# Santa Barbara County Animal Services

New Vision & Jurisdiction Contract Fee Options Santa Barbara County Board of Supervisors May 18, 2021



## Origin of Animal Control & Sheltering: Rabies



- Early 1800s: Rabies control model of "dog catchers" and "pounds" was developed.
- 1950s: Rabies is effectively under control in the US but animal control and sheltering stagnated around an obsolete model of gathering animals and short-term kenneling.
- 1998: Hayden Act passed in California in response to millions of animals being killed in shelters.
- Hayden Act changed the culture of animal sheltering but it did not address the physical shelters themselves which were not designed for longer term, humane housing of animals.

### Historic Model of Animal Services - Santa Barbara County



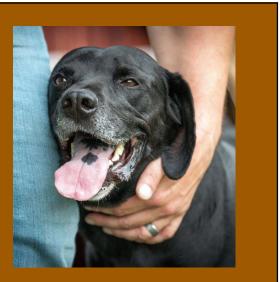
- Shelter-Based
- Siloed Services
- Warehousing Animals
- Lack of Cohesive Countywide Service

<u>Pre-Hayden Era Shelters:</u> Lompoc & Santa Barbara facilities are 50+ years old and require significant upgrades

### **COVID Silver Lining Animal Services Reimagined**

#### Focus on SOLUTIONS to:

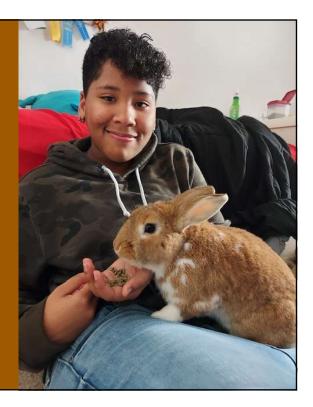
- Reduce intake and move animals through the shelter system quickly.
- Reallocate resources to serve more animals and people <u>outside</u> of the shelter walls.



Tier 2 Pilot Shelter - HASS Model Community-Based Sheltering

### NEW Countywide Vision for SBCAS

- Historical model of three independent shelters is no longer optimal and there are exciting opportunities for more efficient use of the following resources:
  - Staffing
  - Veterinary
  - Nonprofit partnerships and fundraising
  - Animals
  - Services
  - Volunteers
- New Countywide vision for unified Animal Services includes the following:
  - Service-based model
  - Expansion of existing infrastructure
  - Improved efficiency and economies of scale
  - Synergy of partnerships



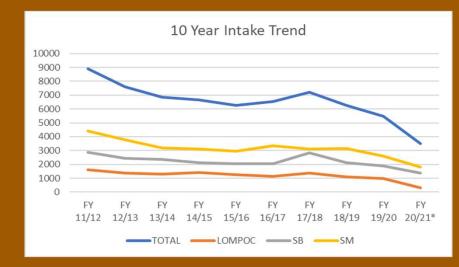


There is no additional cost to you -- just our normal pet licer Upon activation of your pet's new tag on PetHub com, you w the option to upgrade to additional services like PetHub's St

### **Solution-Based Services**

- Service Model vs. Shelter Model
- All traditional services still available
- Innovative technologies
- Convenient online and appointment-based services
- Foster-based vs. warehousing
- Alternatives to impound
- Expanded collaboration and partnership with nonprofit organizations
- Equity and access to services
- Community-oriented field services

### Animal Intake Trend



- Pre-pandemic intake trends stabilized around 6,000-7,000 animals annually.
- FY 19-20 intakes declined 12.5% primarily in last quarter due to pandemic.
- FY 20-21 intakes initially down by 24% but are expected to increase through peak season months.
- Uncertainty industry-wide regarding long-term impacts on intakes.

• Community needs have changed and require resources and staff time, meaning decreased intakes do not equate to fewer expenses.

### **New Animal Services Positions**

FY 14-15	Community Outreach Coordinator			
FY 14-15	Kennel Attendant			
FY 15-16 (AHA)	Operations Manager			
FY 15-16 (AHA)	Registered Vet Tech			
FY 15-16 (AHA)	Veterinarian (Contract)			
FY 16-17 (AHA)	Animal Control Officer			
FY 16-17	Kennel Attendant (EXH to REG)			
FY 15-16 (AHA) FY 16-17 (AHA)	Veterinarian (Contract) Animal Control Officer			

- 7 new positions added between FY 14-15 and FY 16-17 (AHA = 4 positions)
- AOP position reduced in FY 18-19
- No new positions added since FY 16-17
- Net increase in positions = 6

FY 2021-2022 Animal Services Funding Sources GFC \$1,315,100 Fund 0042 Interfund \$230,500 Recommended FY21-22 Budget = \$5.68 million Other \$235,600 TSAC \$107,700 Shared TSAC Shared \$297,800 TSAC and GFC Contracts \$584,500 Shared GFC \$2,012,300 \$286,700 Consumer Fees \$1,195,000 Consumer Fees Other Fund 0042 Interfund Contracts GFC TSAC GFC Shared TSAC Shared

	Buellton	Goleta	Guadalupe	Lompoc	Santa Barbara	Santa Maria	Solvang	Chumash	Total	Change
FY 20-21 Current Contracts	41,552	259,252	60,716	334,984	409,760	814,508	46,256	2,100	1,969,128	
FY21-22 Option 1: Recommended Budget 2%	42,400	264,500	61,900	341,700	418,000	830,800	47,200	2,200	2,008,700	39,572
Option 1 % Increase	2%	2%	2%	2%	2%	2%	2%	2%		
FY21-22 Option 2: Calculated with Recommended Budget, updated population; without TSAC & Position GFC	56,221	331,559	83,150	429,895	487,864	1,105,164	57,230	2,562	2,553,645	584,517
Option 2 % Increase	35%	28%	37%	28%	19%	36%	24%	22%		

\*The MGT Fee Study is currently underway and will provide a full cost billing analysis for contract jurisdictions.

### Recommendation: Option 1 2% Flat Increase

- Allows best practice of external review and analysis by MGT.
- Provides for continuity and stability during many changes and new Animal Services vision.
- Does not place undue economic burden on contract jurisdictions postpandemic and allows time to plan for potential contract increases.

