

# Santa Barbara County Child Welfare Services



## 2017 ANNUAL UPDATE



# Overview of Today's Presentation

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- CWS Statistics Snapshot
- CWS System Improvement Plan
- Continuum of Care Reform
- Commercially Sexually Exploited Children Program
- California Child Welfare Core Practice Model

# CWS Statistics Snapshot

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**2016**

Total Number of In-Person Investigations	3001
Children Entering Foster Care	202
Average Number of Open Cases	573
Average Number of Children in Foster Care	406
Average Time In Care (months)	14.7

Placement Type (7/1/17)	Relative/ NREFM	FFH/ RFA	FFA	SILP	Group	Other
	36%	16%	25%	14%	6%	3%

# CWS Staffing

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## FY 15/16

- 20 Administrative Office Professionals
- 3 Financial Office Professionals
- 7 Case Aides
- 12 Foster Care/Eligibility staff
- 75 Social Workers & Social Work Practitioners
- 1 Public Health Nurse
- 14 Social Service Supervisors
- 9 Department Business Specialist
- 4 CWS Managers
- 1 CWS Deputy Director

## FY 16/17

- 18 Administrative Office Professionals
- 3 Financial Office Professionals
- 7 Case Aides
- 11 Foster Care/Eligibility staff
- 65 Social Workers & Social Work Practitioners
- 1 Public Health Nurse
- 14 Social Service Supervisors
- 7 Department Business Specialist
- 3 CWS Managers
- 1 CWS Deputy Director

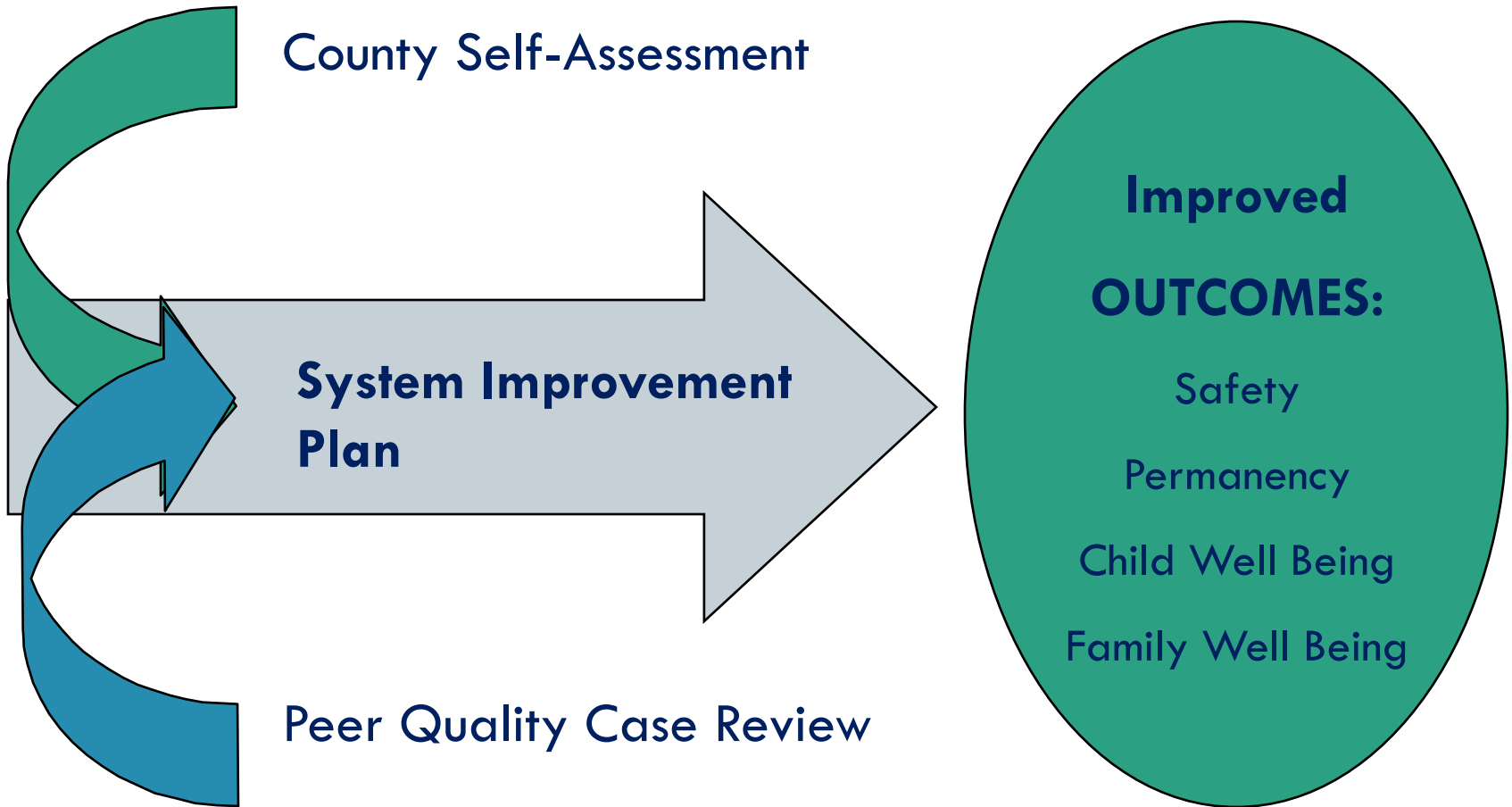
# System Improvement Plan (SIP)

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- Mandated by the Child Welfare Services Outcome and Accountability Act of 2001
- Intended to better track and improve outcomes in safety, permanency and well-being
- Provided a state wide, cohesive system for identifying and replicating best practices to meet the unique needs of children and families in the CWS system

# California – Child and Family Services Review (CFSR)

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# CFSR Outcomes

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Robust system of Federal and State Oversight through the CFSR and California Outcome and Accountability System to measure the following 7 Outcomes:

## **Safety**

1. Children are, first and foremost, protected from abuse and neglect.
2. Children are safely maintained in their homes whenever possible and appropriate.

## **Permanency**

3. Children have permanency and stability in their living arrangements.
4. The continuity of family relationships and connections is preserved for children.

## **Child and Family Well-Being**

5. Families have enhanced capacity to provide for their children's needs.
6. Children receive appropriate services to meet their educational needs.
7. Children receive adequate services to meet their physical and mental health needs.

# CFSR Measures

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Measure	Federal/State Standard	Santa Barbara County Performance	Performance related to Standard
3-S1 Maltreatment in Foster Care	8.5	4.89	173.9
3-S2 Recurrence of Maltreatment	9.1	7.7	128.9
3-P1 Permanency in 12 months (entering foster care)	40.5	32.8	81.0
3-P2 Permanency in 12 months (in care 12-23 months)	43.6	60.2	138.1
3-P3 Permanency in 12 months (in care 24+ months)	30.3	34.9	138.3
3-P4 Re-entry to foster care within 12 months	8.3	7.8	115.2
3-P5 Placement Stability	4.12	4.54	90.7
2B - Timely Investigation Immediate Response	90%	99.1%	110.2
2B - Timely Investigation 10 day Response	90%	98.3%	109.2
2F - Timely Social Worker Visits Children in Placement	95%	98.5%	103.6%

# Areas of SIP Focus

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CWS selected the following 2 measures based on information learned during the CSA, PQCR, and in alignment with the state's Program Improvement Plan (PIP):

1. Permanency within 12 months
2. Placement Stability

# SIP Strategies

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SIP Strategies will focus on the following areas:

- Increased engagement of children, youth, and families in case planning and decision making
- Enhanced practices that result in more children/youth having permanent homes and stable placements and connections
- Improved caregiver support strategies
- Increased access to services for children, youth and families

# Permanency in 12 months

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## 3-P1 Permanency in 12 months (entering foster care)

- Of all children who enter foster care in the 12 month period, what percent were discharged to permanency within 12 months?
- Permanency = Reunification, Adoption, Guardianship
- Federal standard= 40.5
- Santa Barbara= 32.8 or 81% of standard (Quarter 1 2017)



# Placement Stability

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- **3-P5 Placement Stability**
  - Of all children who enter foster care in a 12 month period, what is the rate of placement moves per day of foster care?
  - Federal standard= 4.12
  - Santa Barbara= 4.54 or 90.7.% of standard (Quarter 1 2017)



# CFSR and SIP Timeline



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- **2017 County Self-Assessment (CSA) Completed**
  - Meeting with Stakeholders in 2016 to review performance measures, and get feedback
  - Focus groups and surveys conducted with:
    - Foster Youth
    - Parents
    - CWS Supervisors
    - Legal Partners
  - CSA report included information from Peer Review and Data Analysis
- **Next SIP 2017-2022**
  - Board of Supervisors approved 5 year SIP is due to the state by December 1, 2017

# Commercially Sexually Exploited Children (CSEC)

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## SB 855:

- Clarified Child Welfare Dependency Code to include commercially sexually exploited children as dependents
- Established the optional CSEC Program, prevention and intervention services, and training related to children who are victims of commercial sexual exploitation.
- Required Child Welfare, Probation, Public Health, Behavioral Wellness & the Juvenile Court to develop an Interagency Protocol

# CSEC Cont'd

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## SB 794:

- Requires CWS and Probation to implement policies and procedures to identify, document, and determine appropriate services for children and youth who are victims of, or at risk of, commercial sexual exploitation.
- Requires Child Welfare agencies to develop and implement protocols to expeditiously locate any child missing from foster care.
- Additionally requires CWS to report to local law enforcement any known or suspected instance of commercial sexual exploitation of foster youth.

# CSEC Protocol Implementation

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- Interagency Protocol revised and completed by subcommittee in FY 16/17
- Initial Implementation efforts focused on operationalizing first responder protocol.
- CSEC Steering Committee coordinating training for all potential first responder agencies on the use of our screening tools and protocols.
- CSEC Steering Committee collaborating to oversee CSEC allocation expenditures.

# CSEC Accomplishments

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- Group of diverse community, faith-based, non-profit, and government organizations continues to work together to address the challenge and move forward towards solutions and development of in-county resources
- Continue to work collaboratively with partners to identify and develop services through programs such as RISE, Rape Crisis, Victim Witness, CALM
- HTTF subcommittee and CWS continue to work on developing placement resources that can serve CSEC within Santa Barbara County.
- Junior League partnering with local provider and is near completion of the STRTP application.

# Continuum of Care Reform (CCR)

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- “Continuum of care” refers to the spectrum of care settings for youth in foster care, from the least restrictive and service-intensive to the most restrictive and service-intensive.
- Comprehensive framework that supports children, youth and families across placement settings in achieving permanency. Includes the following elements:
  - Increased engagement with children, youth and families
  - Limited use of congregate care
  - Increased capacity for home-based family care

# Increased Engagement with Children, Youth and Families

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- Child and Family Teams Implemented
  - Required as of January 1, 2017 for all children who enter the CWS system
- Increased availability of mental health services
  - Requires provision of Mental health services in home or family setting in order to facilitate reunification and meet needs for safety, permanency, and well-being.
  - New more intensive services now available including Intensive Care Coordination (ICC), Intensive Home Based Services (IHBS), and Therapeutic Foster Care (TFC).
- Level of care assessment process
  - Scheduled for Implementation February 2018.

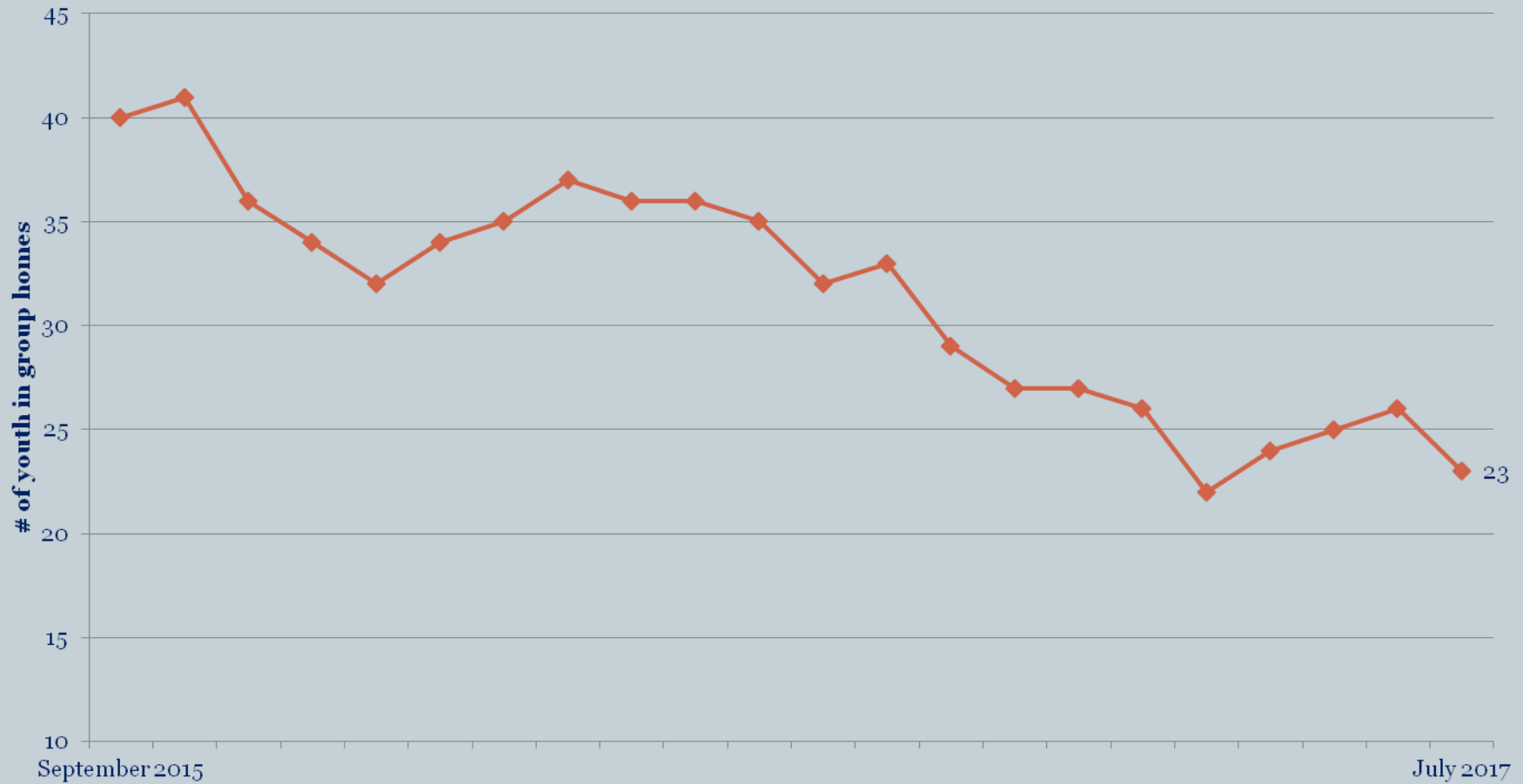
# Limited Use of Congregate Care

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- Shift from Group Homes to “Short Term Residential Therapeutic Program” (STRTP)
  - All group homes choosing to do so, have applied for an extension with the state to comply with the new requirements for becoming an Short Term Residential Treatment Program (STRTP)
  - The number of children and youth in group homes has been steadily declining since 2015

# Youth in Group Home Placements

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# Increased Capacity for Home-Based Family Care

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- Resource Family Approval Program
  - Santa Barbara County was a pilot county in the state for RFA and implemented the process for county licensed homes in 2014
  - All Foster Family Agencies (FFA) have transitioned to Resource Family Approvals (RFA) for their homes
  - Trauma Informed Parenting Groups offered in the county

# Increased Capacity for Home-Based Family Care Cont'd

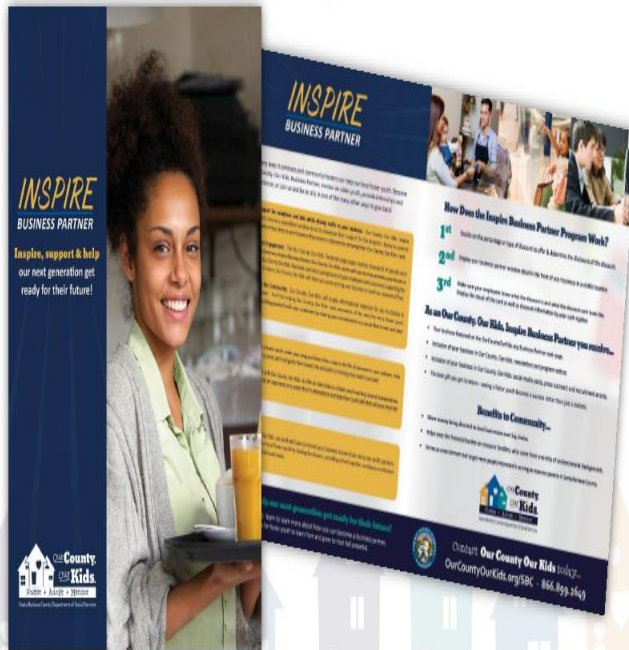
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- Increased recruitment, retention, and support activities
  - Our County Our Kids recruitment and retention campaign started in April 2016
    - Average of 2 outreach/information events per month
    - Average of 4 inquiries per week about becoming a Resource family
    - Over 300 people have attended Resource Family orientations
    - The number of new, unmatched homes (non-relative) rose from 10 in 2015 to 36 in 2016

# Increased Capacity for Home-Based Family Care Cont'd

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## Upcoming Projects *Inspire Business Partner Program*



## Our County. Our Kids. Website



# CCR Next Steps

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- Continue to assess capacity of local providers and develop collaborative service delivery models
- Continue to discuss impacts with staff, stakeholders, and service providers
- Continue efforts to prepare children currently residing in congregate care to family settings whenever possible
- Continue to track progress through interagency CCR collaboration

# California Child Welfare Core Practice Model

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- Framework to support child welfare practice and allow child welfare professionals to be more effective in their roles.
- Response to multiple emerging and established initiatives impacting ability to have a consistent statewide approach for child welfare practice.
- Intended to guide practice, service delivery, and decision-making.
- Integrates key elements of existing initiatives and proven practices - such as the Katie A. Core Practice Model and Safety Organized Practice (SOP).



CORE PRACTICE MODEL

# California Child Welfare Core Practice Model

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- The California Core Practice Models defines practice at various levels. This includes common sets of:
- **Values** to guide practice
- **Casework Components** to define what we do
- **Practice Elements** to delineate how we do our work
- **Practice Behaviors** that specify how it looks when we are doing our work right
- **Organizational Behaviors** that set organizational standards to support good practice.



CORE PRACTICE MODEL

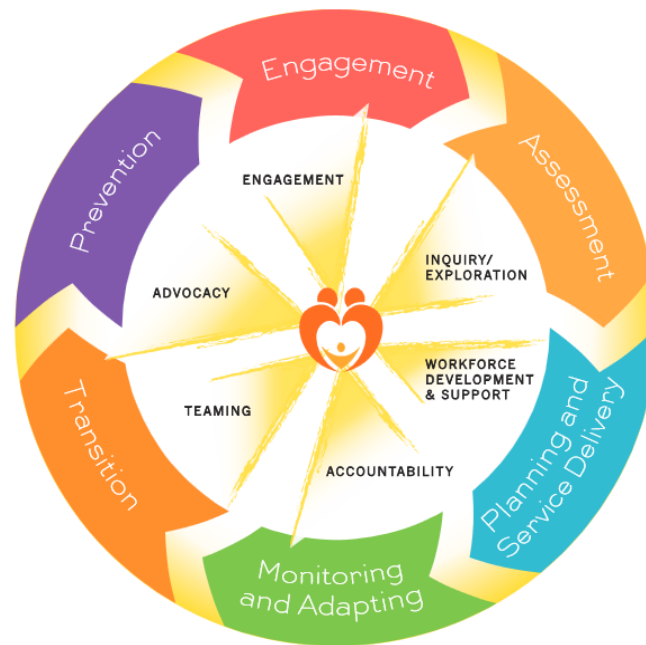
# California Child Welfare Core Practice Model

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## EXISTING & EMERGING INITIATIVES

CALIFORNIA PARTNERS for PERMANENCY  
CONTINUUM of CARE REFORM  
FAMILY to FAMILY  
KATIE A.  
LINKAGES  
PARENT PARTNERS  
QUALITY PARENTING INITIATIVE  
RESOURCE FAMILY APPROVAL PROCESS  
SAFETY ORGANIZED PRACTICE  
WRAPAROUND

## COMMON COMPONENTS & ELEMENTS



# Questions??



## THANK YOU