



**BOARD OF SUPERVISORS
AGENDA LETTER**

Agenda Number:

Clerk of the Board of Supervisors
105 E. Anapamu Street, Suite 407
Santa Barbara, CA 93101
(805) 568-2240

Department Name: Community Services
Department No.: 057
For Agenda Of: October 30, 2019
Placement: Departmental
Estimated Time:
Continued Item:
If Yes, date from:
Vote Required: Majority

TO: Board of Supervisors

FROM: Department George Chapjian, Community Service Director 805-568-2485
Director(s)
Contact Info: Dinah Lockhart, Deputy Director 805-568-3523
Kimberlee Albers, Homeless Assistance Program Manager
805-560-1090

SUBJECT: Elected Leaders Forum to Address Homelessness

County Counsel Concurrence

As to form: Yes

Auditor-Controller Concurrence

As to form: NA

Recommended Actions:

That the Board of Supervisors:

- a) Receive a report about homelessness and comments about homelessness from other local governments within Santa Barbara County during an "Elected Leaders Forum to Address Homelessness" during a Special Meeting of the Board of Supervisors to be held on October 30, 2019 as part of the Phase II Community Action Plan to Address Homelessness;
- b) Consider discussion of priorities, opportunities and strategies and provide direction to staff as appropriate; and
- c) Determine that the recommended actions are not the approval of a project that is subject to environmental review under the California Environmental Quality Act (CEQA) pursuant to CEQA Guidelines Section 15378(b)(5), finding that the recommended actions consist of organizational or administrative activities of governments that will not result in direct or indirect physical changes in the environment.

Summary Text: The Community Services Department/Housing and Community Development Division (CSD/HCD) invited elected leaders to the first of three Elected Leaders Forums to Address Homelessness. The purpose of the first Elected Leaders Forum will be to:

- Provide an update on funding and efforts to address homelessness
- Listen to concerns regarding the impacts of homelessness on local communities
- Listen to priorities for planning and funding

- Share demographic trends in the homeless populations in areas throughout the County
- Discuss best practices in housing solutions and receive overview of the recently completed Phase I Homeless Plan
- Discuss opportunities to create a vision and inspire action toward addressing homelessness regionally
- Prepare for future grant and funding opportunities

Background: The Phase I Community Action Plan to Address Homelessness was adopted by the Board of Supervisors on June 18, 2019. This report identified five (5) key strategies to address homelessness:

- Increase access to safe, affordable housing
- Use best practices to deliver tailored support services
- Build a collective action plan
- Strengthen support system to obtain and maintain housing
- Build provider capacity to address complex needs

Phase II will include meetings with targeted stakeholder groups and regional community meetings including the elected leader forums. Meeting attendees will engage with LeSar Development Consultants (LDC), the firm the County has retained to develop Phase II of the Community Action Plan to Address Homelessness. Founded in 2005, LDC is a social innovation firm that provides strategic counsel, facilitation, and technical expertise to clients working in multi-disciplinary, collaborative settings to address housing and homelessness. Their experience in consensus-based strategic plans and their strong facilitation skills were highlighted throughout their proposal and were demonstrated by their most recent engagements leading strategic planning and organizational development around homelessness and housing issues with several significant public entities across the state of California. The County was pleased to confirm their depth of knowledge, skills in avoiding duplication of services, stakeholder engagement, creative solutions mindset, and quality of character with several references. Their scope of work includes regional analysis of homelessness system components, stakeholder engagement process development and implementation, and the drafting of Phase II.

Performance Measure:

The conclusion of the community input process will facilitate development of a Phase II community action plan to address housing and homelessness. LeSar Development Consultants will work with County HCD staff to draft the plan, through which the shared strategic vision of the County, Continuum of Care, and partner organizations will be translated into regional goals, supporting strategies and actions, and performance targets, supported by a high-level assessment of implementation costs. Specifically, the Phase 2 Plan will include:

- Executive Summary
- Background
 - Phase 1 Plan context, summary of regional progress to date, opportunities and challenges
- Overview of Homelessness in the Region
 - Key partners, roles, and initiatives
 - Point-in-time count and CES data on demographics and subpopulation characteristics, availability and performance of housing and homelessness services programs, and system performance and system flow

- Perspectives of those with lived experience
- Challenges and Opportunities
 - Summary of present system functioning and available resources (including housing units), identified gaps in housing and service delivery across subpopulations, and recommendations for overall system improvement
- Phase 2 Goals, Strategies, and Actions
 - Goals, strategies, and actions, with estimated timeframes, responsible parties, performance targets, and implementation cost estimates detailed at the action level, as relevant
- Appendix A: Homelessness Housing and Services Funding Strategy
 - Inventory of all funding sources presently committed to homeless housing and services programming
 - Assessment of present funding strategy and any identified inefficiencies; recommended strategies to better align existing funding
 - Summary of available federal, state, and local funding sources
 - Recommended funding sources and strategies to pursue based on Phase 2 Plan goals, strategies, and actions; includes identification of potential barriers to pursuing opportunities, where applicable

Special Instructions: Please email an electronic copy of the Minute Order to Kimberlee Albers at kalbers@co.santa-barbara.ca.us

Attachments:

- A. Agenda: Elected Leaders Forum to Address Homelessness
- B. Key Terms & Definitions in Housing and Homelessness
- C. Phase I Community Action Plan to Address Homelessness
- D. 2019 Point-In-Time Count Report
- E. Power Point Presentation
- F. Homeless Housing, Assistance, and Prevention Program (HHAP) Summary

Authored by:

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