behavorial Wellness in FY 2016-17.
8	982,295	982,295	0	0.00	0.00	(A-2) This adjustment moves the balance in 9876 Audit Exceptions to 9890 Emerging Issues.
10	479,651	479,651	0	0.00	0.00	(A-2) This adjustment moves the balance from Salary, Benefit & Pension Cost Increases (9850) to Emerging Issues (9890).
11	1,312,762	1,312,762	0	0.00	0.00	(A-2) This adjustment moves all but 1,000,000 from Contingencies (9898) to Emerging Issues (9890)
12	0	0	0	0.00	0.00	(A-2) This adjustment of \$500,000 moves funds from 990 Program 1000 Childrens Health Initiative to Program 8300 Unassigned Fund Balance (9940). The net of this transaction is 0.
13	500,000	500,000	0	0.00	0.00	(A-2) This adjustment moves funds from Deferred Maintenance (9851) to Emerging Issues (9890) to fund one-time maintenance needs.
16	1,106,556	1,106,556	0	0.00	0.00	(A-2) This adjustment transfers \$1,106,556 from Emerging Issues (9890) to fund the increased demand of inpatient beds in BW. The total funded amount is \$1,606,556. The balance of \$500,000 comes from TSAC funds.
17	28,000	28,000	0	0.00	0.00	(E) This adjustment for \$28,000 is to augment the existing funding of 148K for the 211 Help Line program.  This funding would provide for full staffing but would require reductions primarily in marketing and training.

	Sources	Uses	GFC	FTEs	Positions	Purpose
General County Programs	/					
19 1,6	601,000	1,601,000	0	0.00	0.00	(A-1, E, Board Letter) This adjustment funds one- time general fund allocations in the FY 2016-17 budget.
20 9	906,000	906,000	0	0.00	0.00	(E) This is additional funding adjustments made by the Board during June Hearings, shown at the top of Final Attachment E.
21 (2,	118,371)	(2,118,371)	(2,118,371)	0.00	0.00	(E) This adjustment reduces 991 ongoing revenue coming into 990 originally placed in 9940 Unassigned Fund Balance. Is now to be used in Dept 991 BAD #2 to pay for ongoing expansions in FY 16-17.
22	17,200	17,200	0	0.00	0.00	(E) This adjustment shifts funding to account 9890 - Emerging Issues to ensure 9890 has adequate funding for approved 16-17 Budget Expansions.
23	0	10	7	0.00	0.00	(Budget Load) This adjustment fixes the rounding issued caused when the Salary Models were loaded.
Dept Totals 5,3	315,093	5,315,103	(2,118,364)	0.00	0.00	
General Revenu	ues					
2	0	0	0	0.00	0.00	(A-1, A-2, E) This adjustment is funding for ongoing GFC allocations in FY 2016-17
Grand Total 11,2	271,438	11,271,448	(1,803,364)	4.60	4.50	



#### **Full-Time Equivalents**

	2015-16	2015-16	2016-17	Change from FY16-17 Rec	2016-17	2017-18
Policy & Executive	Actual	Adopted	Recommended	to FY16-17 Ado	Adopted	Proposed
Board of Supervisors	20.53	20.00	20.00	-	20.00	20.00
County Executive Office	36.89	35.00	36.00	-	36.00	36.00
County Counsel	38.12	38.50	38.50	1.00	39.50	38.50
Subtotal	95.55	93.50	94.50	1.00	95.50	94.50
Public Safety						
Court Special Operations	-	-	-	-	-	-
District Attorney	137.22	132.20	133.20	2.00	135.20	133.20
Fire	263.47	273.42	275.62	4.00	279.62	275.62
Probation	334.28	339.00	334.00	1.00	335.00	334.00
Public Defender	70.29	66.50	67.50	1.00	68.50	67.50
Sheriff	632.72	651.54	650.54	18.54	669.08	650.54
Subtotal	1,437.98	1,462.66	1,460.85	26.54	1,487.39	1,460.85
Health & Public Assistance						
Behavioral Wellness	363.40	433.26	432.10	2.00	434.10	432.10
Child Support Services	73.28	74.96	73.33	2.00	75.33	73.25
First 5, Children & Families	13.70	13.00	11.00	2.00	11.00	9.10
Public Health	511.61	515.31	528.29	12.00	540.29	528.29
Social Services	897.33			12.00		899.75
Subtotal	1,859.33	899.75 <b>1,936.28</b>	899.75 <b>1,944.47</b>	16.00	899.75 <b>1,960.47</b>	1,942.49
Subtotal _	1,033.33	1,330.20	1,344.47	16.00	1,900.47	1,342.43
Community Resouces & Public Facilities						
Agricultural Commissioner/W&M	32.71	33.00	33.00	-	33.00	33.00
Community Services	100.42	105.71	105.51	3.50	109.01	105.51
Planning & Development	82.61	89.93	92.03	(0.40)	91.63	92.03
Public Works	263.05	282.75	281.25	-	281.25	281.25
Subtotal	478.79	511.40	511.79	3.10	514.89	511.79
Support Services						
Auditor-Controller	49.91	49.20	49.25	1.00	50.25	49.25
Clerk-Recorder-Assessor	100.90	96.38	98.13	1.00	99.13	98.13
General Services	118.03	120.00	120.00	(1.00)	119.00	120.00
Human Resources	24.08	26.50	26.00	(1.00)	28.25	26.00
Treasurer-Tax Collector-Public	41.48	44.00	44.00	1.00	45.00 <b>341.63</b>	44.00
Subtotal	334.39	336.08	337.38	4.25	341.63	337.38
General County Programs						
General County Programs	1.00	1.00	1.00	-	1.00	1.00
Subtotal	1.00	1.00	1.00		1.00	1.00
_		_				
Total Full-Time Equivalents	4,207.04	4,340.91	4,349.99	50.89	4,400.87	4,348.01

