# KPMG Operational and Performance Review of Interagency Criminal Justice Opportunities



February 9, 2021 Meeting of the Board of Supervisors

# **Today's Presentation**

- 1. Context and Scope
- 2. KPMG Operational and Performance Review Summary Interagency Criminal Justice Opportunities
- 3. Implementation Plan will be developed in consultation with departments in coming months.

# Context

- KPMG has completed all criminal justice department reviews
- Reviews identified common challenges and opportunities requiring interagency collaboration and support from County leadership
- Upcoming reviews of Behavioral Wellness and Social Services Report provides may identify more opportunities for interagency collaboration
- Analysis does not assess direct COVID impacts, as some reviews preceded the pandemic, but recommendations can mitigate impacts, such as enhancing technology and data sharing processes.

#### Santa Barbara County Operational and Performance Review

# Year One Project Timeline

FY18-1		FY19-20												FY20-21					
Department	Мау	June	July	August	September	October	November	December	January	February	March	April	May	June	yınf	August	September	October	November
County Executive Office																			
Human Resources																			
General Services																			
Public Health																			
Planning & Development																			
Sheriff-Coroner																			
Public Defender																			
District Attorney																			
Probation																			



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### **Organization Overview: Interagency Criminal Justice Opportunities**

#### Sheriff's Office

Staff: 737 FTE Budget: \$155 Million Office of the Public Defender Staff: 67 FTE Budget: \$13.6 Million

**Probation Department**: Staff: 337 FTE Budget: \$61.9 Million **Office of the District Attorney** Staff: 142 FTE Budget: \$28.6 Million

## Santa Barbara County Operational and Performance Review -- Interagency Interagency Criminal Justice Recommendations

1. Enhance cross-department data sharing and reporting to provide a data-driven assessment of the performance of the County's criminal justice system

2. Expand use of diversion programs and alternatives to incarceration to reduce jail crowding 3. Streamline the discovery process across departments to identify opportunities to streamline workload, optimize processes, and enhance the use of technology

4.1 Collaborate with the County Courts to implement leading practices related to continuance management to reduce avoidable Court and County Costs 4.2 Enhance collaboration with County Courts to maximize the efficiency of scheduling practices and address *ad hoc* challenges as they arise

5. Collaborate with other County departments to procure translation services (Spanish and Mixtec)

#### **Denotes Board Policy Item**

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## Santa Barbara County Operational and Performance Review -- Interagency **1. Data sharing and reporting**





#### Figure 1: Source – KPMG LLP

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Santa Barbara County Operational and Performance Review -- Interagency

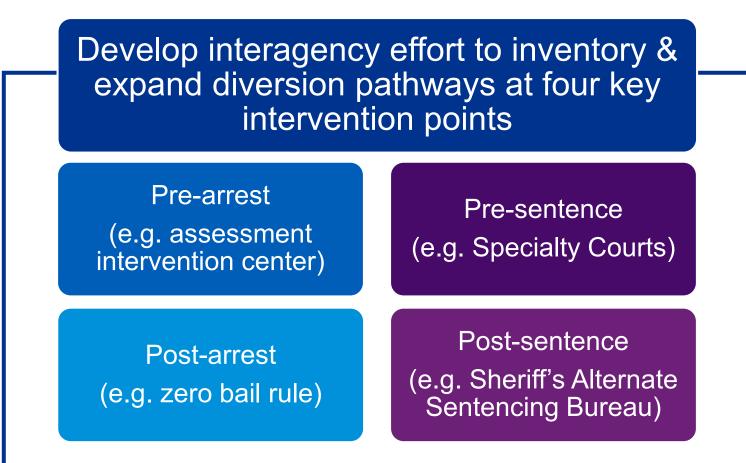
# 1. Data sharing and reporting



Source - KPMG LLP



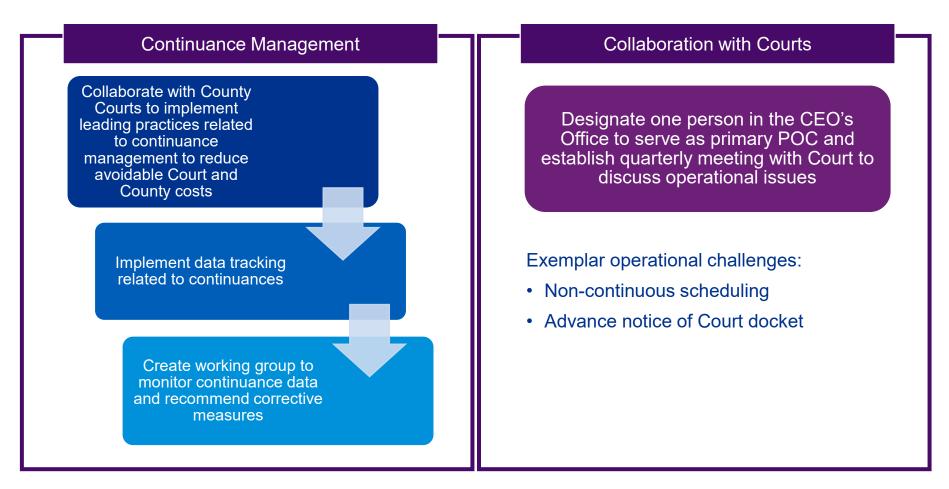
# 2. Diversion





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## Santa Barbara County Operational and Performance Review -- Interagency 4.1 and 4.2 Collaboration with County Courts



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# **KPMG** Questions