



Office of the Sheriff

SANTA BARBARA COUNTY

STATIONS

Buellton
140 W. Highway 246
Buellton, CA 93427
Phone (805) 686-8150

Carpinteria
5775 Carpinteria Avenue
Carpinteria, CA 93013
Phone (805) 684-4561

Isla Vista
6504 Trigo Road
Isla Vista, CA 93117
Phone (805) 681-4179

Lompoc
3500 Harris Grade Road
Lompoc, CA 93436
Phone (805) 737-7737

New Cuyama
70 Newsome Street
New Cuyama, CA 93254
Phone (661) 766-2310

Santa Maria
812-A W. Foster Road
Santa Maria, CA 93455
Phone (805) 934-6150

Solvang
1745 Mission Drive
Solvang, CA 93463
Phone (805) 686-5000

Sheriff - Coroner Office
66 S. San Antonio Road
Santa Barbara, CA 93110
Phone (805) 681-4145

Main Jail
4436 Calle Real
Santa Barbara, CA 93110
Phone (805) 681-4260

COURT SERVICES CIVIL OFFICES

Santa Barbara
1105 Santa Barbara Street
P.O. Box 690
Santa Barbara, CA 93102
Phone (805) 568-2900

Santa Maria
312 E. Cook Street, "O"
P.O. Box 5049
Santa Maria, CA 93456
Phone (805) 346-7430

HEADQUARTERS
P.O. Box 6427 • 4434 Calle Real • Santa Barbara, California 93160
Phone (805) 681-4100 • Fax (805) 681-4322
www.sbsheriff.org

July 13, 2018

BILL BROWN
Sheriff - Coroner

BERNARD MELEKIAN
Undersheriff

Good afternoon,

MATinCountyCJ@healthmanagement.com

Santa Barbara County is pleased to submit this application and letters of support for *Expanding MAT in County Criminal Justice Settings- a Learning Collaborative*.

Please note the following is included in the document:

- 1) Application
- 2) Jail Health Services: California Forensic Medical Group support letter
- 3) Jail Custody support letter
- 4) County Administration Santa Barbara County CEO's support letter
- 5) Superior Court of California, Santa Barbara support letter
- 6) County Drug Treatment Agency Behavioral Wellness support letter
- 7) Santa Barbara Sheriff's Office support letter; Project Champion support
- 8) Marian Hospital support letter
- 9) Cottage Hospital support letter
- 10) Community Corrections Partnership (CCP) Support document

As the proposed Project Champion, I am incredibly excited about this opportunity and on behalf of the County of Santa Barbara, I can say with enthusiasm and certainty we very much look forward to participating in the project and improving the services offered to vulnerable folks in our community. Please do not hesitate to contact me for any reason.

With Gratitude,



Cherylynn R. Lee PhD

Santa Barbara County Sheriff's Office
Behavioral Sciences Unit
Office: (805) 681-4231
Work Cell: (805) 698-8934
Crl5034@sbsheriff.org

Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

APPLICATION TO PARTICIPATE

Submitting this application confirms the intent of the applicant county to expand the number of persons to whom medication assisted treatment (MAT) is made available in jail and (if applicable) drug courts, and to consider using at least two forms of MAT in criminal justice settings.

Submitting this application also confirms the intent of the proposed team members to attend the first Learning Collaborative on August 14, 2018 in Sacramento.

SECTION ONE: PARTICIPANTS

COUNTY: Santa Barbara		HOW MANY JAILS ARE IN THIS COUNTY?: 1 currently with the expectation a 2 nd jail will open in Fall 2019	
WHAT IS THE TOTAL AVERAGE DAILY POPULATION OF THE JAILS?: 850			
ARE THERE DRUG COURTS IN THIS COUNTY? <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO		IF YES, HOW MANY? 3 in each region, totaling 9 for the entire county	
LEAD AGENCY NAME	Santa Barbara Sheriff's Office		
STREET ADDRESS	4434 Calle Real, Santa Barbara 93110		
CHAMPION FROM LEAD AGENCY	NAME Dr. Cherylynn Lee		
TITLE: Behavioral Sciences Unit Coordinator	PHONE (805) 681-4231	EMAIL: crl5034@sbsheriff.org	

Team members (minimum five, maximum eight, including the Champion). Must include person from each category 1 – 4. Refer to program guide for guidance on team members.

CATEGORY	NAME	TITLE	ORGANIZATION	EMAIL ADDRESS
1. JAIL HEALTH SERVICES	Amber Nunes	Health Services Administrator	California Forensic Medical Group	Amber.nunes@cmgcos.com
2. JAIL CUSTODY	Lt. Shawn Lammer	Custody Support Division, Contract Management	Santa Barbara Sheriff's Office	Stl2761@sbsheriff.org
3. COUNTY ADMINISTRATION	Terri Maus-Nisich	Assistant CEO	County CEO's office	tmaus@co.santa-barbara.ca.us
4. DRUG COURT (IF APPLICABLE)	Angela Braun	Judicial Services Manager	Santa Barbara County Superior Court	abraun@sbcourts.org
5. COUNTY DRUG TREATMENT AGENCY	John Doyel	Division Chief: Alcohol and Drug programs	County of Santa Barbara Behavioral Wellness	jdoyel@co.santa-barbara.ca.us

6. PROJECT CHAMPION	Dr. Cherylynn Lee	Behavioral Sciences Unit Coordinator	Santa Barbara County Sheriff's Office	Crl5034@sbsheriff.org
7. North County Opioid Coalition Representative	Amelia Grover	Social Work Supervisor	Dignity Health	Amelia.Grover@dignityhealth.org
8. South County Opioid Coalition Representative	Dr. Paul Erikson	Medical Director Psychiatry and Chemical Dependency	Cottage Health	perickson@sbch.org

SECTION TWO: COUNTY SYSTEM FOR ADDRESSING OPIOIDS

1. Does your County operate a Local Opioid Coalition? YES NO

If yes, how will this project interface with the Coalition? (Limit response to no more than one half page)

There are currently two opioid coalitions in Santa Barbara County, one north county and one south county. Santa Barbara topography is uniquely situated to support two coalitions with similar objectives and goals. Each coalition is sponsored by the dominant medical hospital in the region (Marian Hospital & Cottage Health Hospital) and engages personnel from countywide agencies (e.g., Sheriff's office, probation, homeless assistance programs, NTPs, police departments, and public health) in quarterly meetings. Each coalition will provide one hospital representative to join the learning collaborative and assist in the development and execution of the MAT program for Santa Barbara County Jail. This project will serve to unite the two coalitions with a common goal of supporting the development of policies and procedures and evidence-based practices in the jail setting for persons with opioid use disorders, including supporting the transition from jail setting to community based treatment.

2. Is MAT part of the assessment and recommendations in drug court? YES NO NOT APPLICABLE

3. Does the drug court of County have a current plan or set of goals for expanding access to MAT through the drug court or criminal justice system? YES NO NOT APPLICABLE

If yes, briefly describe (Limit response to no more than one page)

4. Does the jail or county have a current plan or set of goals for expanding access to MAT in the jail? YES NO

If yes, please describe briefly: (Limit response to no more than one page)

Santa Barbara County Jail has been interested in providing MAT services to persons with opioid use disorder for several years but has been unable to implement programming, in part, due to a change in contracted medical providers for the jail between 2016-2017. The current contracted provider, California Forensic Medical Group (CFMG) had updated a protocol for distributing Vivatrol to persons in custody in June of 2018; however the roll out of this program has been temporarily halted due to logistical barriers. Additionally, CFMG has a withdrawal protocol for persons entering custody who are going through severe and acute opioid withdrawals. As a part of this learning collaborative, the team will review the current Vivatrol distribution and withdrawal protocols and provide recommendations for any potential changes to support integration into the learning collaborate outcome project.

5. Has funding targeted to treatment of SUDs, MAT, and/or opioid addiction been awarded to this county in the past three years? (May be from a variety of state, federal, and private funders.) YES NO NOT APPLICABLE

If yes, please briefly describe the funder, funded agency, and funding objectives for each. (Limit response to no more than one page for each)

SECTION THREE: RATIONALE FOR COUNTY PARTICIPATION IN PROJECT

Santa Barbara County is deeply afflicted by the opioid epidemic. In 2016, 32% of the 4,000 unique clients enrolled in the county's alcohol and other drug (AOD) programs reported opioids as their drug of choice, a fourfold increase from 2006. The number of opioid related deaths has recently climbed from 45 in 2016 to 69 in 2016. Increasingly, high numbers of people with opioid use disorder are coming into contact with law enforcement officers in the County. In 2015, there were 24,033 arrests across Santa Barbara county, of which 84% were misdemeanor offenses, mostly related to opioids and alcohol (CA DOJ, 2016). These individuals do not receive treatment in jail, causing their symptoms to exacerbate while in custody. This prolongs incarceration and makes reentry more challenging. Additionally, similar to national trends (Binswanger et al, 2012), individuals who abuse opioids have high rates of relapse leading to overdose and death shortly after being released from jail.

MAT is desperately needed while clients are in custody and when they are released. The development of a MAT program within the jail system, including comprehensive discharge planning and the coordination of treatment services with community based organizations after release, is needed. While a large network of public and private organizations are committed to addressing Santa Barbara's opioid epidemic, efforts are not currently coordinated, communication between partners is fragmented, and current policies and philosophies are inconsistent and sometimes even contradictory. A Learning Collaborative (LC) would unite a wide range of disparate professionals to explore the development of coherent MAT interventions and services, in and out of the criminal justice system. Specifically, the LC would explore the development of providing Suboxone and or naltrexone treatment to inmates when they are in custody, and then linking them to MAT services in the community after release. Connecting the jail with community based organizations for seamless MAT care will be the overarching goal of the LC. In doing so, the LC would also include linking clients with methadone at our contracted opioid Treatment Programs (OTP) as indicated.

The County of Santa Barbara MAT LC proposes the following three outcomes from participation:

- (1) Develop a robust program complete with policies and procedures for persons in the jail who are identified as meeting criteria for medication assisted treatment to begin medication and programming while in custody
- (2) Develop a robust program complete with policies and procedures for persons transitioning from custody to the community engaged in the medication assisted treatment program.
- (3) Build a data system that will allow the group to measure outcomes of the learning collaborative set by the group during the initial meeting (e.g., procedure for identifying persons in custody who meet criteria for programming, policy for medication and counseling in custody, etc.)

SECTION FOUR: Current State of MAT in Jail

Please answer each of the following questions. There are no right or wrong answers and your responses will not be used in deciding your eligibility. Responses will only be shared in the aggregate and will not identify any county or jail. The information will provide valuable insight into the needs of each participating County and will allow teams to be grouped for tailored content and support.

In the County jails(s), how is each circumstance currently addressed? Mark all that apply for each category.	
1. Pregnant opioid users who come in on methadone	<input checked="" type="checkbox"/> Continued on methadone <input type="checkbox"/> Withdrawn from methadone <input type="checkbox"/> Converted to buprenorphine <input type="checkbox"/> Other (describe briefly)

In the County jails(s), how is each circumstance currently addressed? Mark all that apply for each category.	
2. Pregnant opioid users not on methadone	<input checked="" type="checkbox"/> Withdraw from opioids <input type="checkbox"/> Begin methadone <input type="checkbox"/> Begin buprenorphine <input type="checkbox"/> Other (describe briefly)
3. Detainees with reported heavy alcohol use	<input type="checkbox"/> No special assessment or treatment <input checked="" type="checkbox"/> Monitor for withdrawal <input type="checkbox"/> Provide Librium to prevent withdrawal problems <input checked="" type="checkbox"/> Provide supportive medication to manage withdrawal symptoms <input type="checkbox"/> Provide oral naltrexone to manage cravings <input checked="" type="checkbox"/> Other (describe briefly) Valium is used instead of Librium to manage withdrawal symptoms
4. Detainees with reported heavy benzodiazepine use	<input type="checkbox"/> No special assessment or treatment <input checked="" type="checkbox"/> Monitor for withdrawal <input checked="" type="checkbox"/> Provide supportive medication to manage withdrawal symptoms <input checked="" type="checkbox"/> Other (describe briefly) Individuals are given Valium to assist with withdrawal symptoms
5. Detainee with OUD on methadone at intake	<input type="checkbox"/> Withdraw from methadone using a taper <input checked="" type="checkbox"/> Withdraw from methadone using supportive medication to manage withdrawal symptoms <input type="checkbox"/> Maintain methadone If yes, for how long will you maintain? <input type="checkbox"/> Other (describe briefly)
6. Detainee with OUD on buprenorphine at intake	<input type="checkbox"/> Withdraw from buprenorphine <input checked="" type="checkbox"/> Withdraw from buprenorphine using supportive medication to manage withdrawal symptoms <input type="checkbox"/> Maintain buprenorphine If yes, for how long will you maintain? <input type="checkbox"/> Other (describe briefly)
7. Detainee with OUD on Vivitrol	<input type="checkbox"/> Discontinue Vivitrol <input type="checkbox"/> Offer supportive medication to manage withdrawal symptoms <input checked="" type="checkbox"/> Continue Vivitrol

In the County jails(s), how is each circumstance currently addressed? Mark all that apply for each category.

	<p>If yes, for how long will you maintain?</p> <p><input type="checkbox"/> Convert to oral naltrexone</p> <p><input checked="" type="checkbox"/> Other (describe briefly)</p> <p>CFMG medical director evaluates each case and makes individualized decisions. In the past, persons have been continued on Vivatrol.</p>
<p>8. Detainee with OUD not receiving any treatment</p>	<p><input type="checkbox"/> No special assessment or treatment</p> <p><input checked="" type="checkbox"/> Supportive medication to manage withdrawal symptoms</p> <p><input type="checkbox"/> Offer and begin methadone</p> <p><input type="checkbox"/> Offer and begin buprenorphine</p> <p><input type="checkbox"/> Offer and begin oral naltrexone</p> <p><input type="checkbox"/> Offer and provide Vivitrol injection</p> <p><input type="checkbox"/> Other (describe briefly)</p>
<p>9. Does the jail offer drug treatment counselling? STP & LMFT on wd protocol see MH eval and level if severity indicates tx (1-3x/week)</p>	
<p>Education <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO</p>	
<p>Therapeutic Groups <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO</p>	
<p>Individual Counseling <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO</p>	
<p>Therapeutic Community/Residential <input type="checkbox"/> YES <input type="checkbox"/> NO</p>	
<p>Are detainees on MAT allowed to participate in SUD counselling? <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO</p>	
<p>10. Does the jail offer Vivitrol at release? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO</p> <p>If yes, how many injections are given prior to release?</p>	
<p>11. Does the jail provide naloxone to detainees at release? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO</p>	

SECTION FIVE: LETTERS OF SUPPORT

Provide a brief letter of support from an executive at the Lead Agency committing to accept and disburse project funds and support the Champion with sufficient back-up and latitude to carry out project duties August 2018 – March 2019 and including all three in-person Learning Collaboratives.

For each other Team Member, provide a brief letter of support on agency letterhead and signed by a supervisor or administrator committing to supporting the individual's participation in the project August 2018 – March 2019 and including all three in-person Learning Collaboratives.

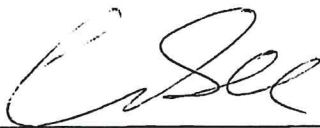
CONTACT PERSON:

To whom should questions about this application be addressed?

NAME:	Dr, Cherylynn Lee
TITLE:	Behavioral Sciences Unit Coordinator
PHONE:	805 698 8934
EMAIL:	Cr15034@sbsheriff.org

APPLICATION SUBMITTAL

Please submit application and letters of support via email to MATinCountyCJ@healthmanagement.com by 5 p.m. Friday July 13, 2018. If possible, please combine application and all letters of support into a single PDF for submittal.



SIGNATURE OF APPLICANT

NAME: Dr. Cherylynn Lee

TITLE: Behavioral Sciences Unit Coordinator

ORGANIZATION: Santa Barbara Sheriff's Office

DATE:



June 27, 2018

Re: Amber Nunes, RN, reference

Santa Barbara application for participation-
Expanding MAT in County Criminal Justice Settings:
A Learning Collaborative

To Whom It May Concern:

As Chief Medical Officer for California Forensic Medical Group (CFMG), I'm writing to endorse Amber Nunes as a participant in the Learning Collaborative program for Santa Barbara County. CFMG is enthusiastically supportive of this new Learning Collaborative and we are delighted that Ms. Nunez is interested in participating on behalf of CFMG which is the medical provider for the county inmates. We believe that Ms. Nunez will be a strong addition to the program. She has numerous years of experience in the correctional setting and caring for the SUD population within our jails. CFMG is excited to participate in this new and important program to expand the use of MAT in California counties.

Sincerely,

Ray Herr, MD CCHP
Chief Medical Officer for CFMG
Board certified in Addiction Medicine

Office of the Sheriff



SANTA BARBARA COUNTY

BILL BROWN
Sheriff-Coroner

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www.sbsheriff.org

BERNARD MELEKIAN
Undersheriff

July 5, 2018

MATinCountyCJ@healthmanagement.com

To Whom It May Concern:

Re: Letter of support: Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

The Santa Barbara County Sheriff's Office submits this letter of support for *Expanding MAT in County Criminal Justice Settings Learning Collaborative* championed by Dr. Cherylynn Lee of the Sheriff's Office Behavioral Science Unit (BSU). This collaborative will serve to bring together persons from multiple agencies within Santa Barbara County to discuss programming and implementation of MAT services in the custody setting, which will help combat the current opioid epidemic within our community.

As a part of this collaborative, the Sheriff's Office Custody Branch Administration agrees to participate in the in-person learning collaboratives and joint monthly phone calls in addition to follow up meetings as needed from August 2018-March 2019. Custody Administration believes such a collaborative will aid in our ability to introduce a reentry strategy that will afford those plagued with substance/alcohol abuse the best chances of remaining clean and sober upon discharge to the community. Furthermore, we believe this will help reduce the number of deaths and hospitalizations related to opioid abuse in our community. Lastly, we believe such a collaborative will enhance public safety by reducing recidivism of substance/alcohol dependent offenders by allowing these offenders an opportunity to start MAT services while incarcerated and the ability to continue these services upon discharge from custody.

The Santa Barbara County Sheriff's Office is committed to working with multiple Santa Barbara County entities and Learning Collaborative Partners to help address opioid misuse and addiction by providing MAT services to individuals in custody.

Sincerely,


SHAWN T. LAMMER

Lieutenant, Custody Support Division, Contract Management (Administration)

County Of Santa Barbara

Mona Miyasato
County Executive Officer



105 East Anapamu Street, Room 406
Santa Barbara, California 93101
805-568-3400 • Fax 805-568-3414
www.countyofsb.org

Executive Office

MATinCountyCJ@healthmanagement.com

July 12, 2018

To: Whom it may concern:

Re: Letter of support: Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

The County of Santa Barbara County Executive Office (CEO) submits this letter of support for the *Expanding MAT in County Criminal Justice Settings Learning Collaborative* championed by the Santa Barbara County Sheriff's Office. This collaborative will serve to bring together persons from multiple agencies within Santa Barbara County to discuss programming and implementation of MAT services in the custody setting which will help combat the current opioid epidemic within our community.

As a part of this collaborative, the County Executive Office agrees to participate in the in-person learning collaboratives and joint monthly phone calls in addition to follow up meetings designated by the collaborative Champion from August 2018-March 2019. The County Executive Office believes such a collaborative will aid in our ability to coordinate all participating county offices and partner agencies involved to address and resolve the opioid crisis within Santa Barbara County. The County Executive Office understands that strong, centralized leadership will be important for the Learning Collaborative to succeed.

The County Executive Office is committed to working with the Santa Barbara Sheriff's Office and other Learning Collaborative partners to help address opioid misuse and addiction by providing MAT services to individuals in custody.

Sincerely,



Mona Miyasato
County Executive Officer

Terri Maus-Nisich
Assistant County Executive Officer
tmaus@countyofsb.org

Matthew P. Pontes
Assistant County Executive Officer
mpontes@countyofsb.org

Dennis Bozanich
Deputy County Executive Officer
dbozanich@countyofsb.org

Jeff R. Frapwell
Assistant County Executive Officer
jfrapwell@countyofsb.org

Judge Patricia L. Kelly
Presiding Judge

SUPERIOR COURT OF CALIFORNIA
COUNTY OF SANTA BARBARA

Darrel E. Parker
Court Executive Officer

July 5, 2018

Health Management Associates
Attn: Medication Assistance Treatment Program

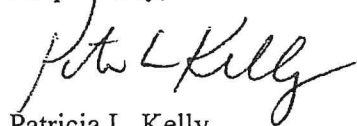
Dear Sirs/Madams:

The Superior Court of California, County of Santa Barbara, submits this letter of support for the Expanding Medication Assistance Treatment (MAT) in County Criminal Justice Settings Learning Collaborative championed by the Santa Barbara County Sheriff's Office. This collaboration will serve to bring together persons from multiple agencies within Santa Barbara County to discuss programming and implementation of MAT services in the custody setting which will help combat the current opioid epidemic within our community.

As a part of the collaborative, the Court agrees to participate in the in-person learning collaborative and joint monthly telephonic meetings. In addition, the Court further agrees to follow up meetings designated by the collaborative champion from August 2018 – March 2019. The Superior Court for the County of Santa Barbara believes such a collaboration will aid in the ability to provide mental health services to in-custody defendants and that those services may assist with the resolution of court cases.

The Court is committed to working with the Santa Barbara Sheriff's Office and Learning Collaborative Partners in this endeavor.

Respectfully,



Patricia L. Kelly
Presiding Judge
Superior Court of California
County of Santa Barbara



SANTA BARBARA COUNTY
DEPARTMENT OF
Behavioral Wellness
A System of Care and Recovery

Alice Gleghorn, PhD

Director

MATinCountyCJ@healthmanagement.com

To: Whom it may concern:

Re: Letter of support: Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

The County of Santa Barbara Behavioral Wellness Department (hereafter the "Department") submits this letter of support for the *Expanding MAT in County Criminal Justice Settings Learning Collaborative* championed by the Santa Barbara County Sheriff's Office. This collaborative will serve to bring together persons from multiple agencies within Santa Barbara County to discuss programming and implementation of MAT services in the custody setting which will help combat the current opioid epidemic within our community.

As a part of this collaborative, the Department agrees to participate in the in-person learning collaboratives and joint monthly phone calls in addition to follow up meetings designated by the collaborative Champion from August 2018-March 2019. The Department believes such a collaborative will aid in our ability to move forward in establishing MAT policies and procedures that would successfully link and transition clients from custody into community based treatment programs MAT treatment programs. By providing a structured community-based implementation process, this learning collaborative would become an integral part of the County's Drug Medi-Cal Organized Delivery System (DMC-ODS) to expand MAT services to justice involved clients throughout each community.

The Department is committed to working with the Santa Barbara Sheriff's Office and other Learning Collaborative partners to help address opioid misuse and addiction by providing MAT services to individuals in custody.

Sincerely,

Alice Gleghorn, PhD, Director

Cc John Doyel, MA, LAADC, Division Chief, ADP



Office of the Sheriff

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July 3, 2018

BILL BROWN
Sheriff - Coroner

BERNARD MELEKIAN
Undersheriff

MATinCountyCJ@healthmanagement.com

To Whom It May Concern:

Re: Letter of support: Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

The Santa Barbara Sheriff's Office submits this letter of support for the *Expanding MAT in County Criminal Justice Settings Learning Collaborative* championed by Dr. Cherylynn Lee of the Sheriff's Office Behavioral Sciences Unit. This collaborative will serve to bring together persons from multiple agencies within Santa Barbara County to discuss programming and implementation of MAT services in the custody setting which will help combat the current opioid epidemic within our community.

As a part of this collaborative, the Sheriff's Office agrees provide sufficient support to Dr. Lee so that she may attend all in-person learning collaboratives and organize joint monthly phone calls in addition to follow up meetings as needed between August 2018-March 2019. Dr. Lee is uniquely positioned within our agency to take on the role of project Champion. Her experience running an outpatient opioid treatment center, training law enforcement in crisis intervention and substance use, and having access to both patrol and jail operations allows for her to connect with appropriate partner agencies to develop the most feasible and robust program for Santa Barbara County.

The Santa Barbara County Sheriff's Office believes such a collaborative will aid in our ability to reduce the number of deaths and hospitalizations related to opioid use, assist with transition and reentry for those with opioid use disorder into the community from custody, and enhance public safety by reducing recidivism for those with opioid use disorder.



BERNARD MELEKIAN
Undersheriff



1400 L Church Street
Santa Maria, CA 93454
direct 805-739-3000
fax 805-739-3000
MarianMedicalCenter.org

MATinCountyCJ@healthmanagement.com

To: Whom it may concern:

Re: Letter of support: Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

Marian Regional Medical Center submits this letter of support for the *Expanding MAT in County Criminal Justice Settings Learning Collaborative* championed by the Santa Barbara County Sheriff's Office. This collaborative will serve to bring together persons from multiple agencies within Santa Barbara County to discuss programming and implementation of MAT services in the custody setting which will help combat the current opioid epidemic within our community.

As a part of this collaborative, Marian Regional Medical Center agrees to participate in learning collaborative and joint monthly phone calls in addition to follow up meetings designated by the collaborative Champion from August 2018-March 2019. Marian Regional Medical Center believes such a collaborative will aid in our ability to enhance care across the continuum. Through providing another avenue for high risk individuals to get linked into the appropriate care and treatment, we can work as a community to mitigate long term risks and adverse health outcomes.

Marian Regional Medical Center is committed to working with the Santa Barbara Sheriff's Office and other Learning Collaborative partners to help address opioid misuse and addiction.

Sincerely,

A handwritten signature in blue ink that reads "David Ketelaar MD".

David Ketelaar, MD
Vice President, Medical Staff
Emergency Department Physician
Marian Regional Medical Center



Post Office Box 689
400 W. Pueblo Street
Santa Barbara, CA 93102-0689
p: 805-682-7111
w: CottageHealth.org

Santa Barbara Cottage Hospital
400 West Pueblo St.
Santa Barbara, CA 93105

July 6, 2018

To: Whom It May Concern

Re: Letter of support: Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

The Santa Barbara Cottage Hospital submits this letter of support for the *Expanding MAT in County Criminal Justice Settings Learning Collaborative* championed by the Santa Barbara County Sheriff's Office. This collaborative will serve to bring together persons from multiple agencies within Santa Barbara County to discuss programming and implementation of MAT services in the custody setting which will help combat the current opioid epidemic within our community.

As a part of this collaborative Santa Barbara Cottage Hospital agrees to participate in the in-person learning collaborative and joint monthly phone calls in addition to follow up meetings designated by the collaborative Champion from August 2018-March 2019. Santa Barbara Cottage Hospital believes such a collaborative will aid in our ability to better treat the patients we see in our Emergency Departments and our inpatient medical and surgical services. In addition, we believe that patients stabilized with MAT services in custody can continue substance use disorder treatment with more success in our outpatient substance treatment services.

The Santa Barbara Cottage Hospital is committed to working with the Santa Barbara Sheriff's Office and other Learning Collaborative partners to help address opioid misuse and addiction by providing MAT services to individuals in custody.

Sincerely,

A handwritten signature in blue ink that reads "Paul Erickson, MD". The signature is written in a cursive style with a large initial "P" and "E".

Paul Erickson, MD
Medical Director
Santa Barbara Cottage Hospital
Psychiatry and Addiction Medicine Services

CRIMINAL JUSTICE FUNDING OPPORTUNITY

Title: MAT Team Champion **Lead Staff:** Dr. Cherylynn Lee

Revenue: \$25,000.00

Grant

Grant title: Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

Submission deadline: July 13, 2018

Grant term: 1 Year

Grant funding agency: California Department of Health Care Services

General Fund

Realignment

Other: _____

Submission Deadline: _____

Fiscal Lead Agency: _____

Total Budget: _____

Match: _____

Type of Match: in-kind cash

Designate which of the following Realignment Plan goals the program will focus on:

- Enhance public safety by reducing recidivism.
- Enhance the use of alternative detention (pre and post-sentence) for appropriate offenders.
- Provide for successful re-entry of offenders back into the community.
- Coordinate efforts to eliminate duplication, increase efficiencies, and promote best practices.

Brief Project Description:

Calls for forming a Team comprised of Custody Staff, Jail Healthcare Providers, County Administrators, and Community Based Drug and Alcohol Providers that will participate in training and plenary activities aimed at expanding Medication Assisted Treatment for offenders reentering the community. The grant is intended to help address the opioid crisis by improving access to treatment, reducing unmet treatment need, and reducing opioid overdose related deaths through the provision of prevention, treatment, and recovery activities for OUD.

Target Population:

Opioid addicted offenders willing to participate in MAT.

Projected Number to be Served: 25 - 50 yearly

Criminogenic Need(s) Targeted:

Opioid Use Disorder, Drug and Alcohol Addiction

EBP or Promising Practice *(identify clearinghouse):*

Results First:

- Cost-benefit \$ _____
- N/A:

Brief Budget Narrative (include all agencies that will receive funding and general description of any positions to be funded): Budget received will be used to cover training/travel costs for Team Members and offset salary for Team Champion. Additional funding received will be earmarked for the purchase and deployment of Naloxone to Patrol and Custody personnel.

Anticipated Outcomes (Measurable): Develop a plan to enhance the availability of MAT to Justice involved opioid abusers.

Anticipated Recidivism Reduction: Unknown

Identify each of the Collaborative Partners that will participate in the program and their individual role(s):

Agency	Role(s)
Sheriff Office	Lead Agency/Program Coordinator/Team Champion
California Forensic Medical Group	Provider
Chief Executive Office	Administration
Courts	Drug Court Liason
Behavioral Wellness	Community Provider/Technical Assistance

Feedback:

Feedback provided by: CCP CCP Workgroup Date feedback provided: 06/27/18

Recommended Not Recommended No Objection Other: _____

Comments: The committee emphasized that the incorporation Adult Drug Court stakeholders into this application appeared to be a fundamental requirement of this technical assistance opportunity.

Expanding MAT in County Criminal Justice Settings: A Learning Collaborative

A Joint Effort of the California Department of Health Care Services Medication Assisted Treatment Expansion Project and Health Management Associates



June 2018



IMPORTANT DATES

Program Duration

June 2018 - March 2019*
*May be extended, pending additional federal funding

Informational Webinar (optional)

June 29 2018, 10:00 a.m. PT

Application Deadline

July 13, 2018, 5 pm PT

Awards Confirmed

August 3, 2018

In-Person Learning Collaborative #1
August 14, 2018
in Sacramento

In-Person Learning Collaborative #2
November 2018
Date and location TBD

In-Person Learning Collaborative #3
February 2019
Date and location TBD

PARTICIPATION AT A GLANCE

Who is eligible to participate?

This technical assistance program is available to teams from all California Counties interested in developing or expanding access to Medication Assisted Treatment (MAT) for opioid addiction in their jails and through their drug court systems (if applicable). Teams will begin at different points in access to MAT and need not end at the same point. However, teams must demonstrate interest in expanding access to at least two forms of MAT for opioid use disorder (naltrexone, methadone, disulfiram, Vivitrol, buprenorphine) in order to be eligible.

County Teams must commit to participating for the duration of this Learning Collaborative. It is currently scheduled for August 2018 – March 2019 and may be extended pending additional federal funding. The Learning Collaborative includes three in-person training sessions, monthly coaching calls, webinars, podcasts, and other support.

Each team must identify a lead entity and a “Champion” from that entity to serve as the point person throughout the project.

Funding to County Teams

Each County Team will receive up to \$25,000 across the project period. Funds may be used to offset team travel expenses to the Learning Collaboratives and/or to off-set compensation for the person designated as the Team Champion.

Mid-way through the project, additional funds will be made available to participating counties to purchase naloxone for treating drug overdoses in jail and in the community.

How does a team apply to participate?

The application is simple. [Download it here](#). Follow the instructions and refer to the guidance in this program summary. Submit completed application via email by **5 pm PT on Friday, July 13, 2018**.

Where can I find more information?

Join us for an optional Informational Webinar on June 29, 10:00 a.m. to hear a detailed description of the program and ask questions. [Register here](#) for the webinar.

Also, check the Frequently Asked Questions which will be regularly updated and posted [here](#). Submit any other questions to MATinCountyCJ@healthmanagement.com



INVITATION TO PARTICIPATE

Expanding MAT in County Criminal Justice Systems: A joint effort of the California Department of Health Care Services (DHCS) and Health Management Associates (HMA).

PROGRAM BACKGROUND

The United States faces an epidemic of opioid addiction and overdose deaths. Drug overdose is now the leading cause of accidental death in America. According to the Substance Abuse and Mental Health Services Administration (SAMHSA), an estimated 1.8 million people in 2013 had an opioid use disorder related to prescription pain relievers, and about 517,000 had an opioid use disorder (OUD) related to heroin use.

In April 2017, SAMHSA awarded the State Targeted Response to the Opioid Crisis (Opioid STR) Grant to DHCS. The purpose of the grant is to address the opioid crisis by improving access to treatment, reducing unmet treatment need, and reducing opioid overdose related deaths through the provision of prevention, treatment, and recovery activities for OUD. California's Opioid STR grant project is the California MAT Expansion Project.

MAT is the use of FDA-approved prescription medications, usually in combination with counseling and behavioral therapies, to provide a whole-person approach to the treatment of substance use disorders (SUD). MAT has been clinically effective to alleviate symptoms of withdrawal, reduce cravings, and block the brain's ability to experience the opiate's effect. MAT maintenance has been proven to cut overdose rates in half and decrease rates of HIV and hepatitis C transition. Detox (use of medications for 1-3 months), in contrast, increases mortality rates and does not improve long-term outcomes. Research shows that a combination of MAT and behavioral therapies is a successful method to treat SUD. MAT in correctional settings has been proven to lower mortality on release: the Rhode Island Department of Corrections dropped overdose deaths by 61% within a year of their MAT program (which offers all MAT options – buprenorphine/Suboxone, methadone, and naltrexone/Vivitrol) to inmates.

In addition, detainees receiving methadone continuation during incarceration are three times less likely to receive disciplinary tickets than those in forced methadone withdrawal and are also four times more likely to engage with community treatment after release.

According to SAMHSA, the ultimate goal of MAT is full recovery, including the ability to live a self-directed life. This treatment approach has been shown to:

- Improve patient survival
- Increase retention in treatment
- Decrease illicit opioid use and other criminal activity among people with substance use disorders
- Increase patients' ability to gain and maintain employment
- Improve birth outcomes among pregnant women with substance use disorders

Treating OUD in jails presents unique challenges, and practices in treating OUD vary widely across California's jails. As MAT treatment becomes more prevalent in community settings, more detainees



are appearing at jails under treatment with methadone and buprenorphine. Many others are found to have an OUD while incarcerated and are willing to accept treatment. Decisions about maintaining methadone or suboxone treatment in jail and about initiating MAT treatment during incarceration must be carefully vetted. Assuring county priorities for OUD treatment and jail priorities for public safety and contraband are balanced is essential. Implementation policies must also be crafted to optimize treatment while safeguarding the medications from abuse. Also, treatment started in the jail setting must be accessible upon release, so treatment must be developed in concert with the community's outpatient drug treatment system.

Similarly, drug courts, probation, prosecutors, and defenders must understand where MAT fits within sentencing and release decisions in a county, if and how MAT is provided in the jails, and precisely how, when, and where detainees can access community MAT services upon release from jail or in lieu of jail.

This MAT in County Criminal Justice Systems Learning Collaborative will prepare County Teams to improve and expand access to MAT throughout the state in local jails, drug courts, and/or criminal justice diversion programs. The project will broaden county knowledge and understanding of MAT and its place in the criminal justice system, increase the use of MAT using evidence-based and emerging promising practices, and promote a county culture that supports MAT in jails and drug courts. It will also build data systems that capture and quantify the use of MAT and its outcomes for justice-involved individuals. For the purposes of this Learning Collaborative, MAT includes:

- Methadone liquid or tablets
- Buprenorphine (Suboxone, Subutex, or other brands in oral, film, or injectable formulations)
- Naltrexone oral tablets (for Opioid Use Disorder and/or alcohol addiction)
- Long-term naltrexone injection (Vivitrol)
- Naloxone for the reversal of overdoses

FUNDING TO COUNTY TEAMS

Each County Team will receive up to \$25,000 across the project period. Funds may be used to offset team travel expenses to the Learning Collaboratives and/or to offset compensation for the person designated as the Team Champion. Funds will be disbursed in two lump sums, at the project start and mid-way, pending sufficient County Team participation in the Learning Collaborative. The funding will be provided to the lead agency for dispersion as the County Team specifies.

Mid-way through the project, additional funds will be made available to participating counties to purchase naloxone for treating drug overdoses, using the state's discounted purchasing program.

PROGRAM STRUCTURE AND SUPPORT

Participation in the Expanding MAT in County Criminal Justice Systems Learning Collaborative will occur August 2018 - March 2019 (and possibly beyond, depending on federal funding). The project will provide detailed technical assistance to County Teams customized to their specific needs and objectives in developing or expanding MAT services in their counties.

During the project period, participants have access to the following program benefits and activities:



Three in-person Learning Collaboratives: Each will be two half-day sessions (afternoon the first day and morning the next). Content will provide training from state and national experts on best practices in expanding MAT in jails and drug courts, peer presentations and discussions to learn from each other and sharing best practices, in-depth discussions on specific topics, and facilitation of discussions within each team. The sessions will also provide guidance on developing county-specific measures to track the outcomes of MAT expansion, including engagement in community treatment, recidivism, overdose deaths in the population receiving MAT through criminal justice settings, and more.

Monthly coaching calls: The HMA team will confer with each team every month to track progress and provide technical assistance, coaching, and facilitation as the teams develop and implement plans to expand MAT.

Topic-specific webinars and podcasts: These will be tailored to the needs identified throughout the project.

A project website that will include Resource Library and Group Mailing Lists/Discussion

Groups: Participants will have unrestricted access to the project website that contains sample policies and procedures, MAT literature, MAT research, the hosted webinars and podcasts, and other information. County Team members will be able to communicate with one another to discuss the selection of Webinar, Podcast, and technical assistance and training topics and converse on topics of interest.

Access to the Project Advisory Group: The project will engage an Advisory Group, who will participate in the Learning Collaboratives and be available through the project. Along with DHCS and CMA, additional members will be drawn from key state associations and other organizations involved in criminal justice and/or addressing the opioid epidemic, including but not limited to:

- California Board of State and Community Corrections
- California Consortium for Urban Indian Health
- California Health Care Foundation
- California Opioid Maintenance Providers
- Chief Probation Officers of California
- California Rural Indian Health Board
- California State Association of Counties
- California State Sheriffs' Association

Best practices in treating OUD in special populations within the criminal justice system: This will include youth, pregnant women, Native Americans, and those with co-occurring mental health disorders.

Technical assistance and training on developing and implementing data collection measures:

This will assist with capturing participation and recidivist rates, along with other data, by county for persons with OUD in jail or through drug courts.



PARTICIPATION REQUIREMENTS

Applicant Counties are not required to operate drug courts. However, *applicant counties that operate one or more drug courts must address MAT in jail and the drug court.*

Each County Team must identify:

- **A Lead Organization** which will submit the application, accept and disburse the funds, and provide a single person as the Project Champion.
- **A Project Champion from the Lead Agency** who will serve as the primary contact for the project to other members of the Team, and for the Team to the Learning Collaborative. The Champion will coordinate scheduling monthly Coaching Calls, keep project records, and encourage active engagement of the full Team in all project activities.

Each County Team must consist of no fewer than five and no more than eight members. This includes:

Mandatory Members (any of which may serve as Project Champion)

1. A person from the county jail(s) responsible for health services. May be a health services administrator, nurse leader, or physician leader. Person must have deep knowledge of and, preferably, responsibility for, substance use disorders, medical, nursing, and/or mental health operations inside the jail.
2. A person from the jail custody system, preferably an administrative-level person with decision-making authority over custody operations.
3. A person from the county administrator's office, preferably an administrative-level person with knowledge of criminal justice programs.
4. If the County operates one or more drug courts, a person representing drug court, preferably an administrative-level person.

Optional Members Representing

- The County drug treatment program (Drug Medi-Cal ODS or other). *This position is not mandatory but is encouraged. It is a County program employee, not a treatment provider.*
- Probation Department
- District Attorney
- Public Defender
- Representative of the Local Opioid Coalition, if there is one

Application must identify each member by name and title and include a brief letter from the person's employer indicating support for the individual's participation in the year-long learning Collaborative.



PROJECT STAFF

DONNA STRUGAR-FRITSCH, BSN, MPA, CCHP has consulted for 15 years with prisons, jails, juvenile facilities, policy makers and correctional health vendors in correctional health care operations, best practices, and emerging trends. She has worked extensively with nursing, providers, and pharmacists on all aspects of medication practices in prisons and jails

Donna is currently working to bring many health care innovations and best practices that have developed in community settings into correctional settings. This is helping prisons and jails to better manage serious mental illness, substance use disorders, and chronic disease with new models of care and integration of behavioral health and medical care. She has lectured and written widely on this topic.

Donna is a nationally known expert in corrections and MAT. She is currently leading technical assistance efforts with the LA county jail system and took a delegation on site visits to Rikers Island and the Rhode Island Department of Corrections to view their exemplary SUD/MAT treatment programs. She is facilitating an informal network of providers and administrators from California counties interested in jail MAT implementation. She has also advised non-profit SUD providers and in transitioning from abstinence-only models of care to including MAT in treatment.

CAROL CLANCY, PSYD, MSW brings over 20 years of leadership experience in correctional mental health, recovery services, and in other public and nonprofit mental health settings. Carol's experience includes program design, development, implementation and oversight of service systems, budgets and policies. She has worked across and between service teams to develop and implement behavioral health and substance use disorder programs, from in-custody through re-entry, to assure a seamless continuum of care for mentally ill, justice-involved individuals and other vulnerable and at-risk populations.

Carol came to HMA from Maguire Correctional Facility/Maple Street Correctional Center in Redwood City, California. There, she oversaw all mental health and recovery programs in the county's two jails, including a residential SUD treatment program. She is also a surveyor with the Institute of Medical Quality, which is an accreditation body for health services in jails throughout California.

Carol is particularly adept at engaging positively at all levels of the justice system, including courts and attorneys, law enforcement, corrections, and probation, as well as behavioral health and substance use disorder systems and professionals. She collaborated with multiple county departments to facilitate the successful reintegration of justice-involved individuals into the community. She has worked closely with the courts on the development of a diversion program for seriously mentally ill misdemeanants.

Carol is currently working with the LA County Jails SUD project described above, and with several non-profit SUD treatment providers to manage the transition from abstinence-only treatment models to incorporating MAT and to comply with Drug Medi-Cal requirements.

ANGEL ARELLANO, LMFT spent the past five years at San Mateo County as a consultant on clinical cases for San Mateo County Sheriff's Office, Probation Department, and Parole Department, in which she determined level of care needs for those with mental health and substance use disorders, recommended behavioral interventions to manage crises and to assist with those who have decompensated in the community and in the County jails, and made recommendations on linkages to services. She developed and managed the Correctional Health Services Re-Entry Services program in San Mateo County jails and was the liaison for the Sheriff's Office Correctional staff, Adult Probation Department, Parole Department, the County Manager's Office, and Behavioral Health and Recovery Services.

The Daly City Police Department recruited Angel to develop and implement a Juvenile Diversion Program to provide treatment for adolescents and their families. Her years of program development, implementation, management, and consulting experience make her uniquely adept in partnering with law enforcement and County officials.

A JOINT EFFORT OF



California Department of
HealthCareServices

HMA

HEALTH MANAGEMENT ASSOCIATES

California Department of Health Care Services Medication Assisted Treatment Expansion Project

DHCS has received over \$90 million under the federal 21st Century Cures Act to address the opioid crisis in California through the Medication Assisted Treatment Expansion Project.

The MAT Expansion Project aims to serve over 20,000 individuals with Opioid Use Disorders (OUD), prevent drug overdoses, and treat OUD as a chronic disease. The project focuses on populations with limited MAT access, including rural areas, American Indian and Alaskan Native tribal communities, and statewide access to buprenorphine.

The MAT Expansion Project consists of three main components:

1. The California Hub & Spoke System (CA H&SS);
2. The Tribal MAT Project; and
3. Prevention & Treatment Activities.

This Learning Collaborative, Expanding MAT in County Criminal Justice Systems, is funded under the MAT Expansion Project. For more information, go to <http://www.dhcs.ca.gov/individuals/Pages/State-Targeted-Response-to-Opioid-Crisis-Grant.aspx>

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Budget Revision Requests
8/28/2018

Revision No.: 0005926

Departments: Sheriff

Title: See instructions.

Budget Action: Increase Appropriations of \$25,000 in Sheriff General Fund for Services and Supplies funded by unanticipated revenue from Intergovernmental Revenue State.

Budget Journal Entry

Document Number: BJE - 0005926 Batch ID: 2206612 Created On: 8/1/2018 8:29:55 AM
 Document Description: MAT Grant Processed On: Hope Vasquez
 Post On: 8/28/2018 Processed By:

References

Audit Trail: _____ Actualizing JE: _____

Budget Revision Request

Agenda Item: 8/28/2018 Approval: BOS 4/5 Has Board Letter: Yes
 Title: See instructions.
 Budget Action: Increase Appropriations of \$25,000 in Sheriff General Fund for Services and Supplies funded by unanticipated revenue from Intergovernmental Revenue State.

Justification: The Santa Barbara Sheriff's Office is pursuing treatment options for persons in custody who are physically dependent on opioids. Through the Department of Health Care Services (DHCS), Health Management Associates has awarded funding to counties seeking to initiate and/or build on preexisting opioid treatment programs that utilize Medication Assisted Treatment (MAT) and counseling to treat opioid use disorder. The grant requires participation from Jail Health Services, Jail Custody, County Administration, Drug Court and County Drug Treatment Agency personnel. The Sheriff's Office has also enlisted participation from both Cottage Hospital and Marian Hospital.

Budget Revision Request Financial Summary

Fund	Department	Project	Object Level	Source Amount	Use Amount
0001 - General	032 - Sheriff		25 - Intergovernmental Revenue-State	25,000.00	0.00
0001 - General	032 - Sheriff		55 - Services and Supplies	0.00	25,000.00
Fund: 0001 - General, Department: 032 - Sheriff Total:				25,000.00	25,000.00

Accounting

Fund Dept GLAcct LI Acct Debit Amount Credit Amount Prog OUnit Proj Budget Period Description

Budget Journal Entry

0001	032	2420	4339	25,000.00	1013	6071	2715	201904	Accept the Ca Dept of Health Care Srvs MAT Grant
0001	032	2530	7730	25,000.00	1013	6071	2715	201904	Accept the Ca Dept of Health Care Srvs MAT Grant
Total				25,000.00	25,000.00				

Signatures

Signed By -	Approval Type	Signed On	Department/Agency	Valid
Hope Vasquez		8/13/2018 1:36:19 PM	032 - Sheriff	Y
Christina Sibley		8/15/2018 10:43:43 AM	032 - Sheriff	Y
Paul Clementi		8/16/2018 12:24:46 PM	012 - County Executive Office	Y
Suzann Uffelman		8/16/2018 2:28:54 PM	061 - Auditor-Controller	Y
C. Price		8/16/2018 2:47:06 PM	061 - Auditor-Controller	Y
Jeff Frapwell		8/16/2018 3:54:27 PM	012 - County Executive Office	Y